January 9, 2020

To whom it may concern:

Company name: Seven & i Holdings Co., Ltd.
Representative: Ryuichi Isaka,
President and Representative Director
(Code No. 3382/First Section of the Tokyo Stock Exchange)

Regarding the Company Split within the Group (Simple Absorption-type Company Split)

At the Board of Directors' meeting on January 9, 2020, Seven & i Holdings Co., Ltd. (the "Company") passed a resolution to transfer the rights and obligations concerning the management business of Seven & i Create Link Co., Ltd. ("SCL"), a wholly owned subsidiary that belongs to the Company, to Ito-Yokado Co., Ltd. ("Ito-Yokado") by means of a company split ("the Company Split"), as mentioned below.
The Company Split regards our wholly owned subsidiary as the succeeding company, so matters to be disclosed and content is partially omitted.

1. Objectives of the Company Split

Seven & i Group (the "Group") has promoted group strategies and structural reform in business companies on the basis of "Regarding Group Strategy and Structural Reform of Businesses", which we released on October 10, 2019. Ito-Yokado promotes the structural reform of businesses through collaboration among unprofitable stores and external companies, and by store closures, major contraction and merchandising reorganization of lifestyle businesses, and more. The Company will transfer 51.0% of SCL shares out of 100% we own to Ito-Yokado in order to strengthen the partnership between Ito-Yokado and SCL, and accelerate decision making for promoting Ito-Yokado's shift to SCs (shopping centers). The Company will continue to own part of SCL shares, so SCL will still promote activities for improving the Group's real estate asset efficiency.

2. Outline of the Company Split

(1) Schedule of the Company Split

Date when the absorption-type split contract was approved at the Board of Directors' meeting	January 9, 2020
Date when the absorption-type split contract was concluded	January 9, 2020
Planned date for the absorption-type split (Effective date)	March 1, 2020

* The Company Split falls under the simple absorption-type split under the provisions of Article 784-2 of the Corporate Act, so approval for the split in the form of a resolution will not be obtained in our general Shareholders' Meeting.

(2) Structure of the Company Split

The absorption-type split regards us as the split company and Ito-Yokado as the succeeding company.

(3) Outline of the allotment in relation to the Company
Ito-Yokado, the succeeding company, is a wholly owned subsidiary of the Company, so shares, money or other consideration for the split will not be issued to us.

(4) Handling share subscription rights and corporate bonds with share subscription rights in relation to the split
There isn't any information regarding this matter.

(5) Capital that increases or decreases in relation to the split
The capital of the Company will not change in relation to the Company Split.

(6) Rights and obligations assumed by the succeeding company
Ito-Yokado will succeed 51.0% of SCL shares out of 100% we own in relation to the Company Split.

(7) Prospect of discharging liabilities
In regard to the Company Split, the succeeding company will not take on debt.

3. Over view of Seven & i Holdings Co., Ltd. and Ito-Yokado Co., Ltd. (FY2019)

(1) The split company (As of February 28, 2019)

(i)	Company name	Seven & i Holdings Co., Ltd.	
(ii)	Original location	8-8, Nibancho, Chiyoda-ku, Tokyo	
(iii)	Business representative	Ryuichi Isaka, President and Representative Director	
(iv)	Area of operation	Planning, management, and operation of the corporate group for each business, centered on Domestic convenience store operations, Overseas convenience store operations, Superstore operations, Department store operations, Financial Services and Specialty store operations	
(v)	Stated capital	50.0 billion yen	
(vi)	Date of establishment	September 1, 2005	
(vii)	Total shares issued	886,441,983 shares	
(viii)	Business year end	End of February	
(ix)	Major shareholders and their percentage holdings	Ito-Kogyo Co., Ltd.	7.78%
		The Master Trust Bank of Japan, Ltd. (Trust account)	7.23%
		Japan Trustee Services Bank, Ltd. (Trust account)	5.17%
		SMBC Nikko Securities Inc.	2.52%
		Nippon Life Insurance Company (Standing proxy: The Master Trust Bank of Japan, Ltd.)	1.99%
		Masatoshi Ito	1.89%
		MITSUI & CO., LTD. (Standing proxy: Trust & Custody Services Bank, Ltd.)	1.83%
		Japan Trustee Services Bank, Ltd. (Trust account 5)	1.83%
		STATE STREET BANK WEST CLIENT-TREATY 505234 (Standing proxy: Mizuho Bank, Ltd.)	1.49%
		JP MORGAN CHASE BANK 385151 (Standing proxy: Mizuho Bank, Ltd.)	1.34%

(x)	Financial status and business performance from the last fiscal year	
	Net assets	1,476,199 million yen
	Total assets	1,817,506 million yen
	Net assets per share	1,665.98 yen
	Revenues from operations	120,072 million yen
	Operating income	95,209 million yen
	Ordinary income	94,571 million yen
	Net income attributable to owners of parent	90,098 million yen
	Net income per share	101.85 yen

(2) The succeeding company (As of February 28, 2019)

(i)	Company name	Ito-Yokado Co., Ltd.
(ii)	Original location	8-8, Nibancho, Chiyoda-ku, Tokyo
(iii)	Business representative	Tomihiro Saegusa, President and Representative Director
(iv)	Area of operation	Retail business
(v)	Stated capital	40.0 billion yen
(vi)	Date of establishment	March 1, 2006
(vii)	Total shares issued	400,000,000 shares
(viii)	Business year end	End of February
(ix)	Major shareholders and their percentage holdings	Seven & i Holdings Co., Ltd. 100.0%
(x)	Financial status and business performance from the last fiscal year	
	Net assets	530,367 million yen
	Total assets	721,594 million yen
	Net assets per share	1,325.92 yen
	Revenues from operations	1,205,751 million yen
	Operating income	4,708 million yen
	Ordinary income	6,122 million yen
	Net income attributable to owners of parent	(7,840) million yen
	Net income per share	(19.60) yen

4. Overview of the business content to split

(1) The split company

SCL's management business

(2) Business performance of the business to split in the Fiscal Year ended February 28, 2019

There aren't any matters to mention.

(3) Capital and debt items, and the amount to split

Assets		Liabilities	
	Book value		Book value
Shares	1,248 million yen		

5. Prospects of the Company and Ito-Yokado after the Company Split

The companies' trade names, business content, headquarters addresses, representatives' positions and names, capital, and accounting terms will not change.

6. Future outlook

This split is made between our wholly owned companies, and its effect on our consolidated results is negligible.

(Reference) Consolidated financial results forecast of this term and consolidated results of the previous term

(The consolidated financial results forecast of this term was released on October 10, 2019)

(Millions of yen)

	Revenues from operations	Operating income	Ordinary income	Net income attributable to owners of parent
Forecast of business results for FY2020 (Entire year)	6,688,000	420,000	414,500	210,000
Business results for FY2019 (Entire year)	6,791,215	411,596	406,523	203,004