Please note that the following is an English translation of the original Japanese version of the Notice of the 45th Annual General Meeting of Shareholders, Reference Documents for the General Meeting of Shareholders and Guidance on Exercising Voting Rights, prepared only for the convenience of shareholders residing outside Japan. In the case of any discrepancy between the translation and the Japanese original, the latter shall prevail.

Securities Code: 4812
March 3, 2020

To Our Shareholders

Ryoichi Nawa,
President and Representative Director
2-17-1, Konan, Minato-ku, Tokyo, Japan
Information Services International-Dentsu, Ltd.

NOTICE OF THE 45TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 45th Annual General Meeting of Shareholders of Information Services International-Dentsu, Ltd. (the "Company" or "ISID, Ltd.") to be held as described below.

If you are unable to attend the meeting in person, you can exercise your voting rights in writing or via the Internet. Please review the Reference Documents for the General Meeting of Shareholders given below, read "Guidance on Exercising Voting Rights" on page 2 and "Guidance on Exercising Voting Rights via the Internet" on page 3 and exercise your voting rights by 5:30 p.m. on Monday, March 23, 2020, using either of the following methods: indicate your approval or disapproval to each of the proposals on the enclosed Voting Rights Exercise Form and send it by mail, or indicate your approval or disapproval via the website for exercising voting rights designated by the Company (https://evote.tr.mufg.jp/).

Meeting Details

1 Date and Time:	Tuesday, March 24, 2020, at 10:00 a.m. (Doors open at 9:00 a.m.)
2 Place:	3F Hall, Head Office of the Company Keio Shinagawa Building 2-17-1, Konan, Minato-ku, Tokyo, Japan
3 Objectives of the Meeting:	Matters to be reported: 1. Business Report, Consolidated Financial Statements and Audit Reports on the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for the 45th Fiscal Term (From January 1, 2019 to December 31, 2019) 2. Non-consolidated Financial Statements for the 45th Fiscal Term (From January 1, 2019 to December 31, 2019) Matters to be resolved: Proposal 1: Appropriation of Surplus Proposal 2: Election of Six Directors Proposal 3: Election of Three Audit & Supervisory Board Members Proposal 4: Election of One Substitute Audit & Supervisory Board Member

Attendees are kindly requested to submit the enclosed Voting Rights Exercise Form at the reception desk at the venue. Of the documents that must be provided along with the original Japanese version of this notice of the Annual General Meeting of Shareholders, the "(5) Systems to Secure the Properness of Business Activities and the Status of Implementation of the Systems" in the Business Report, and "Consolidated Statement of Changes in Equity", "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements, and "Non-consolidated Statement of Changes in Equity", and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements have been posted (in Japanese only) on the Company's website (https://www.isid.co.jp/) in accordance with the laws and regulations and stipulations of Article 16 of the Company's articles of incorporation, and thus they have not been included in the documents attached to the original Japanese version of this notice.
Therefore, the documents attached to the original Japanese version of this notice make up but a part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members and the Accounting Auditor during the preparation of the Audit Report.
Any amendments to the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements will be posted (in Japanese only) on the Company's website (https://www.isid.co.jp/).

Guidance on Exercising Voting Rights

You may exercise your voting rights by one of the following three methods:

By attending the General Meeting of Shareholders



Please submit the enclosed Voting Rights Exercise Form to the reception desk at the venue. (A personal seal will not be required.)

Date and Time	Tuesday, March 24, 2020, at 10:00 a.m. (Doors open at 9:00 a.m.)
Place	3F Hall, Head Office of the Company Keio Shinagawa Building 2-17-1, Konan, Minato-ku, Tokyo, Japan

By submitting the Voting Rights Exercise Form in writing



Please indicate your approval or disapproval to each of the proposals on the Voting Rights Exercise Form and post it to us without a postage stamp.

Exercise Due Date	To be received no later than 5:30 p.m. on Monday, March 23, 2020.

By exercising voting rights via the Internet



Please access the website for exercising voting rights (https://evote.tr.mufg.jp/) and follow the instructions on the screen to indicate your approval or disapproval to each of the proposals.

