# Document and entity information

| | Mar 2021 |
|---|---|
| Company information | |
| Company information | |
| FASF member mark | true |
| Document name | 決算短信〔日本基準〕（連結） |
| Filing date | 2021-05-14 |
| Company name | KYODEN COMPANY,LIMITED |
| Stock exchange listings | |
| Tokyo | true |
| Tokyo 1st section | - |
| Tokyo 2nd section | true |
| Tokyo Mothers | - |
| Tokyo JASDAQ | - |
| Tokyo PRO Market | - |
| Tokyo Others | - |
| Nagoya | - |
| Nagoya 1st section | - |
| Nagoya 2nd section | - |
| Nagoya Centrex | - |
| Nagoya Others | - |
| Sapporo | - |
| Sapporo | - |
| Sapporo Ambitious | - |
| Sapporo Others | - |
| Fukuoka | - |
| Fukuoka | - |
| Fukuoka Q-Board | - |
| Fukuoka Others | - |
| Green Sheet | - |
| Japan Securities Dealers Association | - |
| Securities code | 68810 |
| URL | https://www.kyoden.co.jp |
| Business category | |
| General Business | true |
| Specific Business | - |
| Fiscal Year End | 2021-03-31 |
| Representative | |
| Title | 代表取締役社長 |
| Name | 森 清隆 |
| Inquiries | |
| Title | 取締役経営推進本部長 |
| Name | 渡邉 真樹 |
| Tel | 03-5789-2273 |
| Other | |
| Date of general shareholders' meeting (as planned) | 2021-06-24 |
| Dividend payable date (as planned) | 2021-06-09 |
| Annual securities report filing date (as planned) | 2021-06-25 |
| Supplemental material of annual results | true |
| Way of getting | - |
| Convening briefing of annual results | - |
| Target audience | - |
| Note to fraction processing method | （百万円未満切捨て） |

# Business Results-Operating results

(in millions of yens)

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Operating results | | |
| Operating results | | |
| Consolidated operating results | | |
| Consolidated income statements information | | |
| Net sales | | |
| Net sales | 47,016 | 53,160 |
| % change | -11.6 | -5.7 |
| Operating profit | | |
| Operating profit | 2,366 | 2,188 |
| % change | 8.1 | -44.9 |
| Ordinary profit | | |
| Ordinary profit | 2,504 | 2,142 |
| % change | 16.9 | -46.1 |
| Profit attributable to owners of parent | | |
| Profit attributable to owners of parent | 2,631 | 1,621 |
| % change | 62.2 | -46.6 |
| Note to consolidated income statements information | | |
| Comprehensive income | | |
| Comprehensive income | 2,252 | 2,069 |
| Change in comprehensive income | 8.8 | -27.7 |
| Other consolidated operating results | | |
| Basic earnings per share (Yen) | 52.96 | 32.64 |
| Diluted earnings per share (Yen) | - | - |
| Rate of return on equity (%) | 13.4 | 9.0 |
| Ordinary profit to total assets ratio (%) | 5.4 | 4.6 |
| Operating profit to net sales ratio (%) | 5.0 | 4.1 |
| Note to consolidated operating results | | |
| Investment profit (loss) on equity method | - | - |
| Note to operating results | - | |

# Business Results-Financial positions

(in millions of yens)

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Financial positions | | |
| Financial positions | | |
| Consolidated financial positions | | |
| Total assets | 47,846 | 45,502 |
| Net assets | 20,771 | 18,775 |
| Capital adequacy ratio (%) | 43.2 | 41.1 |
| Net assets per share (Yen) | 416.23 | 376.38 |
| Note to consolidated financial positions | | |
| Owner's equity | 20,680 | 18,700 |
| Note to financial positions | - | |

# Business Results-Cash flows

(in millions of yens)

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Cash flows | | |
| Cash flows | | |
| Consolidated cash flows | | |
| Cash flows from operating activities | 3,042 | 3,591 |
| Cash flows from investing activities | -512 | 911 |
| Cash flows from financing activities | 988 | -4,805 |
| Cash and equivalents, end of period | 8,680 | 5,173 |
| Note to consolidated cash flows | | |
| Note to cash flows | - | |

# Business Results-Note to business results

| | Mar 2021 |
|---|---|
| Note to business results | |
| Note to business results | |
| Note to consolidated financial results | |
| Note to consolidated financial results | - |

# Dividends

(in millions of yens)

| | Mar 2022 | Mar 2021 | Mar 2020 |
|---|---|---|---|
| Dividends | | | |
| Dividends | | | |
| Dividends | | | |
| Dividend per share (Yen) | | | |
| Dividend per share (Yen) | | | |
| First quarter | | | |
| Result | | - | - |
| Forecast | - | | |
| Upper | - | | |
| Lower | - | | |
| Second quarter | | | |
| Result | | 0.00 | 0.00 |
| Forecast | 0.00 | | |
| Upper | - | | |
| Lower | - | | |
| Third quarter | | | |
| Result | | - | - |
| Forecast | - | | |
| Upper | - | | |
| Lower | - | | |
| Year end | | | |
| Result | | 10.00 | 5.00 |
| Forecast | 15.00 | | |
| Upper | - | | |
| Lower | - | | |
| Annual | | | |
| Result | | 10.00 | 5.00 |
| Forecast | 15.00 | | |
| Upper | - | | |
| Lower | - | | |
| Total dividend paid | | | |
| Total dividend paid | | | |
| Annual | | | |
| Result | | 496 | 248 |
| Payout ratio (consolidated) | | | |
| Payout ratio (%) | | | |
| Annual | | | |
| Result | | 18.9 | 15.3 |
| Forecast | 39.2 | | |
| Ratio of total amount of dividends to net assets (consolidated) | | | |
| Ratio of total amount of dividends to net assets (%) | | | |
| Annual | | | |
| Result | | 2.5 | 1.4 |
| Note to dividends | | | |
| Note to dividends | | | |
| Annual | | - | |

