JVCKENWOOD

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Results and Forecast Briefing

Q3 (Q1-3) of Fiscal Year Ending March 2025 (IFRS)

February 3, 2025

JVCKENWOOD Corporation

SUSTAINABLE DEVELOPMENT GOALS

* All figures in this document are prepared in accordance with International Financial Reporting Standards (IFRS).
* Percentages and value differences shown in this document were computed in yen and any single-digit value was rounded off to the nearest two-digit value.

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Financial Highlights

M&T : Mobility & Telematics Services Sector
S&S : Safety & Security Sector
ES : Entertainment Solutions Sector

Results for Q3 (Q1-3) of FYE3/'25

- ✓ Revenue has increased from a year earlier, supported by continued strong sales of professional radio systems for the North American public safety market under the Communications Systems Business in S&S and solid sales of the Overseas OEM Business in M&T.
- ✓ Core operating income* and operating profit increased from a year earlier due to higher profits in M&T and ES. Line-item profits of profit before income taxes and below largely increased from a year earlier mainly due to an increase in share of profit of investments accounted for using the equity method.

Share repurchase

- ✓ The share repurchases implemented between November 1, 2024, and January 31, 2025, was completed, amounted to approx. 4.5 billion yen, which is the upper limit of the total cost.

Full-year earnings forecast for FYE3/'25

- ✓ The forecast remains unchanged as S&S, M&T, and ES for Q4 are expected to record sales as forecasted.

* Calculated by deducting cost of sales and selling, general and administrative expenses from revenue and not including other income, other expenses, foreign exchange gains and losses, etc., which are primarily one-time factors.

1. Overview of Financial Results for Q3 (Q1-3) of FYE3/'25

2. Full-year Earnings Forecast for FYE3/'25

3. Topics

<Reference material>

JVCKENWOOD

1. Overview of Financial Results for Q3 (Q1-3) of FYE3/'25

2. Full-year Earnings Forecast for FYE3/'25

3. Topics

<Reference material>

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Financial Results for Q3 (Q1-3) of FYE3/'25

(Billion yen)

		FYE3/'22 Q1-3	FYE3/'23 Q1-3	FYE3/'24 Q1-3	FYE3/'25 Q1-3	YoY	
Revenue		**194.6**	**247.5**	**267.3**	**270.5**	**+ 3.2**	+1.2%
	Cost of sales	143.6	178.5	186.2	**182.3**	-3.9	-2.1%
	Gross profit	51.0	69.0	81.1	**88.2**	+ 7.1	+8.7%
	Profit margin	26.2%	27.9%	30.3%	**32.6%**		
Core operating income*1		**0.3**	**11.2**	**16.0**	**18.6**	**+ 2.6**	+15.9%
Profit margin		0.1%	4.5%	6.0%	**6.9%**		
Other Income, Other Expenses, Foreign Exchange Loss, etc.		3.4	8.3	-1.0	**-1.8**	△ 0.8	-
Operating profit		**3.6**	**19.5**	**15.0**	**16.8**	**+ 1.8**	+12.0%
Profit margin		1.9%	7.9%	5.6%	**6.2%**		
Profit before income taxes		**3.1**	**19.3**	**14.9**	**18.3**	**+ 3.3**	+22.4%
Profit attributable to owners of the parent Company		**0.5**	**15.5**	**10.9**	**14.1**	**+ 3.1**	28.8%
EBITDA*2		**16.8**	**34.2**	**29.8**	**32.3**	**+ 2.5**	+8.4%
EBITDA margin		8.6%	13.8%	11.2%	**11.9%**		

*1: Calculated by deducting cost of sales and selling, general and administrative expenses from revenue and not including other income, other expenses, foreign exchange gains and losses, etc., which are primarily temporary factors.
*2: Calculated as income before taxes + interest expenses + depreciation + impairment losses

<exchange rates used for financial reporting purposes>

(Yen)

	FYE3/'22					FYE3/'23					FYE3/'24					FYE3/'25				
	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	**Q3**	Q4	Full-Year
U.S. dollar	110	110	114	116	112	130	138	141	132	135	137	145	148	149	145	156	150	**152**		
Euro	132	130	130	130	131	138	139	144	142	141	150	157	159	161	157	168	164	**163**		

Financial Results for Q3 (Q1-3) of FYE3/'25: Results by Sector

(Billion yen)

