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Agenda

1. **Summary of Financial Results**
2. **Progress Updates by Division**
   - IoT Related Business (Image Sensor Inspection Business)
   - Laser Business
   - AI Image Processing Equipment Business
   - Vibration Solutions Business
   - Promotion of Industry 4.0 Business: Overall Objective

-Appendix-

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- Our Manager of Business Administration (Corporate Executive Headquarters, President's Office), Takenori Yoshizawa, will speak on the first point – 'Summary of Financial Results'.
- Our CEO and President, Nobuo Kiji, will speak on the second point – 'Progress Updates by Division'.

Summary of Financial Results

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- To begin, we will outline the Group's FY earnings.

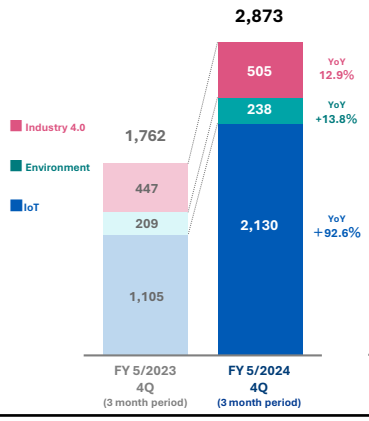
4Q (3 Month Period)

KEY POINTS

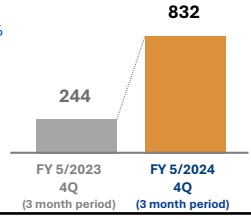
- Consolidated sales for the isolated 4Q were strong for all divisions, and strength in the IoT related business led to sales and OP increasing YoY.
- **IoT related business:** Domestic sales of our new illuminator model and Pupil Lens Modules® were strong.
- **Environmental Energy related business:** Exhaust gas treatment system sales were strong.
- **Promotion of Industry 4.0 business:** Whilst precision vibration isolation system sales were weak, gear testing system sales were strong.

Sales

(Million Yen)



Operating Profit



Changes in Major Management Indicators

(Million Yen)	4Q 5/23 (3 month period)	4Q 5/24 (3 month period)	YoY Growth (%)
Sales	1,762	**2,873**	63.0
OP	244	**832**	240.7
RP	252	**820**	225.1
NP	169	**583**	243.7
EPS	¥15.61	**¥53.55**	-

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- In the standalone 4Q, we recorded ¥2.87bn sales, ¥832m OP, ¥820m RP, ¥583m NP, and EPS of ¥53.55.
- Sales increased +63.0%YoY and OP increased +240.7%YoY.

FY 5/24 (Cumulative)

KEY POINTS

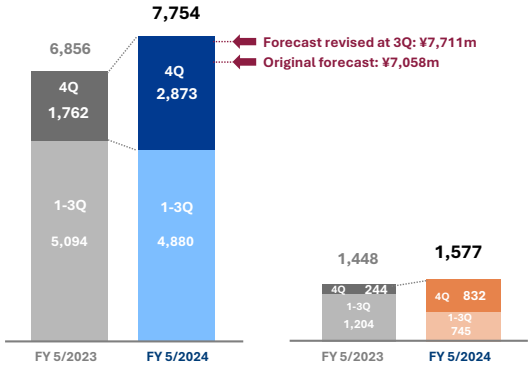
- FY 5/24 consolidated sales and OP increased YoY on the same drivers as the isolated 4Q.
- **IoT related business:** Pupil Lens Module® sales were strong.
- **Environmental Energy related business:** Exhaust gas treatment system sales were strong.
- **Promotion of Industry 4.0 business:** Whilst precision vibration isolation system sales were strong, gear testing system sales were weak. Several of our new businesses incurred R&D costs.

(Million Yen)

Sales

Operating Profit

Sales and OP started to increase in the 4Q



Changes in Major Management Indicators

(Million Yen)	FY 5/23	FY 5/24	YoY Growth (%)
Sales	6,856	**7,754**	13.1
OP	1,448	**1,577**	8.9
RP	1,503	**1,637**	8.9
NP	981	**1,132**	15.4
EPS	¥90.12	**¥104.15**	-

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- In the cumulative FY, we recorded ¥7.75bn sales, ¥1.58bn OP, ¥1.64bn RP, ¥1.13bn NP, and EPS of ¥104.15.
- Sales increased +13.1%YoY and OP increased +8.9%YoY.
- Although we posted YoY sales and OP decline at the 3Q, 4Q earnings were well above plan, resulting in FY sales and OP increasing YoY.

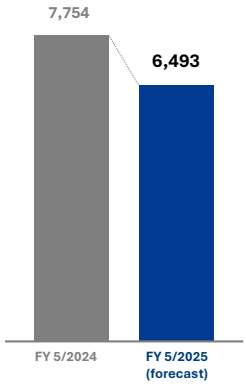
Next Year Forecast (YoY Comparison)

KEY POINTS

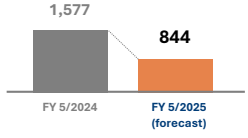
- We are forecasting YoY sales and OP decline for the next FY.
- **IoT related business:** After large-scale capex at our main domestic customer this FY, we expect capex demand to settle down. We continue to lack visibility on the capex situation at our major overseas customer.
- **Environmental Energy related business:** We anticipate robust capex demand for drying deodorizer equipment but expect exhaust gas treatment system capex demand to settle down.
- **Promotion of Industry 4.0 business:** We anticipate robust precision vibration isolation system and gear testing system sales. We expect R&D costs from our new businesses to continue.

