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June 3, 2021
Stock ticker: 8015

Ichiro Kashitani, Member of the Board,President & CEO
Toyota Tsusho Corporation
9-8 Meieki 4-chome, Nakamura-ku, Nagoya, Aichi, Japan

Notice of 100th Ordinary General Meeting of Shareholders

Dear Shareholders:

Thank you very much for your continued support of Toyota Tsusho Corporation.

You are cordially invited to attend the 100th Ordinary General Meeting of Shareholders of Toyota Tsusho Corporation (the "Company") to be held in Nagoya on June 24, 2021.

If you are unable to attend the shareholders' meeting in person, you can exercise your voting rights in writing. To do so, please examine the accompanying Reference Materials for the General Meeting of Shareholders and exercise your voting rights by 5:45 p.m. on Wednesday, June 23, 2021 (Japan Time)

[Voting in Writing by Postal Mail]

Please indicate your vote for or against each of the proposals on the enclosed voting card and return it so that it arrives at the designated address by the deadline stated above.

[Voting by Electronic Means (the Internet, etc.)]

Please access the website for the exercise of voting rights designated by the Company (https://evote.tr.mufg.jp/) and input your approval or disapproval in accordance with the instructions on the screen by the deadline stated above.

For information about the procedure for exercising voting rights via the Internet, please see page 11.

1. Date and Time 10 a.m., Thursday, June 24, 2021 (Reception Starting 8:30 a.m.)

2. Venue Meeting Room, 13th floor (Reception, 2nd floor)
Century Toyota Building (Toyota Tsusho Head Office)
9-8 Meieki 4-chome, Nakamura-ku, Nagoya

3. Meeting Agenda

Matters to be Reported:

(1) The business report and consolidated financial statements for the Company's 100th fiscal year (April 1, 2020 – March 31, 2021) and reports from the independent auditors and the Company's Audit & Supervisory Board on the results of their audits of the consolidated financial statements for the 100th fiscal year

(2) Non-consolidated financial statements for the Company's 100th fiscal year (April 1, 2020 – March 31, 2021)

Proposals to be Voted On:

Item 1: Appropriation of retained earnings

Item 2: Election of nine (9) directors

Item 3: Payment of director bonuses

. Corrections, if any, to the business report, consolidated financial statements, non-consolidated financial statements, or the Reference Materials for the General Meeting of Shareholders will be posted on the Company's website.

Pursuant to applicable laws and regulations, and Article 14 of the Company's Articles of Incorporation, these items are posted on the Company's website and are not included in the attached documents to this notice of convocation. Accordingly, the attached documents to this notice are part of the documents audited by the independent auditor and the Company's Audit & Supervisory Board at the time of preparation of the audit reports. The business report, consolidated financial statements and non-consolidated financial statements audited by the independent auditor and the Company's Audit & Supervisory Board consist of the documents included in the attached documents to this notice of convocation and these items posted on the Company's website.

Business Report: Matters relating to Independent auditors

Consolidated financial statements: Consolidated Statement of Changes in Equity, Notes to the Consolidated Financial Statements

Financial Statements: Non-consolidated Statements of Changes in Net Assets, Notes to Non-consolidated Financial Statements

The Company's website https://www.toyota-tsusho.com/english/ir/

Reference Materials for the General Meeting of Shareholders

Item 1: Appropriation of retained earnings

The Board of Directors recommends a vote for appropriation of retained earnings in accordance with the following details.

Year-end dividend
The Company's policy is to endeavor to maintain a stable dividend and increase its dividend per share, with a consolidated dividend payout ratio of 25% or more.
The Company plans to pay a year-end dividend of ¥62 per share. Combined with the interim dividend of ¥50 per share, this will take the total annual dividend to ¥112 per share, up ¥2 per share versus the previous fiscal year.

