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(Stock Exchange Code 6651)
June 5, 2019

To Shareholders with Voting Rights:

Takuro Sasaki
President
NITTO KOGYO CORPORATION
2201 Kanihara, Nagakute-shi, Aichi

NOTICE OF THE 71ST ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 71st Annual General Meeting of Shareholders of NITTO KOGYO CORPORATION (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders, indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form, and return it so that it is received by 5:00 p.m. on Wednesday, June 26, 2019, Japan time, or exercise your voting rights via the Internet by the above deadline.

For details, please see the "Guide to Voting Rights Exercise Methods" on page 3.

1. **Date and Time:** Thursday, June 27, 2019 at 10:00 a.m. Japan time

2. **Place:** Conference room at the Corporate Headquarters located at 2201 Kanihara, Nagakute-shi, Aichi

3. **Meeting Agenda:**

Matters to be reported:

1. The Business Report, Consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2018 - March 31, 2019) and results of audits by the Accounting Auditor and the Audit & Supervisory Committee of the Consolidated Financial Statements
2. Non-consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2018 - March 31, 2019)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus
Proposal 2: Election of 6 Directors (excluding Audit & Supervisory Committee Members)
Proposal 3: Election of 2 Directors Concurrently Serving as Audit & Supervisory Committee Members

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Guide to Voting Rights Exercise Methods

The following three methods are available.

Attending the General Meeting of Shareholders
Date and time of the General Meeting of Shareholders: Thursday, June 27, 2019 at 10:00 a.m. Japan time
<The reception will begin at 9:00 a.m.>
Please bring the enclosed Voting Rights Exercise Form and submit it to the reception desk.
Additionally, the Company requests you to bring this document as reference material.
* Exercise of voting rights via proxy is limited to entrustment to one shareholder who holds voting rights. Furthermore, written documentation will be required to certify proxy rights.
* The meeting will be held in light attire ("Cool biz"), and we request that shareholders also attend in light attire.

Exercise via postal mail
Exercise deadline: Arrival by Wednesday, June 26, 2019 at 5:00 p.m. Japan time
Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it so that it arrives by the exercise deadline.

Exercise via the Internet
Exercise deadline: Exercise by Wednesday, June 26, 2019 at 5:00 p.m. Japan time
Please access the voting rights exercise website and indicate your vote for or against the proposals by the exercise deadline.
[Voting rights exercise website] https://soukai.mizuho-tb.co.jp/
* The website may not be used depending on the Internet environment, the Internet access service and the mobile phone model.

To Institutional Investors
The Company participates in the Voting Rights Exercise Platform (for institutional investors) operated by ICJ, Inc.

Please be aware of the following when exercising voting rights.
- If voting rights are exercised both via mailing of the Voting Rights Exercise Form and the Internet, the voting rights exercised via the Internet shall be deemed valid.
- If voting rights are cast multiple times via the Internet, the most recent exercise shall be deemed valid.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company positions the return of profits to shareholders as an important management policy, and while comprehensively considering the consolidated dividend payout ratio and the ratio of the consolidated dividends to net assets with continued stable dividends as a basic principle, implements the distribution of results.

Based on the above policy, the Company proposes year-end dividends of 20 yen per share for the fiscal year under review.

As a result, annual dividends including interim dividends (20 yen per share) will be 40 yen per share.

(1) Type of dividend property
Cash

(2) Matters regarding distribution of dividend property for shareholders and total amount
The Company proposes 20 yen per common share of the Company.
Additionally, in this case, the total dividend amount will be 810,639,340 yen.

(3) Effective date for distribution of surplus
June 28, 2019

Proposal 2: Election of 6 Directors (excluding Audit & Supervisory Committee Members)

The terms of office of all six Directors (excluding Audit & Supervisory Committee Members; the same applies within this Proposal) will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the election of six Directors is proposed.

Additionally, the Audit & Supervisory Committee believes that each candidate is adequate to serve as a Director of the Company, after examining their personal qualities and whether they have expertise, abilities, and a wealth of experience.