(Million Yen)

Sales



Operating Profit



Changes in Major Management Indicators

(Million Yen)	FY 5/24	FY 5/25 (CoE)	YoY Growth (%)
Sales	**7,754**	**6,493**	-16.3
OP	**1,577**	**844**	-46.5
RP	**1,637**	**867**	-47.0
NP	**1,132**	**559**	-50.6
EPS	**¥104.15**	**¥51.37**	-

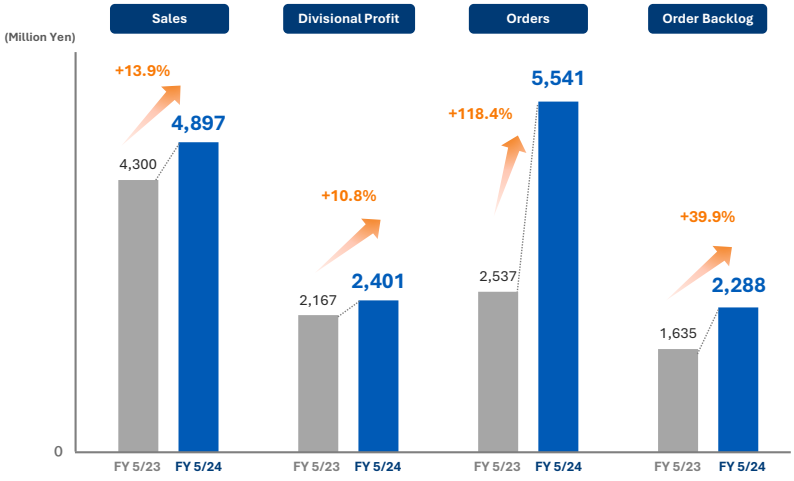
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- Our FY consolidated earnings forecast is for ¥6.49bn sales, ¥844m OP, ¥867m RP, ¥559m NP, and EPS of ¥51.37.
- We expect FY 5/25 YoY sales and OP decline against high hurdles set by strong FY 5/24 results, particularly in the IoT related business.

IoT Related Business

IoT Related Business

Sales, profit, orders and order backlog increased largely due to active capex at our major domestic customer



➢ Pupil Lens Module® sales were particularly strong. Also, the shift from our existing low margin illuminator model to our new model at our main domestic customer improved profitability.
➢ Divisional profit increased due to lower sales fees after sales of products for our main overseas customer decreased YoY.
➢ In the 4Q, we received 4 large orders (worth ¥833m).

➢ Visibility is still low on the capex situation at our major overseas customer. Given that its appetite for capex may suddenly change, we plan to strengthen customer communication whilst monitoring the situation.

Additionally

➢ We expect the image sensor market to expand due to further technological advances in mobile device sensors and growth in non-mobile device sensors (e.g. vehicle-mounted sensors), and anticipate a robust future business environment.

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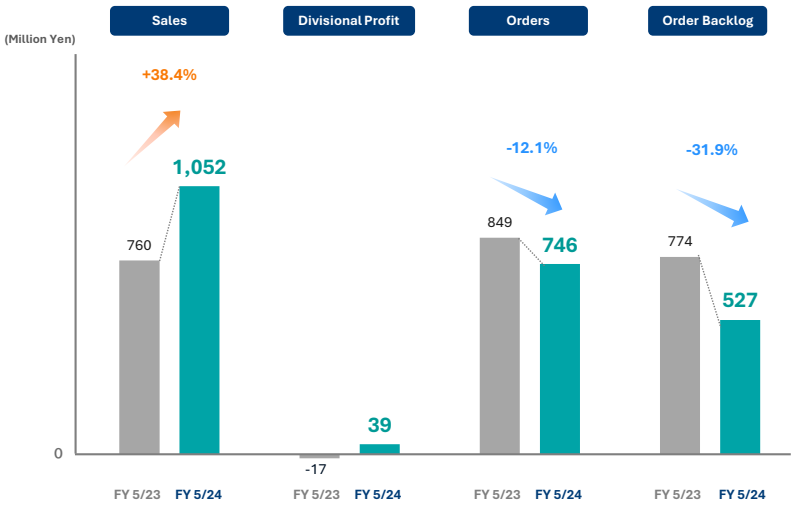
7

- In the IoT related business (main products: image sensor inspection use illuminators and Pupil Lens Modules®), customer capex was sluggish at our major overseas customer but strong at our major domestic customer.
- As a result, sales and divisional profit increased YoY, and our orders and order backlog grew as well.

Environmental Energy Related Business

Environmental Energy Related Business

Sales and OP increased, largely due to strong exhaust gas treatment system sales



➢ Sales of drying deodorizer equipment were strong.
➢ Exhaust gas treatment system equipment and high margin maintenance project sales were robust.
➢ Next FY, we expect drying deodorizer equipment demand to remain strong due to grants for investment in energy-saving projects at customers.

➢ As we received several large exhaust gas treatment system projects this FY, we expect capex demand next FY to be weaker in comparison.

Additionally

➢ AE sensor (failure prediction) improvement work is ongoing.