# Forecasts

(in millions of yens)

| | Mar 2022 |
|---|---|
| Forecasts | |
| Forecasts | |
| Title for forecasts | 3. 2022年 3月期の連結業績予想（2021年 4月 1日～2022年 3月 31日） |
| Preamble to consolidated forecasts | |
| Preamble to forecasts | - |
| Main table of consolidated forecasts | |
| Net sales | |
| Net sales | |
| Forecast | 50,600 |
| Upper | - |
| Lower | - |
| % change | |
| Forecast | 7.6 |
| Upper | - |
| Lower | - |
| Operating profit | |
| Operating profit | |
| Forecast | 3,000 |
| Upper | - |
| Lower | - |
| % change | |
| Forecast | 26.8 |
| Upper | - |
| Lower | - |
| Ordinary profit | |
| Ordinary profit | |
| Forecast | 2,900 |
| Upper | - |
| Lower | - |
| % change | |
| Forecast | 15.8 |
| Upper | - |
| Lower | - |
| Profit attributable to owners of parent | |
| Profit attributable to owners of parent | |
| Forecast | 1,900 |
| Upper | - |
| Lower | - |
| % change | |
| Forecast | -27.8 |
| Upper | - |
| Lower | - |
| Basic earnings per share (Yen) | |
| Basic earnings per share (Yen) | |
| Forecast | 38.24 |
| Upper | - |
| Lower | - |
| Note to consolidated forecasts | |
| Note to forecasts | - |

# Notes-Material changes in subsidiaries during this period changes in scope of consolidations resulting from change in subsidiaries

| | Mar 2021 |
|---|---|
| Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries) | |
| Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries) | |

| | |
|---|---|
| Others | |
| Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries) | |
| Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries) | - |
| Number of subsidiaries newly consolidated | - |
| Name of subsidiaries newly consolidated | - |
| Number of subsidiaries excluded from consolidation | - |
| Name of subsidiaries excluded from consolidation | - |
| Note to material changes in subsidiaries during this period | |
| Note to material changes in subsidiaries during this period | - |

# Notes-Changes in accounting policies and accounting estimates retrospective restatement

| | Mar 2021 |
|---|---|
| Changes in accounting policies and accounting estimates, retrospective restatement | |
| Changes in accounting policies and accounting estimates, retrospective restatement | |
| Others | |
| Changes in accounting policies and accounting estimates, retrospective restatement | |
| Changes in accounting policies based on revisions of accounting standard | - |
| Changes in accounting policies other than ones based on revisions of accounting standard | - |
| Changes in accounting estimates | - |
| Retrospective restatement | - |
| Note to changes in accounting policies and accounting estimates, retrospective restatement | |
| Note to changes in accounting policies and accounting estimates, retrospective restatement | - |

# Notes-Number of issued and outstanding shares common stock

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Number of issued and outstanding shares (common stock) | | |
| Number of issued and outstanding shares (common stock) | | |
| Others | | |
| Number of issued and outstanding shares (common stock) | | |
| Number of issued and outstanding shares at the end of fiscal year (including treasury stock) | 52,279,051 | 52,279,051 |
| Number of treasury stock at the end of fiscal year | 2,592,855 | 2,592,855 |
| Average number of shares | 49,686,196 | 49,686,196 |
| Note to number of issued and outstanding shares (common stock) | | |
| Note to number of issued and outstanding shares (common stock) | - | |

# Business Results-Overview of nonconsolidated operating results

(in millions of yens)

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Non-consolidated operating results | | |
| Non-consolidated operating results | | |
| Non-consolidated operating results | | |
| Non-consolidated income statements information | | |
| Net sales | | |
| Net sales | 23,618 | 24,472 |
| % change | -3.5 | -4.6 |
| Operating profit | | |
| Operating profit | 930 | 262 |
| % change | 255.1 | -82.3 |
| Ordinary profit | | |

| | | |
|---|---|---|
| Ordinary profit | 1,294 | 611 |
| % change | 111.6 | -63.4 |
| Profit | | |
| Profit | 1,857 | 1,089 |
| % change | 70.4 | -25.1 |
| Other non-consolidated operating results | | |
| Basic earnings per share (Yen) | 37.38 | 21.93 |
| Diluted earnings per share (Yen) | - | - |
| Note to non-consolidated operating results | | |
| Note to operating results | - | |

## Business Results-Overview of nonconsolidated financial positions

(in millions of yens)

| | Mar 2021 | Mar 2020 |
|---|---|---|
| Non-consolidated financial positions | | |
| Non-consolidated financial positions | | |
| Non-consolidated financial positions | | |
| Total assets | 34,505 | 32,472 |
| Net assets | 16,304 | 14,691 |
| Capital adequacy ratio (%) | 47.3 | 45.2 |
| Net assets per share (Yen) | 328.15 | 295.69 |
| Note to non-consolidated financial positions | | |
| Owner's equity | 16,304 | 14,691 |
| Note to financial positions | - | |

## Business Results-Note to overview of nonconsolidated business results

| | Mar 2021 |
|---|---|
| Note to non-consolidated financial results | |
| Note to non-consolidated financial results | |
| Note to non-consolidated financial results | |
| Note to financial results | - |

**This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.**