[Translation]

The following statements are an English-language translation of the original Japanese-language document for your reference purpose only. In the case that there is any discrepancy between the original Japanese version and this English version, the Japanese version shall prevail. (All financial information has been prepared in accordance with accounting principles generally accepted in Japan.)

May 14, 2025

Summary-Consolidated Financial Statements

(For the fiscal year ended March 31, 2025)

Name of listed company: **JGC HOLDINGS CORPORATION** Stock exchange: **Tokyo**

Code number: **1963**

Representative Tel: **045-682-1111**

Title: **Representative Director, Chairman, President & Chief Executive Officer (CEO)** URL: **https://www.jgc.com**

Name: **Masayuki Sato**

Contact

Title: **Executive Officer**

Name: **Shinichi Taguchi**

Scheduled Date of Ordinary Annual General Meeting of Shareholders: **June 27, 2025**

Scheduled Date of Payment of Dividends: **June 30, 2025**

Schedule Date of Filing Annual Securities Report: **June 27, 2025**

Financial Results Supplement Materials: Yes

Financial Results Presentation Meeting: Yes (for analysts and institutional investors)

Note: All amounts are rounded down to the nearest million yen.

1. Consolidated financial results for fiscal year ended March 31, 2025 (April 1, 2024 - March 31, 2025)

(1) Consolidated financial results

Note: Percentage indicates changes from the previous term.

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Fiscal year ended March 31, 2025	858,082	3.1	(11,474)	—	11,320	—	(398)	—
Fiscal year ended March 31, 2024	832,595	37.2	(18,995)	—	358	(99.3)	(7,830)	—

Note: Comprehensive income (millions of yen) FY2024: 13,881 (—%) FY2023: (1,236) (—%)

	Earnings per share	Earnings per share(diluted)	Return on equity	Ordinary profit/ Total assets	Operating profit/ Net sales
	(Yen)	(Yen)	(%)	(%)	(%)
Fiscal year ended March 31, 2025	(1.65)	—	(0.1)	1.4	(1.3)
Fiscal year ended March 31, 2024	(32.48)	—	(2.0)	0.0	(2.3)

Reference: Share of profit of entities accounted for using equity method (millions of yen) FY2024: 5,058 FY2023: (1,366)

(2) Consolidated financial position

	Total assets	Total net assets	Equity ratio	Total net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(yen)
As of March 31, 2025	784,175	392,260	49.8	1,616.43
As of March 31, 2024	792,296	387,885	48.7	1,598.71

Reference: Equity (millions of yen) FY2024: 390,656 FY2023: 386,155

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Fiscal year ended March 31, 2025	46,761	(21,172)	(15,049)	332,761
Fiscal year ended March 31, 2024	11,090	(20,201)	(8,894)	324,507

2. Dividends

	Annual dividends per share (Yen)					Total dividends (annual)	Payout ratio (consolidated)	Dividends/ Equity (consolidated)
	1Q term-end	2Q term-end	3Q term-end	Term-end	Annual	(Millions of yen)	(%)	(%)
Fiscal year ended March 31, 2024	—	—	—	40.00	40.00	9,661	—	2.5
Fiscal year ended March 31, 2025	—	—	—	40.00	40.00	9,667	—	2.5
Fiscal year ending March 31, 2026 (Forecasts)	—	—	—					

3. Earnings forecasts for fiscal year ending March 31, 2026
(April 1, 2025 - March 31, 2026)

Note: Percentage indicates changes from the previous term.

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Full Year	690,000	(19.6)	21,000	—	22,000	94.3	15,000	—

	Earnings per share
	(Yen)
Full Year	62.08

<Notes>
(1) Important changes in scope of consolidation: Yes
(Newly added) 1 company (JGC France SAS)
(Excluded) None

(2) Changes of accounting principles, procedures and presentation
(a) Changes due to revisions of accounting standards: None
(b) Changes other than the above (a): None
(c) Changes in accounting estimates: None
(d) Restatement: None

(3) Number of shares outstanding
(a) Number of shares outstanding at term-end (including treasury shares):
As of March 31, 2025 : 259,618,792 As of March 31, 2024 : 259,481,819
(b) Number of treasury shares at term-end:
As of March 31, 2025 : 17,940,716 As of March 31, 2024 : 17,940,497
(c) Average number of shares outstanding during the period:
Fiscal year ended March 31, 2025 : 241,625,482 Fiscal year ended March 31, 2024 : 241,107,448

(Referances) Summary- Non-Consolidated financial statement

Non-Consolidated financial results for fiscal year ended March 31, 2025
(April 1, 2024 - March 31, 2025)

Note: Percentage indicates changes from the previous term.

(1) Non-Consolidated financial results

	Net sales		Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Fiscal year ended March 31, 2025	12,674	147.1	19,501	(7.7)	(5,115)	—	(4,683)	—	(1,055)	—
Fiscal year ended March 31, 2024	5,130	15.3	21,121	18.1	2,828	(16.8)	6,126	4.0	17,145	626.9

	Earnings per share	Earnings per share(diluted)
	(Yen)	(Yen)
Fiscal year ended March 31, 2025	(4.37)	—
Fiscal year ended March 31, 2024	71.11	71.10

(2) Non-Consolidated financial position

	Total assets	Total net assets	Equity ratio	Total net assets per share
	(Millions of yen)	(Millions of yen)	(%)	(yen)
As of March 31, 2025	439,472	238,209	54.2	985.65
As of March 31, 2024	412,562	249,398	60.5	1,032.53

Reference: Equity (millions of yen) As of March 31, 2025 : 238,209 As of March 31, 2024 : 249,398

(i) This document is unaudited by certificated public accountants or audit firms.

(ii) The forecasts given above are based on information available at the time of compilation and are inherently subject to a variety of risks and uncertainties.
Actual results may vary significantly from forecasts due to factors including, but not limited to, changes in the economic or business environment and exchange rate fluctuations. Please refer to page 9 of the attached document for the assumptions underlying the earnings forecast.