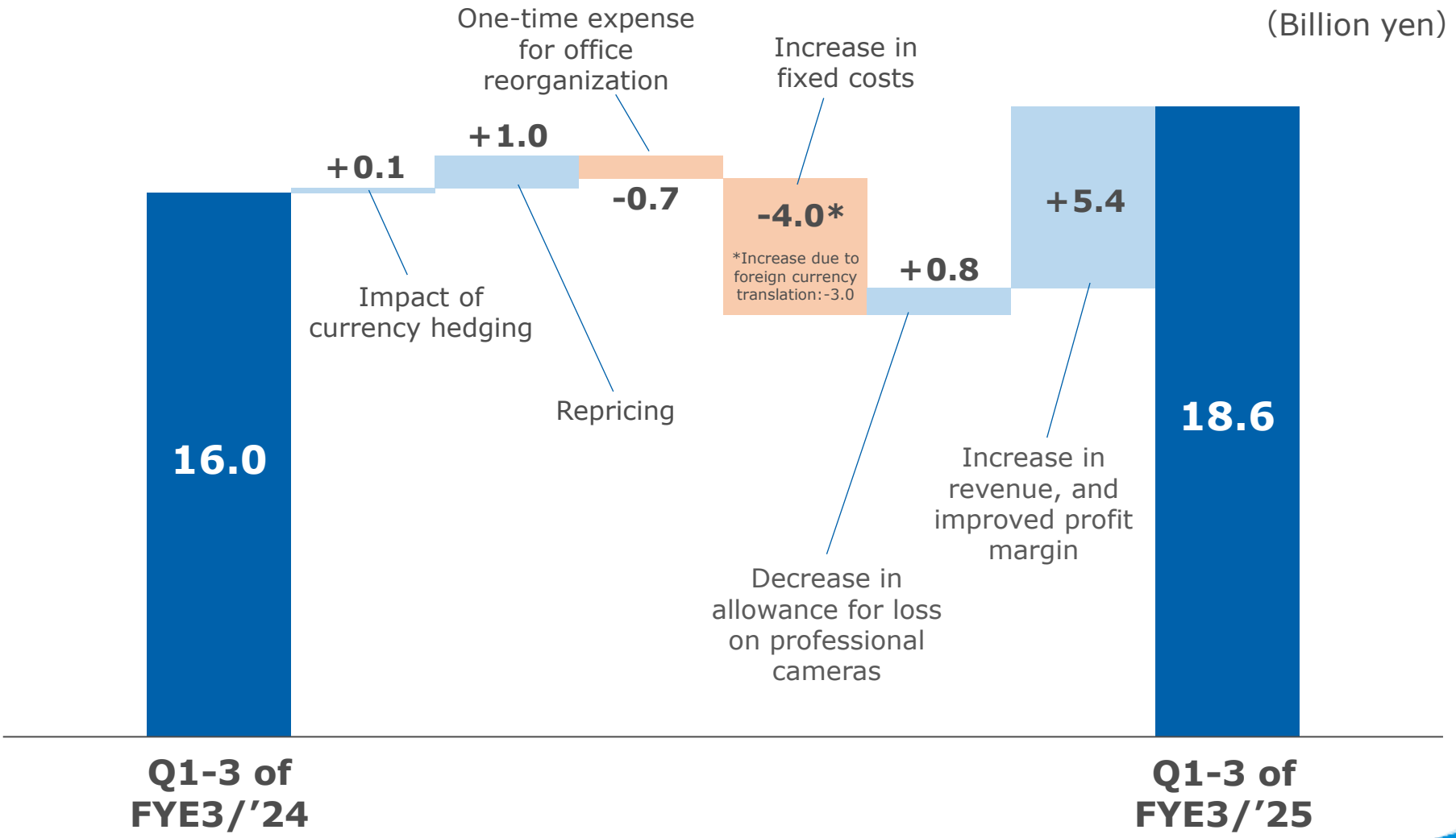
		FYE3/'22 Q1-3	FYE3/'23 Q1-3	FYE3/'24 Q1-3	FYE3/'25 Q1-3	YoY	
M&T	Revenue	111.6	148.4	**148.8**	**148.8**	- 0.01	-0.0%
	Core Operating Income	-1.3	4.3	**3.1**	**3.6**	+ 0.5	+16.4%
S&S	Revenue	39.5	52.0	**69.9**	**73.1**	+ 3.2	+4.5%
	Core Operating Income	-0.2	6.5	**13.3**	**13.2**	- 0.1	-0.8%
ES	Revenue	38.7	41.7	**42.0**	**41.5**	- 0.5	-1.3%
	Core Operating Income	1.9	0.4	**-0.2**	**1.7**	+ 1.9	-
Others	Revenue	4.8	5.4	**6.6**	**7.1**	+ 0.6	+8.9%
	Core Operating Income	-0.1	0.1	**-0.2**	**0.1**	+ 0.3	-
Total	Revenue	194.6	247.5	**267.3**	**270.5**	+ 3.2	+1.2%
	Core Operating Income	0.3	11.2	**16.0**	**18.6**	+ 2.6	+15.9%

