Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

(Stock exchange code: 1775)
June 4, 2021

To Shareholders with Voting Rights:

Takashi Kusaka
President & CEO
Fuji Furukawa Engineering &
Construction Co. Ltd.
580 Horikawa-cho, Saiwai-ku, Kawasaki,
Kanagawa, Japan

NOTICE OF
THE 111th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 111th Annual General Meeting of Shareholders of Fuji Furukawa Engineering & Construction Co. Ltd. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by the close of business at 5:30 p.m. Japan time on Monday, June 21, 2021.

1. **Date and Time:** Tuesday, June 22, 2021 at 10:00 a.m. Japan time
(Reception will open at 9:00 a.m.)
2. **Place:** Conference room, 4F, Solid Square West Tower located at
580 Horikawa-cho, Saiwai-ku, Kawasaki, Kanagawa
*Please note that the floor is different from the previous year.
3. **Meeting Agenda:**

Matters to be reported:

1. The Business Report, Consolidated Financial Statements for the Company's 111th Fiscal Year (April 1, 2020 - March 31, 2021) and results of audits by the Accounting Auditor and the Board of Auditors of the Consolidated Financial Statements
2. Non-consolidated Financial Statements for the Company's 111th Fiscal Year (April 1, 2020 - March 31, 2021)

Proposals to be resolved:

Proposal: Election of Nine Directors

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- Of the documents to be provided with this Notice of the General Meeting of Shareholders, the Notes to Consolidated Financial Statements of the Consolidated Financial Statements and Notes to Non-consolidated Financial Statements of the Non-consolidated Financial Statements are provided on the Company's website (https://www.ffec.co.jp/) in accordance with laws and regulations as well as the provisions of Article 13 of the Company's Articles of Incorporation and therefore are not provided in this Notice of the General Meeting of Shareholders. The Appendix to the Notice of the General Meeting of Shareholders is a subset of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Accounting Auditor and Auditors in preparing their respective audit reports.
- Should the Reference Documents for the General Meeting of Shareholders or the Appendix require revisions, the revised versions will be provided on the Company's website above.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal: Election of Nine Directors

The terms of office of all eight Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of nine Directors (including three Outside Directors) is proposed, increasing the number of Directors by one in order to enrich diversity in the composition of the Board of Directors and further strengthen corporate governance.

The candidates for Directors are as follows:

No.		Name	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	Reappointment	Takashi Kusaka	President & CEO	13 out of 13 meetings (Attendance rate: 100%)
2	Reappointment Outside Independent	Kiyoshi Kawashima	Outside Director	13 out of 13 meetings (Attendance rate: 100%)
3	Reappointment Outside Independent	Kumi Ito	Outside Director	10 out of 10 meetings (Attendance rate: 100%)
4	New appointment Outside Independent	Kazuyoshi Yamaguchi	—	—
5	Reappointment	Kuniaki Yanagisawa	Director	13 out of 13 meetings (Attendance rate: 100%)
6	Reappointment	Hiroshi Fujimoto	Director & Managing Corporate Officer Supervisor of Electric Facilities Business, Supervisor of Overseas Business, and Executive General Manager of Electric Facilities Business Headquarters	13 out of 13 meetings (Attendance rate: 100%)
7	Reappointment	Shigeo Oda	Director & Managing Corporate Officer Supervisor of Administrative Department, Executive General Manager of Corporate Strategic Planning Headquarters, and General Manager of Export Control Division	13 out of 13 meetings (Attendance rate: 100%)
8	Reappointment	Atsunori Tao	Director & Managing Corporate Officer Executive General Manager of Engineering Management Headquarters	13 out of 13 meetings (Attendance rate: 100%)
9	New appointment	Tomoyuki Sawada	Corporate Officer Supervisor of Sales (Japan and overseas) and Executive General Manager of Sales Headquarters	—

The candidates for Directors

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="4">1</td><td>Reappointment