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1. **Overview of Business Results and Others**

(1) Overview of Business Results for the Current Consolidated Fiscal Year (FY2024)

① Overview of the Current Consolidated Fiscal Year (FY2024)

During the current consolidated fiscal year (FY2024), the global economy continued to maintain stability due to factors such as increased personal consumption, the stabilization of inflation, and accommodative financial conditions. However, uncertainty surrounding the outlook for the global economy began to emerge due to geopolitical risks such as the situation in the Middle East, and heightened risks of price increases stemming from uncertainty surrounding the tariff policies of the United States.

In this situation, in the overseas market for the Group's Total Engineering Business (Engineering, Procurement, Construction (EPC) Business), in the Energy Solutions sector (oil refining, petrochemicals/chemicals, gas processing, liquefied natural gas (LNG), etc.), demand for natural gas (including LNG) with relatively low environmental impact continued to be strong from the perspective of achieving both energy security and low/decarbonization, and in oil- and gas-producing countries, capital investment plans progressed not only for new construction but also for expansion and modification of existing plants. In the Sustainable Solutions sector (hydrogen and fuel ammonia, small modular reactors (SMRs), specialty chemicals, chemical recycling, green chemicals, etc.), supported by the policies and assistance of various countries aimed at low-carbon and decarbonization, capital investment plans have progressed towards realization in areas such as hydrogen and fuel ammonia, CCS (Carbon dioxide Capture and Storage: CO_2 capture and storage), etc. In the Facility Solutions sector (semiconductors, storage batteries, data centers, power generation, receiving terminals, pharmaceuticals, medical care, water treatment, railways, etc.), there was steady progress in capital investment plans for infrastructure and related facilities that support the digital industry, such as semiconductor materials, storage battery materials, and data centers, due to the development of the digital society, mainly in Asia.

In addition, in the domestic market for the Total Engineering Business, capital investment plans in the life sciences sector and healthcare sector progressed, and those in the low-carbon and decarbonization sector, such as SAF (Sustainable Aviation Fuel) and nuclear power, as well as in the circular economy sector, progressed, supported by the policies of the Japanese government, such as the Green Innovation Fund.

In the Functional Materials Manufacturing Business, in the catalyst and fine chemicals sectors, demand for catalyst products declined due to factors such as demand being carrying over to the next fiscal year and beyond by overseas clients, as well as market changes, but demand for fine chemical products remained steadily for semiconductor and electronics applications due to a recovery in the market for semiconductor-related materials. Additionally, demand for cosmetic materials increased. In the fine ceramics sector, the semiconductor-related market and electronic materials market gradually recovered, leading to increased demand for ceramics products for semiconductor manufacturing equipment and data centers. Furthermore, demand for power semiconductor-related products for electric vehicles continued to expand.

Moreover, in the Total Engineering Business, in addition to losses occurred due to a decreased operating rate of engineers caused by delays in client investment decisions for EPC projects that had been scheduled to be awarded, the profitability of four EPC projects currently underway in Taiwan, Saudi Arabia, and Canada deteriorated in the third quarter of FY2024. As a result, the Group's performance for FY2024 are as follows.

Business Results

	As of March 31, 2025 (Millions of yen)	Changes from the previous term (%)
Net Sales	858,082	3.1
Operating loss	(11,474)	—
Ordinary profit	11,320	—
Loss attributable to owners of parent	(398)	—

New Contracts

Region	As of March 31, 2025 (Millions of yen)	Proportion （%）
Overseas	851,472	86.5
Domestic	133,005	13.5
Total	984,478	100.0

At the end of FY2024, the order backlog, after adjustments for currency conversion and changes in contract amounts, totaled 1,412.8 billion yen.

② Results by Reportable Segment

An analysis and review of the performance of each segment for FY2024 are outlined below.

Total Engineering Business

During FY2024, the Group set an order target of 970 billion yen for the current fiscal year, including 840 billion yen in overseas markets (including overseas subsidiaries,) across the Energy Solutions, Sustainable Solutions, and Facility Solutions sectors, and 130 billion yen in domestic markets. Due to rising interest rates and increased construction costs, clients' capital expenditures (CAPEX) have been on an upward trend, and some clients have postponed investment decisions to the FY2025 and beyond. On the other hand, the Group focused on selective project acquisition and sales activities to achieve our order target. As a result, the Group was able to achieve an amount close to the target of 920 billion yen (overseas: 830 billion yen, domestic: 90 billion yen). However, as noted in “① Overview of the Current Consolidated Fiscal Year (FY2024)” section above, the business segment incurred operating losses due to the recognition of additional costs and risk mitigation expenses deemed necessary for certain overseas plant construction projects.

The initiatives in each segment during FY2024 are outlined below.

In the Energy Solutions sector in overseas markets, the Group was awarded large-scale low carbon LNG plant construction project for ADNOC (Abu Dhabi National Oil Company), and FEED contract for the LNG plant for Mozambique Rovuma Venture, technical transfer service for refinery operation in Basrah refinery upgrading project for national oil refining company (South Refineries Company) under the Iraqi Ministry of Oil, etc.

In the Sustainable Solutions sector, the Group was awarded FEED contract for a green hydrogen production plant planned by ENEOS Corporation and others in Malaysia, Pre-Feasibility Study for a CCU (Carbon dioxide Capture and Utilization) facility utilizing cement plant exhaust owned by Siam Cement Group in Thailand, and design and review services for CCS facilities at Hofu Biomass Power station operated by Energia Power Yamaguchi Corporation in the Chugoku Electric Power Group. In addition, as the contracting entity, the Group’s overseas subsidiary P.T. JGC Indonesia was awarded a contract for the construction and installation of onshore facilities for the Tangguh EGR/CCUS [※1] project for BP Berau, Ltd.