Exercise Due Date	No later than 5:30 p.m. on Monday, March 23, 2020.

Guidance on Exercising Voting Rights via the Internet

If you exercise your voting rights via the Internet, please review the following items and exercise your voting rights.

If you attend the General Meeting of Shareholders, voting in writing (Voting Rights Exercise Form) or via the Internet is not necessary.

1. Exercising voting rights via the Internet

(1) You may exercise your voting rights via the Internet only by accessing the following website for exercising voting rights designated by the Company. (The website will be unavailable from 2:00 a.m. to 5:00 a.m. every day. Furthermore, you may not be able to use the website depending on the Internet usage environment).

[Website for exercising voting rights] https://evote.tr.mufg.jp/

(2) Enter the "Login ID" and "Temporary Password" shown on the enclosed Voting Rights Exercise Form, and then follow the instructions on the screen to exercise your voting rights. In addition, you can exercise your voting rights via your smartphone by scanning the "QR Code for Login." * QR Code is a registered trademark of DENSO WAVE INCORPORATED.

(3) If you exercise your voting rights both in writing and via the Internet, only the vote exercised via the Internet shall be treated as valid. If voting rights via the Internet multiple times, only the last vote shall be treated as valid.

(4) Any costs arising from using the website for exercising voting rights (Internet connection fees and communication charges, etc.) shall be borne by the shareholder.

(5) Voting via the Internet is accepted until 5:30 p.m. on Monday, March 23, 2020. However, we request that you exercise your voting rights at your earliest convenience. Please contact our Help Desk for any inquiries.

2. Handling of passwords

(1) Please note that you will be asked to change your "Temporary Password" on the website for exercising voting rights in order to prevent unauthorized access (spoofing) and alternation of voting by non-shareholders.

(2) A new "Login ID" and "Temporary Password" will be issued every time a General Meeting of Shareholders is convened.

(3) The password is our means by which the identity of the shareholder exercising the vote is verified. Please keep your password safe. Telephone inquiries regarding passwords shall not be answered.

3. For inquiries regarding exercising voting rights via the Internet (Help Desk)

Stock Transfer Agency Department, Mitsubishi UFJ Trust and Banking Corporation
Telephone: 0120-173-027 (toll-free only within Japan)
Office hours: 9:00 a.m. to 9:00 p.m.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

The Company regards the return of profits to shareholders as a vital management issue. While securing internal reserves to achieve sustainable growth, the Company's basic policy for dividends is to ensure continual payment of appropriate and stable dividends to all shareholders. At the same time, we have set the target consolidated dividend payout ratio of 40% or higher.

Regarding the year-end dividend, although initially forecasting 35 yen per share, the Company proposes to pay a year-end dividend of 42 yen per share, 7 yen higher than the forecast.

Moreover, combined with an interim dividend of 35 yen per share already paid out, the annual dividends shall amount to 77 yen per share, and the consolidated payout ratio shall be 40.3%.

Year-end dividends

(1) Type of dividend property

Cash

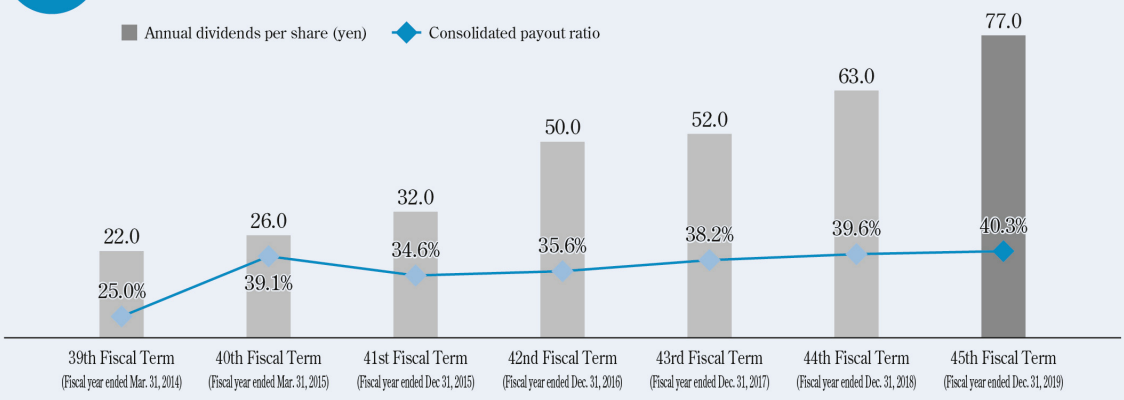
(2) Allocation of dividend property and total amount of allocation

