April 9, 2020

Company name: Komatsu Ltd.
Name of Representative: Hiroyuki Ogawa, President and CEO
(Code: First Section of TSE 6301)
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Coronavirus (COVID-19) Effects on Komatsu Group's Business (2)

Komatsu Ltd. (hereafter "Komatsu") has announced "Coronavirus (COVID-19) Effects on Komatsu Group's Business (2)" as attached.

Announced regarding "Coronavirus (COVID-19) Effects on Komatsu Group's Business (1)" has been announced on our website on March 25, 2020, as per attachment.

End

For Immediate Release

Komatsu Ltd.
Date: April 9, 2020
No. 0005(2936)

Coronavirus (COVID-19) Effects on Komatsu Group's Business (2)

In compliance with the policies of host governments of countries where we, the Komatsu Group, conduct business, we are making our utmost efforts to prevent COVID-19 from spreading. We place top priority on the health and safety of our customers, local community residents and employees.

Komatsu Group companies in Japan are engaged in business in compliance with the Japanese government and related prefectural governments. Based on the state of emergency declared by the Japanese government on April 7, we have ordered our employees, who are working for bases in the emergency-designated prefectures, including the Tokyo Metropolitan Area, to engage in teleworking as a general rule. Concerning our production bases (plants), we will conduct business according to the guidelines defined by the concerned prefectural governments. Specifically, we are limiting the work of those employees directly engaging in production to taking infection-preventive measures (fever checks, no use of public transportation, and the avoidance of crowded places, such as locker rooms) before starting work.

In this release, we revise some information in "Coronavirus (COVID-19) Effects on Komatsu Group's Business (1)" of March 25 and provide the latest information.

1. Effects on production and sales

We have worked on the global cross-sourcing and procurement of finished vehicles and parts in order to absorb the impact of changes in market demand and foreign exchange rates. Please be advised that we have renewed the conditions of halting production at some plants as described in the table below. We are working to minimize the effects on production by means of alternative procurement and inventory reallocation.

[Conditions of main production bases by region] (As of April 9, 2020) *1

*1 Bases as affected by haling operations are described below. (**Renewed**)

Regions	Names	Conditions	Notes
Japan	-	-	
Americas	Komatsu do Brasil Ltda.	Halt production. (April 6 – April 21)	
Europe & CIS	Komatsu Italia Manufacturing S.p.A.	Halt production. (March 26 – **April 13**)	**Extended from April 3 (initially planned)**

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	Komatsu UK Ltd.	Halt production. (March 30 – April 17)	
	Komatsu Germany GmbH Construction Division（Hannover, Germany）	Halt production. (April 4 – April 13)	
	Komatsu Forest AB	Planning to halt production. (April 13 – **May 1**)	**Extended from April 17 (initially planned)**
	Komatsu Manufacturing Rus, LLC	**Halting production（March 28 － April 30）**	
China	All plants	Resumed production.	Resumed steadily since February 10, and resumed production at all plants on February 17.
Asia & Oceania	Komatsu India Pvt. Ltd.	Halting production. (March 24 – **April 14**)	**Extended from March 31 (initially planned)**
Middle East & Africa	-	-	

In the regions under the regulations issued by different governments of the world, we have seen the effects of the pandemic, such as suspension of business by customers. With respect to sales, a growing number of our distributors, centering on Americas, Europe and Asia, are promoting teleworking of their employees. To ensure a continuing supply of products and spare parts to customers, we are implementing such measures as the reassessment of supply routes and shift work.

2. Effects on business results

Consolidated business results for FY2019 (ending March 31, 2020), projected on October 30, 2019*2, include no impact of the coronavirus pandemic. We will disclose any considerable effects as soon as we become aware of them.

As different governments around the world are strengthening their regulations, such as strict curfews, we are working to ensure sufficient time to engage in stringent financial closing and auditing and emphasizing the health and safety of all employees of the Komatsu Group and the contracted accounting firm's employees, who are involved in financial closing of the fiscal year. Accordingly, we have changed the date of announcing our financial results to May 18 from April 30, 2020.

*2 We did not change this projection when we announced our business results for nine months of FY2019 on January 31, 2020.

(end)

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For Immediate Release

[reference]

Komatsu Ltd.
Date: March 25, 2020
No. 0092(2927)

Coronavirus (COVID-19) Effects on Komatsu Group's Business (1)

Coronavirus' effects have been expanding around the world, as represented by the World Health Organization's declaration of it as a pandemic and the ensuing state of emergency proclaimed by a number of governments. In response to the policies of different governments, we, at the Komatsu Group, are working to prevent coronavirus from spreading as it places top priority on the health and safety of customers, local communities, and employees. In compliance with the policies, some manufacturing plants of the Komatsu Group are going to halt production temporarily, as described below. At business bases in operation, we are implementing a wide range of countermeasures, including fever checks, the use of face masks, flex commuting, the prohibition of business trips, and teleworking. We will continue to disclose information concerning this matter.

1. Effects on production and sales

We have worked on global cross-sourcing and procurement of finished vehicles and parts in order to absorb the impact of changes in market demand and foreign exchange rates. Although we are planning to halt production at some manufacturing plants, there are no critical effects on Komatsu Group's production for FY2019, due to alternative procurement and inventory reallocation.

For our sales bases to ensure the continuous supply of products and parts to customers and distributors, we are reassessing our supply routes and engaging in a shift work schedule, in particular.

[Conditions of main production bases by region] (As of March 24, 2020) *1

*1 Bases as affected by halting operations are described below.

Regions	Names	Conditions	Notes
Japan	-	-	
Americas	Komatsu do Brasil Ltda.	Planning to halt production. (April 6 – April 21)	
Europe & CIS	Komatsu Italia Manufacturing S.p.A.	Planning to halt production. (March 26 – April 3)	
	Komatsu UK Ltd.	Planning to halt production. (March 30 – April 17)	
	Komatsu Germany GmbH	Planning to halt production. (April 4 – April 13)	

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	Construction Division (Hannover, Germany)		
	Komatsu Forest AB	Planning to halt production. (April 13 – April 17)	
China	All plants	Resumed production.	Resumed steadily since February 10, and resumed production at all plants on February 17.
Asia & Oceania	Komatsu India Pvt. Ltd.	Halting production. (March 24 – March 31)	
Middle East & Africa	-	-	

2. Effects on business results

Consolidated business results for FY2019 (ending March 31, 2020), projected on October 30, 2019[*2,] include no impact of the coronavirus pandemic. We will disclose any considerable effects as soon as we anticipate them.

[*2] We did not change this projection when we announced our business results for nine months of FY2019.

(end)

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