In the Facility Solutions sector, the Group worked with Exyte Singapore Pte. Ltd., a subsidiary of Exyte, a leading contractor in the field of semiconductors and data centers, and conducted sales activities to expand our business, focusing on Southeast Asia.

In the domestic market, the Group was awarded the maintenance work at existing domestic refineries and chemical plants, as well as accompanying renovation work, hospital construction projects, and FEED contract for SAF production facilities. Additionally, JGC Japan Corporation, a domestic subsidiary, has acquired approximately 20% of the shares of TAKADA Corporation. Through this share acquisition, the Group aims to strengthen our existing collaborative relationship and maintain and enhance the construction capabilities of both companies in the plant construction and maintenance fields, including domestic low-carbon and decarbonization projects and circular economy projects, which are expected to expand in the future, thereby further expanding our domestic business. Furthermore, JGC Japan Corporation has established a new engineering center in Nagasaki City, Nagasaki Prefecture, to address the increasing demand for EPC projects in the low-carbon and decarbonization sectors, as well

as circular economy projects, within Japan.

Additionally, in the public solicitation “Japanese Advanced CCS Projects” in FY 2024 by Japan Organization for Metals and Energy Security (JOGMEC), JGC Corporation, an overseas EPC company, has commenced FEED for onshore terminal and receiving jetty top-side in Sarawak, Malaysia, as part of the design work for the CCS project, which the company is promoting jointly with partner companies such as Japan Petroleum Exploration Co., Ltd., to inject and store CO_2 emitted from multiple industries in areas such as the Setouchi Area, targeting offshore Sarawak, Malaysia.

*1 Enhanced Gas Recovery (EGR) and Carbon dioxide Capture, Utilization, and Storage (CCUS)

Functional Materials Manufacturing Business

In the catalyst sector, there was a delay in client replacement demand for Fluid Catalytic Cracking, chemical and environmental conservation catalysts, and sales of large orders decreased. In the fine chemicals sector, the reduction of excess inventory in the semiconductor and electronics markets has progressed, leading to a recovery in demand for silica sol for hard disk abrasives and for anti-reflective materials of flat panel displays and tablets. Additionally, sales of cosmetic materials have expanded due to increased overseas demand. Looking ahead to future business expansion in the catalyst and fine chemicals sectors, JGC Catalysts and Chemicals Ltd. has completed the construction of facilities for increasing silica sol production and is advancing the consideration of capital investment plans at the business site acquired in FY2023. These plans aim to address the anticipated demand growth for new fine chemical products, including catalysts for synthetic fuels and chemical recycling, as well as high-speed communication materials and functional polishing particles for semiconductors.

In the fine ceramics sector, the semiconductor-related market and electronic materials market are recovering, leading to increased demand for semiconductor manufacturing equipment products, which had been undergoing inventory adjustments, as well as orders related to data centers. Additionally, the demand for high thermal conductivity silicon nitride substrates for power semiconductors used in hybrid vehicles (HEV), plug-in hybrid vehicles (PHEV), and battery electric vehicles (BEV) remained strong. To meet client needs, Japan Fine Ceramics Co., Ltd., which operates in this sector, has advanced the construction of a new factory in Tomiya City, Miyagi Prefecture, to increase the production of high thermal conductivity silicon nitride substrates for power semiconductors used in electric vehicles.

As a result of the business results by segments for FY2024 for the Group were as follows.

As of March 31, 2025

	Total Engineering (Millions of yen)	Changes from the previous term (%)	Functional Materials Manufacturing (Millions of yen)	Changes from the previous term (%)	Others (Millions of yen)	Changes from the previous term (%)
Net Sales	794,977	2.8	54,643	5.1	8,462	13.2
Operating Profit or loss	(14,591)	—	8,197	13.1	2,405	19.6

Additionally, as part of new business initiatives outside of the reporting segments, in the domestic SAF production and supply business using waste cooking oil as raw material※2, the Company has concluded basic agreements regarding the supply and use of waste cooking oil with major restaurant chains, local governments, medical corporations, and others, and continue to work on procuring raw materials. SAFFAIRE SKY ENERGY LLC, a subsidiary of the Group and a SAF producing company, has completed the construction of a large-scale production demonstration facility within the Cosmo Oil Sakai Refinery in December 2024, with plans to start supplying SAF to multiple airlines through partner companies starting in FY2025.

Furthermore, in response to the anticipated market expansion in bio-manufacturing, the Company, in collaboration with Bacchus Bio innovation Co., Ltd., has continued to develop the "Integrated Biofoundry®" business, which provides one-stop services from the development and improvement of microorganisms to the scale-up of bioreactors and the

development of production processes. In bio-manufacturing, the Company aims to establish this as one of our non-EPC businesses, with a view to expanding into soft businesses, including future licensing opportunities. The Company acquired land in Port Island, Kobe City, Hyogo Prefecture, and commenced new construction work of a research and development facility for bio-manufacturing using gas fermentation, the first of its kind in the world, in August 2024. The first research building is scheduled for completion by the end of 2025.

*2 Selected for the "Bio jet Fuel Production Technology Development Project / Supply Chain Model Construction through Demonstration" by the New Energy and Industrial Technology Development Organization (NEDO)

（２）Overview of Financial Conditions for the Current Consolidated Fiscal Year (FY2024)

（Assets）

As of the end of FY2024, current assets amounted to 561,267 million yen, a decrease of 42,295 million yen compared to the end of the previous consolidated fiscal year (FY2023). This decrease was mainly due to a 46,505 million yen decrese in notes receivable, trade receivables, contract assets and other. Non-current assets totaled 222,907 million yen, an increase of 34,173 million yen compared to the end of FY2023. This was mainly due to an increase of 3,885 million yen in property, plant and equipment and 29,382 million yen in investments and other assets.

As a result, total assets amounted to 784,175 million yen, a decrease of 8,121 million yen compared to the end of FY2023.

