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November 6, 2020

To whom it may concern

Company Name	Japan Best Rescue System Co., Ltd
Representative	Representative Director Mr. Nobuhiro Sakakibara (Stock code: 2453; 1st Section of Tokyo Stock Exchange, 1st Section of Nagoya Stock Exchange)
Inquiry	Director & Executive Officer Mr. Mitsuhiro Wakatsuki (TEL: +81-52-212-9908)

Result Summary on the Evaluation of the Effectiveness of the Board of Directors.

The board of directors of our company has conducted analysis and evaluation on the effectiveness of the board of directors for the purpose of improving the function of the board of directors pursuant to "Corporate Governance Code" stipulated by Tokyo Stock Exchange and shall hereby disclose the summary on evaluation as follows:

1. Method of Analysis and Evaluation

The members of our board of directors, namely all directors and auditors including non-executive members have just as the previous year conducted self-evaluations based on the "questionnaire relating to the evaluation on the board of directors" which the board of directors office prepared in October 2020.

The board of directors' office has reported aggregate results of such self-evaluations. Based on this report, the board of directors shared analysis on the current evaluation result and recognized issues and conducted constructive discussion on undertakings of future to achieve more effective board of directors.

＜Question Items＞

The items (major items) of "questionnaire relating to the evaluation on the board of directors" are as follows:

(1) Composition of directors
(2) Operation of the board of directors
(3) Agenda of the board of directors
(4) Framework to support the board of directors

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In addition, concerning this questionnaire, we have adopted the form to collect comments from each director and auditor on merits and issues to be considered for improvement relating to our board of directors and seek for some other opinions and proposals along with them.

2. Summary on Analysis and Evaluation Result

Our board of directors have concluded that "we have basically fulfilled roles and responsibilities in a proper and effective manner" in consequence of analysis and evaluation as described under section 1 above.

For the fiscal year ended September 2020, we had some opinions such that range and volume of agendas presented to the board of directors has been improving and that the information was shared in the proper manner in the meeting only for non-executive directors.

On the other hand, we also had opinions such that there were some rooms for further improvement to secure time for discussion and that it was insufficient to conduct discussion about risk control and governance improvement as well as medium- to long-term management strategy.

Based on the results descried above, we have recognized the following agendas as "major agendas to be addressed" in order to further enhance the effectiveness of the board of directors.

＜Agenda to be addressed＞

- We have some room to improve sharing roles between the board of directors and the subordinate meeting body.
- We shall enrich discussion to risk control and governance.
- Since the discussion about the directionality on medium- and long-term corporate strategy and successor plan is insufficient, we have to advance discussions on those agendas hereafter.

3. Future Initiative

The board of directors of our company shall seek for further improving role sharing with other meeting bodies and successor plan in the proper manner and at the same time make an effort to further improve the function of the board of directors and enhance the corporate governance to be prepared for "Overview of Market Structure Review and Outline of the New Market Segments" by Tokyo Stock Exchange scheduled in June 2021 or later.