Translation
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Consolidated Financial Results for the Fiscal Year Ended December 31, 2024 (Based on Japanese GAAP)

February 10, 2025

Company name: ELAN Corporation — Stock exchange listing: Tokyo Stock Exchange Prime Market
Stock code: 6099 URL https://www.kkelan.com/
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Scheduled date of ordinary general meeting of shareholders: March 21, 2025
Scheduled date to commence dividend payments: March 24, 2025
Scheduled date to file Securities Report: March 24, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2024 (January 1, 2024 to December 31, 2024)

(1) Consolidated operating results (Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2024	47,513	14.7	3,577	(2.4)	3,544	(3.7)	2,354	(6.5)
Year ended December 31, 2023	41,425	14.2	3,665	8.1	3,681	7.9	2,518	20.9

(Note) Comprehensive income Year ended December 31, 2024 2,472 Millions of yen (-0.7%)
Year ended December 31, 2023 2,491 Millions of yen (21.6%)

	Earnings per share	Diluted earnings per share	Return on equity	Ordinary profit/ total assets	Operating profit/ net sales
	Yen	Yen	%	%	%
Year ended December 31, 2024	38.94	—	20.2	17.5	7.5
Year ended December 31, 2023	41.66	—	25.4	21.0	8.8

(Reference) Equity method investment gain/loss Year ended December 31, 2024 — Millions of yen
Year ended December 31, 2023 — Millions of yen

(Note) The Company has the Board Benefit Trust (BBT) and the Employee Stock Ownership Plan (J-ESOP), which are calculated as treasury shares under the shareholders' equity, are part of the number of treasury shares that are excluded from the calculation of the average number of shares during the period for the accounting of earnings per share.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Year ended December 31, 2024	21,605	12,501	57.9	206.77
Year ended December 31, 2023	18,993	10,814	56.9	178.86

(Reference) Equity capital Year ended December 31, 2024 12,501 Millions of yen
Year ended December 31, 2023 10,814 Millions of yen

(Note) The company shares held by the Board Benefit Trust (BBT) and the Employee Stock Ownership Plan (J-ESOP), which are calculated as treasury shares under the shareholders' equity, are part of the number of treasury shares that are excluded from the number of shares issued at the end of the period for the accounting of net assets per share.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2024	4,500	(2,233)	(849)	6,825
Year ended December 31, 2023	1,780	(1,661)	(667)	5,464

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end Total	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2023	—	0.00	—	13.00	13.00	787	31.2	7.9
Year ended December 31, 2024	—	0.00	—	13.00	13.00	787	33.4	6.7
Year ending December 31, 2025 (Forecast)	—	0.00	—	15.00	15.00		29.4	

(Reference) For details on the revision to the annual dividends for the year ended December 31, 2024, please refer to the "Notice Concerning Dividends of Surplus" released today.

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2025 (Cumulative)	27,100	18.6	2,160	11.9	2,170	11.4	1,390	4.9	22.94
Full year	59,000	24.2	4,720	31.9	4,740	33.7	3,090	31.2	50.99

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

New: 1 company (Company name) GREEN LAUNDRY JOINT STOCK COMPANY,

Excluded: -companies (Company Name)

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

(1) Changes in accounting policies due to revisions to accounting standards and other regulations: No

(2) Changes in accounting policies due to other reasons: No

(3) Changes in accounting estimates: No

(4) Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

(1) Total number of issued shares at the end of the period (including treasury shares)

(2) Number of treasury shares at the end of the period

(3) Average number of shares during the period

Year ended December 31, 2024	60,600,000 shares	Year ended December 31, 2023	60,600,000 shares
Year ended December 31, 2024	136,912 shares	Year ended December 31, 2023	138,795 shares
Year ended December 31, 2024	60,461,853 shares	Year ended December 31, 2023	60,461,230 shares

(Note) In regard to the indicated number of treasury shares at the end of the period, 135,917 shares in fiscal year 2024 (137,800 shares in fiscal year 2023) held by the Custody Bank of Japan, Ltd. (Trust E Account) as a trust assets of the Board Benefit Trust (BBT) for the officers and the Employee Stock Ownership Plan (J-ESOP) for employees are included.

(Reference) Overview of individual performance

1. Non-consolidated financial results for the year ended December 31, 2024 (January 1, 2024 to December 31, 2024)

(1) Individual operating results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2024	47,112	14.0	2,420	0.9	3,279	(3.8)	2,354	(0.3)
Year ended December 31, 2023	41,341	14.2	2,398	6.9	3,409	5.6	2,361	18.0

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended December 31, 2024	38.94	—
Year ended December 31, 2023	39.07	—

(Note) The Company has the Board Benefit Trust (BBT) and the Employee Stock Ownership Plan (J-ESOP), and company shares held by the Board Benefit Trust (BBT) and the Employee Stock Ownership Plan (J-ESOP), which are calculated as treasury shares under the shareholders' equity, are part of the number of treasury shares that are excluded from the calculation of the average number of shares during the period for the accounting of earnings per share.

(2) Individual financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Year ended December 31, 2024	20,650	11,952	57.9	197.68
Year ended December 31, 2023	18,477	10,310	55.8	170.54

(Reference) Equity capital Year ended December 31, 2024 11,952 Millions of yen
Year ended December 31, 2023 10,310 Millions of yen

(Note) The company shares held by the Board Benefit Trust (BBT) and the Employee Stock Ownership Plan (J-ESOP), which are calculated as treasury shares under the shareholders' equity, are part of the number of treasury shares that are excluded from the number of shares issued at the end of the period for the accounting of net assets per share.

2. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2025 (Cumulative)	26,000	14.1	1,570	17.9	2,130	7.0	1,480	1.7	24.42
Full year	56,300	19.5	3,460	43.0	4,290	30.8	2,980	26.6	49.17

* Summary of Consolidated Financial Results are outside the scope of auditing by a certified public accountant or auditing firm

* Explanation and other special notes related to the appropriate use of the performance forecast

(Note regarding forward-looking statements, etc.)

Forecasts for business performance and other forward-looking statements in this document are based on the current information the Company has and the presupposition that they are rational, and that actual business performance may be significantly different.

(Supplementary material on financial results)

The Company plans to hold a briefing for institutional investors and analysts on Monday, February 10, 2025. The briefing materials that will be used for the briefing will be available on the TD net and our website on Monday, February 10, 2025.