The candidates for Director are as follows:

(Underlines indicate current positions, responsibilities, and significant concurrent positions)

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Tokio Kato (June 10, 1953)	April 1982 Joined the Company July 1987 General Manager, Accounting Department of the Company August 1987 Director of the Company March 1992 Deputy General Manager, Production Division of the Company July 1998 Deputy General Manager, Sales Division of the Company June 2003 Managing Director of the Company Deputy General Manager, Business Management Division of the Company June 2005 President of the Company June 2008 Chairman & CEO of the Company April 2019 Chairman of the Company (Chairman of the Board of Directors)	8,974
		[Reasons for selection as a candidate for Director] Based on his operational experience in areas such as sales, production, and corporate management divisions and a wealth of experience as a manager, Mr. Tokio Kato is appropriately performing decision-making and supervision of the Company's management, and the Company thus requests his continued election as Director.	
2	Takuro Sasaki (May 5, 1956)	April 1979 Joined The Industrial Bank of Japan, Limited April 2004 General Manager, West Japan Financial Corporation Department of Mizuho Corporate Bank, Limited March 2007 Joined the Company General Manager, Sales Management Department of the Company June 2007 General Manager, Corporate Planning Office of the Company March 2008 Branch Manager, Tokyo Branch of the Company June 2008 Executive Officer of the Company March 2009 General Manager, General Affairs Department of the Company June 2009 Director of the Company October 2009 Deputy General Manager, Sales Division of the Company March 2012 Deputy General Manager, Production Division of the Company June 2012 Managing Director of the Company General Manager, Overseas Division of the Company June 2013 Responsible for Business Management Division of the Company June 2014 President and COO of the Company October 2015 Responsible for Public Relations Office of the Company April 2017 Responsible for Business Planning Office of the Company Responsible for EV Infrastructure Business Office April 2019 President and CEO of the Company Responsible for Corporate Planning Administration Division of the Company	16,512
		[Reasons for selection as a candidate for Director] Based on his many years of experience in the finance industry, his operational experience in areas such as sales, production, overseas and corporate management divisions at the Company and a wealth of experience as a corporate manager, Mr. Takuro Sasaki is appropriately performing decision-making and supervision of the Company's management, and the Company thus requests his continued election as Director.	

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
3	Toru Kurono (March 2, 1959)	April 1981 Joined the Company March 2002 General Manager, Development Department I of the Company March 2005 General Manager, Device Production Department of the Company June 2008 General Manager responsible for Corporate Planning Office of the Company March 2009 Deputy General Manager, MA Development Division and General Manager, Technical Center of the Company June 2009 Executive Officer of the Company General Manager, MA Development Division of the Company March 2010 General Manager, Development Division of the Company June 2011 Director of the Company March 2013 General Manager, International Department of the Company June 2014 Managing Director of the Company Responsible for Overseas Division of the Company December 2014 General Manager, Overseas Division and General Manager, International Department of the Company June 2016 Responsible for Development Division of the Company Responsible for Technical Center April 2019 Vice President and COO of the Company Responsible for Business Management Division of the Company Responsible for Sales Division of the Company Responsible for Production Division of the Company Responsible for Business Planning Office Responsible for EV Infrastructure Business Office (Significant concurrent positions) President of Nitto Kogyo (China) Corporation	14,684
		[Reasons for selection as a candidate for Director] Based on his wealth of operational experience in areas such as production, development and overseas divisions, Mr. Toru Kurono is appropriately performing decision-making and supervision of the Company's management, and the Company thus requests his continued election as Director.	