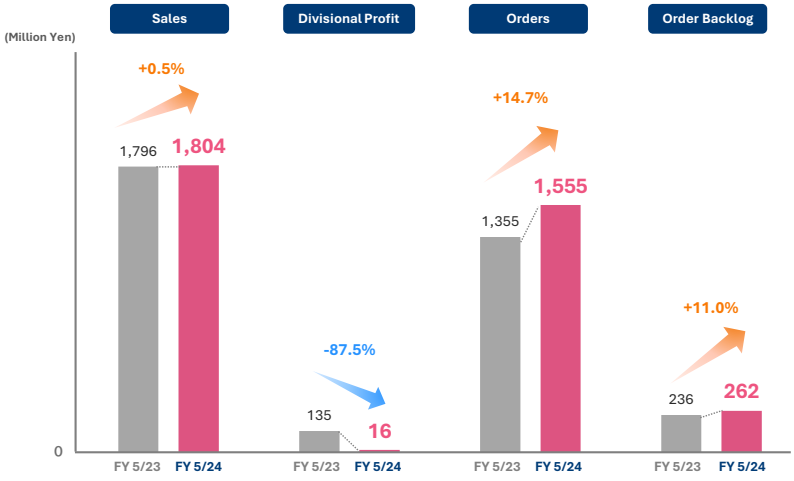
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- In the Environmental Energy related business (main products: drying deodorizers and exhaust gas treatment systems), sales of drying deodorizer equipment were strong. Sales of equipment and high margin maintenance for exhaust gas treatment systems were also strong.
- Sales and OP largely increased due to one-off sales of exhaust gas treatment systems.
- However, recently orders and order backlog have begun to trend down.

Promotion of Industry 4.0 Business

Promotion of Industry 4.0 Business

Sales increased and OP decreased due to weak gear testing system sales, despite precision vibration isolation systems sales strength



➢ Capex demand for precision vibration isolation systems at our customers was strong, leading to large orders etc.
➢ For gear testing systems, we are planning to exhibit at JIMTOF next FY to regain market share from our competitors.

➢ Whilst domestic gear testing system sales were strong, overseas sales were weak due to the Chinese economic downturn.

Additionally

➢ We made proposals for our vibration monitoring app to Chinese and South Korean customers and installed demo equipment, aiming to add value to existing equipment. We plan to leverage our competitive advantage to win orders.
➢ We expect future demand for gear roughness testing equipment to be strong, paralleling trends at customers.
➢ We received an enquiry for a second AI image processing machine from a major household appliance manufacturer. The specifications are under review.

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9

- In the Promotion of Industry 4.0 business (main products: precision vibration isolation systems, gear testing systems, and part of the laser business), precision vibration isolation systems sales were strong. Conversely, gear testing systems sales, particularly to our overseas customers, were weak, and divisional sales and OP declined.

- We will discuss strategies for our new businesses in ‘Section 2. Progress Updates by Division’.

Progress Updates by Division

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- We will now talk about progress in each division.

IoT Related Business
(Image Sensor Inspection Business)

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- First of all, we will outline progress and future developments in our core image sensor inspection business.



- FY 5/24 illuminator successes include significantly improving profitability by transitioning from older to newer models.
- We have adopted three strategies for further illuminator growth.
- The first is to eliminate differences between individual illuminators. Specifically, we have developed a mechanism that automatically adjusts the intensity, color, and wavelength of light. As this mechanism can be used to modify existing models, we hope to grow earnings with the delivery of this project.
- The second is space-saving for illuminators. Increasing productivity per area remains important for our major domestic customer, and we believe we can help it save space and improve productivity by installing new illuminator models with an expanded illumination area or modifying previous models to expand the illumination area.
- The third strategy is data utilization. We are looking to improve customer productivity and test line stability by utilizing illuminator-specific data.
- We continue to lack visibility on the illuminator capex situation at our main overseas customer, but we intend to strengthen customer communication and be ready to respond to any sudden changes in investment trends. We also recognize that if investment from our major overseas customer recovers, there is the potential for upside in FY 5/25.
- As for our Pupil Lens Modules®, we have developed an automated production machine to achieve quick delivery, low costs, and high quality, and are aiming for it to be operational in the second half of 2026.
- The development of mass-produced Pupil Lens Modules® for our major overseas customer is a key goal for FY 5/25. Although introduction into the production line has been delayed due to customer circumstances, we are determined to complete the project.
- At the same time, we are working with our partners to develop a new model of Pupil Lens Module® with higher added value. By expanding this technology to our domestic customer, we hope to regain our lost domestic market share in Japan and strengthen our Pupil Lens Module® business in the medium- to long-term.
- Our main domestic and overseas customers are great assets to us, and we believe that we should be able to make

more in-depth proposals to them. We would like to further enhance our technical capabilities and pursue business opportunities beyond the illuminator and Pupil Lens Module® businesses. In addition, we will connect with new customers while continuing to develop our relationships with our main customers.

High-End Segment Strategy 2/2: Other Customers

Semiconductor Related Market | IoT Related Business

There have been no major changes regarding our European and Chinese customers. We are in the process of making product proposals to our US customers via collaborating partner companies. We are also considering approaching US companies we have yet to contact, as well as companies that we have already approached. We will continue our efforts to attract new customers.

	European Customers (Existing)	Chinese Customers (Existing)	US Customers (New)
Capex (Customer)	Shifting towards capex focused on vehicle-mounted (sensing application) illuminators.	Proactive, but in the early stages of producing high-end image sensors, so expected to take time.	Proactive, but we have no sales history here. Low-priced illuminator makers are competitors.
Business Trends	No major changes.	No major changes	**Installed demo equipment** at collaborating partner company. Collecting data and proposing products to US customers via partners.
Future Strategy	■ In the low-end market, to continue our approach with illuminators and leverage our **technological superiority** to gain orders. ■ Continue to respond to enquiries (vehicle-mounted illuminators, illuminators for later production stages, retrofitting etc.).	■ To continue **offering our existing equipment.** ■ **Development of next generation equipment** under consideration.	■ Aim to continue working with partners **to install vehicle-mounted illuminators** (starting with low-end models). ■ **Considering approaching non-existing customers.**