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1. Qualitative information related to full-year financial results

(1) Explanation related to operating results

The economy in Japan during the current consolidated fiscal year ended December 31, 2024 was on a gradual recovery trend due to the effects of normalization of economic activities, improvement of employment and income environment, and various government policies. However, the outlook of the economic conditions continues to be uncertain due to downside risks, such as the rise in material, energy, and commodity prices from the impact of unstable world affairs and exchange rates.

In the medical care and nursing care industry in which the Group operates, with steady progress in the aging of the population as evidenced by such factors as the population aged 65 years and over of 36.21 million accounting for 29.3% of the total population as of January 1, 2025 (January 2025 Monthly Report of Population Estimates by the Statistics Bureau of the Ministry of Internal Affairs and Communications), the market size for services that concern the Group is likely to increasingly expand.

Under such circumstances, the Group engaged in sales to facilities (hospitals, nursing facilities for the elderly and other such facilities) from its 29 branches and sales offices (including the head office) across Japan, including the Koriyama Branch (Koriyama City, Fukushima Prefecture) that commenced operations in fiscal 2023, to increasingly spread and expand the "CS (Care Support) Set," which are the core services in the nursing- and medical care-related business of the Group.

As a result, the Group had 350 facilities with which agreements were newly entered and 100 facilities with which agreements cancelled in fiscal 2024, increasing the combined total of the number of facilities that have introduced the CS Set by 250 facilities from the end of fiscal 2023 to 2,570 facilities at the end of fiscal 2024.

The above resulted in net sales for the consolidated fiscal year ended December 31, 2024 of 47,513,703 thousand yen (up 14.7% year-on-year). However, due to factors such as an increase in the amount of investment in "lifte", our original patient gown, that we process as an expense when investing in facilities; costs related to the acquisition of corporate merger; costs related to the tender offer bid of our common shares by M3, Inc.; net foreign exchange loss; and other impacts, operating profit was 3,577,737 thousand yen (down 2.4% year-on-year), ordinary profit was 3,544,987 thousand yen (down 3.7% year-on-year), and profit attributable to owners of parent was 2,354,670 thousand yen (down 6.5% year-on-year).

M3, Inc. became the Company's parent company through the tender offer bid of our common shares by M3, Inc. conducted in the current fiscal year. The Group aims to improve the corporate value over the mid-to-long term by promoting the further expansion of business scale through the synergy with the M3 Group.

(2) Explanation related to financial position

(Assets)

Total assets at the end of fiscal year 2024 were 21,605,967 thousand yen (increased by 2,612,729 thousand yen compared with fiscal year 2023).

Of this, current assets increased by 1,365,978 thousand yen compared with the end of fiscal year 2023 to 16,872,798 thousand yen. This was mainly attributable to cash and deposits increasing by 1,360,835 thousand yen, accounts receivable - trade and contract assets increasing by 835,989 thousand yen, merchandise increasing by 171,928 thousand yen, and supplies increasing by 221,252 thousand yen despite accounts receivable - other decreasing by 1,279,102 thousand yen.

Meanwhile, non-current assets increased by 1,246,750 thousand yen compared with the end of fiscal year 2023 to 4,733,168 thousand yen. This was mainly attributable to goodwill increasing by 813,938 thousand yen and investment securities increasing by 387,421 thousand yen.

(Liabilities)

Total liabilities at the end of fiscal year 2024 were 9,104,116 thousand yen (increased by 925,241 thousand yen compared with the end of fiscal year 2023). Of this, current liabilities increased by 829,937 thousand yen compared with the end of fiscal year 2023 to 8,918,601 thousand yen. This was mainly attributable to accounts payable - trade increasing by 795,287 thousand yen.

Non-current liabilities increased by 95,303 thousand yen compared with the end of fiscal year 2023 to 185,514 thousand yen.

(Net assets)

Total net assets at the end of fiscal year 2024 increased by 1,687,488 thousand yen compared with the end of fiscal year 2023 to 12,501,850 thousand yen. Equity ratio was 57.9%, up 1.0% compared with the end of fiscal year 2023.

The increase in total net assets was mainly due to an increase in retained earnings of 1,566,883 thousand yen, itself mainly attributable to posting of profit attributable to owners of parent of 2,354,670 thousand yen, despite payment of dividends to shareholders of 787,787 thousand yen.

(3) Explanation related to cash flows

The balance of cash and cash equivalents at the end of the current consolidated fiscal year increased by 1,360,834 thousand yen compared to the end of the previous consolidated fiscal year to 6,825,105 thousand yen.

The explanations related to each cash flow during the current consolidated fiscal year and their factors are as follows:

(Cash Flow from Operating Activities)

Cash from operating activities during the current consolidated fiscal year was 4,500,060 thousand yen (increase of 2,719,278 thousand yen in income from the previous year). Cash increased by 5,783,759 thousand yen from operating activities throughout the year despite the decrease of 1,282,565 thousand yen due to income taxes paid.

(Cash Flow from Investment Activities)

Cash used in investment activities during the current consolidated fiscal year was 2,233,510 thousand yen (increase in spending by 572,353 thousand from the previous year). This was mainly attributable to an expense of 867,236 thousand yen due to the change in consolidation due to the acquisition of a subsidiary and an expense of 876,286 thousand yen due to the acquisition of property, plant and equipment.

(Cash Flow from Financial Activities)

Cash used in financial activities during the current consolidated fiscal year was 849,533 thousand yen (increase in spending by 182,446 thousand from the previous year). This is mainly attributable to the payment of 788,137 thousand yen in dividends to shareholders.

(4) Forecast

Going forward, the Group will continue to implement measures to increase its growth potential and profitability.

We will further expand facilities that implement the CS set from its 29 branches and sales offices (including the head office) across Japan while also increasing the added value of the service to ensure superiority over the competitors and increase the number of facilities that newly implement the set and users. In addition, we will further promote various systemizations to improve operational efficiency and productivity and increase the profitability of the entire Group.

The forecasts for consolidated business performance in the next consolidated fiscal year (fiscal year ending December 31, 2025) are net sales of 59,000 million yen (up 24.2% year-on-year), operating profit of 4,720 million yen (up 31.9% year-on-year), ordinary profit of 4,740 million yen (up 33.7% year-on-year) and profit attributable to owners of parent of 3,090 million yen (up 31.2% year-on-year).

(5) Basic policy related to profit distribution and dividends for the current and next period

The Company recognizes that appropriate return of profit to its shareholders is an important management issue and established a policy to distribute profit to shareholders by comprehensively taking into account the state of internal reserves, profit margin for each period, forecasts for the next period and beyond as well as cash demands, and other factors.