1. Form of distribution: cash
2. Per-share and total payment amounts: ¥62 per share of common stock, ¥21,827,295,734in total
3. Effective date of dividend payment: June 25, 2021

Item 2: Election of nine (9) directors

The term of office of all of the Company's eight (8) directors is to expire at the close of this General Meeting of Shareholders. Accordingly, the Company proposes the election of nine (9) directors. The candidates' names are listed below.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies	Number of shares held
1	 Jun Karube (July 1, 1953) 【Number of Board meetings attended】 13/13 times 【Incumbency】 10 years Reappointment	Chairman of the Board	Apr 1976 Joined Toyota Tsusho Corporation Jun 1999 General Manager of the Logistics Department, Toyota Tsusho Corporation Jun 2004 Director, Toyota Tsusho Corporation Apr 2006 Executive Officer, Toyota Tsusho Corporation Jun 2008 Managing Executive Officer, Toyota Tsusho Corporation Jun 2011 President & Chief Executive Officer, Toyota Tsusho Corporation Apr 2018 Chairman of the Board, Toyota Tsusho Corporation (to date) [Major positions at other companies] Auditor, Sanyo Chemical Industries, Ltd. Director, MEIKO TRANS CO.,LTD . Auditor, KDDI CORPORATION	50,200 shares

Reasons for Selection as a Candidate for Director

Mr. Jun Karube served as President & Chief Executive Officer (CEO) of the Company for approximately seven years beginning June 2011, was extensively involved in the Company's management, and contributed greatly to the Company's growth by fulfilling his responsibilities as President & CEO. He assumed office as Chairman of the Board in April 2018 and serves as Chairperson of the Board of Directors. The Company has re-nominated Mr. Karube as a candidate for director because he has a wealth of experience and broad-based knowledge of all aspects of management.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies	Number of shares held
2	 Ichiro Kashitani (April 25, 1959) 【Number of Board meetings attended】 13/13 times 【Incumbency】 3years Reappointment	President& CEO (Chief Executive Officer)	Apr 1983 Joined Toyota Tsusho Corporation Mar 2005 Deputy General Manager of the Automotive Department, Toyota Tsusho Corporation Jun 2011 Executive Officer, Toyota Tsusho Corporation Apr 2015 Managing Executive Officer, Toyota Tsusho Corporation Jun 2016 Managing Director, Toyota Tsusho Corporation Apr 2017 Member of the Board, Senior Managing Executive Officer, Toyota Tsusho Corporation Jun 2017 Senior Managing Executive Officer, Toyota Tsusho Corporation Apr 2018 President & Chief Executive Officer, Toyota Tsusho Corporation Jun 2018 Member of the Board, President& CEO, Toyota Tsusho Corporation(to date)	14,400 shares

Reasons for Selection as a Candidate for Director

Mr. Ichiro Kashitani previously worked in the Automotive Division and Vice President of CFAO SAS and assumed office as President & CEO in April 2018.The Company has re-nominated Mr. Kashitani as a candidate for director because he has a wealth of experience in global management and has advanced knowledge of overall management to be able to demonstrate leadership as President & CEO to contribute to the enhancement of the company's corporate value.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies		Number of shares held
3	 Takahiro Kondou (January 1,1958) 【Number of Board meetings attended】 10/10 times 【Incumbency】 1 year Reappointment	Executive Vice President CCO (Chief Compliance Officer) Assistant to President, Chief Officer Responsible for Tokyo Head Office Audit Department	Apr 1981 Mar 2006 Apr 2009 Apr 2014 Apr 2018 Apr 2019 Apr 2020	Joined Toyota Tsusho Corporation Manager of the Textile Machinery Department Executive Officer, Toyota Tsusho Corporation Managing Executive Officer, Toyota Tsusho Corporation Managing Director, Toyota Tsusho Corporation President of CEO for East Asia Exective Vice President, Regional CCO, Toyota Tsusho Corporation (to date)	23,250 shares