42 yen per share of the Company
Total amount: 1,368,459,582 yen

(3) Effective date of dividends of surplus

March 25, 2020

Reference **Trend of Dividends**



Proposal 2: Election of Six Directors

The terms of office of all 11 Directors of the Company will expire at the conclusion of this meeting. In that regard, the Company proposes the following Six Directors be elected.

The Director candidates are as follows:

No.	Name	Current position in the Company	Attributes
1	Ryoichi Nawa	President and Representative Director CEO & COO	Reelection
2	Misao Toyoda	Director, Executive Vice President	Reelection
3	Nobuo Uehara	Director, Executive Vice President	Reelection
4	Kazuo Ichijo	Director	Reelection Outside Independent
5	Yukari Murayama	Director	Reelection Outside Independent
6	Shuji Yamaguchi		New election Non-Executive

<table>
<tr><th>Candidate No.</th><th>Name
(Date of Birth)
Number of the Company's Shares Owned</th><th colspan="2">Career Summary, and Position and Responsibility in the Company
(Significant Concurrent Positions Outside the Company)</th></tr>
<tr><td rowspan="2">1</td><td>[Reelection]

Ryoichi Nawa
(October 24, 1957)

9,560 shares</td><td>Apr. 1981
Apr. 2011
Jan. 2017
Mar. 2018

Jan. 2019</td><td>Joined ISID, Ltd.
Executive Officer of ISID, Ltd.
Senior Executive Officer of ISID, Ltd.
Director of ISID, Ltd.
Managing Director of ISID, Ltd.
President and Representative Director of ISID, Ltd. <current position>
Chief Executive Officer and Chief Operating Officer of ISID, Ltd. <current position></td></tr>
<tr><td colspan="3">(Reasons for nomination)
Since joining ISID, Ltd., he has been involved mainly in sales work, and held positions including a post at a U.S. subsidiary on secondment, Deputy to the person in charge of the business department providing core systems, and President and Representative Director of a joint venture company with U.S. GE Group company, giving him a wealth of operational and management experience. Since assuming the office of Director in 2018, he has contributed to improving the business performance of the segment he is in charge of and also led efforts to formulate the new Medium-Term Management Plan and new Corporate Philosophy. In January 2019, he assumed the office of President and Representative Director, Chief Executive Officer and Chief Operating Officer, and took on the role of Chair of the meetings of Board of Directors. He is deemed capable of fulfilling his role appropriately in overseeing the overall management of ISID, Ltd.'s group (the "ISID Group"). Therefore, he has been nominated again as a Director candidate.</td></tr>
<tr><td rowspan="2">2</td><td>[Reelection]

Misao Toyoda
(July 24, 1956)

1,900 shares</td><td>Apr. 1979
Aug. 2004
Apr. 2011
Jan. 2016
Jan. 2018
Mar. 2018
Jan. 2019
Mar. 2019
Jan. 2020</td><td>Joined DENTSU INC.
Deputy Director of Satellite Media Division of DENTSU INC.
Director of 3rd Sales Division of DENTSU INC.
Executive Officer of DENTSU INC.
Senior Managing Director of ISID, Ltd.
Director of ISID, Ltd. <current position>
Executive Vice President of ISID, Ltd. <current position>
Business Supervisor of ISID, Ltd. <current position>
In charge of Business Promotion and Management Division of ISID, Ltd. <current position></td></tr>
<tr><td colspan="3">(Reasons for nomination)
After joining DENTSU INC. in 1979, he was involved mainly in media and sales work, and since 2016 as Executive Officer he was in charge of sales and the publishing business, as well as administrative management of group companies in Japan. As such, he has a wealth of operational experience at DENTSU INC. and knowledge of the overall business management. In 2018, he assumed the office of Director of ISID, Ltd., and currently as an Executive Vice President, he oversees the overall operations of the ISID Group. He has proven himself to be capable of fulfilling his role appropriately in decision-making on important management matters, supervising the execution of operations, etc. Therefore, he has been nominated again as a Director candidate.</td></tr>
</table>