For the dividends of surplus for the current year, we comprehensively considered the business performance of the current period and the forecast of business performance for the next fiscal year and plan an annual dividend of 13 yen per share at the end of the year. For details on the matter, please refer to the “Notice Concerning Dividends of Surplus” released today.

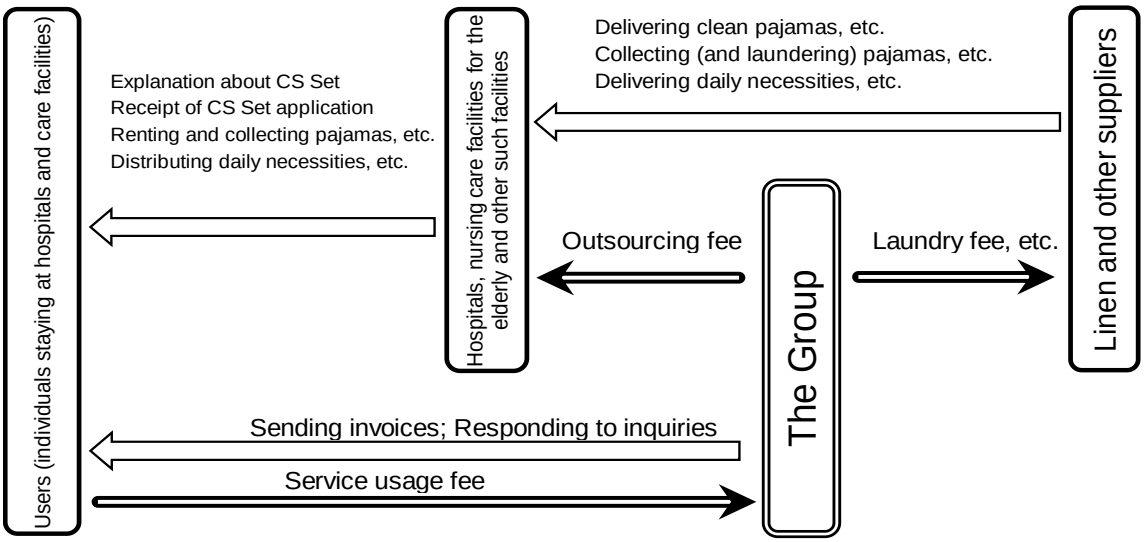
Furthermore, we plan annual dividends of 15 yen per share for the dividends of surplus in the next fiscal year.

2. Explanation related to corporate group

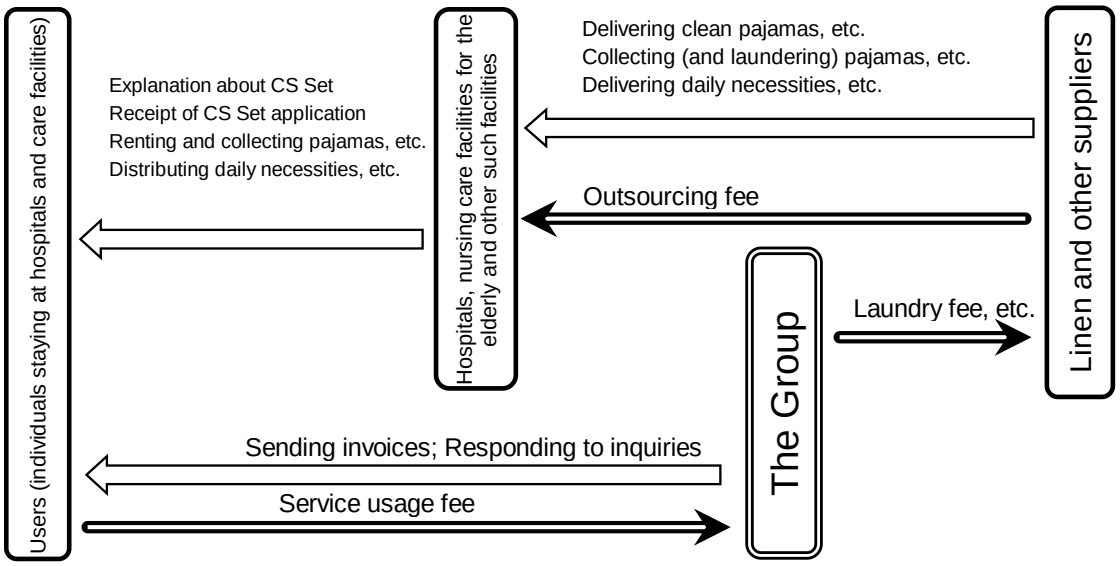
The Group (the Company and its affiliates) offers Care Support (CS) set, a service provides a combination of rental service with laundry service for clothes, towels, etc. and provision of daily necessities to those who are hospitalized and residents of nursing care facilities, specialized nursing homes, paid nursing homes, group homes, care houses, and other nursing facilities (hereafter geriatric health service facilities, etc.), as its main service (nursing- and medical care-related business).

The business structure diagram of the CS set is as follows:

(In the case of ELAN as the contractor)



(In the case of supplier as the contractor)



(About ELAN as the contractor or supplier as the contractor)

Commercial distribution of the CS Set is broadly divided into two forms of transaction according to the different forms of agreement with hospitals, nursing care facilities for the elderly and other facilities, and with linen and other suppliers.

i. Form where the ELAN Group directly contracts with hospitals, nursing care facilities for the elderly and other such facilities (ELAN as the contractor)

ii. Form where linen and other suppliers are the parties contracting with hospitals, nursing care facilities for the elderly and other such facilities, and the ELAN Group has no direct contractual relationship with the hospitals, nursing care facilities for the elderly and other such facilities (supplier as the contractor)

The above forms of transaction have differences, such as in the way of contact with the hospitals, nursing care facilities for the elderly and other such facilities, but there is no difference in the roles of each of the relevant parties in terms of the CS Set management.

3. Basic philosophy related to selecting accounting standards

Considering that the Group currently is not in significant need of funding from overseas and comparability of consolidated financial statements over time, we apply Japanese GAAP for the accounting standard.

In addition, for the application of international accounting standards, we will consider appropriate responses while closely monitoring the status of Japan and overseas going forward.