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th>Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">4</td><td rowspan="2">Masahiro Nakajima
(October 7, 1956)</td><td>April 1979 Joined The Tokai Bank, Ltd.
March 2007 General Manager, Joshin Branch of The Bank of Tokyo-Mitsubishi UFJ, Ltd.
March 2010 Joined the Company
General Manager, General Affairs Department of the Company
June 2012 Executive Officer of the Company
April 2013 General Manager, Business Management Division of the Company
June 2014 Director of the Company
Responsible for Business Management Division of the Company
Responsible for Corporate Planning Office
Responsible for Internal Control Office
Responsible for Information Systems Department
April 2018 Managing Director of the Company
Responsible for Quality Management Department of the Company
April 2019 Responsible for Equipment Environment Office of the Company</td><td>5,303</td></tr>
<tr><td colspan="2">[Reasons for selection as a candidate for Director]
Based on his many years of experience in the finance industry and his operational experience in areas such as business management divisions at the Company, Mr. Masahiro Nakajima is appropriately performing decision-making and supervision of the Company’s management, and the Company thus requests his continued election as Director.</td></tr>
<tr><td rowspan="2">5</td><td rowspan="2">Motoo Ochiai
(January 1, 1959)</td><td>April 1981 Joined the Company
March 2006 General Manager, Development Department II of the Company
March 2010 General Manager, Machinery & Materials Division of the Company
June 2011 Executive Officer of the Company
June 2012 Plant Manager, Kikugawa Plant of the Company
June 2013 General Manager, Development Division of the Company
June 2014 Director of the Company
Responsible for Development Division of the Company
Responsible for Technical Center
June 2016 Responsible for Production Division of the Company
Responsible for Quality Assurance Office Responsible for Environment Equipment Office
April 2017 Responsible for Equipment Department of the Company
General Manager, Production Division of the Company
April 2018 Responsible for Equipment Environment Office of the Company</td><td>7,203</td></tr>
<tr><td colspan="2">[Reasons for selection as a candidate for Director]
Based on his wealth of operational experience in areas such as production and development divisions, Mr. Motoo Ochiai is appropriately performing decision-making and supervision of the Company’s management, and the Company thus requests his continued election as Director.</td></tr>
</table>

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
6	* Masayuki Enomoto (November 9, 1955)	April 1979 Joined Matsushita Electric Works, Ltd. April 2004 General Manager, Sales Division of Kyushu Housing, Matsushita Electric Works, Ltd. April 2008 Executive Officer of Matsushita Electric Works, Ltd. General Manager, Housing Product Sales Planning Department, Housing Marketing Division, Matsushita Electric Works, Ltd. April 2010 Representative Director and President, Fukunishi Electrical Co., Ltd. June 2016 Vice President and Executive Officer, SunTelephone Co., Ltd. June 2017 President and Chief Executive Officer, SunTelephone Co., Ltd. (Significant concurrent positions) President and Chief Executive Officer, SunTelephone Co., Ltd.	0
		[Reasons for selection as a candidate for Director] Mr. Masayuki Enomoto has many years of extensive experience in manufacturing business as well as a wealth of experience in management of trading companies of electronic materials and information and telecommunication businesses. The Company judges that he is qualified to appropriately perform decision-making and supervision of the Company's management, and thus requests his election as Director.	

(Notes)

1. There are no special interests between each candidate and the Company.
2. The person marked with an asterisk is a candidate for a new Director.

Proposal 3: Election of 2 Directors Concurrently Serving as Audit & Supervisory Committee Members

The term of office of Tetsuo Morimi, Director concurrently serving as Audit & Supervisory Committee Member, will expire at the conclusion of this year's Annual General Meeting of Shareholders. Therefore, the Company proposes that the number of Directors concurrently serving as Audit & Supervisory Committee Members be increased by one in order to strengthen corporate governance, and that two such Directors be elected.

Submission of this proposal has received the approval of the Audit & Supervisory Committee.

The candidates for Director concurrently serving as Audit & Supervisory Committee Member are as follows:

(Underlines indicate current positions, responsibilities, and significant concurrent positions)