Reasons for Selection as a Candidate for Director

Mr. Takahiro Kondo mainly worked in the machinery field. He has served as Executive Vice President since April 2020. The Company has re-nominated Mr. Kondo as a candidate for director, because he has a wealth of experience in global management and has advanced knowledge of overall management and is able to contribute to the enhancement of the company's corporate value.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies		Number of shares held
4	 Hiroshi Tominaga (February 18,1963) New appointment	CSO(Chief Strategy Officer) Regional CEO for Europe Regions Chief Officer Responsible for Tokyo Head Office, Europe Regions, Emerging Regions, IT Strategy Department	Apr 1985 Apr 2007 Apr 2013 Apr 2017 Jun 2017 Apr 2019 Apr 2020 Jun 2020	Joined Toyota Tsusho Corporation General Manager of the Accounting Planning Department, Toyota Tsusho Corporation Executive Officer, Toyota Tsusho Corporation Managing Director, Toyota Tsusho Corporation Managing Executive Officer, Toyota Tsusho Corporation Member of the Board, Managing Executive Officer, Toyota Tsusho Corporation Member of the Board , CSO, CIO, and Assistant to CTO, Toyota Tsusho Corporation Member of the Board , CSO and CDTO, Toyota Tsusho Corporation CSO and CDTO, Toyota Tsusho Corporation	9,200 shares

			Apr 2021	CSO and Regional CEO (to date)	

Reasons for Selection as a Candidate for Director

Mainly engaged in accounting, finance and corporate planning fields at the Company, Mr. Tominaga currently serving as CSO. He is being considered as a candidate for the position of director because he has a wealth of experience in global management and has advanced knowledge of overall management, particularly in the fields of management strategy, and is able to contribute to the enhancement of the company's corporate value.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies		Number of shares held
5	 Hideyuki Iwamoto (February 20,1963) New appointment	CFO (Chief Financial Officer) Accounting Department, Business Accounting Department, Finance Department, Investment and Credit Department Legal Department	Apr 1985 Apr 2009 Apr 2013 Apr 2017 Apr 2019 Jun 2020	Joined Tomen Corporation (Current Toyota Tsusho Corporation) Deputy General Manager of the Corporate Planning Department, Toyota Tsusho Corporation Executive Officer, Toyota Tsusho Corporation Managing Executive Officer, Toyota Tsusho Corporation Member of the Board , CFO, Toyota Tsusho Corporation CFO, Toyota Tsusho Corporation (to date)	10,600 shares

Reasons for Selection as a Candidate for Director

Mainly engaged in accounting, finance and corporate planning fields at the Company, Mr. Iwamoto currently serving as CFO., He is being considered as a candidate for the position of director because he has a wealth of experience in global management and has advanced knowledge of overall management, particularly in the fields of finance, accounting, and risk management, and is able to contribute to the enhancement of the company's corporate value.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies		Number of shares held
6	 Kumi Fujisawa (March 15, 1967) 【Number of Board meetings attended】 13/13 times 【Incumbency】 7 years	Director	Apr 1995 Jun 2000 Jun 2004 Apr 2005 Jun 2006 Jul 2006 Jun 2011 Feb 2012 Jun 2013	Representative Director, IFIS Co., Ltd. Director, SophiaBank Limited Executive Director, The Investment Trusts Association, Japan (to date) Visiting Professor, Hosei University Graduate School Auditor, Trenders, Inc. Director, Symmetry Japan, Inc. Public Governor, Japan Securities Dealers Association (to date) Director, Corporation for Revitalizing Earthquake-Affected Business Director, The Shizuoka Bank, Ltd. (to date) Auditor, Music Securities, Inc.	– shares

	Outside Director Independent Director Reappointment		Aug 2013 Representative Director, Sophia Bank Ltd. (to date) Jun 2014 Director, Toyota Tsusho Corporation (to date) Director, Scinex Corporation May 2016 Director, CREEK and RIVER Co., Ltd. Jan 2021 Director, CellSource Co., Ltd. (to date) [Major positions at other companies] Representative Director, Sophia Bank Ltd. Director, The Shizuoka Bank, Ltd. Director, CREEK and RIVER Co., Ltd. Director, CellSource Co., Ltd.	