4. Consolidated financial statements

(1) Consolidated balance sheets

(Thousands of yen)

	Fiscal 2023 (December 31, 2023)	Fiscal 2024 (December 31, 2024)
Assets		
Current assets		
Cash and deposits	5,488,563	6,849,398
Accounts receivable - trade, and contract assets	4,947,868	5,783,858
Merchandise	1,379,085	1,551,013
Supplies	520,341	741,594
Accounts receivable - other	3,673,883	2,394,780
Other	91,002	222,423
Allowance for doubtful accounts	(593,924)	(670,269)
Total current assets	15,506,819	16,872,798
Non-current assets		
Property, plant and equipment		
Buildings and structures	323,442	345,379
Accumulated depreciation	(123,164)	(137,950)
Buildings and structures, net	200,278	207,428
Machinery, equipment and vehicles	67,933	206,358
Accumulated depreciation	(46,031)	(159,705)
Machinery, equipment and vehicles, net	21,901	46,653
Land	269,200	269,200
Other	161,081	168,969
Accumulated depreciation	(112,487)	(116,454)
Other, net	48,594	52,515
Total Property, plant and equipment	539,974	575,797
Intangible assets		
Software	101,053	71,294
Goodwill	—	813,938
Other	7,825	30,763
Total intangible assets	108,878	915,997
Investments and other assets		
Investment securities	2,171,326	2,558,748
Deferred tax assets	520,077	522,713
Other	186,693	194,225
Allowance for doubtful accounts	(40,533)	(34,313)
Total investments and other assets	2,837,565	3,241,373
Total non-current assets	3,486,418	4,733,168
Total assets	18,993,237	21,605,967

(Thousands of yen)

	Fiscal 2023 (December 31, 2023)	Fiscal 2024 (December 31, 2024)
Liabilities		
Current liabilities		
Accounts payable - trade	6,427,437	7,222,724
Accounts payable - other	629,153	704,238
Accrued expenses	70,835	79,076
Income taxes payable	724,163	630,093
Accrued consumption taxes	134,424	167,168
Other	102,648	115,298
Total current liabilities	8,088,663	8,918,601
Non-current liabilities		
Long-term borrowings	—	76,617
Provision for share awards	27,587	38,830
Provision for share awards for directors (and other officers)	62,623	60,116
Other	—	9,949
Total non-current liabilities	90,211	185,514
Total liabilities	8,178,874	9,104,116
Net assets		
Shareholders' equity		
Share capital	573,496	573,496
Capital surplus	543,496	543,496
Retained earnings	9,964,017	11,530,900
Treasury shares	(194,125)	(191,477)
Total shareholders' equity	10,886,884	12,456,415
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(72,521)	(297)
Foreign currency translation adjustment	—	45,732
Total accumulated other comprehensive income	(72,521)	45,435
Total net assets	10,814,362	12,501,850
Total liabilities and net assets	18,993,237	21,605,967

(2) Full-year consolidated statements of income and consolidated statements of comprehensive income

(Consolidated statements of income)

(Thousands of yen)

	Fiscal 2023 (January 1, 2023 to December 31, 2023)	Fiscal 2024 (January 1, 2024 to December 31, 2024)
Net sales	41,425,501	47,513,703
Cost of sales	31,674,226	36,796,725
Gross profit	9,751,274	10,716,978
Selling, general and administrative expenses	6,085,865	7,139,240
Operating profit	3,665,409	3,577,737
Non-operating income		
Gain on sale of non-current assets	199	3,281
Subsidy income	6,205	5,895
Late charges income	11,388	10,811
Consulting fee income	4,200	4,200
Gain from consumption tax exemption, etc.	2,633	15,103
Other	8,007	12,533
Total non-operating income	32,635	51,824
Non-operating expenses		
Interest expenses	—	1,654
Loss on retirement of non-current assets	3,581	3,467
Loss on investments in investment partnerships	4,524	18,455
Loss on valuation of investment securities	8,362	—
Net foreign exchange loss	—	60,996
Total non-operating expenses	16,469	84,574
Ordinary profit	3,681,575	3,544,987
Profit before income taxes	3,681,575	3,544,987
Income taxes - current	1,219,211	1,192,945
Income taxes - deferred	(56,373)	(2,628)
Total income taxes	1,162,837	1,190,316
Profit	2,518,738	2,354,670
Profit attributable to non-controlling interests	—	—
Profit attributable to owners of parent	2,518,738	2,354,670

(Consolidated statements of comprehensive income)

(Thousands of yen)

	Fiscal 2023 (January 1, 2023 to December 31, 2023)	Fiscal 2024 (January 1, 2024 to December 31, 2024)
Profit	2,518,738	2,354,670
Other comprehensive income		
Valuation difference on available-for-sale securities	(27,466)	72,224
Foreign currency translation adjustment	—	45,732
Total other comprehensive income	(27,466)	117,956
Comprehensive income	2,491,272	2,472,627
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,491,272	2,472,627
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated statements of changes in equity

Fiscal year ended December 31, 2023

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of the period	573,496	543,496	8,111,868	(194,096)	9,034,764
Changes in items during period					
Dividends of surplus			(666,589)		(666,589)
Profit attributable to owners of parent			2,518,738		2,518,738
Acquisition of treasury shares				(28)	(28)
Net changes in items other than shareholders' equity					
Total changes in items during period	—	—	1,852,149	(28)	1,852,120
Balance at end of period	573,496	543,496	9,964,017	(194,125)	10,886,884

(Thousands of yen)

	Accumulated other comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at beginning of period	(45,055)	(45,055)	8,989,708
Changes in items during period			
Dividends of surplus			(666,589)
Profit attributable to owners of parent			2,518,738
Acquisition of treasury shares			(28)
Net changes in items other than shareholders' equity	(27,466)	(27,466)	(27,466)
Total changes in items during period	(27,466)	(27,466)	1,824,654
Balance at end of period	(72,521)	(72,521)	10,814,362

Fiscal year ended December 31, 2024

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	573,496	543,496	9,964,017	(194,125)	10,886,884
Changes in items during period					
Dividends of surplus			(787,787)		(787,787)
Profit attributable to owners of parent			2,354,670		2,354,670
Disposal of treasury shares				2,647	2,647
Net changes in items other than shareholders' equity					
Total changes in items during period	-	-	1,566,883	2,647	1,569,531
Balance at end of period	573,496	543,496	11,530,900	(191,477)	12,456,415

(Thousands of yen)

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	(72,521)	-	(72,521)	10,814,362
Changes in items during period				
Dividends of surplus				(787,787)
Profit attributable to owners of parent				2,354,670
Disposal of treasury shares				2,647
Net changes in items other than shareholders' equity	72,224	45,732	117,956	117,956
Total changes in items during period	72,224	45,732	117,956	1,687,488
Balance at end of period	(297)	45,732	45,435	12,501,850

(4) Consolidated statements of cash flows

(Thousands of yen)