（Liabilities）

As of the end of FY2024, current liabilities amounted to 346,928 million yen, a decrease of 3,808 million yen compared to the end of FY2023. This was mainly due to a 20,872 million yen decrease in notes payable, accounts payable for construction contracts and other, and a 9,241 million yen increase in contract liabilities. Non-current liabilities totaled 44,985 million yen, a decrease of 8,688 million yen compared to the end of FY2023. This was mainly due to the reclassification of 10,000 million yen out of 20,000 million yen of bonds payable, which were included in non-current liabilities at the end of FY2023, to current portion of bonds payable.

As a result, total liabilities amounted to 391,914 million yen, a decrease of 12,496 million yen compared to the end of FY2023.

（Net Assets）

As of the end of FY2024, total net assets amounted to 392,260 million yen, an increase of 4,374 million yen compared to the end of FY2023. This was mainly due to an increase of 12,475 million yen in valuation difference on available-for-sale securities and an increase of 2,771 million yen in remeasurements of defined benefit plans, while retained earnings decreased by 10,022 million yen mainly due to dividends.

As a result, the equity ratio was 49.8% (compared to 48.7% at the end of FY2023).

（３）Overview of Cash Flow for the Current Consolidated Fiscal Year (FY2024)

As of the end of FY2024, cash and cash equivalents on a consolidated basis increased by 8,254 million yen compared to the end of FY2023, amounting to 332,761 million yen. The status and factors of each cash flow for FY2024 are as follows:

Cash flows from operating activities was an increase of 46,761 million yen (an increase 11,090 million yen in FY2023), mainly due to profit before income taxes of 8,263 million yen, along with a decrease in trade receivables and contract assets.

Cash flows from investing activities was a decrease of 21,172 million yen (a decrease of 20,201 million yen in FY2023), mainly due to expenditures for the acquisition of property, plant, and equipment.

Cash flows from financing activities was a decrease of 15,049 million yen (a decrease of 8,894 million yen in FY2023), mainly due to dividend payments.

（４）Business Outlook for FY2025

Total Engineering Business

In the plant market as a whole, although clients continue to have abundant capital investment plans in areas such as natural gas (including LNG) and low-carbon and decarbonization, there is a tendency for clients' capital expenditure (CAPEX) to increase due to rising interest rates and construction costs, leading some clients to postpone investment decisions. Amid growing concerns about a downturn in the global economy, it is necessary to closely monitor energy demand trends and their impact on clients’ investment plans.

In the Energy Solutions sector of the overseas market, the medium- to long-term demand for natural gas (including LNG) as a transition energy is expected to continue expanding, particularly in Asia and Africa. Against this backdrop, capital investment plans for LNG and other projects aimed at ensuring medium- to long-term energy stability and achieving a low-carbon and decarbonized society are expected to continue progressing.

In the Sustainable Solutions sector, while the importance of investments aimed at achieving a decarbonized society is recognized, rising interest rates and increasing construction costs are leading to higher capital expenditure for clients, resulting in a noticeable trend of postponing investment plans. Therefore, the Group intends to focus on projects with a high likelihood of realization in the low-carbon and decarbonization sectors, such as hydrogen, fuel ammonia, SAF, CCS, and synthetic methane (E-methane), supported by government initiatives and subsidies.

In the Facility Solutions sector, driven by the global expansion of the digital industry and the diversification of production bases, capital investment plans for semiconductor and battery-related industries, as well as data centers, where demand is increasing, are expected to continue progressing in Southeast Asia and other regions.

In the domestic market, capital investment plans by clients in the low-carbon and decarbonization sectors, such as SAF, hydrogen, and fuel ammonia, as well as in the circular economy sector, the life sciences sector, particularly pharmaceutical manufacturing plants, and the food sector, are expected to materialize. However, due to delays in government subsidy disbursements and rising construction costs, clients' capital expenditure is trending upwards, leading some clients to postpone their investment decisions. The Group is closely monitoring these trends. Additionally, the demand for regular maintenance work in existing refineries and chemical plants is expected to remain steady.

Functional Materials Manufacturing Business

In the catalyst sector, the Group aims to expand the domestic share and overseas expansion of FCC catalysts, maintain the system through collaboration with partner companies and enhance profitability for hydrotreating catalysts, acquire new orders for chemical catalysts, develop catalysts for the expanding carbon recycling and chemical recycling sectors, and develop materials for environmental conservation catalysts for renewable energy generation. In the fine chemicals sector, despite concerns about changes in the business environment of the electronics and semiconductor markets, which is the main products, due to the global economic downturn, the Group will focus on launching new silica sol abrasives, expanding and diversifying functional coating materials, increasing the use of plastic bead substitutes in cosmetic materials, and promoting and diversifying optical materials.

In the fine ceramics sector, despite the challenging outlook for the business environment of the semiconductor manufacturing equipment market due to the global economic downturn, the Group will closely monitor the situation while striving to further expand orders for thin film circuit substrates and ceramic products by acquiring new clients. For high thermal conductivity silicon nitride substrates, the Group will invest in production facilities to meet the growing demand and advance the development of further quality improvements in our products.

Additionally, regarding the impact of U.S. tariff policies and reciprocal tariffs on both the Group's businesses, the Group is closely monitoring the situation.

Earning forecasts of the next fiscal year are as below.

Assumed exchange rate (USD/JPY) used in the forecasts is USD 1=JPY 140.

Earnings forecasts (Millions of yen)

	As of March 31, 2026
Net sales	690,000
Operating profit	21,000
Ordinary profit	22,000
Profit attributable to owners of parent	15,000
New Contracts	650,000

2. Basic Policy for Selection of Accounting Standards

The Group's policy is to apply Japanese Generally Accepted Accounting Principles (J-GAAP) because J-GAAP is now high quality and internationally competitive as a result of convergence with international accounting standards and have been accepted to be equivalent to International Financial Reporting Standards (IFRS).