M&T	Revenue of the sector as a whole was on par YoY due to solid sales of the Overseas OEM Business, despite flat sales of the Aftermarket Business and declined sales of the Telematics Service Business. Core operating income of the sector as a whole increased due to solid sales of the Overseas OEM Business and recovery of sales after H1 of the Aftermarket Business.
S&S	Revenue of the sector as a whole increased mainly due to strong sales of professional radio systems for the North American public safety market in the Communications Systems Business. Core operating income of the sector as a whole was on par YoY resulting from a negative impact of an increase in fixed costs due to a personnel increase on the Communications Systems Business.
ES	Revenue of the sector as a whole declined due to lower sales of the Entertainment Business, despite solid sales of portable power station and headphones in the Media Business. Core operating income of the sector as a whole grew mainly due to impacts of the structural reform implemented in a year earlier and the reduced fixed costs in the Media Business.

Financial Results for Q3(Q1-3) of FYE3/'25:

Factors Contributing to Changes in Core Operating Income

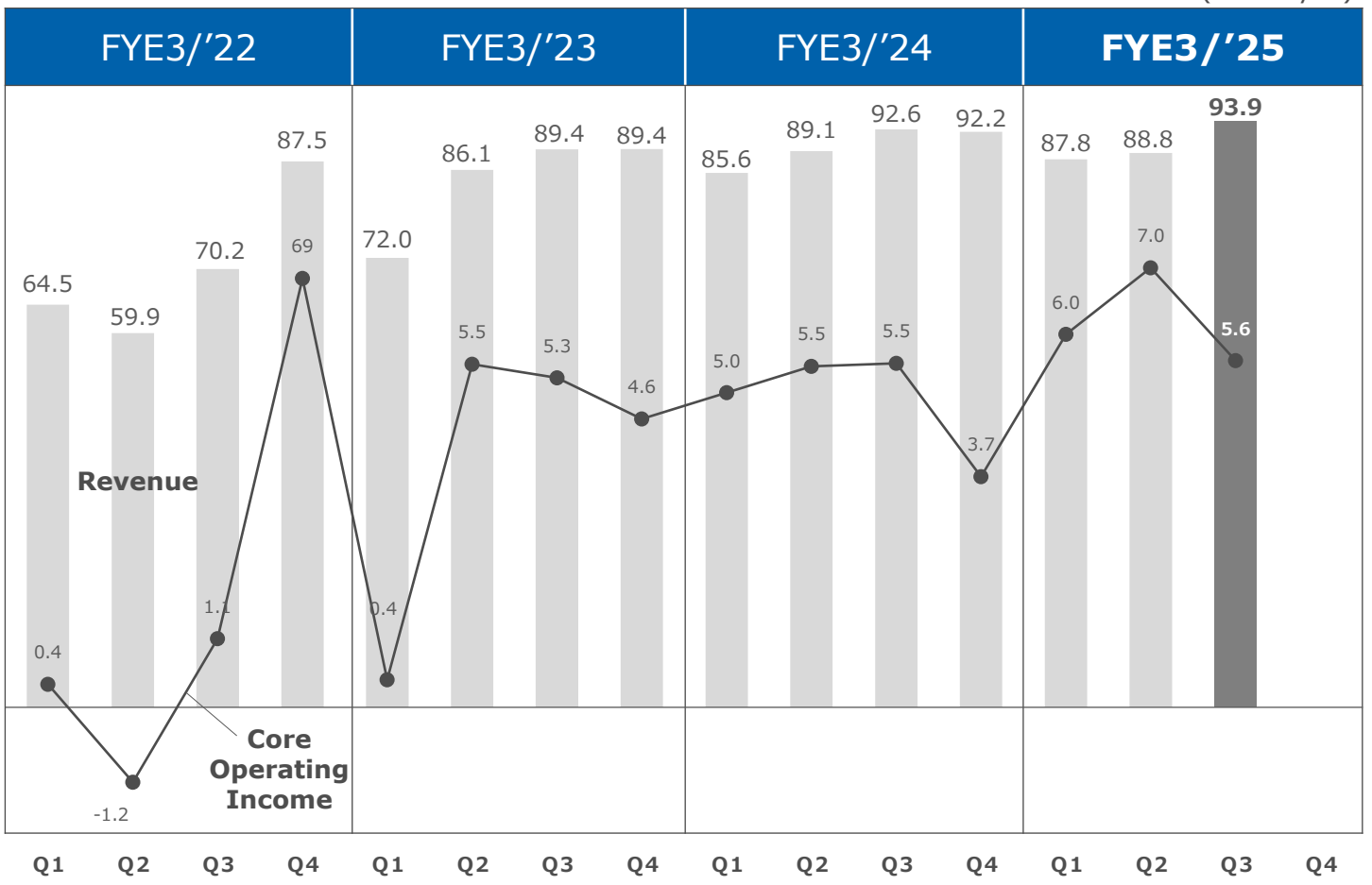
- Profit rose from the same period a year earlier because higher revenue, improved profit margins, and price increases covered a fixed cost increase.



