Plenus Co.,Ltd.
Monthly Flash Report March 2021

※Monthly Flash Report is updated on the second business day of every month.
When correction is required, the report is updated with amended data on the second business day of the following month.
※Existing stores include stores that have reduced operating hours.
※Partner chain is store where management of directly-operated store is entrusted to partners under the management consignment system.

Hotto Motto			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	105.7												105.7
(Year-to-Year basis)	Existing stores	%	–	106.0												106.0
Store openings			–	1												1
	Regular chain		–	1												1
	Partner chain		–	0												0
	Franchise chain		–	0												0
Store closures			–	△ 1												△ 1
	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	△ 1												△ 1
Transfer	Regular chain		–	3												3
	Partner chain		–	△ 4												△ 4
	Franchise chain		–	1												1
Number of stores			2,493	2,493												–
	Regular chain		634	638												–
	Partner chain		140	136												–
	Franchise chain		1,719	1,719												–

※"Hotto Motto" includes "Hotto Motto Grill" Number of stores 32
※The franchise chain includes the district headquarters

YAYOI			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	87.3												87.3
(Year-to-Year basis)	Existing stores	%	–	86.7												86.7
Store openings			–	0												0
	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	0												0
Store closures			–	0												0
	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	0												0
Transfer	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	0												0
Number of stores			372	372												–
	Regular chain		263	263												–
	Partner chain		28	28												–
	Franchise chain		81	81												–

※The franchise chain includes the district headquarters

MK RESTAURANTS			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	76.4												76.4
(Year-to-Year basis)	Existing stores	%	–	88.4												88.4
Store openings			–	0												0
Store closures			–	0												0
Number of stores			26	26												–

Total number of group stores in Japan	FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
Number of stores	2,891	2,891											

Total number of overseas group stores		FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
Hotto Motto		14	15											
	China	2	2											
	Korea	11	12											
	Singapore	1	1											
YAYOI		244	244											
	Thailand	194	194											
	Singapore	9	9											
	Australia	6	6											
	Taiwan	21	21											
	USA	4	4											
	Philippines	6	6											
	Malaysia	4	4											
Number of stores		258	259											

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