	Fiscal 2023 (January 1, 2023 to December 31, 2023)	Fiscal 2024 (January 1, 2024 to December 31, 2024)
Cash flows from operating activities		
Profit before income taxes	3,681,575	3,544,987
Depreciation expenses	187,645	896,769
Amortization of goodwill	—	20,196
Increase (decrease) in allowance for doubtful accounts	102,036	70,094
Increase (decrease) in provision for share awards	7,229	11,242
Increase (decrease) in provision for share awards for directors (and other officers)	12,865	(2,506)
Interest and dividend income	(68)	(951)
Foreign exchange gain (loss)	—	60,996
Interest expense	—	1,654
Loss (gain) on investments in investment partnerships	4,524	18,455
Loss on valuation of investment securities	8,362	—
Loss (gain) on sale of non-current assets	(199)	(3,281)
Loss on retirement of non-current assets	3,581	3,467
Decrease (increase) in trade receivables	(1,360,545)	727,607
Decrease (increase) in inventories	(567,779)	(363,364)
Decrease (increase) in other current assets	(151,583)	(56,394)
Increase (decrease) in trade payable	859,458	786,719
Increase (decrease) in accounts payable – other	(65,527)	63,239
Increase (decrease) in other current liabilities	158,721	5,706
Other	(1,116)	(878)
Subtotal	2,879,179	5,783,759
Interest and dividends received	68	520
Interest paid	—	(1,654)
Income taxes paid	(1,098,465)	(1,282,565)
Cash flow from operating activities	1,780,782	4,500,060
Cash flow from investment activities		
Payments into time deposits	(24,292)	(24,292)
Proceeds from withdrawal of time deposits	24,291	24,292
Purchase of property, plant and equipment	(143,240)	(876,286)
Proceeds from sale of property, plant and equipment	219	336
Purchase of investment securities	(1,474,870)	(353,680)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(867,236)
Purchase of intangible assets	(52,278)	(19,815)
Payments of leasehold deposits	(12,654)	(18,853)
Proceeds from refund of leasehold deposits	21,714	5,813
Loan advances	—	(99,000)
Other	(47)	(4,788)
Cash flows from investing activities	(1,661,156)	(2,233,510)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	—	(60,961)
Decrease(increase) in treasury stock	(28)	—
Dividends paid	(665,755)	(788,137)
Repayments of lease obligations	(1,302)	(434)
Cash flows from financing activities	(667,086)	(849,533)
Effect of exchange rate changes on cash and cash equivalents	—	(56,181)
Net increase (decrease) in cash and cash equivalents	(547,461)	1,360,834
Cash and cash equivalents at beginning of period	6,011,732	5,464,270
Cash and cash equivalents at end of period	5,464,270	6,825,105

(5) Items of note related to full-year consolidated financial statements

(Items of note related to prerequisite for going concern)

Not applicable.

(Significant matters serving as the basis for the preparation of the consolidated financial statements)

1. Matters concerning the scope of consolidation

Number of consolidated subsidiaries: 5

Name of consolidated subsidiaries

ELAN Service Corporation
Ryukyu ELAN Corporation
ELAN COULEUR Corporation
ELAN LOGISTICS Corporation
GREEN LAUNDRY JOINT STOCK COMPANY

GREEN LAUNDRY JOINT STOCK COMPANY is included in the scope of consolidation from the current fiscal year. This was due to the acquisition of all shares of GREEN LAUNDRY JOINT STOCK COMPANY in the current fiscal year.

2. Matters concerning the application of the equity method

(1) Non-consolidated subsidiaries and affiliates accounted for by the equity method

Not applicable.

(2) Non-consolidated subsidiaries for which the equity method is not applied (QUICK SMART WASH PRIVATE LIMITED), when considering indicators such as net profit or loss (commensurate with equity holdings) and retained earnings (commensurate with equity holdings), would have minimal impact on consolidated financial statements if excluded from application of the equity method and, further, are not important overall. Therefore, they have been excluded from the scope of application of the equity method.

3. Matters concerning fiscal year, etc. of consolidated subsidiaries

The account closing date of consolidated subsidiaries is the same as the consolidated account closing date.

4. Matters concerning accounting policies

(1) Valuation standards and valuation methods for significant assets

i. Securities

Available-for-sale securities

Other than stocks and other securities with no market price

Market value method is adopted (valuation differences are directly charged or credited to net assets, and cost of sales is determined by the moving-average method).

Stocks, etc. with no market price

Cost accounting method using the moving-average method is adopted.

ii. Inventories

Merchandise

Stated at cost determined by the weighted average method (the balance sheet amount is by the method of writing down book value based on decline in profitability).

Supplies

Mainly, stated at cost determined by the weighted average method (the balance sheet amount is by the method of writing down book value based on decline in profitability).

(2) Method of depreciation and amortization of significant depreciable assets

i. Property, plant and equipment (excluding leased assets)

The declining-line method is adopted. However, the straight-line method is adopted for buildings (excluding facilities attached to buildings) acquired on or after April 1, 1998, and facilities attached to buildings and structures acquired on or after April 1, 2016.

The estimated useful lives are mainly as follows:

Buildings: 8 to 38 years

Structures: 10-45 years
Vehicles: 2-6 years
Tools, furniture and fixtures: 2-15 years

ii. Intangible assets (excluding leased assets)

The straight-line method is adopted.

Software for internal use is amortized using the straight-line method over the estimated internal useful life (5 years).

iii. Leased assets

Leased assets for lease transaction other than lease transaction of transfer of ownership rights

The straight-line method with useful life set as the leasing term and the remaining value set at zero.

(3) Standards for recognition of significant allowances and provisions

i. Allowance for doubtful accounts

The estimated irrecoverable amount based on historical default rates for general receivables and individual assessments of recoverability for doubtful and other specific receivables is posted to provide for losses on default of receivables.

ii. Provision for share awards

To provide for the award of Company shares to employees of the Company and its subsidiaries in Japan following the Company's Rules on Share Awards, the Company records an amount based on the estimated share award obligation as of the end of fiscal 2024.

iii. Provision for share awards for directors (and other officers)

To provide for the award of Company shares to directors (excluding directors who also serve as Audit & Supervisory Committee members and other directors who are outside directors) and executive officers following the Rules on Share Awards for Directors and Other Officers, the Company records an amount based on the estimated share award obligation as of the end of fiscal 2024.

(4) Basis for recognition of significant revenues and expenses

The nursing- and medical care-related business which mainly offers the CS set is the Group’s main business. As for the CS Set, the main performance obligation is to provide a combination of rental service with laundry service for clothes, towels, etc. and provision of daily necessities to those who are hospitalized or admitted to long-term healthcare facilities for the elderly.

