May 13, 2025

Company name:	Takasago Thermal Engineering Co., Ltd.
Name of representative:	Kazuhito Kojima, President and Representative Director (Securities code: 1969; Tokyo Market)
Inquiries:	Masatoshi Morino, Director and Executive Officer, Chief Executive Officer of Finance & Investor Relations Department (Telephone: +81-3-6369-8215)

Policy regarding reducing the Investment Unit

1. Policy regarding reducing the investment unit

   Takasago Thermal Engineering Co., Ltd. (the "Company") recognizes that reducing the investment unit is one of the effective means of improving liquidity of shares and expanding the investor base.

2. Policy on reducing the investment unit

   The Company will continue to consider the necessity of smaller investment unit with taking various factors such as stock market trends and conditions, Company's stock price and shareholding structure into consideration. And no decision is made for the timing or manner of share split at present moment.

(Note) This disclosure is made in accordance with Rule 409 (Disclosure of Lowering Investment Units) of the Securities Listing Regulations of the Tokyo Stock Exchange, as the unit of investment in the Company's stock as of March 31, 2025 is not less than 500,000 yen.

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