Regarding the future adoption of international accounting standards, the Group will analyze the impact of its adoption and apply at an appropriate time according to the situation in Japan and abroad.

3. Consolidated Financial Statements and Notes

（1）Consolidated Balance Sheet

Consolidated Balance Sheet

	As of March 31, 2024	As of March 31, 2025
	(Millions of yen)	(Millions of yen)
ASSETS		
Current assets		
Cash and deposits	324,964	333,701
Notes receivable, trade receivables, contract assets and other	200,819	154,314
Costs on construction contracts in progress	25,304	15,212
Merchandise and finished goods	7,474	8,149
Work in process	3,731	3,887
Raw materials and supplies	4,411	5,162
Accounts receivable - other	28,167	30,175
Other	9,242	11,460
Allowance for doubtful accounts	(553)	(796)
Total current assets	603,563	561,267
Non-current assets		
Property, plant and equipment		
Buildings and structures	79,968	84,191
Machinery, vehicles, tools, furniture and fixtures	79,639	84,371
Land	24,862	24,993
Leased assets	3,055	2,917
Construction in progress	3,392	3,220
Accumulated depreciation	(106,505)	(111,396)
Total property, plant and equipment	84,411	88,296
Intangible assets		
Software	13,060	14,034
Other	268	200
Total intangible assets	13,328	14,234
Investments and other assets		
Investment securities	56,073	80,386
Long-term loans receivable	11,869	11,248
Retirement benefit asset	1,600	7,134
Deferred tax assets	22,834	24,756
Other	22,985	21,236
Allowance for doubtful accounts	(24,369)	(24,385)
Total investments and other assets	90,993	120,376
Total non-current assets	188,733	222,907
Total assets	792,296	784,175

	As of March 31, 2024	As of March 31, 2025
	(Millions of yen)	(Millions of yen)
LIABILITIES		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	147,309	126,436
Short-term borrowings	3,817	250
Current portion of bonds payable	—	10,000
Current portion of long-term borrowings	741	752
Income taxes payable	5,480	2,556
Contract liabilities	95,855	105,097
Provision for bonuses	8,281	8,996
Provision for bonuses for directors (and other officers)	209	209
Provision for loss on construction contracts	48,072	35,707
Provision for warranties for completed construction	1,249	1,236
Other	39,719	55,685
Total current liabilities	350,736	346,928
Non-current liabilities		
Bonds payable	20,000	10,000
Long-term borrowings	14,717	13,887
Retirement benefit liability	11,486	12,439
Provision for retirement benefits for directors (and other officers)	1,059	212
Deferred tax liabilities	2,231	3,730
Deferred tax liabilities for land revaluation	1,014	1,028
Other	3,163	3,686
Total non-current liabilities	53,674	44,985
Total liabilities	404,410	391,914
NET ASSETS		
Shareholders' equity		
Share capital	23,798	23,885
Capital surplus	25,378	25,465
Retained earnings	350,511	340,488
Treasury shares	(25,485)	(25,486)
Total shareholders' equity	374,202	364,353
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,410	19,886
Deferred gains or losses on hedges	3,072	1,180
Revaluation reserve for land	(10,891)	(10,955)
Foreign currency translation adjustment	11,082	12,141
Remeasurements of defined benefit plans	1,278	4,050
Total accumulated other comprehensive income	11,952	26,303
Non-controlling interests	1,730	1,604
Total net assets	387,885	392,260
Total liabilities and net assets	792,296	784,175

（２）Consolidated Statement of Operations and Consolidated Statement of Comprehensive Income

Consolidated Statement of Operations

	Fiscal year ended March 31, 2024 (Apr. 1, 2023 - Mar. 31, 2024)	Fiscal year ended March 31, 2025 (Apr. 1, 2024 - Mar. 31, 2025)
	(Millions of yen)	(Millions of yen)
Net sales	832,595	858,082
Cost of sales	821,931	839,156
Gross profit	10,663	18,926
Selling, general and administrative expenses	29,659	30,400
Operating loss	(18,995)	(11,474)
Non-operating income		
Interest income	15,749	16,780
Dividend income	1,021	4,132
Share of profit of entities accounted for using equity method	—	5,058
Foreign exchange gains	3,602	—
Other	2,343	992
Total non-operating income	22,717	26,962
Non-operating expenses		
Interest expenses	1,364	1,220
Foreign exchange losses	—	2,213
Share of loss of entities accounted for using equity method	1,366	—
Other	631	734
Total non-operating expenses	3,362	4,167
Ordinary profit	358	11,320
Extraordinary income		
Gain on sale of investment securities	2,384	274
Gain on liquidation of subsidiaries and associates	828	—
Total extraordinary income	3,212	274
Extraordinary losses		
Impairment losses	—	169
Loss on retirement of non-current assets	100	175
Loss on valuation of investments in capital	600	—
Business restructuring expenses of subsidiaries	—	1,497
Loss on arbitration ruling	—	1,489
Other	61	—
Total extraordinary losses	762	3,331
Profit before income taxes	2,809	8,263
Income taxes - current	19,097	8,327
Income taxes for prior periods	(696)	1,002
Income taxes - deferred	(7,738)	(606)
Total income taxes	10,662	8,722
Loss	(7,852)	(459)
Loss attributable to non-controlling interests	(22)	(61)
Loss attributable to owners of parent	(7,830)	(398)

Consolidated Statement of Comprehensive Income

	Fiscal year ended March 31, 2024 (Apr. 1, 2023 - Mar. 31, 2024)	Fiscal year ended March 31, 2025 (Apr. 1, 2024 - Mar. 31, 2025)
	(Millions of yen)	(Millions of yen)
Loss	(7,852)	(459)
Other comprehensive income		
Valuation difference on available-for-sale securities	1,256	(612)
Deferred gains or losses on hedges	902	(2,112)
Revaluation reserve for land	—	(29)
Foreign currency translation adjustment	4,218	337
Remeasurements of defined benefit plans	556	2,687
Share of other comprehensive income of entities accounted for using equity method	(318)	14,070
Total other comprehensive income	6,615	14,341
Comprehensive income	(1,236)	13,881
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,331)	13,986
Comprehensive income attributable to non-controlling interests	95	(105)

