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August 7, 2025

Company name: **NORITAKE CO., LIMITED**
Name of representative: Akira Higashiyama, Representative Director and President
(Securities code: 5331; Tokyo - Prime, Nagoya - Premier)
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Notice Concerning Share Repurchase through Off-Auction Own Share Repurchase Trading (ToSTNet-3) and Cancellation of Treasury Shares

(Share repurchase under the provisions of the Articles of Incorporation pursuant to the provisions of Article 459, Paragraph (1) of the Companies Act and purchase of own shares through ToSTNet-3, and cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NORITAKE CO., LIMITED (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on August 7, 2025, the matters concerning share repurchase pursuant to the provisions of Article 459, Paragraph (1) of the Companies Act and Article 35 of the Company's Articles of Incorporation. The Company has also resolved the cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act. The details are described below.

1. Reason for share repurchase and cancellation of treasury shares

In the 13th Three-Year Business Plan, as it covers the three years from fiscal 2025 to fiscal 2027, the Company has decided to flexibly acquire treasury stock with the aim of enhancing shareholder returns. Based on this policy, the Company will repurchase its own shares and cancel all of the repurchased shares.

2. Method of share repurchase

The Company will consign the purchase of its own shares at the closing price of this day (August 7, 2025) through Tokyo Stock Exchange Off-Auction Own Share Repurchase Trading (ToSTNeT-3) at 8:45 a.m. as of August 8, 2025 (no changes to the trading method or trading time will be made). The purchase price will be announced again after today's closing price is fixed.

3. Details of matters related to share repurchase

(1) Share category	Common Shares
(2) Total number of shares to be repurchased	Up to 1,000,000 shares (3.52% of the total number of issued shares (excluding treasury shares))
(3) Total amount of share repurchase cost	Up to 5,200,000,000 yen
(4) Announcement of share repurchase results	To be announced after the completion of the transaction at 8:45 a.m. on August 8, 2025

(Note 1) The number of shares to be repurchased will not be changed. Further, the share repurchase may not be conducted, either in part or in full, depending on market trends and other factors.
(Note 2) The share repurchase is to be made with a sell order equivalent to the number of shares scheduled to be repurchased.

4. Details of matters related to cancellation

(1) Share category	Common Shares
(2) Total number of shares to be cancelled	All repurchased shares mentioned in section 3. Above
(3) Scheduled date of cancellation	September 10, 2025

(Note) The number of cancelled treasury shares will be separately announced once the share repurchase detailed in Section 3. is completed.

(Reference) Holding status of treasury shares as of June 30, 2025

Total number of issued shares (excluding treasury shares)	28,392,249 shares
Number of treasury shares	642,149 shares

(Note) The number of treasury shares includes 546,054 shares of treasury shares held by the Board Incentive Plan (BIP Trust).

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