Unchanged from the 3Q

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13

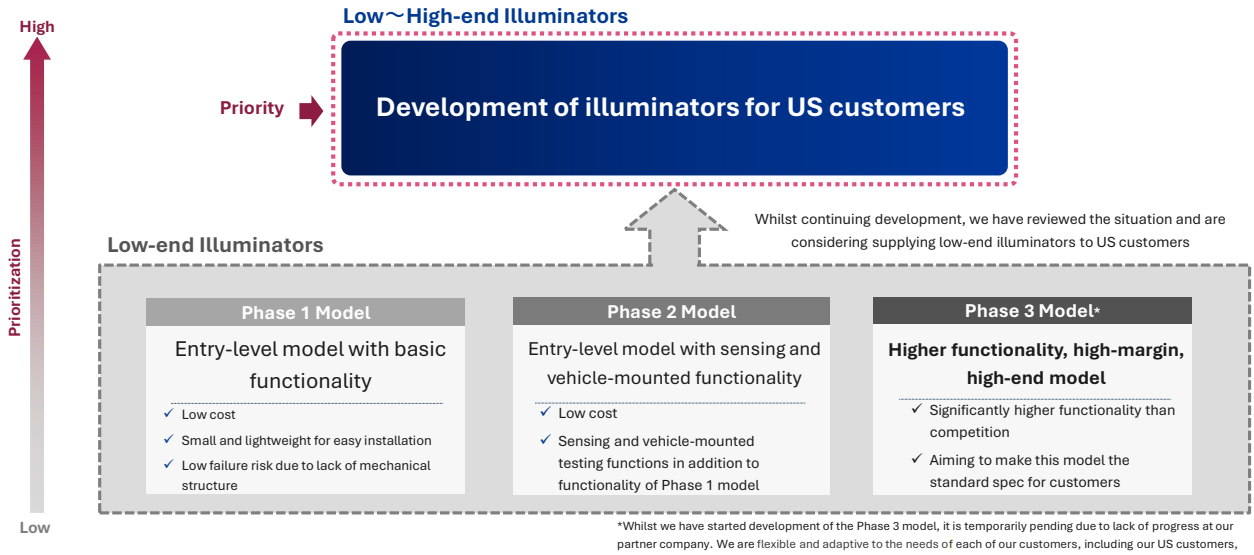
- We are also making good progress with our efforts to install vehicle-mounted image sensor illuminators at our US customers.
- We are planning to visit a customer this summer, and we expect to see some results within FY 5/25.
- We believe that in future, the quality and quantity of vehicle-mounted devices will reach a level comparable to mobile devices, and we expect car mirrors to become cameras and displays.
- We are now laying the groundwork to become a central player in this market, progressing with R&D to meet the demands of major high-end manufacturers.

Low-end Segment Strategy

Semiconductor Related Market | IoT Related Business

We are working on the development of low-spec illuminators for low-end image sensor manufacturers.

⇒ Although development is ongoing, it has become less of a priority, with our focus now on projects from our US customers.



*Whilst we have started development of the Phase 3 model, it is temporarily pending due to lack of progress at our partner company. We are flexible and adaptive to the needs of each of our customers, including our US customers, in determining the level of priority for the development of each model.

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- We are arming ourselves to compete not only with high-end products, our main battlefield, but also low-end products.
- We plan to develop solutions for the low- to mid-end and build a solid business foundation for image sensor inspection.
- At the same time, since projects for our U.S. customers are also in progress, we will push on with development, adjusting our areas of priority accordingly.

Semiconductor Related Market | IoT Related Business

Pupil Lens Module® Production Automation Project: 1/2 Progress

Work is broadly on schedule. Refurbishment work on the clean room is underway.

Overview

Automation of PLM® Production

- **Shorter delivery times** — from accelerated production and shorter distances to customers
- **Improved efficiency** — from resource optimization (labor saving)
- **Quality improvements** — from human error reduction
- **Reduced training time** — from automation of tasks requiring skilled labor
- **Increased production capacity** — from expansion of facilities

Project Schedule

Tasks	FY 5/25 1H	FY 5/25 2H	FY 5/26 1H	FY 5/26 2H
Clean room refurbishment		Transfer, set up		
Equipment preparation		To be implemented in stages		Set up, adjustment
Equipment adjustment	In progress			
Improvement and operation			Trial operation	Full operation

Assumed investment amount approx. ¥200m

Number of employees for first year: >3

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- We plan for the automated production line for Pupil Lens Modules® in the Kumamoto facility to be fully operational in the second half of 2026.
- As a result, we are likely to see improved product quality, reduced delivery times, and lower costs for Pupil Lens Modules®, which we expect to raise our competitiveness. Hence, we anticipate the automated production line becoming a major asset to the company.
- We expect full operation and utilization of the production line to follow the adoption and full-scale installation of the new Pupil Lens Module® model at our major overseas customer, in addition to production of the old model.

Semiconductor Related Market | Next-Gen Factory Business

Pupil Lens Module® Production Automation Project: 2/2 Location Agreement

We signed location agreements* with Kumamoto Prefecture and Kōshi City for the renovation and expansion of the Kumamoto facility.

Kumamoto Facility



Location Agreement Ceremony（5/6/2024）



*For more details see '*Notice regarding the signing of a location agreement with Kumamoto Prefecture and Kōshi City for the expansion of the Kumamoto Facility* (https://ssl4.eir-parts.net/doc/7725/tdnet/2454956/00.pdf)'

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- Upon installing the Pupil Lens Module® automated production line, we signed location agreements with the support of Kumamoto Prefecture and Kōshi City.
- The photo on the left shows our Kumamoto facility. The factory of our main domestic customer is located in front of the building and a major semiconductor factory is nearby.
- Taking advantage of the favorable location, we intend to push ahead with the installation of the automated production line to ensure our business continues to thrive.

Laser Business

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- Next, we will talk about progress in the laser business.