（３）Consolidated Statement of Changes in Net Assets

Consolidated Statement of Changes in Net Assets

Year ended March 31, 2024 (Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury share	Total shareholders' equity
Balance at beginning of period	23,733	25,831	369,066	(26,741)	391,889
Changes during period					
Issuance of new shares	65	65			131
Dividends of surplus			(9,142)		(9,142)
Loss attributable to owners of parent			(7,830)		(7,830)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(1,256)		1,256	0
Change in scope of consolidation		(487)	(347)		(835)
Change in scope of equity method			(9)		(9)
Transfer from retained earnings to capital surplus		1,225	(1,225)		-
Net changes in items other than shareholders' equity					-
Total changes during period	65	(453)	(18,555)	1,255	(17,687)
Balance at end of period	23,798	25,378	350,511	(25,485)	374,202

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive loss		
Balance at beginning of period	7,219	2,359	(10,891)	6,089	677	5,454	637	397,981
Changes during period								
Issuance of new shares								131
Dividends of surplus								(9,142)
Loss attributable to owners of parent								(7,830)
Purchase of treasury shares								(0)
Disposal of treasury shares								0
Change in scope of consolidation				(220)		(220)		(1,055)
Change in scope of equity method								(9)
Transfer from retained earnings to capital surplus								-
Net changes in items other than shareholders' equity	191	712	-	5,212	601	6,718	1,093	7,811
Total changes during period	191	712	-	4,992	601	6,498	1,093	(10,095)
Balance at end of period	7,410	3,072	(10,891)	11,082	1,278	11,952	1,730	387,885

Year ended March 31, 2025 (Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury share	Total shareholders' equity
Balance at beginning of period	23,798	25,378	350,551	(25,485)	374,202
Changes during period					
Issuance of new shares	86	86			173
Dividends of surplus			(9,661)		(9,661)
Reversal of revaluation reserve for land			34		34
Loss attributable to owners of parent			(398)		(398)
Purchase of treasury shares				(0)	(0)
Change in scope of consolidation			2		2
Net changes in items other than shareholders' equity					-
Total changes during period	86	86	(10,022)	(0)	(9,849)
Balance at end of period	23,885	25,465	340,488	(25,486)	364,353

	Accumulated othercomprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive loss		
Balance at beginning of period	7,410	3,072	(10,891)	11,082	1,278	11,952	1,730	387,885
Changes during period								
Issuance of new shares								173
Dividends of surplus								(9,661)
Reversal of revaluation reserve for land								34
Loss attributable to owners of parent								(398)
Purchase of treasury shares								(0)
Change in scope of consolidation								2
Net changes in items other than shareholders' equity	12,475	(1,891)	(64)	1,059	2,771	14,350	(126)	14,223
Total changes during period	12,475	(1,891)	(64)	1,059	2,771	14,350	(126)	4,374
Balance at end of period	19,886	1,180	(10,955)	12,141	4,050	26,303	1,604	392,260

（４）Consolidated Statement of Cash Flows

Consolidated Statement of Cash Flows

	Fiscal year ended March 31, 2024 (Apr. 1, 2023 - Mar. 31, 2024)	Fiscal year ended March 31, 2025 (Apr. 1, 2024 - Mar. 31, 2025)
	(Millions of yen)	(Millions of yen)
Cash flows from operating activities		
Profit before income taxes	2,809	8,263
Depreciation	9,702	10,584
Impairment losses	—	169
Increase (decrease) in allowance for doubtful accounts	2,038	62
Interest and dividend income	(16,771)	(20,912)
Interest expenses	1,364	1,220
Foreign exchange losses (gains)	(7,319)	1,654
Share of loss (profit) of entities accounted for using equity method	1,366	(5,058)
Decrease (increase) in notes receivable, trade receivables, contract assets and other	(56,474)	48,771
Decrease (increase) in inventories	(7,315)	9,209
Increase (decrease) in notes and accounts payable - trade	54,175	(22,530)
Loss (gain) on sale of investment securities	(2,384)	(274)
Increase (decrease) in retirement benefit liability	(1,601)	680
Increase (decrease) in provision for loss on construction contracts	47,214	(13,895)
Loss on valuation of investments in capital	600	—
Loss on liquidation of subsidiaries and associates	(828)	—
Increase (decrease) in contract liabilities	(19,176)	8,051
Decrease (increase) in accounts receivable - other	(2,270)	(1,683)
Increase (decrease) in accounts payable - other	2,594	8,604
Other, net	(3,690)	8,260
Subtotal	4,033	41,177
Interest and dividends received	19,889	18,783
Interest paid	(1,249)	(1,081)
Income taxes paid	(11,583)	(12,118)
Cash flows from operating activities	11,090	46,761
Cash flows from investing activities		
Purchase of property, plant and equipment	(13,520)	(9,581)
Purchase of investment securities	(7,899)	(7,885)
Proceeds from sale of investment securities	4,095	513
Purchase of intangible assets	(5,467)	(4,830)
Proceeds from capital reduction of investments	1,308	405
Proceeds from liquidation of subsidiaries and associates	871	—
Other, net	409	207
Cash flows from investing activities	(20,201)	(21,172)