Candidate No.	Name (Date of Birth) Number of the Company's Shares Owned	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions Outside the Company)	
3	[Reelection] **Nobuo Uehara** (August 17, 1954) 9,500 shares	Nov. 1980	Joined ISID, Ltd.
		Jun. 2005	Director of ISID, Ltd. <current position>
		Jun. 2008	Senior Director of ISID, Ltd.
		Apr. 2010	Senior Managing Director of ISID, Ltd.
		Mar. 2019	Executive Vice President of ISID, Ltd. <current position>
		Jan. 2020	Corporate Supervisor of ISID, Ltd. <current position> In charge of Corporate Planning Office of ISID, Ltd. <current position>
	(Reasons for nomination) Since joining ISID, Ltd., he has been involved mainly in sales and corporate planning work. He has a wealth of operational experience, having been placed in charge of administration, corporate planning, etc. As Executive Vice President of ISID, Ltd., he currently oversees the overall operations of the corporate departments of the ISID Group. Since assuming the office of Director in 2005, he has proven himself to be capable of fulfilling his role appropriately in decision-making on important management matters, supervising the execution of operations, etc. Therefore, he has been nominated again as a Director candidate.		
4	[Reelection/ Outside Director/ Independent Director] **Kazuo Ichijo** (October 13, 1958) 0 shares	Oct. 1993	Associate Professor of Faculty of Social Sciences at Hitotsubashi University
		Apr. 2001	Professor of Graduate School of Social Sciences, and International Corporate Strategy at Hitotsubashi University
		Jun. 2001	Outside Audit & Supervisory Board Member of ISID, Ltd.
		Mar. 2005	Outside Director of SHIMANO INC. <current position>
		Apr. 2007	Professor of Graduate School of International Corporate Strategy at Hitotsubashi University
		Apr. 2014	Dean of Graduate School of International Corporate Strategy at Hitotsubashi University
		Jun. 2015	Outside Director of ISID, Ltd. <current position>
		Jun. 2017	Outside Director of PIA Corporation <current position>
		Jan. 2018	Outside Member of the Board of World Co., Ltd. <current position>
		Apr. 2018	Professor, Dean of Graduate School of International Corporate Strategy at Hitotsubashi University Business School <current position>
	(Reasons for nomination) He assumed the office of Outside Director in 2015 so that he could contribute directly to the improvement of corporate value of ISID, Ltd., in light of his experience since assuming the office of Outside Audit & Supervisory Board Member in 2001, a position in which he has proven himself to be capable of fulfilling his role appropriately in supervising the execution of duties by Directors, etc. While possessing knowledge and experience as an expert in corporate strategies, innovation and corporate governance research, as well as extensive experience in performing the role of outside officer at other listed companies, he fulfills the "Requirements for Independence as Outside Director/Outside Audit & Supervisory Board Member" established by ISID, Ltd. Since August 2017, he has been serving as a committee member of the Nominating and Remuneration Committee that ISID, Ltd. voluntarily established, and since January 2019, he has been serving as chairman of the same committee. During such time, he has contributed significantly toward securing the objectivity and transparency of the nomination and remuneration of directors. Therefore, as it is deemed that he can continue to offer useful advice to the management of ISID, Ltd., he has been nominated again as an Outside Director candidate. He has so far never had experience of being involved in corporate management except as an outside officer, but due to the reasons described above, he has been deemed capable of appropriately executing his duties as Outside Director.		