Reasons for Selection as a Candidate for Director

Ms. Kumi Fujisawa has held experience and advanced expertise in a wide range of fields such as investment, international finance, and diversity, which she has cultivated through her activities at Sophina Bank, where she serve as representative director, government ministries agencies and public interest corporations.
The Company has re-nominated Ms. Fujisawa as a candidate for outside director expecting to provide us advice on the professional perspective on new businesses and diversity management promoted by the Company, and to supervise the execution of duties by directors.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies	Number of shares held
7	 Kunihito Koumoto (November 12, 1949) 【Number of Board meetings attended】 13/13 times 【Incumbency】 3 years Outside Director Independent Director Reappointment	Director	Mar 1979 Completed doctoral program in industrial chemistry, School of Engineering, The University of Tokyo Doctor of Engineering (The University of Tokyo) Sep 1986 Assistant Professor, Faculty of Engineering, the University of Tokyo Apr 1992 Professor, School of Engineering, Nagoya University Apr 1997 Professor, Graduate School of Engineering, Nagoya University Apr 2002 Professor, Faculty of Engineering and Resource Science, Akita University (concurrent post) Apr 2011 Director, Research Center for Materials Backcasting Technology, Nagoya University Apr 2015 Fellow, Toyota Physical and Chemical Research Institute Apr 2018 Senior Fellow, Foundation Nagoya Industrial Science Research Institute (to date) Jun 2018 Director, Toyota Tsusho Corporation (to date)	1,000 shares

Reasons for Selection as a Candidate for Director

Mr. Kunihito Koumoto has a high level of academic knowledge cultivated as a researcher at universities and research institutes for many years.
The Company has re-nominated Mr. Koumoto as a candidate for outside director because it believes that he is capable of providing advice on the Company's management from a sophisticated academic perspective as the Company responds to advanced technological innovation in the future and to supervise the execution of duties by directors.

Although Mr.Koumoto has no experience of being involved in the management of the company in any way other than becoming an outside officer, the Company is determined to be able to properly perform his duties as an outside director for the above reasons.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies	Number of shares held
8	 Didier Leroy (December 26, 1957) 【Number of Board meetings attended】 12/13 times 【Incumbency】 3 years Outside Director Reappointment	Director	Apr 1982 Joined Renault S.A. Sep 1998 Vice President, Toyota Motor Manufacturing France S.A.S. Jan 2005 President, Toyota Motor Manufacturing France S.A.S. Jun 2007 Managing Officer, Toyota Motor Corporation Jul 2007 Executive Vice President, Toyota Motor Europe NV/SA. Jul 2009 Chairman, Toyota Motor Manufacturing France S.A.S. Jun 2010 President, Toyota Motor Europe NV/SA. Apr 2011 President and CEO, Toyota Motor Europe NV/SA. Apr 2012 Senior Managing Officer, Toyota Motor Corporation Apr 2015 Chairman, Toyota Motor Europe NV/SA. (to date) Jun 2015 Executive Vice President, Member of the Board of Directors, Toyota Motor Corporation Jun 2018 Director, Toyota Tsusho Corporation (to date) Apr 2020 Director, Toyota Motor Corporation [Major positions at other companies] Chairman, Toyota Motor Europe NV/SA.	— shares

Reasons for Selection as a Candidate for Director

Mr. Didier Leroy has held abundant management experience and advanced expertise in the global and automobile industry which he has cultivated through various posts at Toyota Motor Corporation and its affiliate.

The Company has re-nominated Mr. Leroy as a candidate for outside director because it believes that he is capable of providing advice from a professional perspective on the mobility field that the Company is promoting and the overall business of our company from a professional perspective and to supervise the execution of duties by directors.

No.	Name (Date of birth)	Position and responsibilities	Personal history and positions at other companies	Number of shares held
9	 Yukari Inoue (April 4, 1962) Outside Director Independent Reappointment	Director	Apr 1985 Joined Proctor & Gamble Far East Inc. Oct 1995 Marketing Director of P&G North America Oct 1998 Feminine Care Marketing Director, P&G Northeast Asia Mar 2000 Feminine Care General Manager, P&G Northeast Asia Mar 2003 Managing Director, Jardine Wines & Spirits K.K. (now Möet Hennessy Diageo (MHD) K.K.) Nov 2005 President and Representative Director, Cadbury Japan Ltd. (now Mondelez Japan Ltd.) Jul 2013 President and CEO, Kellogg Japan G.K. (to date) Mar 2015 Director, Suntory Beverage & Food Limited (to date) [Major positions at other companies] President & CEO, Kellogg Japan G.K. Director, Suntory Beverage & Food Limited	― shares

Reasons for Selection as a Candidate for Director

Ms. Yukari Inoue has held abundant management experience and advanced expertise in a global company in the consumer business. The Company has re-nominated Ms. Inoue as a candidate for outside director because it believes that she is capable of providing advice on the Company's management from a professional perspective in the Life & Community field promoted by the Company, the Company business in general, diversity management, as well as globalization, and supervise the execution of duties by directors.