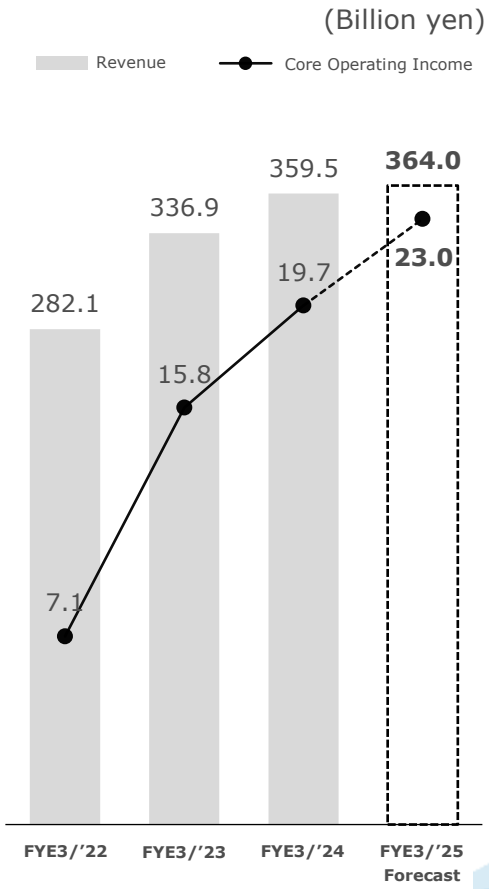
Trends in Quarterly Results

- In Q3 (October–December), company-wide revenue and profit increased from a year earlier mainly due to strong sales to the public safety market in the Communications Systems Business in S&S, recovery of sales of the Aftermarket Business in M&T, and the positive impact of the structural reform in the Media Business in ES.