Takashi Kusaka
(June 3, 1959)</td><td>April 1982

July 2001

April 2008

April 2009

April 2010

June 2010

April 2011

June 2011

April 2012

April 2017
June 2017

April 2018</td><td>Joined Fuji Electric Manufacturing Co., Ltd. (currently FUJI ELECTRIC CO., LTD.)
General Manager of Administration Department, Engineering Headquarters of Fuji Electric Systems Co., Ltd.
Director and General Manager of Planning Department, Corporate Planning Headquarters
Director, General Manager of Corporate Planning Headquarters, and General Manager of Export Control Office
Executive Officer and General Manager of Corporate Planning Office, Corporate Planning Headquarters of Fuji Electric Holdings Co., Ltd. (currently FUJI ELECTRIC CO., LTD.)
Director, Executive Officer, and General Manager of Corporate Planning Office, Corporate Planning Headquarters
Director, Corporate Officer, and General Manager of Industrial System Business Headquarters
Corporate Officer and General Manager of Industrial System Business Headquarters
Corporate Officer and General Manager of Industrial Infrastructure Business Headquarters
Corporate Officer and Executive Vice President of the Company
Representative Director, Corporate Officer, and Executive Vice President
President & CEO (to present)</td><td>6,600</td></tr>
<tr><td colspan="3">[Significant concurrent positions]
None</td></tr>
<tr><td colspan="3">[Term of office and reasons for nomination]
He was newly elected as Director in 2017 and his term of office is four years. Additionally, he has been serving as President & CEO since April 2018.
The Company requests the reelection of him as President & CEO as he is expected to play a leading role in the transformation of the Company based on his experience overseeing corporate planning departments and insight into corporate management.
If he is elected at this General Meeting of Shareholders, the Company will continue to appoint him as President & CEO.</td></tr>
<tr><td colspan="3">[Special interests between the candidate and the Company]
There are no special interests between the candidate and the Company.</td></tr>
<tr><td colspan="4">[Directors’ and officers’ liability insurance contract]
The Company has entered into a directors’ and officers’ liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="5">2</td><td>Reappointment
Candidate for Outside Director

Kiyoshi Kawashima
(February 12, 1954)</td><td>April 1979
May 1984

April 1995

April 2004
April 2011
June 2012
June 2015
May 2017</td><td>Registered as attorney-at-law (Daini Tokyo Bar Association)
Kawashima Law Office (Yokohama Bar Association; currently Kanagawa Bar Association) (to present)
Instructor in the area of civil affairs at Legal Training and Research Institute, Supreme Court of Japan
Professor of Law School, Yokohama National University
Visiting Professor of Open University of Japan (to present)
Outside Director of the Company (to present)
Outside Director of Amano Corporation (to present)
Outside Corporate Auditor of YOKOHAMA IMPORTMART INC.</td><td>0</td></tr>
<tr><td colspan="4">[Significant concurrent positions]
Attorney-at-law (Kawashima Law Office)
Visiting Professor of Open University of Japan
Outside Director of Amano Corporation</td></tr>
<tr><td colspan="4">[Term of office, reasons for nomination as candidate for Outside Director, and a summary of expected roles]
He was newly elected as Outside Director in 2012 and his term of office is nine years.
Despite having no experience of being involved in corporate management other than as an Outside Director, he has made use of his legal knowledge in providing useful advice and recommendations that contribute to enhancing compliance, from a professional perspective as an attorney-at-law. Therefore, the Company requests the reelection of him as Outside Director.
The Company has designated him as an Independent Director stipulated by the Tokyo Stock Exchange and registered him as such with the Exchange. If his reappointment is approved, the Company intends to continue the registration of him as an Independent Director.</td></tr>
<tr><td colspan="4">[Special interests between the candidate and the Company]
There are no special interests between the candidate and the Company.</td></tr>
<tr><td colspan="4">[A summary of a limited liability agreement between the candidate and the Company]
In accordance with laws and regulations as well as the Articles of Incorporation of the Company, the Company has concluded a limited liability agreement with him as follows. If his reappointment is approved, this agreement shall continue to remain effective.
- In the event that he is liable for compensation for damages to the Company, the maximum amount of his liability to the Company shall be the amount of three million yen or the minimum amount of liability stipulated in the Companies Act, whichever is higher, provided he has carried out his duties in good faith and without gross negligence.</td></tr>
<tr><td colspan="4">[Directors' and officers' liability insurance contract]
The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="5">3</td><td>Reappointment
Candidate for Outside Director

