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For Immediate Release

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Notice Concerning Upward Revisions to the Consolidated Earnings and Dividend Forecasts

Global Link Management Inc. ("the Company") hereby announces that at the Board of Directors meeting held on November 13, 2025, it resolved to revise the full-year consolidated earnings and dividend forecasts announced on May 20, 2025 as follows, taking into account recent business performance trends and other factors.

1. Revisions to the Consolidated Earnings Forecast

(1) Revision to the consolidated earnings forecast for the fiscal year ending December 31, 2025 (January 1, 2025 to December 31, 2025)

	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecast (A) (Announced on May 20, 2025)	72,000	6,700	6,000	4,100	256.06
Revised forecast (B)	72,000	7,200	6,500	4,300	268.31
Change (B-A)	0	500	500	200	—
Rate of change (%)	0	7.5	8.3	4.9	—
Reference: Results for FY2024 (full-year)	64,482	5,732	5,138	3,413	*213.28

* Retroactively calculated based on the two-for-one stock split of common stock executed on April 1, 2025.

(2) Reason for the Revisions

In the real estate business domain, profits are expected to exceed the initial forecast in all of the Company's reportable segments— development, land planning, and revitalization—underpinned by strong demand from investors who are buyers, and operating income and other profit indicators are expected to exceed the previous forecast. As for net sales, the Company has left the forecast unchanged, as the initial sales forecast for the development business has been revised and the profit forecast for the revitalization business is expected to be achieved without selling the number of

buildings initially planned, and part of the sales for this fiscal year will be sold in the fiscal year ending December 31, 2026 and onwards.

For the above reasons, the Company has revised its consolidated earnings forecast for the fiscal year ending December 31, 2025 as above.

2. Revision to Dividend Forecast

(1) Details of Revision to Dividend Forecast

	Annual dividend (yen)		
	Interim	Year-end	Total
Previous forecast (announced on May 20, 2025)	Yen 0.00	Yen 77.50	Yen 77.50
Revised forecast	0.00	80.50	80.50
Dividends for FY2025	0.00	—	—
Dividends for FY2024 (full-year)	0.00	*65.00	*65.00

* Retroactively calculated based on the two-for-one stock split of common stock executed on April 1, 2025.

(2) Reason for the Revision

As stated in the "Notice Concerning Dividends of Surplus, Advancement of Payment Start Date, and Revision to Dividend Policy (Introduction of Progressive Dividend Policy)" published on February 14, 2025, the Company's dividend policy is as follows: "With regard to dividends of surplus, the Company will continue to pay stable dividends and make decisions based on the status of business profits and cash flow. The Company aims for a dividend payout ratio of 30% and is committed to a progressive dividend policy."

The year-end dividend forecast for the fiscal year ending December 31, 2025 was set at 77.50 yen in accordance with this dividend policy. However, as the Company expects to achieve the net income in the revised earnings forecast, and after comprehensively taking into consideration its financial position, and other factors, the Company has decided to revise its year-end dividend forecast for the fiscal year ending December 31, 2025 disclosed in the "Summary of Consolidated Financial Results for the Six Months Ended June 30, 2025 (Under Japanese GAAP)" to 80.50 yen per share, an increase of 3.00 yen.

Notes:

1. The year-end dividend will be proposed for approval at the Board of Directors meeting scheduled for February 2026.

2. The above full-year consolidated earnings and year-end dividend forecasts have been prepared based on information available as of the date of publication of this document. Actual earnings and year-end dividend amounts may differ due to various factors in the future.