Quarterly



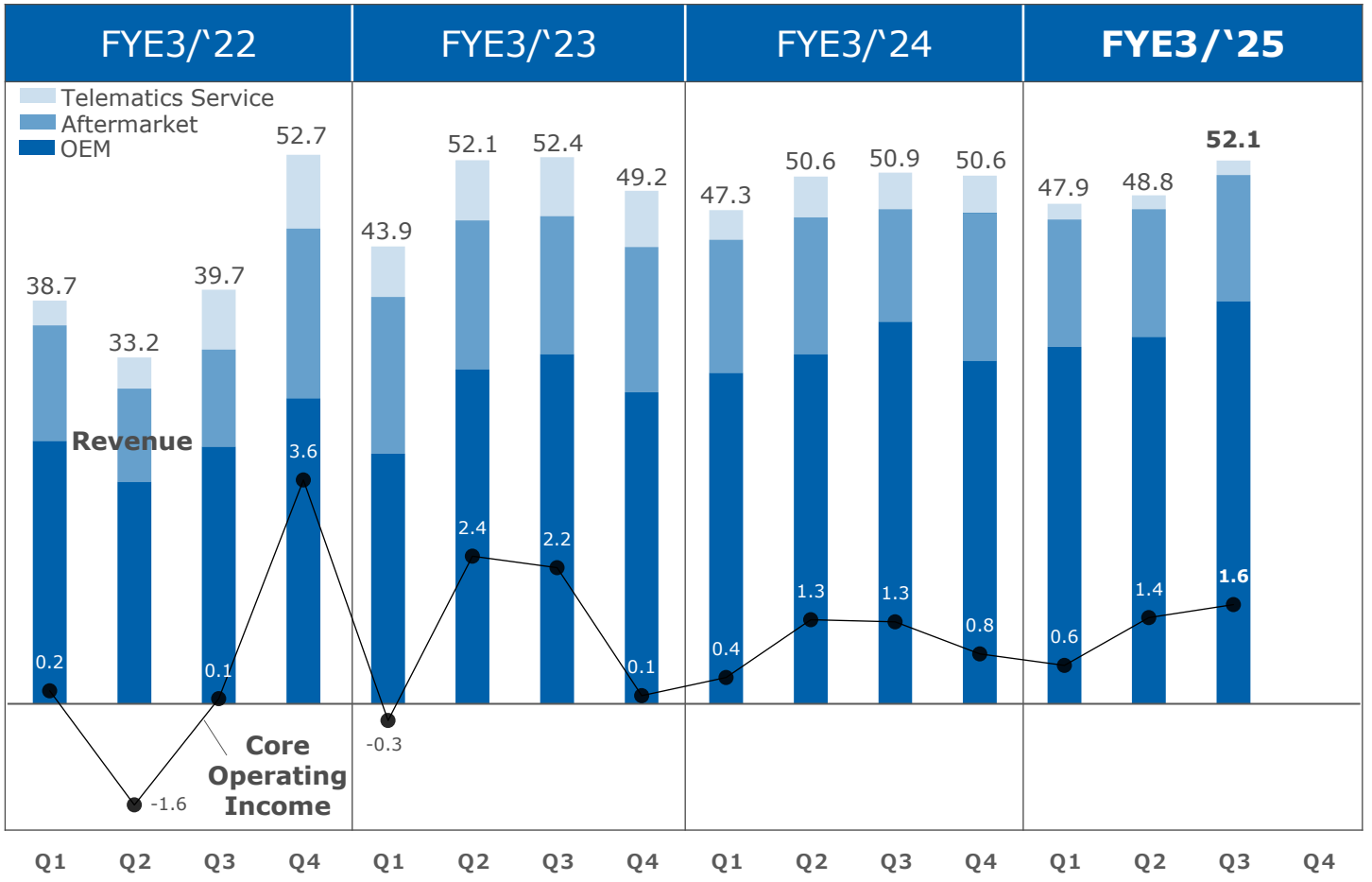
Annual



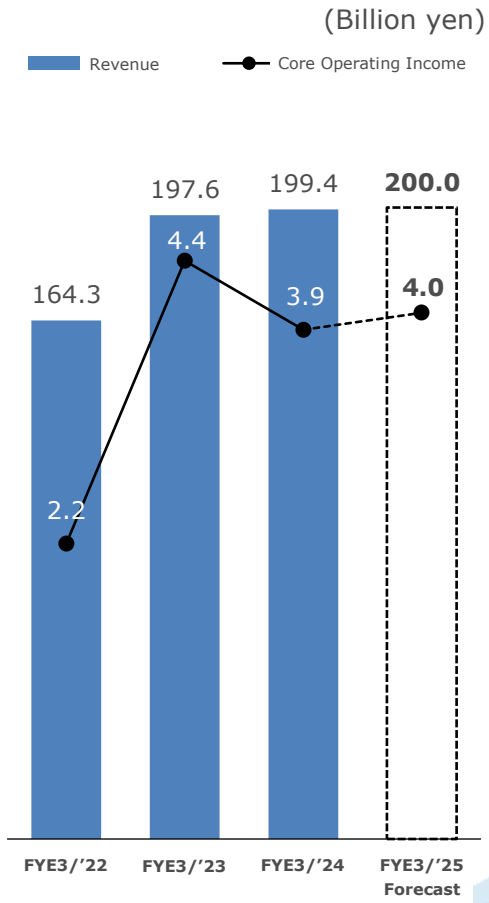
M&T: Trends in Revenue and Core Operating Income

- In Q3 (October–December), revenue and profit of the sector as a whole increased from a year earlier due to the recovery of sales of the Aftermarket Business and the solid sales performance of both the domestic and overseas OEM business despite a decline in sales of the Telematics Service Business.