New Business | Semiconductor Related Market | Promotion of Industry 4.0 Business

Laser Business 1/3: SiC Wafer Dicing Equipment Development

We are currently developing several types of laser dicing equipment for the SiC wafer dicing process in power semiconductor manufacturing.
⇒ We have changed the release date to allow for a verification period in light of trends in the power semiconductor market, etc.

SiC laser dicing equipment development progress

Revised schedule

① Mid-high end model	② High end model
SiC-compatible full laser dicing	'Dedicated' SiC laser dicing
	
~~Dec 2024~~ Summer 2025 Planned release	2025 Planned release

Several types of dicing equipment under development utilizing different technologies

To allow for a verification period regarding risk of slowing growth in the power semiconductor market

we have changed the release dates for mid- to high-end models from Dec 2024 ⇒ to Summer 2025

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18

- In the laser business, as visibility is limited on power semiconductor capex trends, we have revised the schedule of our mid-to high-end SiC laser dicing equipment model, aiming to release it at the optimal time.

New Business | Semiconductor Related Market | Promotion of Industry 4.0 Business

Laser Business: 2/3 Re-examination of the Power Semiconductor Market

We will re-examine the highly changeable power semiconductor market, focusing on the following three points:

1. Decline in demand for power semiconductors due to slower EV market growth

- Reports are increasing of a slowdown in EV market growth in 2024, including the postponement of investment in battery manufacturing plants in Europe.
- There is a risk that demand for next-generation power semiconductors used in EVs will decline and capex in related equipment will slow down.
- We need to identify the size of the market based on both value and volume, whilst monitoring SiC wafer price trends.

Global market for power semiconductor manufacturing equipment

2023 estimate	vs. 2022	2035 forecast	vs. 2022
¥412.4bn	121.4%	¥818.0bn	2.4x

Source: Fuji Keizai Press Release No. 23040 '*Research on the global market for power semiconductors*'.

2. Trends in materials for power semiconductors other than SiC

- There has been rapid development of materials other than SiC, such as gallium nitride (GaN), gallium oxide (Ga_2O_3) and diamond.
- As there are many examples of prototype devices using these materials, we re-examined the scope of application of SiC for power semiconductors.

3. Development of SiC single crystal growing methods

- There are various growth methods, such as those patented by Chinese companies and commercialized solution-grown methods in Japan.
- We will need to consider technical verification in the future, as dicing processing accuracy may vary depending on the growth method.

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- Whilst we note the power semiconductor market lacks short-term momentum, we expect the market to pick up steam in the medium to long term as technology progresses.

- As SiC could potentially be used in other kinds of semiconductors, our strategy is to closely monitor trends and determine the timing of equipment releases according to the competitive environment.

New Business | Semiconductor Related Market | Promotion of Industry 4.0 Business

Laser Business: 3/3 Revised Equipment Development Schedule

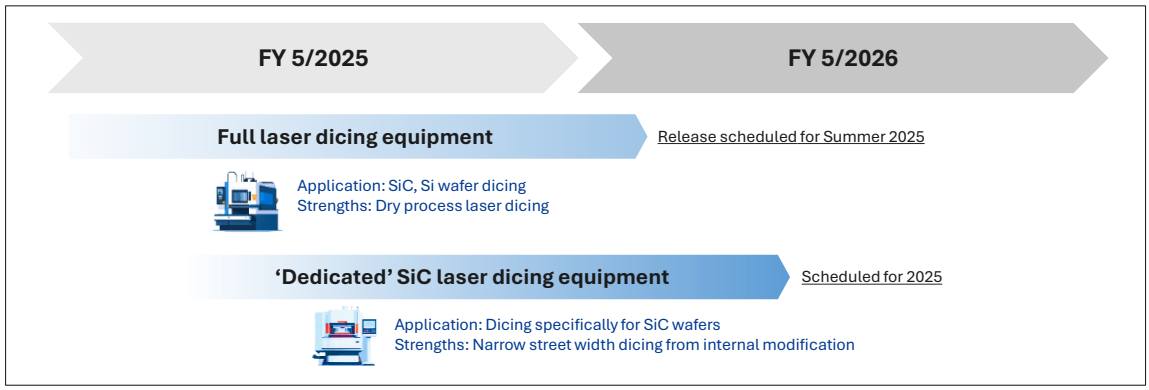
We believe it is necessary to examine the power semiconductor market, SiC wafer materials and related processing equipment markets.

Set observation period

Being a latecomer, we assume a delay of six months in the release of an in-development product is unlikely to have significant impact on our business.

Laser business equipment schedule

We have amended the schedule as below:



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➢ The revised schedule is illustrated here.

AI Image Processing Equipment Business

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- Next, we will talk about progress in the AI image processing equipment business.

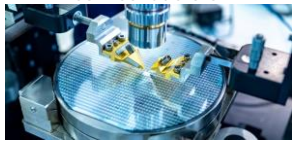
New Business | Semiconductor Related Market | Next-Gen Factory Business | Promotion of Industry 4.0 Business

AI Image Processing Equipment Business

We have moved our semiconductor market evaluation from June 2024 to September as we add evaluation samples. (The scheduled order date remains unchanged.) We have amended part of the schedule and all of the strategy for the next-generation factory market. **⇒ The aim is to move from 'one-size-fits-all' to 'platforming'.**

Semiconductor market

Development of equipment for semiconductors



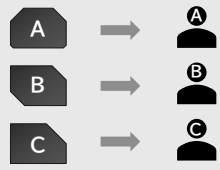
- We have received enquiries from semiconductor equipment manufacturers and begun development.
- R&D underway in collaboration with customers.
- Demo equipment installed. We aim to introduce a mass-production machine after evaluation.