<table>
<tr><th>Candidate No.</th><th>Name
(Date of Birth)
Number of the Company's Shares Owned</th><th colspan="2">Career Summary, and Position and Responsibility in the Company
(Significant Concurrent Positions Outside the Company)</th></tr>
<tr><td rowspan="2">5</td><td>[Reelection/
Outside Director/
Independent Director]

Yukari Murayama
(August 4, 1972)

0 shares</td><td>Apr. 2000

Jan. 2010

Apr. 2012

Jan. 2013

Apr. 2015
Jun. 2015
Mar. 2016</td><td>Registered as an attorney at law
Attorney at law at Bingham McCutchen Murase, Sakai Mimura Aizawa – Foreign Law Joint Enterprise (former Sakai Hideyuki Law Office)
Seconded to Supervisory Bureau of Financial Services Agency (NonBank Financial Companies Office and Financial System Stabilization Management Office)
Returned to Bingham McCutchen Murase, Sakai Mimura Aizawa – Foreign Law Joint Enterprise
Counsel at Bingham McCutchen Murase, Sakai Mimura Aizawa – Foreign Law Joint Enterprise
Partner at Bingham McCutchen Murase, Sakai Mimura Aizawa – Foreign Law Joint Enterprise
Partner at Anderson Mori & Tomotsune <current position>
Outside Audit & Supervisory Board Member of ISID, Ltd.
Outside Director of ISID, Ltd. <current position></td></tr>
<tr><td colspan="3">(Reasons for nomination)
She assumed the office of Outside Director in 2016 so that she could contribute directly to the improvement of corporate value of ISID, Ltd., in light of her experience since assuming the office of Outside Audit & Supervisory Board Member in 2015, a position in which she has proven herself to be capable of fulfilling her role appropriately in supervising the execution of duties by Directors, etc. She has extensive specialist knowledge and practical experience in corporate law as an attorney at law, as well as practical experience in financial supervisory administration, as the result of being seconded to the Supervisory Bureau of the Financial Services Agency. She also fulfills the "Requirements for Independence as Outside Director/Outside Audit & Supervisory Board Member" established by ISID, Ltd. Since August 2017, she has been serving as a committee member of the Nominating and Remuneration Committee that ISID, Ltd. voluntarily established, during which time she has contributed significantly toward securing the objectivity and transparency of the nomination and remuneration of directors. Therefore, as it has been deemed that she can continue to offer useful advice to the management of ISID, Ltd., she has been nominated again as an Outside Director candidate. She has so far never had experience of being involved in corporate management except as an outside officer, but due to the reasons described above, she has been deemed capable of appropriately executing her duties as Outside Director.</td></tr>
<tr><td rowspan="2">6</td><td>[New election/
Non-Executive Director]

Shuji Yamaguchi
(January 4, 1966)

0 shares</td><td>Apr. 1989
Oct. 2009
Oct. 2014
Jul. 2015
Jan. 2017
Feb. 2017
Dec. 2018
Jan. 2019

Jan. 2020

Mar. 2020</td><td>Joined DENTSU INC.
Senior Manager of Kansai Sales Division of DENTSU INC.
Deputy Director of Kansai Sales Division of DENTSU INC.
Assistant to Director of Kansai Sales Division of DENTSU INC.
Director of Digital Platform Center of DENTSU INC.
Director of D2C Inc. <current position>
Director of Dentsu Digital Inc. <current position>
Executive Officer of DENTSU INC.
Managing Director of Digital Business Center of DENTSU INC.
Executive Officer of DENTSU INC. <current position>
Managing Director of Digital Business Center of DENTSU INC. <current position>
Director of Rakuten Data Marketing, Inc. <current position>
Director of CARTA HOLDINGS, INC. <scheduled to assume office></td></tr>
<tr><td colspan="3">(Reasons for nomination)
Since joining DENTSU INC. in 1989, he has been involved mainly in sales work at the Kansai Sales Division of that company. Since January 2019, he has been in charge of the Digital Business Center of that company as an Executive Officer. He also has served as officer for a digital-related DENTSU Group company, giving him a wealth of operational and management experience. Therefore, as it has been deemed that he can offer useful advice to the management of ISID, Ltd. and contribute to promotion of cooperation with the DENTSU Group, he has been nominated as a Director candidate.</td></tr>
</table>

Notes:

1. There is no special interest between any of the candidates and the Company.
2. The Business Supervisor is responsible for overseeing the overall operations of the Company and the rest of its group companies, in the best interests of the entire group.