Notes:

1. Takahiro Kondou and Yukari Inoue assumed office on June 23, 2020 (the date of the 99th Ordinary General Meeting of Shareholders). For this reason, the number of Board meetings attended differs from that for the other candidates for director

2. Candidate Didier Leroy is Chairman of Toyota Motor Europe NV/SA. The Company has a business relationship with Toyota Motor Europe NV/SA in the areas of purchase and sale of products and raw materials. There are no special interests between Mr. Leroy and the other candidates and the Company.

3. Matters concerning the outside directors are as follows.

(1) Ms. Kumi Fujisawa, Mr. Kunihito Koumoto, Mr. Didier Leroy and Ms. Yukari Inoue are candidates for outside director. The Company has submitted to the Tokyo Stock Exchange and Nagoya Stock Exchange Notification of Independent Director/Auditor documents designating Ms. Kumi Fujisawa, Mr. Kunihito Koumoto and Ms. Yukari Inoue as independent directors.

(2) The name of outside director candidate Ms. Kumi Fujisawa is the name she uses professionally since it is widely known. Her registered name is Ms. Kumi Tsunoda.

(3) Outline of contracts for limitation of liability

Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into contracts with Ms. Kumi Fujisawa, Mr. Kunihito Koumoto , Mr. Didier Leroy and Ms. Yukari Inoue to limit the liability for damages under Article 423, Paragraph 1 of said Act to the amount set forth in Article 425, Paragraph 1 of said Act. If the reelection of Ms. Fujisawa, Mr. Koumoto , Mr. Leroy and Ms. Inoue are approved, the Company plans to continue said contracts.

4. Overview of liability insurance contracts for officers

The Company has entered into liability insurance contracts for officers with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The insurance contracts cover legal damages and litigation expenses that the insured officers may incur. Each of the candidates is already insured under the relevant insurance contracts and will continue to be insured after their appointment. The applicable insurance contracts are expected to be renewed with the same conditions during the officers' terms of office.

Item 3: Payment of director bonuses

Taking into consideration earnings for the fiscal year ended March 31, 2021, the Company proposes to pay a total of ¥158,500,000 in bonuses for 4 of the 8 Directors, excluding 4 Outside Directors.

At the Board of Directors meeting held in Mar. 25 2021, the Company established a decision policy regarding the content of individual remuneration for Directors, and the outline is as described on pages 29 to 30. Since it is in line with this policy, the Company judge this proposal is appropriate.

Procedure for Exercising Voting Rights via the Internet

Please exercise voting rights via the Internet by accessing the website for the exercise of voting rights designated by the Company (https://www.evote.tr.mufg.jp/) from a personal computer, smartphone, or mobile phone.

Exercise of voting rights via the Internet
Until 5:45 p.m. on Wednesday, June 23, 2021 (Japan Time)

Notes

- You may not be able to exercise voting rights via a personal computer or smartphone depending on your Internet settings,
- All costs incurred when accessing the website for exercising voting rights (Internet connection charges, call charges, etc.) are borne by the shareholder.
- Treatment of Multiple Exercise of Voting Rights
  (1) If voting rights are exercised in duplicate by postal mail and via the Internet, the exercise of voting rights via the Internet will be treated as valid.
  (2) If voting rights are exercised multiple times via the Internet, the last exercise of voting rights will be treated as valid. If voting rights are exercised multiple times via personal computer, smartphone, and mobile phone, the last exercise of voting rights will be treated as valid.

Contact for Technical Inquiries

Corporate Agency Division (Help Desk)
Mitsubishi UFJ Trust and Banking Corporation
Phone: 0120-173-027 (9:00 a.m. to 9:00 p.m.; toll-free within Japan)

Information on the Electronic Voting Platform

Nominal shareholders (including standing proxies) such as master trust banks and other companies that have applied in advance to use the electronic voting platform operated by ICJ, Inc., a joint venture company established by Tokyo Stock Exchange, Inc., etc., may use the platform as a method of exercising voting rights by electromagnetic means other than the abovementioned exercise of voting rights via the Internet.