Kumi Ito
(December 20, 1964)</td><td colspan="2">April 1987 Joined Sony Corporation
April 1998 Joined IBM Japan Ltd
January 2008 Assistant to Vice President
June 2009 Director of Corporate Strategy Department of International Business Machines Corporation
October 2010 Administration Officer of Japan Strategy Department of IBM Japan Ltd
January 2011 General Manager of Websphere Business Division, Software Department
January 2012 Business Development Executive of Global Technology Services Department
January 2013 Solution Program Executive of Global Process Services Department
January 2014 CMO of GE Healthcare Japan Corporation
April 2016 Visiting Professor of Ritsumeikan University and Part-time Lecturer of University of Tsukuba (to present)
September 2016 Director and COO of 4U Lifecare Inc.
July 2017 CMO of Yext, Inc.
April 2018 Representative Director, President and CEO of 4U Lifecare Inc. (to present)
June 2018 Outside Director of True Data Inc. (to present)
June 2020 Outside Director of the Company (to present)</td><td>0</td></tr>
<tr><td colspan="3">[Significant concurrent positions]
Representative Director, President and CEO of 4U Lifecare Inc.
Outside Director of True Data Inc.
Visiting Professor of Ritsumeikan University
Part-time Lecturer of University of Tsukuba</td></tr>
<tr><td colspan="3">[Term of office, reasons for nomination as candidate for Outside Director, and a summary of expected roles]
She was newly elected as Outside Director in 2020 and her term of office is one year.
Based on her abundant experience at global companies and a high level of insight as a corporate manager, she has provided useful advice and suggestions regarding marketing, IT, global strategy, and other issues. Therefore, the Company requests the reelection of her as Outside Director.
The Company has designated her as an Independent Director stipulated by the Tokyo Stock Exchange and registered her as such with the Exchange. If her reappointment is approved, the Company intends to continue the registration of her as an Independent Director.</td></tr>
<tr><td colspan="3">[Special interests between the candidate and the Company]
There are no special interests between the candidate and the Company.</td></tr>
<tr><td colspan="3">[A summary of a limited liability agreement between the candidate and the Company]
In accordance with laws and regulations as well as the Articles of Incorporation of the Company, the Company has concluded a limited liability agreement with her as follows. If her reappointment is approved, this agreement shall continue to remain effective.
- In the event that she is liable for compensation for damages to the Company, the maximum amount of her liability to the Company shall be the amount of three million yen or the minimum amount of liability stipulated in the Companies Act, whichever is higher, provided she has carried out her duties in good faith and without gross negligence.</td></tr>
<tr><td colspan="3">[Directors' and officers' liability insurance contract]
The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.</td></tr>
</table>