3. The Corporate Supervisor is responsible for overseeing the overall operations of the corporate departments of the Company and the rest of its group companies, in the best interests of the entire group.
4. Mr. Kazuo Ichijo is currently Outside Director of the Company. At the conclusion of this meeting, his tenure as Outside Director will have been four years and nine months. Moreover, his tenure as Audit & Supervisory Board Member was 14 years.
5. Mr. Kazuo Ichijo is currently Outside Director of the Company, and the Company has entered into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher. If his reelection is approved, the Company plans to renew the aforementioned agreement with him.
6. Ms. Yukari Murayama is currently Outside Director of the Company. At the conclusion of this meeting, her tenure as Outside Director will have been four years. Moreover, her tenure as Audit & Supervisory Board Member was nine months.
7. Ms. Yukari Murayama is currently Outside Director of the Company, and the Company has entered into a limited liability agreement with her for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher. If her reelection is approved, the Company plans to renew the aforementioned agreement with her.
8. Mr. Kazuo Ichijo and Ms. Yukari Murayama satisfy the requirements for independent officers as provided for by the Tokyo Stock Exchange and the "Requirements for Independence as Outside Director/Outside Audit & Supervisory Board Member" established by the Company. The Company has submitted notification to the said exchange that Mr. Kazuo Ichijo and Ms. Yukari Murayama have been appointed as independent officers. If their reelection is approved, the Company plans to notify the said exchange again of their appointment as independent officers.
9. Mr. Shuji Yamaguchi is currently an Executive Officer of DENTSU INC., a subsidiary of DENTSU GROUP INC., the parent company of the Company.
10. If the election of Mr. Shuji Yamaguchi is approved, the Company plans to enter into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher.
11. DENTSU INC. (name as of 2019) transitioned to a pure holding company effective January 1, 2020 and changed its name to DENTSU GROUP INC. However, DENTSU INC. (name as of January 2020) stated in the career summary of candidates refers to DENTSU INC., the wholly owned subsidiary of DENTSU GROUP INC. that succeeded to all the functions as an operating company effective January 1, 2020.

Proposal 3: Election of Three Audit & Supervisory Board Members

The terms of office of all Audit & Supervisory Board Members of the Company will expire at the conclusion of this meeting. In that regard, the Company proposes to elect three Audit & Supervisory Board Members.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The Audit & Supervisory Board Member candidates are as follows:

No.	Name	Current position in the Company	Attributes
1	Yonosuke Nakagome	Full-time Audit & Supervisory Board Member	Reelection / Outside
2	Masahiko Sasamura	Audit & Supervisory Board Member	Reelection / Outside / Independent
3	Yoshinobu Ise		New election

Candidate No.	Name (Date of Birth) Number of the Company's Shares Owned	Career Summary and Position in the Company (Significant Concurrent Positions Outside the Company)	
1	[Reelection/ Outside Audit & Supervisory Board Member] **Yonosuke Nakagome** (April 7, 1958) 0 shares	Apr. 1982	Joined DENTSU INC.
		Jun. 2006	Senior Project Manager of Corporate Strategy Division of DENTSU INC.
		Jul. 2008	Deputy Director of Business Management Division and General Manager of Strategy Development Office of DENTSU INC.
		Apr. 2011	Director of Information Systems Division of DENTSU INC.
		Jun. 2017	Director of Legal Management Division of DENTSU INC.
		May 2018	Associate Partner of Legal Management Division of DENTSU INC.
		Mar. 2019	Outside Audit & Supervisory Board Member of ISID, Ltd. <current position>
	(Reasons for nomination) Since joining DENTSU INC. in 1982, he has been involved mainly in corporate strategy and information systems. Having served in such roles as representative director and president of a mobile advertising company while seconded to group companies, he has gained broad-ranging knowledge and experience in the areas of business management and IT utilization. As he fulfilled his role appropriately in supervising Directors' execution of duties after taking office as Audit & Supervisory Board Member in 2019, he has been nominated again as an Outside Audit & Supervisory Board Member candidate.		
2	[Reelection/ Outside/ Independent Audit & Supervisory Board Member] **Masahiko Sasamura** (December 19, 1965) 0 shares	Sep. 1989	Joined Minato Audit Corp. (currently KPMG AZSA LLC)
		Aug. 1993	Registered as a certified public accountant
		Feb. 2004	Registered as a certified public tax accountant
		Jun. 2005	Founder and Representative Director of Tenrindo Corporation <current position>
		Jun. 2013	Outside Auditor of Dentsu Music and Entertainment Inc. <current position>
		Apr. 2014	Executive Partner of Partners C Inc. <current position> Employee at Partners Z <current position>
		Mar. 2016	Outside Audit & Supervisory Board Member of ISID, Ltd. <current position>
		Dec. 2018	Auditor of Aeronext Inc. <current position>
	(Reasons for nomination) He possesses extensive knowledge and experience related to finance and accounting as a certified public accountant and certified public tax accountant. As he fulfilled his role appropriately in supervising Directors' execution of duties after taking office as Audit & Supervisory Board Member in 2016, he has been nominated again as an Audit & Supervisory Board Member candidate. He also fulfills "Requirements for Independence as Outside Director/Outside Audit & Supervisory Board Member" established by ISID, Ltd.		