Schedule

Jan 2024	Demo equipment installation (completed)
June 2024	Evaluation
⇒ Changed to Sep	(due to additional evaluation samples)
Oct 2024	Mass production machine orders scheduled
Sep 2025	Mass production machines to be installed (customer operations to begin)

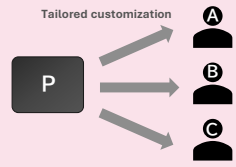
Next-gen factory market

Previous: one-size-fits-all



- ✓ Tailored to each customer's specifications
- ✓ Long lead times and high development costs

Future: platforming



- ✓ Development of platform equipment and customization

Schedule

April 2024	Orders scheduled from a major musical instrument manufacturer
⇒ Under review on customer convenience	
April 2024	Orders scheduled from a gear manufacturer
⇒ Under review on customer convenience	
July 2024	Second unit order scheduled from a major consumer electronics manufacturer

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- In the AI image processing equipment business, we are focusing our efforts in two areas.
- The first is the semiconductor market. The demo equipment we installed at semiconductor equipment manufacturers after receiving inquiries has garnered positive customer feedback for its high added value. We intend to continue to verify and explore possibilities for our company in this field.
- Second is the next-generation factory field. Although we have received many inquiries about this project, each customer's specifications are varied and unique, and the long lead time and high development costs present challenges.
- To address this issue, we are currently working on product platforming, and now that the concept for the hardware has been finalized, we plan to proceed with scaling the business.
- We have an order scheduled for a second unit from a major consumer electronics manufacturer. There is also demand for multiple units within the same customer factory, as well as demand from another factory at a different location.
- In addition, we are receiving AI image processing equipment inquiries for various high value-added products. We are prioritizing production efficiency improvement through platforming, as we believe it is an important step for scaling up our business.

Vibration Solutions Business

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- Next, we will talk about progress in the vibration solutions business.

Vibration Solutions Business

New Business | Next-Gen Factory Business | Promotion of Industry 4.0 Business

We continue to increase the competitiveness of existing **precision vibration isolation systems** with our **vibration monitoring app**.
We expect to see demand for our **vibration generators** once verification data is visualized. We will make proposals depending on the popularity of the vibration monitoring app.

	Vibration Monitoring App (New)	Vibration Generator (New)
Product Overview	An app that can measure and visualize vibrations. An add-on to precision vibration isolation systems. Helps improve customer productivity.	Equipment that generates nano-level vibrations. Enables customers to reproduce vibrational environments. Used when customers make new capex.
Business Trend	Completed installation of demo equipment at Chinese and South Korean companies. In process of collecting measurement data.	After promoting the vibration monitoring app, we plan to focus on sales expansion activities.
Future Strategy	■ Repeat process of improvement and suggestions based on customer feedback, whilst continuing to collect measurement data. ■ Development of a new monitoring app with AI functions is under consideration. ■ Once the monitoring app is widely used at customers, a 'vibration generator' is proposed as Step 2.	■ Sales expansion and R&D activities are temporarily pending. We plan to focus on existing precision vibration isolators and vibration monitoring app to optimize resources.
	Step 1	Step 2

Derived from the Vibration Monitoring App

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- We believe by visualizing invisible vibration data through our vibration monitoring app we can improve our customers' productivity and competitiveness, as well as their awareness of precision vibration.
- We have installed demo equipment to our major customers in China and South Korea, and have been able to directly meet their requirements.
- By visualizing invisible vibration data, we expect customers who have installed the monitoring app to be able to define vibration-related specifications for their clients.
- This may lead to new precision vibration related demand, such as if our customers' clients are obliged to meet the specifications by reproducing the customer's vibration environment. We aim to expand our business by developing solutions such as vibration generators for these situations.

Promotion of Industry 4.0 Business: Overall Objective

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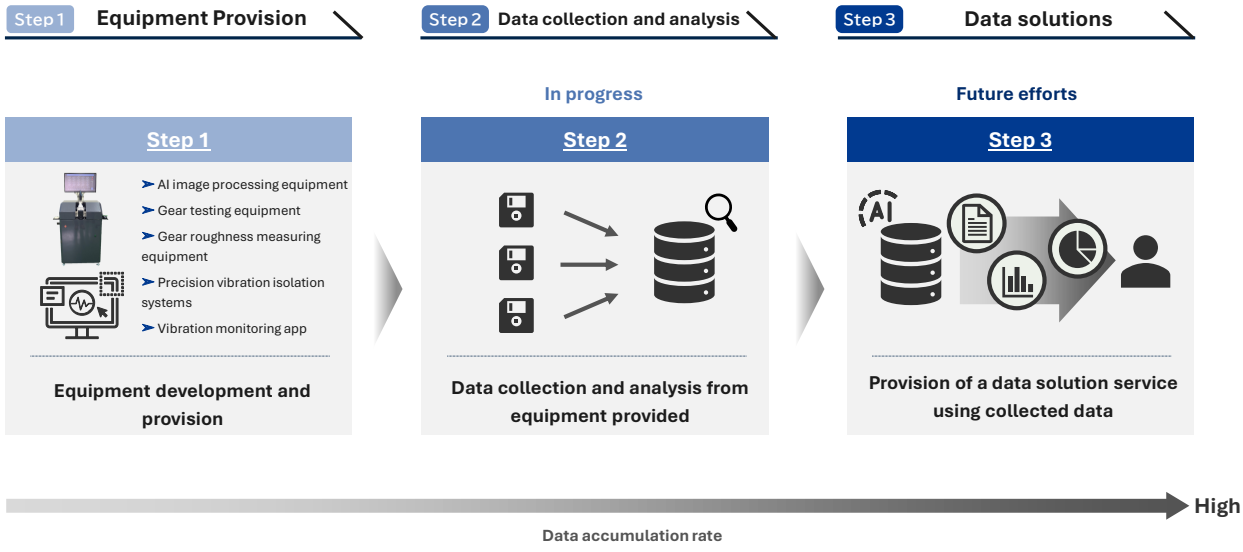
25

- Next, we will discuss our overall objective for the promotion of industry 4.0 business, building on efforts for our new businesses.