The Group recognizes revenue at the time the goods or services are provided based on the judgment that control over the goods or services has been transferred to the customer and the performance obligation has been fulfilled.

The consideration for the transaction is due within a short period of time after the performance obligation is fulfilled, and the contract does not contain a significant financial element.

(5) Amortization method and amortization period for goodwill

For the amortization of goodwill, we implement equal installments over ten years.

(6) Scope of cash and cash equivalents on the consolidated statement of cash flows

Cash and cash equivalents comprise cash on hand and demand deposits, and short-term investments with a maturity of 3 months or less from the date of acquisition that are readily convertible to cash and that are subject to an insignificant risk of changes in value.

(Additional information)

(About the Board Benefit Trust (BBT))

(1) Outline of transactions

The Company introduced a performance-linked share-based remuneration plan for the Company’s directors (excluding directors who serve as Audit & Supervisory Committee members and those directors who are outside directors) and executive officers (hereinafter, “Directors, etc.”) called the “Board Benefit Trust (BBT)” (hereinafter, the “BBT”). The BBT is for the

purpose of further clarifying the linkage between remuneration for Directors, etc. and the Company's business performance and stock value as well as having Directors, etc. share not only the benefits of rises in stock prices but also the risks of falls in stock prices with shareholders, and thereby motivating Directors, etc. to contribute to enhancing business performance and boosting corporate value in the medium to long term.

The BBT is a performance-linked share-based remuneration plan for the Company shares to be acquired through a trust by using monies contributed by the Company as the source of funds, and for the Company's shares and monies equivalent to the amount of the Company's shares converted into market value (hereinafter, "Company Shares, etc.") to be awarded through the trust to Directors, etc. in accordance with the Rules on Share Awards for Directors and Other Officers provided by the Company. The timing that Company Shares, etc. are awarded to Directors, etc. shall be upon their retirement from office as Directors, etc. as a rule.

(2) Shares of the Company remaining in trust

Company shares remaining in trust are recorded as treasury shares under net assets at the carrying value in trust (excluding the amount of incidental expenses). The book value and number of these treasury shares amounted to 140,590 thousand yen and 100,000 shares at the end of fiscal 2023 and amounted to 138,084 thousand yen and 98,217 shares at the end of fiscal 2024.

(3) Method for accounting treatment

The gross method is applied in accordance with the Practical Solution on Transactions of Delivering the Company's Own Stock to Employees, Etc. Through Trusts (Practical Issues Task Force No. 30, March 26, 2015). Expenses and corresponding provisions are recorded based on the number of points granted to directors and other officers in accordance with the regulations.

(About the Employee Stock Ownership Plan (J-ESOP))

(1) Outline of transactions

The Company introduced the "Employee Stock Ownership Plan (J-ESOP)" (hereinafter, the "J-ESOP"), an incentive plan for employees of the Company and its subsidiaries (hereinafter, the "Employees"). The J-ESOP is for the purpose of enhancing the benefit programs for Employees and to improve their sense of participation in management.

Under the J-ESOP, shares of the Company's stock are provided to Employees when they acquire the right to receive these shares in accordance with the Company's pre-established Rules on Share Awards.

The Company grants points to Employees in accordance with their years of service and other individual contribution levels and grants shares of the Company's stock equivalent to the points granted to those Employees who satisfy the requirements to receive benefits. The shares to be provided to Employees, including those to be provided in the future, will be acquired by the trust bank using money placed in trust by the Company in advance, and will be managed separately as trust assets.

(2) Shares of the Company remaining in trust

Company shares remaining in trust are recorded as treasury shares under net assets at the carrying value in trust (excluding the amount of incidental expenses). The book value and number of these treasury shares amounted to 53,146 thousand yen and 37,800 shares at the end of fiscal 2023 and amounted to 53,006 thousand yen and 37,700 shares at the end of fiscal 2024.

(3) Method for accounting treatment

The gross method is applied in accordance with the Practical Solution on Transactions of Delivering the Company's Own Stock to Employees, etc. Through Trusts (Practical Issues Task Force No. 30, March 26, 2015). Expenses and corresponding provisions are recorded based on the number of points granted to employees in accordance with the regulations.

(Items of note on segment information, etc.)

[Segment information]

Fiscal year ended December 31, 2023

The information is omitted because the Group has a single segment, the nursing- and medical care-related business.

Fiscal year ended December 31, 2024

The information is omitted because the nursing- and medical care-related business is the main business of the Group and the importance of other business segments is low.

[Related information]

Fiscal year ended December 31, 2023

1. Information by product and service

The information is omitted because net sales to external customers for a single group of products and services exceed 90% of net sales on the statement of income.

2. Information by geographic area

(1) Net sales

Not applicable because there is no net sales to external customers outside of Japan.

(2) Property, plant and equipment

Not applicable because there is no property, plant and equipment located outside of Japan.

3. Information by major customer

The information is omitted because out of net sales to external customers, no party accounts for 10% or more of net sales on the statements of income.

Fiscal year ended December 31, 2024

1. Information by product and service

The information is omitted because net sales to external customers for a single group of products and services exceed 90% of net sales on the statement of income.

2. Information by geographic area

(1) Net sales

The information is omitted because net sales of external clients in Japan consist of over 90% of the net sales in the consolidated statements of income.

(2) Property, plant and equipment

The information is omitted because the amount of property, plant and equipment in Japan consists of over 90% of the amount of property, plant and equipment in the consolidated statements of income.

3. Information by major customer

The information is omitted because out of net sales to external customers, no party accounts for 10% or more of net sales on the statements of income.

[Information about impairment loss on non-current assets by reportable segment]

Not applicable.

[Information about amortization and unamortized balance of goodwill by reportable segment]

Fiscal year ended December 31, 2023

Not applicable.

Fiscal year ended December 31, 2024

(Thousands of yen)

	Nursing- and medical care-related business	Total	Corporate or elimination	Amount on consolidated financial statements
Amortization for period	20,196	20,196	—	20,196
Balance at end of period	813,938	813,938	—	813,938

[Information about gain on bargain purchase by reportable segment]

Not applicable.

(Per share information)

	Fiscal 2023 (From January 1, 2023 to December 31, 2023)	Fiscal 2024 (From January 1, 2024 to December 31, 2024)
Net assets per share	178.86 yen	206.77 yen
Earnings per share	41.66 yen	38.94 yen

Note 1. Diluted earnings per share is not shown in the above table, as there are no residual shares.