Candidate No.	Name (Date of Birth) Number of the Company's Shares Owned	Career Summary and Position in the Company (Significant Concurrent Positions Outside the Company)
3	[New election] **Yoshinobu Ise** (September 11, 1967) 0 shares	Apr. 1991 Joined DENTSU INC. Jan. 2010 Senior Manager of Planning Department 1 of Corporate Strategy Division of DENTSU INC. Aug. 2014 Deputy Director of Corporate Strategy Division of DENTSU INC. Jan. 2017 Assistant to Director of Corporate Strategy Division of DENTSU INC. Mar. 2017 Director of Prime Partners, Inc. <current position> Mar. 2018 Function Manager of Global Sports Investments, G.K. <current position> Jul. 2018 Executive Innovation Director of Dentsu Innovation Initiative of DENTSU INC. Jan. 2020 Executive Innovation Director of Dentsu Innovation Initiative of DENTSU INC. <current position> CEO Office Director of Dentsu Japan Network of DENTSU GROUP INC. <current position>
	He possesses extensive experience related to business operations and vast knowledge regarding investments. After joining DENTSU INC. in 1991, he was involved mainly in the entertainment business and the content business. After that, he has been in charge of various duties in business planning and corporate strategy, including corporate strategy formulation, capital strategy, and overall M&A and strategic investments. As he is deemed capable of fulfilling his role appropriately in supervising Directors' execution of duties, etc., he has been nominated as an Audit & Supervisory Board Member candidate.	

Notes:

1. There is no special interest between any of the candidates and the Company.
2. Mr. Yonosuke Nakagome comes from DENTSU INC. (retired from said company on March 21, 2019).
3. Mr. Yonosuke Nakagome is currently Outside Audit & Supervisory Board Member of the Company, and at the conclusion of this meeting, his tenure as Audit & Supervisory Board Member will have been one year.
4. Mr. Yonosuke Nakagome is currently Outside Audit & Supervisory Board Member of the Company, and the Company has entered into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher. If his reelection is approved, the Company plans to renew the aforementioned agreement with him.
5. Mr. Masahiko Sasamura is currently Outside Audit & Supervisory Board Member of the Company, and at the conclusion of this meeting, his tenure as Audit & Supervisory Board Member will have been four years.
6. Mr. Masahiko Sasamura is currently Outside Audit & Supervisory Board Member of the Company, and the Company has entered into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher. If his reelection is approved, the Company plans to renew the aforementioned agreement with him.
7. The Company has submitted notification to the Tokyo Stock Exchange that Mr. Masahiko Sasamura has been appointed as an independent officer as provided for by said exchange. If his reelection is approved, the Company plans to notify the said exchange again of his appointment as independent officer.
8. Mr. Yoshinobu Ise is Executive Innovation Director of Dentsu Innovation Initiative of DENTSU INC., a subsidiary of DENTSU GROUP INC., the parent company of the Company, and he concurrently serves as CEO Office Director of Dentsu Japan Network of DENTSU GROUP INC., the parent company of the Company.
9. If the election of Mr. Yoshinobu Ise is approved, the Company plans to enter into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher.
10. DENTSU INC. (name as of 2019) transitioned to a pure holding company effective January 1, 2020 and changed its name to DENTSU GROUP INC. However, DENTSU INC. (name as of January 2020) stated in the career summary of candidates refers to DENTSU INC., the wholly owned subsidiary of DENTSU GROUP INC. that succeeded to all the functions as an operating company effective January 1, 2020.