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
4	New appointment Candidate for Outside Director Kazuyoshi Yamaguchi (November 5, 1958)	April 1981 Joined Kobe Steel, Ltd. April 2004 General Manager of Nagoya Steel Sales Department, Steel Business April 2007 General Manager responsible for automobile in Steel Sheet Products Sales Department, Steel Business April 2010 Assistant to the Executive in charge of Steel Sheet Products Sales Department, Steel Business April 2011 General Manager of Spring & Special Wire Sales Department, Spring & Special Wire Division of KOBELCO WIRE COMPANY, LTD. April 2012 General Manager of Spring & Special Wire Division and General Manager of Spring & Special Wire Sales Department June 2012 Director, General Manager of Spring & Special Wire Division, and General Manager of Spring & Special Wire Sales Department April 2013 Director and General Manager of Spring & Special Wire Division June 2015 President and Representative Director of KOBELCO WIRE STAINLESS COMPANY, LTD. June 2017 Retired from KOBELCO WIRE STAINLESS COMPANY, LTD. Adviser of KOBELCO WIRE COMPANY, LTD. June 2019 Retired from KOBELCO WIRE COMPANY, LTD. (to present)	0
	[Significant concurrent positions] None		
	[Term of office, reasons for nomination as candidate for Outside Director, and a summary of expected roles] He is a new candidate for Outside Director. Based on many years of experience as a manager overseeing the sales departments at a major steel manufacturer and a high level of insight as a corporate manager, he is expected to provide useful advice and suggestions regarding overall management of the Company. Therefore, the Company requests the election of him as Outside Director. If his election is approved, the Company intends to designate him as an Independent Director stipulated by the Tokyo Stock Exchange and register him as such with the Exchange.		
	[Special interests between the candidate and the Company] There are no special interests between the candidate and the Company.		
	[A summary of a limited liability agreement between the candidate and the Company] If his election is approved, the Company intends to conclude the limited liability agreement with him. - In the event that he is liable for compensation for damages to the Company, the maximum amount of his liability to the Company shall be the amount of three million yen or the minimum amount of liability stipulated in the Companies Act, whichever is higher, provided he has carried out his duties in good faith and without gross negligence.		
	[Directors' and officers' liability insurance contract] The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.		
	[Regarding cases of inappropriate business execution while serving as officers of other companies in the past 5 years] During his tenure at KOBELCO WIRE STAINLESS COMPANY, LTD., where he served as President and Representative Director between June 2015 and June 2017, some products were found to not conform to JIS standards. On June 10, 2016, a notice of cancellation of JIS certification was received.		

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
5	Reappointment Kuniaki Yanagisawa (January 20, 1954)	April 1974	Joined Fuji Electric Manufacturing Co., Ltd. (currently FUJI ELECTRIC CO., LTD.)	0
		November 1998	President of Fuji Electric Hong Kong Co., Ltd.	
		February 2004	Chairman and President of Fuji Electric (Shenzhen) Co., Ltd.	
		July 2004	General Manager of Business Administration Division, Information Device Business Group of Fuji Electric Device Technology Co., Ltd.	
		June 2006	Director, General Manager of Business Administration Division, Semiconductor Business Group, and General Manager of Chip Business Division, Semiconductor Business Group	
		April 2008	Managing Director and General Manager of Semiconductor Production Group	
		December 2008	Managing Director and Deputy General Manager of Semiconductor Business Group	
		October 2009	Director, Deputy General Manager of Semiconductor Business Group, and General Manager of Matsumoto Factory, Semiconductor Business Group of Fuji Electric Systems Co., Ltd.	
		April 2010	Executive Officer, Corporate General Manager of Semiconductor Business Group, and General Manager of Matsumoto Factory, Semiconductor Business Group	
		April 2011	Executive Officer and Corporate General Manager of Electric Device Business Group of FUJI ELECTRIC CO., LTD.	
		April 2014	Managing Executive Officer and Corporate General Manager of Electric Device Business Group	
		April 2016	Senior Managing Executive Officer and Corporate General Manager of Electric Device Business Group	
		April 2018	Special Adviser (to present)	
		June 2018	Director of the Company (to present)	
		June 2019	Outside Director of Ferrotec Holdings Corporation (to present)	
	[Significant concurrent positions] Special Adviser of FUJI ELECTRIC CO., LTD. Outside Director of Ferrotec Holdings Corporation			
	[Term of office and reasons for nomination] He was newly elected as Director in 2018 and his term of office is three years. Based on his abundant experience and a high level of insight as a manager of the electrical equipment manufacturing business, which is closely related to the Company's business activities, he has provided useful advice and recommendations regarding overall management of the Company. Therefore, the Company requests the reelection of him as Director.			
	[Special interests between the candidate and the Company] There are no special interests between the candidate and the Company.			
	[A summary of a limited liability agreement between the candidate and the Company] In accordance with laws and regulations as well as the Articles of Incorporation of the Company, the Company has concluded a limited liability agreement with him as follows. If his reappointment is approved, this agreement shall continue to remain effective. - In the event that he is liable for compensation for damages to the Company, the maximum amount of his liability to the Company shall be the amount of three million yen or the minimum amount of liability stipulated in the Companies Act, whichever is the higher, so long as he has carried out his duties in good faith and without gross negligence.			
	[Directors' and officers' liability insurance contract] The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.			

