PILOT CORPORATION
For Immediate Release
October 16, 2024

Notice Concerning the Results and Completion of the Purchase of Treasury Shares and Number of Treasury Shares to Be Cancelled
(Purchase of Treasury Shares Based on the Articles of Incorporation Pursuant to Article 459, Paragraph 1 of the Companies Act of Japan and Cancellation of Treasury Shares Pursuant to Article 178 of the Companies Act of Japan)

PILOT Corporation (the "Company") hereby announces the completion of the purchase of treasury shares which was resolved at a meeting of the Board of Directors held on May 10, 2024 under the provisions of Article 459, Paragraph 1 of the Companies Act of Japan and Article 33 of the Company's Articles of Incorporation.
Furthermore, regarding the cancellation of treasury shares resolved at the meeting of the Board of Directors on May 10, 2024 pursuant to Article 178 of the Companies Act of Japan, the number of treasury shares to be cancelled have been finalized. Details of the above are as follows.

1. Status of Purchase of Treasury Shares as of October 15, 2024

(1) Type of shares purchased:	Common shares of the Company
(2) Aggregate number of shares purchased:	119,500 shares
(3) Aggregate purchase price of shares:	545,788,300 yen
(4) Purchase period:	From October 1, 2024 to October 15, 2024 (contract basis)
(5) Purchase method:	Market purchase on the Tokyo Stock Exchange

2. Result of Purchase of Treasury Shares

(1) Type of shares purchased:	Common shares of the Company
(2) Aggregate number of shares purchased:	909,200 shares
(3) Aggregate purchase price of shares:	3,999,914,500 yen
(4) Purchase period:	From May 20, 2024 to October 15, 2024 (contract basis)
(5) Purchase method:	Market purchase on the Tokyo Stock Exchange

3. Cancellation of Treasury Shares

(1) Type of shares to be cancelled:	Common shares of the Company
(2) Aggregate number of shares to be cancelled:	909,200 shares (2.17% of the aggregate number of outstanding shares prior to the cancellation)
(3) Aggregate number of outstanding shares after the cancellation:	40,905,200 shares
(4) Scheduled date of cancellation:	November 29, 2024

(Reference)

Details of the resolution made at a meeting of the Board of Directors held on May 10, 2024 are as follows.

1. Details of matters concerning the purchase

(1) Type of shares to be purchased:	Common shares of the Company
(2) Aggregate number of shares to be purchased:	1,000,000 shares (maximum) (2.53% of the aggregate number of outstanding shares (excluding treasury shares))
(3) Aggregate purchase price of shares:	4 billion yen (maximum)
(4) Purchase period:	From May 20, 2024 to October 31, 2024 (However, no purchase will be made for a period of five business days from the business day following the announcement of the Company's financial results for each quarter.)
(5) Purchase method:	Market purchase on the Tokyo Stock Exchange

2. Details of matters concerning the cancellation

(1) Type of shares to be cancelled:	Common shares of the Company
(2) Number of shares to be cancelled:	All treasury shares purchased in accordance with 1. above
(3) Scheduled date of cancellation:	November 29, 2024