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Tetsuo Morimi (May 17, 1957)	April 1980 Joined the Company March 2004 General Manager, Chubu Sales Division of the Company March 2009 General Manager responsible for Corporate Planning Office of the Company March 2010 General Manager, Operations Department of the Company and General Manager, Customer Service Office of the Company June 2013 Executive Officer of the Company Deputy General Manager, Sales Division of the Company June 2016 Responsible for Accounting Department of the Company June 2017 Director of the Company (Concurrently serving as Audit & Supervising Committee Member)	9,935
		[Reasons for selection as a candidate for Director concurrently serving as Audit & Supervisory Committee Member] Based on his wealth of operational experience in areas such as sales division of the Company as well as sufficient knowledge in finance and accounting, Mr. Tetsuo Morimi is expected to contribute to the further enhancement of sound and appropriate decision-making processes and transparency at the Company, and the Company thus requests his continued election as Director concurrently serving as Audit & Supervisory Committee Member.	
2	* Miyuki Nakagawa (November 22, 1964)	April 1990 Public Prosecutor at Tokyo District Public Prosecutors Office April 2008 Counsellor, Judicial System Department of Minister's Secretariat, Ministry of Justice January 2011 Counsellor, Cabinet Secretariat, Assistant Chief Cabinet Secretary Office April 2013 Public Prosecutor, Tokyo High Public Prosecutors Office August 2013 Director General, General Affairs Department, Saitama District Public Prosecutors Office April 2015 Specially Appointed Professor at Chuo Law School, Chuo University (Appointed Public Prosecutor) March 2019 Retired as Public Prosecutor April 2019 Professor and Attorney at Law at Chuo Law School, Chuo University (Significant concurrent positions) Professor and Attorney at Law at Chuo Law School, Chuo University	0
		[Reasons for selection as a candidate for Outside Director concurrently serving as Audit & Supervisory Committee Member and reasons why the Company considers the office of substitute Director concurrently serving as Audit & Supervisory Committee Member shall be performed appropriately] Ms. Miyuki Nakagawa has many years of practical experience in the legal community, the Company thus judges that she is qualified to provide advice and appropriately perform supervision of the Company's management from her advanced and professional viewpoint, and thus the Company requests her election as Director concurrently serving as Audit & Supervisory Committee Member.	

(Note)

1. There are no special interests between each candidate and the Company.
2. The person marked with an asterisk is a candidate for a new Outside Director concurrently serving as Audit & Supervisory Committee Member.
3. The Company has entered into an agreement with Mr. Tetsuo Morimi to limit their liability pursuant to Article 423, Paragraph 1 of the Company Law, based on Article 427, Paragraph 1 of said Act. The limit of liability for damages under said agreement is the amount stipulated by laws and regulations. In the case that the election of the person is approved as originally proposed at this annual general meeting, the Company intends to continue the above-mentioned agreement with each of them.
4. Matters concerning candidates for Outside Director are as follows.
   (1) In the case that the election of Ms. Miyuki Nakagawa is approved as originally proposed at this annual general meeting, the Company intends to enter into the above-mentioned agreement with her.
   The Company has submitted Ms. Miyuki Nakagawa as Independent Director/Auditor to the Tokyo Stock Exchange, Inc. and the Nagoya Stock Exchange, Inc. (hereinafter collectively the "Exchanges").
   (2) Furthermore, the person also satisfies the conditions of the "Standards for Determining Independence of Independent Outside Directors and Nature" (details are contained below) as defined by the Company.

Standards for Determining Independence of Independent Outside Directors and Nature

In addition to criteria for Outside Directors stipulated by the Companies Act and independence standards stipulated by the Exchanges, the Company appoints candidates for Independent Outside Director based on the Company's unique standards for determining independence shown below.

The content is as follows.

① The person is not an executor of business (*) at a major transaction partner at which the annual amount of transactions between it and the Company composes more than 2% of the consolidated net sales of that company (primarily sales contacts).

② The person is not an executor of business at a major transaction partner at which the annual amount of transactions between it and the Company composes more than 2% of the consolidated net sales of the Company (primarily suppliers).

③ The person does not receive cash in excess of 10.00 million yen per annum, excluding executive remuneration, from the Company (for organizations, an amount greater than or equal to 2% of the total revenue of said organization), and is not a person providing specialist services that receive other property, including consultants, accounting specialists, or legal specialists. (For organizations, the person is not an executor of business at said organization.)

④ The person is not a major shareholder that holds over 10% of the total voting rights of the Company, or if said shareholder is a corporation, not an executor of business at said corporation.

⑤ None of the items in ① to ④ above applied to the person within the past five years.

⑥ The term of office as Outside Director and Outside Auditor has not exceeded 8 years in total.

Furthermore, even in a case where any of ① to ⑥ above apply, if it is judged that said person possesses independence due to other reasons, such reasons will be explained at the time the person is selected as a candidate for Outside Director.

* Business executors are Directors involved in the execution of business, Executives, Executive Officers, and employees that are General Managers or in higher levels of management.