Plenus Co.,Ltd.
Monthly Flash Report December 2021

※Monthly Flash Report is updated on the second business day of every month.
When correction is required, the report is updated with amended data on the second business day of the following month.
※Existing stores include stores that have reduced operating hours.
※Partner chain is store where management of directly-operated store is entrusted to partners under the management consignment system.

Hotto Motto			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	105.7	106.5	108.1	104.2	102.1	106.9	104.7	105.7	100.2	96.6			103.9
(Year-to-Year basis)	Existing stores	%	–	106.0	106.2	107.6	104.0	102.3	107.1	105.5	106.1	100.5	96.6			104.1
Store openings			–	1	1	1	0	0	0	1	0	0	2			6
	Regular chain		–	1	0	1	0	0	0	1	0	0	1			4
	Partner chain		–	0	0	0	0	0	0	0	0	0	0			0
	Franchise chain		–	0	1	0	0	0	0	0	0	0	1			2
Store closures			–	△ 1	△ 2	△ 2	△ 1	0	0	△ 1	△ 2	0	0			△ 9
	Regular chain		–	0	0	△ 1	0	0	0	△ 1	△ 1	0	0			△ 3
	Partner chain		–	0	△ 1	0	0	0	0	0	0	0	0			△ 1
	Franchise chain		–	△ 1	△ 1	△ 1	△ 1	0	0	0	△ 1	0	0			△ 5
Transfer	Regular chain		–	3	△ 2	△ 2	△ 5	△ 18	△ 7	△ 7	△ 7	△ 9	△ 8			△ 62
	Partner chain		–	△ 4	△ 1	△ 1	△ 2	△ 7	△ 4	△ 3	△ 2	△ 3	△ 4			△ 31
	Franchise chain		–	1	3	3	7	25	11	10	9	12	12			93
Number of stores			2,493	2,493	2,492	2,491	2,490	2,490	2,490	2,490	2,488	2,488	2,490			–
	Regular chain		634	638	636	634	629	611	604	597	589	580	573			–
	Partner chain		140	136	134	133	131	124	120	117	115	112	108			–
	Franchise chain		1,719	1,719	1,722	1,724	1,730	1,755	1,766	1,776	1,784	1,796	1,809			–

※"Hotto Motto" includes "Hotto Motto Grill" Number of stores 34
※The franchise chain includes the district headquarters

YAYOI			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	87.3	139.1	133.8	97.2	95.1	85.8	75.8	87.5	101.7	110.4			98.4
(Year-to-Year basis)	Existing stores	%	–	86.7	139.0	133.9	97.6	95.9	86.6	75.7	87.6	101.9	110.5			98.6
Store openings			–	0	1	0	0	0	0	0	0	0	0			1
	Regular chain		–	0	1	0	0	0	0	0	0	0	0			1
	Partner chain		–	0	0	0	0	0	0	0	0	0	0			0
	Franchise chain		–	0	0	0	0	0	0	0	0	0	0			0
Store closures			–	0	0	0	0	0	0	0	0	0	0			0
	Regular chain		–	0	0	0	0	0	0	0	0	0	0			0
	Partner chain		–	0	0	0	0	0	0	0	0	0	0			0
	Franchise chain		–	0	0	0	0	0	0	0	0	0	0			0
Transfer	Regular chain		–	0	0	0	3	1	0	0	2	1	1			8
	Partner chain		–	0	0	0	0	△ 1	0	0	△ 1	△ 2	△ 1			△ 5
	Franchise chain		–	0	0	0	△ 3	0	0	0	△ 1	1	0			△ 3
Number of stores			372	372	373	373	373	373	373	373	373	373	373			–
	Regular chain		263	263	264	264	267	268	268	268	270	271	272			–
	Partner chain		28	28	28	28	28	27	27	27	26	24	23			–
	Franchise chain		81	81	81	81	78	78	78	78	77	78	78			–

※The franchise chain includes the district headquarters

MK RESTAURANTS			FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	76.4	255.6	148.1	60.4	79.3	62.7	59.3	82.1	76.2	93.5			83.9
(Year-to-Year basis)	Existing stores	%	–	88.4	209.7	131.3	60.8	80.3	64.7	60.6	84.7	78.6	96.3			79.5
Store openings			–	0	0	0	0	0	0	0	0	0	0			0
Store closures			–	0	0	△ 1	0	0	0	0	0	0	0			△ 1
Number of stores			26	26	26	25	25	25	25	25	25	25	25			–

Total number of group stores in Japan	FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
Number of stores	2,891	2,891	2,891	2,889	2,888	2,888	2,888	2,888	2,886	2,886	2,888		

Total number of overseas group stores		FY2020	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
Hotto Motto		14	15	15	14	11	10	10	8	8	8	8		
	China	2	2	2	2	1	1	1	1	1	1	1		
	Korea	11	12	12	11	10	9	9	7	7	7	7		
	Singapore	1	1	1	1	0	0	0	0	0	0	0		
YAYOI		244	243	243	242	240	237	237	238	240	241	245		
	Thailand	194	194	194	192	188	186	186	186	189	190	193		
	Singapore	9	9	9	9	10	10	10	10	9	9	9		
	Australia	6	6	6	6	6	6	6	6	6	6	6		
	Taiwan	21	20	20	21	21	21	21	21	21	21	21		
	USA	4	4	4	4	4	3	3	3	3	3	3		
	Philippines	6	6	6	6	7	7	7	7	7	7	7		
	Malaysia	4	4	4	4	4	4	4	4	4	4	5		
	China	0	0	0	0	0	0	0	1	1	1	1		
Number of stores		258	258	258	256	251	247	247	246	248	249	253		

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