	Fiscal year ended March 31, 2024 (Apr. 1, 2023 - Mar. 31, 2024)	Fiscal year ended March 31, 2025 (Apr. 1, 2024 - Mar. 31, 2025)
	(Millions of yen)	(Millions of yen)
Cash flows from financing activities		
Repayments of long-term borrowings	(664)	(759)
Proceeds from issuance of bonds	10,000	—
Redemption of bonds	(10,000)	—
Purchase of treasury shares	(0)	(0)
Dividends paid	(9,136)	(9,676)
Dividends paid to non-controlling interests	(51)	(18)
Net increase (decrease) in short-term borrowings	1,826	(3,721)
Other, net	(867)	(872)
Cash flows from financing activities	(8,894)	(15,049)
Effect of exchange rate change on cash and cash equivalents	8,938	(2,351)
Net increase (decrease) in cash and cash equivalents	(9,067)	8,188
Cash and cash equivalents at beginning of period	332,755	324,507
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	818	65
Cash and cash equivalents at end of period	324,507	332,761

（５）Notes to Consolidated Financial Statements

（Going Concern）

Not applicable

（Segment Information etc.）

Segment Information

1．Overview of Reportable Segments

Reportable segments of the Group are those components for which discrete financial information is available and regularly examined by Chief Executive Officer for making decisions on the allocation of resources and for assessing performance.

The Company and its domestic and overseas consolidated subsidiaries are mainly engaged in total engineering business and functional materials manufacturing business.

Accordingly, the Group consists of service and product segments based on the Company and each consolidated subsidiary, and consists of two reportable segments, “Total Engineering” and “Functional Materials Manufacturing.”

Major activities in “Total Engineering” are EPC business including planning, design, procurement, construction and commissioning services of machinery, facilities and plants for petroleum, petroleum refining, petrochemicals, gas, LNG, etc. Major activities in “Functional Materials Manufacturing” are manufacture and distribution of products in catalysts, nanoparticle technology, hygiene and safety, electronic materials and high-performance ceramics, and next-generation energy sectors.

2．Calculation methods for net sales, profit or loss, assets and other items by reportable segment

The accounting methods of the reportable segments follow the same policies adopted in the consolidated financial statements. Profits or losses of reportable segments are based on operating profit (loss). Inter-segment sales and transfers are based on prevailing market prices.

【Information on Net Sales, Profit or Loss, Assets and Other Items by Reportable Segment】

Year ended March 31, 2024 (Millions of yen)

	Reportable segment			Others	Total	Adjustment	Consolidated
	Total Engineering	Functional Materials Manufacturing	Subtotal				
Net sales							
Sales to external customers	773,106	52,012	825,119	7,475	832,595	—	832,595
Inter-segment sales or transfers	12	5	18	3,937	3,955	(3,955)	—
Total	773,119	52,018	825,137	11,413	836,550	(3,955)	832,595
Segment profit (loss)	(22,094)	7,251	(14,843)	2,010	(12,832)	(6,163)	(18,995)
Segment assets	516,835	73,225	590,061	32,604	622,666	169,630	792,296
Others:							
Depreciation	2,696	3,349	6,046	633	6,680	3,022	9,702
Increase in property, plant and equipment and intangible assets	2,647	7,597	10,244	50	10,295	7,877	18,172

Notes:

1. "Other" includes business activities of consulting, management of real estate, water desalination, and production and sale of oil and gas.
2. "Adjustment" is as follows:

(1) Adjustment for segment profit (loss) of (6,163) million yen represents elimination of inter-segment transactions of 89 million yen and corporate expenses unallocated to any reportable segment of (6,252) million yen. Adjustment for depreciation of 3,022 million yen represents corporate expenses unallocated to any reportable segment. Corporate expenses are mainly the general and administrative expenses not attributable to any reportable segment and the group administrative expenses of the Company.

(2) Adjustment for segment assets of 169,630 million yen represents elimination of inter-segment transactions of (62,314) million yen and corporate assets unallocated to any reportable segment of 231,944 million yen. Corporate assets are mainly cash and deposits, investment securities and non-current assets (buildings and land, etc.) of the Company.

(3) Adjustment for increase in property, plant and equipment and intangible assets of 7,877 million yen represents corporate assets unallocated to any reportable segment. Depreciation pertaining to the increase in property, plant and equipment and intangible assets is also included in the adjustment as a part of the corporate expenses unallocated to any reportable segment.

3. Segment profit (loss) are reconciled to operating loss on the consolidated statement of operations.

Year ended March 31, 2025 (Millions of yen)

	Reportable segment			Others	Total	Adjustment	Consolidated
	Total Engineering	Functional Materials Manufacturing	Subtotal				
Net sales							
Sales to external customers	794,977	54,643	849,620	8,462	858,082	—	858,082
Inter-segment sales or transfers	4	374	378	3,629	4,008	(4,008)	—
Total	794,981	55,017	849,999	12,091	862,091	(4,008)	858,082
Segment profit (loss)	(14,591)	8,197	(6,393)	2,405	(3,987)	(7,487)	(11,474)
Segment assets	571,164	84,655	655,820	32,657	688,477	95,697	784,175
Others:							
Impairment losses	169	—	169	—	169	—	169
Depreciation	3,226	3,728	6,954	611	7,566	3,018	10,584
Increase in property, plant and equipment and intangible assets	5,218	8,409	13,628	13	13,641	1,794	15,436

Notes:

1. "Other" includes business activities of consulting, management of real estate, water desalination, and production and sale of oil and gas.

2. "Adjustment" is as follows:

(1) Adjustment for segment profit (loss) of (7,487) million yen represents elimination of inter-segment transactions of 61 million yen and corporate expenses unallocated to any reportable segment of (7,548) million yen. Adjustment for depreciation of 3,018 million yen represents corporate expenses unallocated to any reportable segment. Corporate expenses are mainly the general and administrative expenses not attributable to any reportable segment and the group administrative expenses of the Company.

(2) Adjustment for segment assets of 95,697 million yen represents elimination of inter-segment transactions of (131,939) million yen and corporate assets unallocated to any reportable segment of 227,636 million yen. Corporate assets are mainly cash and deposits, investment securities and non-current assets (buildings and land, etc.) of the Company.

