



April 28, 2025

To Whom It May Concern:

Listed Company Name	TOTO LTD.
Representative	Shinya Tamura President, Representative Director
Code No.	5332 (Prime Market of Tokyo Stock Exchange, Premier Market of Nagoya Stock Exchange, Fukuoka Stock Exchange)
Contact Person	Takafumi Shinozaki General Manager, Management Planning Dept. (TEL: +81-3-6836-2024)

Notice Concerning Determination of Matters Related to Acquisition and Cancellation of Own Shares

(Acquisition of Own Shares under the Provisions of the Articles of Incorporation
pursuant to the Provisions of Article 459, Paragraph (1) of the Companies Act, and
Cancellation of Own Shares pursuant to the Provisions of Article 178 of the Companies Act)

TOTO LTD. hereby announces that it has resolved, at a meeting of the Board of Directors held today, the matters concerning the acquisition of own shares under the provisions of the its Articles of Incorporation pursuant to the provisions of Article 459, paragraph (1) of the Companies Act, and cancellation of own shares pursuant to the provisions of Article 178 of the Companies Act, as described below.

1. Reason for acquisition of own shares

Enhancing capital efficiency and promoting agile capital policies in response to a changing business environment as described in the strategies laid out in the Mid-Term Management Issues WILL2030 STAGE 2.

2. Details of Acquisition

- | | | |
|-----|---|---|
| (1) | Class of shares to be acquired | Common shares |
| (2) | Total number of shares to be acquired | Up to 8,000,000 shares
(4.7% of total number of issued shares (excluding treasury shares)) |
| (3) | Total amount of share acquisition costs | Up to 20,000,000,000 yen |
| (4) | Acquisition period | From May 1, 2025 to December 30, 2025 |
| (5) | Acquisition method | Purchase through the market including an advance-notice-type market buying system (ToSTNeT) |

This notice has been translated from the original notice in Japanese. In the event of any discrepancy, the original in Japanese shall prevail.

3. Details of Cancellation

- | | | |
|-----|--|---|
| (1) | Class of shares to be cancelled | Common shares |
| (2) | Total number of shares to be cancelled | All treasury shares acquired as described in Section 2 above, plus 5,310,000 shares |
| (3) | Scheduled date of cancellation | January 30, 2026 |

※ An announcement will be made when the acquisition is complete and the date of cancellation is decided.

(Reference) Holding status of treasury shares as of March 31, 2025

Total number of issued shares (excluding treasury shares)	169,664,532 shares
Number of treasury shares	7,316,765 shares

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