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="4">6</td><td>Reappointment

Hiroshi Fujimoto
(March 30, 1960)</td><td>March 2003
November 2011

July 2013

April 2016

April 2019

June 2019

April 2020</td><td>Joined Furukawa Engineering and Construction Co., Ltd.
General Manager of Electric Facilities Technology Department, North Kanto Branch Office of the Company
Senior General Manager of Electric Facilities Division, Electric Facilities & Building Construction Headquarters
Corporate Officer, Supervisor of Electric Facilities & Building Construction Business, Executive General Manager of Electric Facilities & Building Construction Headquarters, and Deputy Senior General Manager of General Facilities Engineering Division
Corporate Officer, Supervisor of Electric Facilities Business, and Executive General Manager of Electric Facilities Business Headquarters
Director, Corporate Officer, Supervisor of Electric Facilities Business, and Executive General Manager of Electric Facilities Business Headquarters
Director, Managing Corporate Officer, Supervisor of Electric Facilities Business, Supervisor of Oversea Business, and Executive General Manager of Electric Facilities Business Headquarters (to present)</td><td>6,300</td></tr>
<tr><td colspan="4">[Significant concurrent positions]
None</td></tr>
<tr><td colspan="4">[Term of office and reasons for nomination]
He was newly elected as Director in 2019 and his term of office is two years.
He has a wealth of knowledge and experience in corporate management gained through his experience of managing electric facilities and construction businesses as well as his experience of executing duties as a corporate officer. As he is expected to assume the responsibility of managing the Company’s electric facilities business and overseas business, the Company requests the reelection of him as Director.</td></tr>
<tr><td colspan="4">[Special interests between the candidate and the Company]
There are no special interests between the candidate and the Company.</td></tr>
<tr><td colspan="4">[Directors’ and officers’ liability insurance contract]
The Company has entered into a directors’ and officers’ liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.</td></tr>
</table>

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
7	Reappointment Shigeo Oda (August 22, 1959)	April 1982	Joined Fuji Electric Manufacturing Co., Ltd. (currently FUJI ELECTRIC CO., LTD.)	7,900
		October 2003	Director of Fuji Brain Trust Co., Ltd.	
		October 2005	General Manager of General Affairs and Human Resources Department, Administrative Division of Fuji Retail Systems Co., Ltd.	
		July 2010	General Manager of General Affairs Department, Tokyo Factory, Industrial Solution Business Division, Environmental Solution Group of Fuji Electric Systems Co., Ltd.	
		April 2011	General Manager of General Affairs Department, Tokyo Office, Production Management Group of FUJI ELECTRIC CO., LTD.	
		April 2012	General Manager of Safety Department, Human Resources and General Affairs Office	
		April 2014	Corporate Officer, Deputy Senior General Manager of Corporate Strategic Planning Headquarters, and General Manager of Export Control Division of the Company	
		April 2015	Corporate Officer, Supervisor of Administrative Department, Executive General Manager of Corporate Strategic Planning Headquarters, and General Manager of Export Control Division	
		June 2015	Director, Corporate Officer, Supervisor of Administrative Department, Executive General Manager of Corporate Strategic Planning Headquarters, and General Manager of Export Control Division	
		April 2021	Director, Managing Corporate Officer, Supervisor of Administrative Department, Executive General Manager of Corporate Strategic Planning Headquarters, and General Manager of Export Control Division (to present)	
	[Significant concurrent positions] None			
	[Term of office and reasons for nomination] He was newly elected as Director in 2015 and his term of office is six years. Based on his experience of managing human resources and general affairs departments as well as finance and accounting departments, in addition to his insight regarding corporate management, he is expected to assume the responsibility of overseeing overall management of the Company. Therefore, the Company requests the reelection of him as Director.			
	[Special interests between the candidate and the Company] There are no special interests between the candidate and the Company.			
	[Directors' and officers' liability insurance contract] The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.			