Note 2. Treasury shares deducted from the average number of shares during the period as well as shares in trust are used in the calculation of earnings per share.

The number of the Company's shares remaining in the trust, which are included in the number of treasury stock deducted from the calculation of net income per share, was 137,800 shares in the previous fiscal year and 137,152 shares in the fiscal year under review.

In addition, treasury shares deducted from total shares issued and outstanding as well as shares in trust are used in the calculation of net assets per share.

The number of the Company's shares remaining in the trust, which are included in the number of treasury stock deducted from the calculation of net assets per share, was 137,800 shares in the previous fiscal year and 135,917 shares in the fiscal year under review.

Note 3. The basis for calculation of net assets per share is as follows:

	Fiscal 2023 (December 31, 2023)	Fiscal 2024 (December 31, 2024)
Total net assets (Thousands of yen)	10,814,362	12,501,850
Amount deducted from total net assets (Thousands of yen)	—	—
Net assets at end of period attributable to common shares (Thousands of yen)	10,814,362	12,501,850
Number of common shares used in calculation of net assets per share (shares)	60,461,205	60,463,088

Note 4. The basis for calculation of earnings per share is as follows:

	Fiscal 2023 (From January 1, 2023 to December 31, 2023)	Fiscal 2024 (From January 1, 2024 to December 31, 2024)
Earnings per share		
Profit attributable to owners of parent (Thousands of yen)	2,518,738	2,354,670
Amount not attributable to common shareholders (Thousands of yen)	—	—
Profit attributable to owners of parent concerning common shares (Thousands of yen)	2,518,738	2,354,670
Average number of common shares during period (shares)	60,461,230	60,461,853

(Significant subsequent events)

(Corporate merger through share acquisition)

The Company has resolved to conclude a stock purchase agreement for the purpose of acquiring TMC VIET NAM TRADING AND SERVICE JOINT STOCK COMPANY (hereafter TMC), a company located in Vietnam, as a subsidiary at the Board of Directors meeting held on March 22, 2024, and concluded the stock purchase agreement on April 1, 2024. Following the execution of each process and completion, the price for the stock acquisition was paid on January 21, 2025 and completed the acquisition of shares of TMC. With this, the Group has come to possess 51.0% of the total issued shares of TMC, and TMC became the Company's consolidated subsidiary. Note that TMC is a specified subsidiary of the Company.

1. Overview of business combination

(1) Name of the acquired company and its business activities

Name of the acquired company TMC VIET NAM TRADING AND SERVICE JOINT STOCK COMPANY

Content of business Laundry service for hospitals, etc. and sales of medical equipment, pharmaceuticals, and consumables

(2) Rationale for the business combination

The Group has positioned overseas expansion as one of the initiatives for further growth in its three-year New Medium Term Management Vision (2023–2025). This conversion of TMC into a subsidiary through share acquisition is an important initiative for our Group’s global expansion.

Vietnam has experienced population growth over the past few decades. Its total population exceeded 100 million in 2023. The country’s real GDP growth stood at 7.09% in fiscal 2024 and its economy is continuing to grow. Vietnam has enjoyed stable economic growth, and its population and economy are expected to remain on a growth trajectory. At the same time, increases in the average life expectancy and the average age will eventually result in aging of the population, which in turn should increase the number of medical institutions and hospital beds alongside growth in demand for healthcare-related services.

TMC, the company to be converted into a subsidiary through this share acquisition, is a major provider of laundry and other services to large hospitals with the head office in the Hanoi City area, which has the largest population in northern Vietnam. With the conversion of TMC into a subsidiary, the Company will be able to acquire a vast share in the laundry business for large hospitals in Vietnam as a whole.

With this as a step for future growth, the Company aims to further expand laundry services for major hospitals throughout Vietnam and promote wider adoption of linen rental services and its flagship CS Set service in the Vietnamese market.

(3) Date of business combination

January 21, 2025 (stock acquisition date)

(4) Legal form of business combination

Acquisition of shares for cash consideration.

(5) Name of the company subsequent to the business combination

No change.

(6) Percentage of voting rights acquired

51.0%

2. Breakdown of acquisition cost for the acquired company and each type of payment

Acquisition cost	Cash and deposits 180 billion Vietnamese dong (approx. 1,114 million yen)
Acquisition cost	180 billion Vietnamese dong (approx. 1,114 million yen)

Furthermore, the consideration for the acquisition does not include contingent consideration. Contingent consideration is an agreement under which additional consideration is paid based on performance of the acquired company over a certain period of time in the future. This has not been finalized at this time.

If additional payments arise in connection with the acquisition consideration, they will be treated as if paid at the time of acquisition, and the acquisition cost will be adjusted accordingly, along with the amount of goodwill and the goodwill amortization amount.

3. Content and amount of main acquisition-related expenses

Advisory fees, administrative expenses, etc.: Approx. 80 million yen

The amount above is tentative as some portions have yet to be determined.

4. Amount of goodwill, reason for occurrence, and amortization method and period
To be determined.

5. Amount of assets received and liabilities undertaken on the date of the business combination and major breakdown
To be determined.

5. Non-Consolidated Financial Statements

(1) Non-Consolidated balance sheets

(Thousands of yen)

	Fiscal 2023 (December 31, 2023)	Fiscal 2024 (December 31, 2024)
Assets		
Current assets		
Cash and deposits	4,731,318	5,740,501
Accounts receivable - trade	4,947,793	5,760,126
Merchandise	1,379,085	1,475,386
Supplies	520,250	740,130
Prepaid expenses	67,415	85,011
Accounts receivable - other	3,706,710	2,352,808
Other	57,283	210,671
Allowance for doubtful accounts	(585,253)	(658,270)
Total current assets	14,824,602	15,706,366
Non-current assets		
Property, plant and equipment		
Buildings	311,592	315,372
Accumulated depreciation	(120,706)	(134,352)
Buildings (net)	190,885	181,019
Structures	2,507	2,507
Accumulated depreciation	(960)	(1,093)
Structures (net)	1,546	1,413
Vehicles	66,259	64,738
Accumulated depreciation	(45,803)	(38,778)
Vehicles (net)	20,455	25,959
Tools, furniture and fixtures	152,612	145,104
Accumulated depreciation	(105,604)	(113,387)
Tools, furniture and fixtures (net)	47,008	31,717
Land	269,200	269,200
Leased assets	5,922	12,060
Accumulated depreciation	(5,527)	(603)
Leased assets (net)	394	11,457
Total property, plant and equipment	529,491	520,767
Intangible assets		
Software	101,053	71,294
Other	7,825	30,763
Total intangible assets	108,878	102,058
Investments and other assets		
Investment securities	1,416,352	1,803,774
Affiliated companies	924,974	1,874,071
Leasehold deposits	113,246	105,787
Deferred tax assets	488,066	480,654
Other	112,758	91,102
Allowance for doubtful accounts	(40,533)	(34,313)
Total investments and other assets	3,014,865	4,321,076
Total non-current assets	3,653,234	4,943,901
Total assets	18,477,837	20,650,268