Proposal 4: Election of One Substitute Audit & Supervisory Board Member

The Company proposes to elect one substitute Audit & Supervisory Board Member to be ready to fill a vacant position should the number of Audit & Supervisory Board Members fall below the number required by laws and regulations.

The appointment of the said substitute Audit & Supervisory Board Member requires that the number of Audit & Supervisory Board Members falls below the number required by laws and regulations. The term for the substitute Audit & Supervisory Board Member shall be the remaining term of the predecessor. In addition, this resolution shall remain effective until the opening of the next Annual General Meeting of Shareholders. The consent of the Audit & Supervisory Board has been obtained for this proposal.

The substitute Audit & Supervisory Board Member candidate is as follows:

Name (Date of Birth) Number of the Company's Shares Owned	Career Summary and Position in the Company (Significant Concurrent Positions Outside the Company)	
Koichiro Tanaka (July 6, 1965) 0 shares	Oct. 1987	Joined Tohmatsu Awoki & Sanwa (currently Deloitte Touche Tohmatsu LLC)
	Mar. 1991	Registered as a certified public accountant
	Aug. 1998	Assigned to U.S. Deloitte Touche Tohmatsu's Dalian Office
		Resident Representative of U.S. Deloitte Touche Tohmatsu's Dalian Office (Office Head)
	Sep. 2002	Assigned to Deloitte Touche Tohmatsu's Shenzhen Office in China
		Managing Director of the Japanese Operations Department in South China of Deloitte Touche Tohmatsu's Shenzhen Office in China
	Jun. 2003	Office Partner at Deloitte Touche Tohmatsu's Shenzhen Office in China
	Sep. 2003	Returned to the Auditor Division at the Tokyo Office of Deloitte Touche Tohmatsu
	Dec. 2003	Partner in the Corporate Finance Department of Deloitte Touche Tohmatsu
	May 2005	Registered as a certified public tax accountant
	Jul. 2014	Founder and Head of Tanaka Sogo Kaikei Jimusho <current position>
	Apr. 2015	Outside Auditor of Saitama Industrial Co., Ltd. <current position>
	Mar. 2017	Outside Auditor of ODAWARA ENGINEERING CO., LTD. <current position>
	Jun. 2018	Auditor of Japan Automobile Research Institute <current position>
	Mar. 2019	Outside Audit & Supervisory Board Member of ROYAL ELECTRIC CO., LTD. <current position>
	Nov. 2019	Outside Audit & Supervisory Board Member of Tsuji Tekko Co., Ltd. <current position>

(Reasons for nomination)

He has been deemed capable of making use of his extensive knowledge of finance and accounting as a certified public accountant and certified public tax accountant, as well as extensive operational experience at a major auditing firm and overseas experience, in auditing for ISID, Ltd. Therefore, he has been nominated as a substitute Outside Audit & Supervisory Board Member candidate.

Notes:

1. There is no special interest between the candidate and the Company.
2. Mr. Koichiro Tanaka is a substitute Outside Audit & Supervisory Board Member candidate.
3. In the event that Mr. Koichiro Tanaka assumes the office of Audit & Supervisory Board Member of the Company, the Company plans to enter into a limited liability agreement with him for the liability amount of 6 million yen, or the minimum liability amount provided for under Article 425, paragraph (1) of the Companies Act, whichever is higher.
4. Mr. Koichiro Tanaka satisfies the requirements for independent officer as provided for by the Tokyo Stock Exchange and the "Requirements for Independence as Outside Director/Outside Audit & Supervisory Board Member" established by the Company. In the event that he assumes the office of Audit & Supervisory Board Member of the Company, the Company plans to notify the said exchange of his appointment as independent officer.