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Past experience, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="4">8</td><td>Reappointment

Atsunori Tao
(June 3, 1960)</td><td>April 1979
April 2006
October 2009

October 2010

April 2012

April 2014

April 2016

April 2019

June 2019

April 2021</td><td>Joined Fuji Denki Sosetsu Co., Ltd.
General Manager of Construction Department, Kansai Branch
General Manager of Engineering Department I, Industrial Air Conditioning Division, Industrial Air Conditioning Business Headquarters of the Company
Deputy Senior General Manager of Industrial Air Conditioning Division, Industrial Air Conditioning Business Headquarters
Senior General Manager of Industrial Air Conditioning Division, Industrial Air Conditioning Business Headquarters
Corporate Officer and Deputy Executive General Manager of Industrial Air Conditioning Business Headquarters
Corporate Officer, Supervisor of Industrial Air Conditioning Business, Executive General Manager of Industrial Air Conditioning Business Headquarters, and Senior General Manager of General Facilities Engineering Division
Corporate Officer and Executive General Manager of Engineering Management Headquarters
Director, Corporate Officer, and Executive General Manager of Engineering Management Headquarters
Director, Managing Corporate Officer, and Executive General Manager of Engineering Management Headquarters (to present)</td><td>6,400</td></tr>
<tr><td colspan="4">[Significant concurrent positions]
None</td></tr>
<tr><td colspan="4">[Term of office and reasons for nomination]
He was newly elected as Director in 2019 and his term of office is two years.
He has a wealth of knowledge and experience in corporate management gained through his experience of managing the industrial air-conditioning business as well as his experience of executing duties as a corporate officer. As he is expected to assume the responsibility of managing and promoting the maintenance and enhancement of the Company’s engineering technology and construction management capabilities, the Company requests the reelection of him as Director.</td></tr>
<tr><td colspan="4">[Special interests between the candidate and the Company]
There are no special interests between the candidate and the Company.</td></tr>
<tr><td></td><td colspan="4">[Directors’ and officers’ liability insurance contract]
The Company has entered into a directors’ and officers’ liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.</td></tr>
</table>

No.	Name (Date of birth)	Past experience, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
9	New appointment Tomoyuki Sawada (July 27, 1961)	April 1985 October 2003 April 2011 April 2017 April 2018 April 2019 April 2020	Joined FUJI ELECTRIC CO., LTD. General Manager of Industrial and Traffic Facilities' Electric Clean System Technology Department of Fuji Electric Systems Co., Ltd. General Manager of AIR Environment Technology Department, Facilities Business Division, Industrial Systems Business Group of FUJI ELECTRIC CO., LTD. General Manager of Power Systems Business Division, Power Electronics Systems Business Group General Manager of Facilities and Power Systems Business Division, Power Electronics Systems Business Group Corporate Officer and Deputy Executive General Manager of Sales Headquarters of the Company Corporate Officer, Supervisor of Sales (Japan and overseas), and Executive General Manager of Sales Headquarters (to present)	2,400
	[Significant concurrent positions] None			
	[Term of office and reasons for nomination] He is a new candidate for Director. He has a wealth of knowledge and experience in corporate management gained through his experience of managing sales departments and experience of executing duties as a corporate officer. As the Company believes that he is qualified to serve as a manager of the sales departments of the Company, it requests the election of him as Director.			
	[Special interests between the candidate and the Company] There are no special interests between the candidate and the Company.			
	[Directors' and officers' liability insurance contract] The Company has entered into a directors' and officers' liability insurance contract with an insurance company. The insurance contract covers claims for damages and the burden of expenses to be borne by the insured persons. This candidate will be included in the insured persons under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.			