(Thousands of yen)

	Fiscal 2023 (December 31, 2023)	Fiscal 2024 (December 31, 2024)
Liabilities		
Current liabilities		
Accounts payable - trade	6,420,617	7,181,024
Lease obligations	434	2,653
Accounts payable - other	737,204	794,823
Accrued expenses	66,320	52,371
Income taxes payable	658,189	400,977
Accrued consumption taxes	97,488	76,839
Deposits received from employees	44,154	35,160
Other	52,555	58,720
Total current liabilities	8,076,965	8,602,571
Non-current liabilities		
Lease obligations	—	9,949
Provision for share awards	27,375	25,154
Provision for share awards for directors (and other officers)	62,623	60,116
Total non-current liabilities	89,999	95,220
Total liabilities	8,166,964	8,697,792
Net assets		
Shareholders' equity		
Share capital	573,496	573,496
Capital surplus		
Capital reserves	543,496	543,496
Total capital surplus	543,496	543,496
Retained earnings		
Retained earnings reserves	7,500	7,500
Other retained earnings		
General reserves	12,500	12,500
Retained earnings carried forward	9,440,527	11,007,258
Total retained earnings	9,460,527	11,027,258
Treasury shares	(194,125)	(191,477)
Total shareholders' equity	10,383,394	11,952,773
Valuation, translation adjustments and others		
Valuation difference on available-for-sale securities	(72,521)	(297)
Total valuation, translation adjustments and others	(72,521)	(297)
Total net assets	10,310,873	11,952,476
Total liabilities and net assets	18,477,837	20,650,268

(2) Consolidated statements of income

(Thousands of yen)

	Fiscal 2023 (January 1, 2023 to December 31, 2023)	Fiscal 2024 (January 1, 2024 to December 31, 2024)
Net sales	41,341,828	47,112,144
Cost of sales		
Opening goods inventory	1,242,037	1,379,085
Cost of purchased goods	27,952,038	32,647,718
Total	29,194,075	34,026,803
Ending goods inventory	1,379,085	1,475,386
Cost of goods sold	27,814,990	32,551,417
Outsourcing expenses	3,833,513	4,352,313
Total cost of sales	31,648,504	36,903,730
Gross profit	9,693,323	10,208,413
Selling, general and administrative expenses	7,295,265	7,788,293
Operating profit	2,398,058	2,420,119
Non-operating income		
Interest received	437	1,765
Dividends received	62,101	300,001
Rent received	545	2,809
Subsidy income	5,665	2,067
Gain on sale of non-current assets	199	3,281
Consulting fee income	43,050	52,032
Secondment fee received	710,159	391,886
Commission fee received	140,370	115,968
Other	65,356	72,085
Total non-operating income	1,027,885	941,897
Non-operating expenses		
Loss on retirement of non-current assets	3,581	3,467
Loss on investments in investment partnerships	4,524	18,455
Loss on valuation of investment securities	8,362	—
Net foreign exchange loss	—	60,996
Total non-operating expenses	16,469	82,919
Ordinary profit	3,409,475	3,279,097
Income before income taxes	3,409,475	3,279,097
Income taxes - current	1,098,350	917,167
Income taxes - deferred	(50,874)	7,412
Total income taxes	1,047,476	924,579
Profit	2,361,998	2,354,518

(3) Non-consolidated Statements of Changes in Equity

Fiscal year ended December 31, 2023

(Thousands of yen)

	Shareholders' equity						
	Share capital	Capital surplus		Retained earnings			
		Capital reserves	Total capital surplus	Retained earnings reserves	Other retained earnings		Total retained earnings
					General reserves	Retained earnings carried forward	
Balance at beginning of period	573,496	543,496	543,496	7,500	12,500	7,745,117	7,765,117
Changes in items during period							
Dividends of surplus						(666,589)	(666,589)
Profit						2,361,998	2,361,998
Acquisition of treasury shares							
Net changes in items other than shareholders' equity							
Total changes in items during period	–	–	–	–	–	1,695,409	1,695,409
Balance at end of period	573,496	543,496	543,496	7,500	12,500	9,440,527	9,460,527

	Shareholders' equity		Valuation, translation adjustments and others		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation, translation adjustments and others	
Balance at beginning of period	(194,096)	8,688,013	(45,055)	(45,055)	8,642,958
Changes in items during period					
Dividends of surplus		(666,589)			(666,589)
Profit		2,361,998			2,361,998
Acquisition of treasury shares	(28)	(28)			(28)
Net changes in items other than shareholders' equity			(27,466)	(27,466)	(27,466)
Total changes in items during period	(28)	1,695,380	(27,466)	(27,466)	1,667,914
Balance at end of period	(194,125)	10,383,394	(72,521)	(72,521)	10,310,873

Fiscal year ended December 31, 2024

(Thousands of yen)

	Shareholders' equity						
	Share capital	Capital surplus		Retained earnings			
		Capital reserves	Total capital surplus	Retained earnings reserves	Other retained earnings		Total retained earnings
					General reserves	Retained earnings carried forward	
Balance at beginning of period	573,496	543,496	543,496	7,500	12,500	9,440,527	9,460,527
Changes in items during period							
Dividends of surplus						(787,787)	(787,787)
Profit						2,354,518	2,354,518
Disposal of treasury shares							
Net changes in items other than shareholders' equity							
Total changes in items during period	-	-	-	-	-	1,566,731	1,566,731
Balance at end of period	573,496	543,496	543,496	7,500	12,500	11,007,258	11,027,258

	Shareholders' equity		Valuation, translation adjustments and others		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation, translation adjustments and others	
Balance at beginning of period	(194,125)	10,383,394	(72,521)	(72,521)	10,310,873
Changes in items during period					
Dividends of surplus		(787,787)			(787,787)
Profit		2,354,518			2,354,518
Disposal of treasury shares	2,647	2,647			2,647
Net changes in items other than shareholders' equity			72,224	72,224	72,224
Total changes in items during period	2,647	1,569,378	72,224	72,224	1,641,603
Balance at end of period	(191,477)	11,952,773	(297)	(297)	11,952,476