(3) Adjustment for increase in property, plant and equipment and intangible assets of 1,794 million yen represents corporate assets unallocated to any reportable segment. Depreciation pertaining to the increase in property, plant and equipment and intangible assets is also included in the adjustment as a part of the corporate expenses unallocated to any reportable segment.

3. Segment profit (loss) is reconciled to operating loss on the consolidated statement of operations.

[Related Information]

Year ended March 31, 2024

1. Information by region

(1) Net sales

(Millions of yen)

Japan	Southeast Asia	Middle East (Note 2)	Africa	North America (Note 3)	Other	Total
222,531	110,834	286,753	22,479	162,971	27,025	832,595

Notes:

1. Net sales are classified by country or region based on the customer's location.
2. Middle East includes Iraq (169,066 million yen) and Saudi Arabia (114,417 million yen).
3. North America includes Canada (127,375 million yen).

(2) Property, plant and equipment

(Millions of yen)

Japan	Middle East (Note)	Other	Total
56,347	21,453	6,611	84,411

Note: Middle East includes Oman (20,967 million yen).

2. Information by major customer

(Millions of yen)

Name of customer	Net Sales	Related Segment
South Refineries Company	169,066	Total Engineering
LNG Canada	127,374	Total Engineering

Year ended March 31, 2025

1. Information by region

(1) Net sales

(Millions of yen)

Japan	Southeast Asia	Middle East (Note 2)	Africa	North America (Note 3)	Other	Total
211,969	133,981	292,612	34,209	163,009	22,300	858,082

Notes:

1. Net sales are classified by country or region based on the customer's location.
2. Middle East includes Saudi Arabia (150,320 million yen) and Iraq (121,279 million yen).
3. North America includes Canada (93,857 million yen).

(2) Property, plant and equipment

(Millions of yen)

Japan	Middle East (Note)	Other	Total
60,796	20,444	7,055	88,296

Note: Middle East includes Oman (20,286 million yen).

２．Information by major customer

（Millions of yen）

Name of customer	Net Sales	Related Segment
Saudi Aramco	146,664	Total Engineering
South Refineries Company	121,279	Total Engineering
LNG Canada	93,857	Total Engineering

[Information about impairment losses on non-current assets by reportable segment]

Year ended March 31, 2024

Not applicable.

Year ended March 31, 2025

This information is omitted since the same information is stated in the above segment information.

(Per share information)

(Yen)

	Year ended March 31, 2024	Year ended March 31, 2025
Net assets per share	1,598.71	1,616.43
Earnings (loss) per share	(32.48)	(1.65)
Diluted earnings per share	—	—

(Notes) 1．Diluted earnings per share is not disclosed due to a loss per share for FY2024 even though dilutive shares exist.

2．The basis for calculation of earnings (loss) per share and diluted basic earnings per share is as follows:

	Year ended March 31, 2024	Year ended March 31, 2025
Earnings (loss) per share		
(Loss) attributable to owners of parent (Millions of yen)	(7,830)	(398)
Amount not attributable to common shareholders （Millions of yen）	—	—
(Loss) attributable to owners of parent related to commons shares（Millions of yen）	(7,830)	(398)
Average number of common shares during the period (Thousands of shares)	241,107	241,625
Diluted earnings per share		
Adjustment for profit attributable to owners of parent （Millions of yen）	—	—
Increase in the number of common shares (Thousands of shares)		
Performance Share Unit	—	—
Summary of residual shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects	—	—

(Significant subsequent events)

Not applicable.

Sales, Orders Received and Backlog (Consolidated)

(Millions of yen)

Business area		March 31, 2024	March 31, 2025		
		Outstanding Contracts	New Contracts	Sales	Outstanding Contracts
Total Engineering Business		1,243,957	922,593	794,977	1,404,603
Domestic	Energy Transition				
	Oil and gas	5,766	30,357	25,281	10,842
	LNG	—	—	—	—
	Chemical	13,496	20,766	31,244	3,018
	Clean energy	97,469	23,006	67,739	52,735
	Others	472	2,711	2,870	313
	Subtotal	117,204	76,841	127,135	66,910
	Healthcare & life sciences	85,414	9,736	37,952	57,198
	Industrial & urban infrastructure	7,401	3,676	3,328	7,748
	Others	24	283	255	53
	Domestic Subtotal	210,045	90,537	168,673	131,910
Overseas	Energy Transition				
	Oil and gas	570,862	47,037	278,905	347,788
	LNG	270,722	364,760	212,309	435,118
	Chemical	170,243	15,441	105,374	92,161
	Clean energy	9,517	(905)	6,231	2,611
	Others	2,897	399,079	9,708	392,232
	Subtotal	1,024,243	825,413	612,528	1,269,911
	Healthcare & life sciences	7,570	3,184	10,356	625
	Industrial & urban infrastructure	1,855	3,185	3,151	1,913
	Others	242	272	267	242
	Overseas Subtotal	1,033,912	832,055	626,304	1,272,693
Functional Materials Manufacturing Business		8,660	53,241	54,643	7,167
Other Business		835	8,643	8,462	1,080
Grand Total		1,253,452	984,478	858,082	1,412,852

Notes:

1. The figure for outstanding contracts for "Total Engineering Business" at the end of the current consolidated fiscal year includes an upward adjustment of 33,030 million yen due to foreign currency translation, amendments and changes in contract amounts and others.
2. The figure for outstanding contracts for "Functional Materials Business" at the end of the current consolidated fiscal year includes a downward adjustment of 89 million yen due to foreign currency translation, amendments and changes in contract amounts and others in the current consolidated fiscal year.
3. The figure for outstanding contracts for "Other Business" at the end of the current consolidated fiscal year includes an upward adjustment of 63 million yen due to foreign currency translation, amendments and changes in contract amounts and others in the current consolidated fiscal year.