New Business | Semiconductor Related Market | Next-Gen Factory Business | Promotion of Industry 4.0 Business

Promotion of Industry 4.0 Business: Overall Objective

We aim to not only to provide equipment, but also to collect and analyze measurement data and expand into data solution services.



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26

- We have a unique, varied product lineup: AI image processing equipment, gear roughness measuring equipment, precision vibration isolators, and vibration monitoring apps. We would like to enhance our data solution services to provide more value to our customers by utilizing the unique data we can obtain from these products.

- We believe that by transforming ourselves into a company that can provide data solution services in addition to equipment sales, we will be able to further expand both our existing and new businesses. We plan to leverage our unique technologies and equipment in numerous markets.

- Although we are forecasting cautiously for FY 5/25, we believe that our efforts aimed at overseas customers still have growth potential. We are determined to achieve the goals set out in our medium-term business plan and accomplish success through our growth strategy, including launching new businesses and M&A.

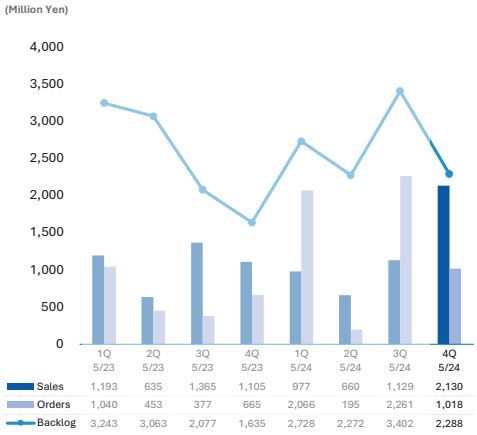
Appendix ①

Sales, Order Value, and Order Backlog

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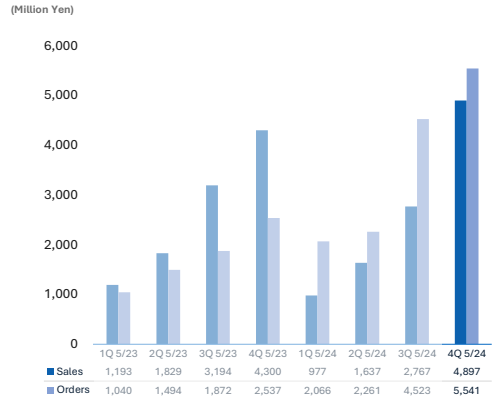
IoT Related Business

Sales/Orders/Order Backlog (by quarter)



	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	1,193	635	1,365	1,105	977	660	1,129	2,130
Orders	1,040	453	377	665	2,066	195	2,261	1,018
Backlog	3,243	3,063	2,077	1,635	2,728	2,272	3,402	2,288

Sales/Orders (cumulative)

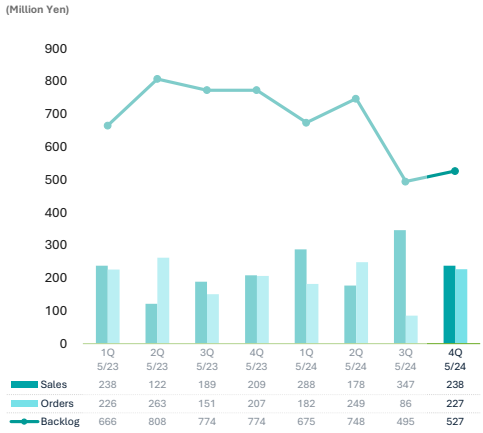


	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	1,193	1,829	3,194	4,300	977	1,637	2,767	4,897
Orders	1,040	1,494	1,872	2,537	2,066	2,261	4,523	5,541

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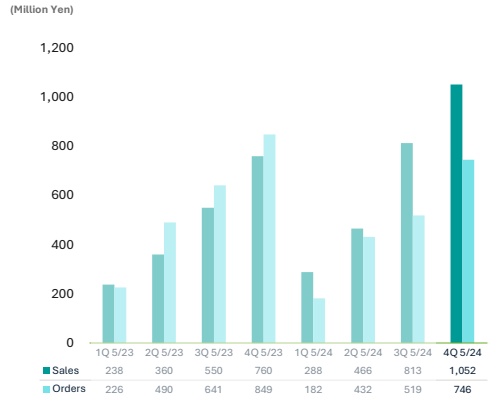
Environmental Energy Related Business

Sales/Orders/Order Backlog (by quarter)



	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	238	122	189	209	288	178	347	238
Orders	226	263	151	207	182	249	86	227
Backlog	666	808	774	774	675	748	495	527

Sales/Orders (cumulative)

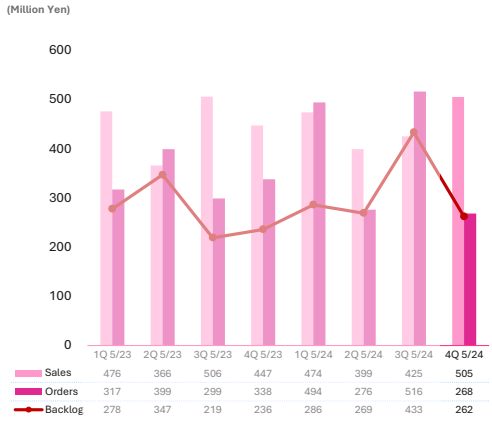


	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	238	360	550	760	288	466	813	1,052
Orders	226	490	641	849	182	432	519	746

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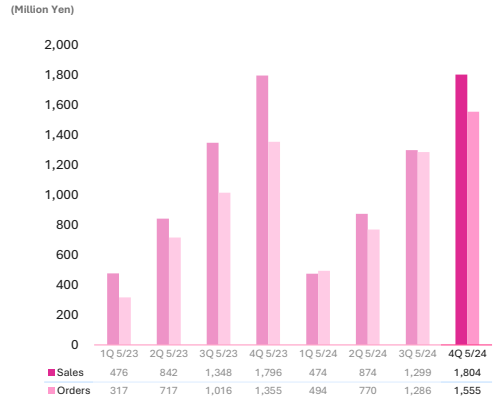
Promotion of Industry 4.0 Business

Sales/Orders/Order Backlog (by quarter)



	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	476	366	506	447	474	399	425	505
Orders	317	399	299	338	494	276	516	268
Backlog	278	347	219	236	286	269	433	262

Sales/Orders (cumulative)



	1Q 5/23	2Q 5/23	3Q 5/23	4Q 5/23	1Q 5/24	2Q 5/24	3Q 5/24	4Q 5/24
Sales	476	842	1,348	1,796	474	874	1,299	1,804
Orders	317	717	1,016	1,355	494	770	1,286	1,555

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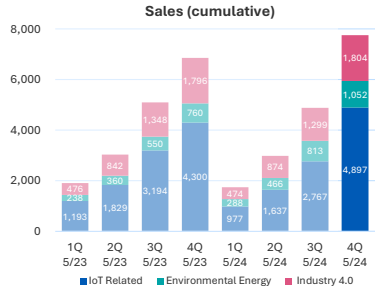
Consolidated Results

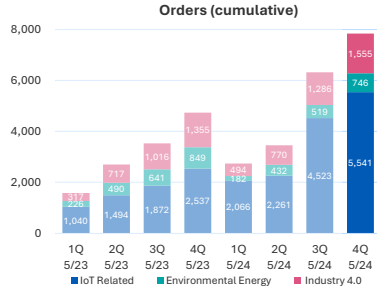
IoT Related Business | Environmental Energy Related Business | Promotion of Industry 4.0 Business

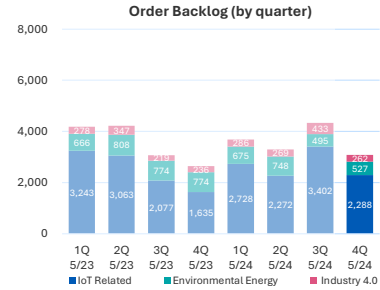
5/24 Results

(Million Yen)

Business Division	Sales		Orders		Order Backlog	
	Results	YoY Growth	Results	YoY Growth	Results	YoY Growth
IoT related business	4,897	13.9%	5,541	118.4%	2,288	39.9%
Environmental Energy related business	1,052	38.4%	746	-12.1%	527	-31.9%
Promotion of Industry 4.0 business	1,804	0.5%	1,555	14.7%	262	11.0%
Total	7,754	13.1%	7,843	65.4%	3,078	16.4%







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Appendix ②

Company Information

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Company Information

Name	INTER ACTION Corporation
Established	June 25, 1992
Representative	Nobuo Kiji　CEO & President
Capital	1,760 million yen
Employees	128 (entire group; as of May 2024)
HQ Address	14th Fl. Yokohama Kanazawa High-Tech Centre 1-1 Fukuura, Kanazawa Ward, Yokohama City Kanagawa Prefecture 236-000 TEL: 045-788-8373　FAX: 045-788-8371
Offices	Naka Ward, Yokohama City Koshi City, Kumamoto Prefecture Nagasaki City, Nagasaki Prefecture

Exchange	Tokyo Stock Exchange Prime Market
Code	7725
Fiscal Year	June 1 to May 31
URL	https://www.inter-action.co.jp
Group Companies	AIR GASES TECHNOS CO., LTD. MEIRITZ SEIKI CO., LTD. Tokyo Technical Instruments Inc. Xian INTER ACTION Solar Technology Corporation Shaanxi Chaoyangyitong Precision Device Co., Ltd. MEIRITZ KOREA CO.,LTD Taiwan Tokyo Technical Instruments Corp. TOKYO TECHNICAL INSTRUMENTS (SHANGHAI) CO.,LTD Lastec Co., Ltd.

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Company Information

KPIs	Equity Spread ROE
Dividend Policy	Total Payout Ratio 30%
M&A Policy	- Growing fields, or fields with growth potential - Fields in which our accumulated technological expertise and business know-how can be used to develop the business - NPV positive when estimated cash flow is discounted by the WACC for the next 5 years

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Company Information

Mailing List

We send information relating to INTER ACTION Group to our mailing list.

Mailing list information on our website:
https://www.inter-action.co.jp/ir/ir_mail/

Registered information will be used solely for our mailing list.
Details on how we handle personal information is available on our website. Please see our privacy policy here:
https://www.inter-action.co.jp/privacy/

Contact

INTER ACTION Corporation
Investor Relations Division, Business Administration Team

Industry & Trade Center Building 10F, 2 Yamashita Town, Naka Ward, Yokohama City, Kanagawa Prefecture 231-0023
TEL：045-263-9220

Or please contact us through our online inquiry form:
https://www.inter-action.co.jp/inquiry/

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