Quarterly



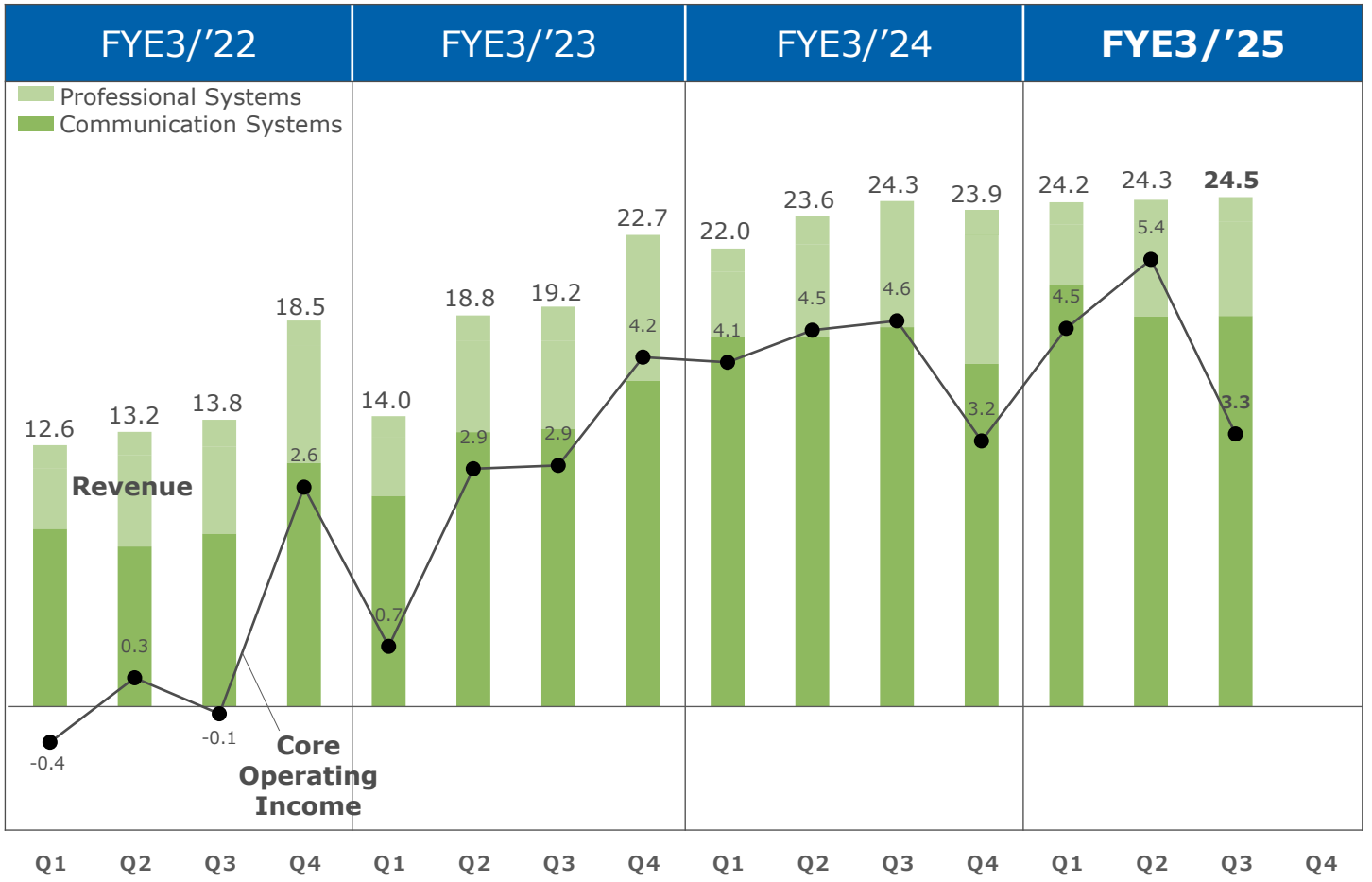
Annual



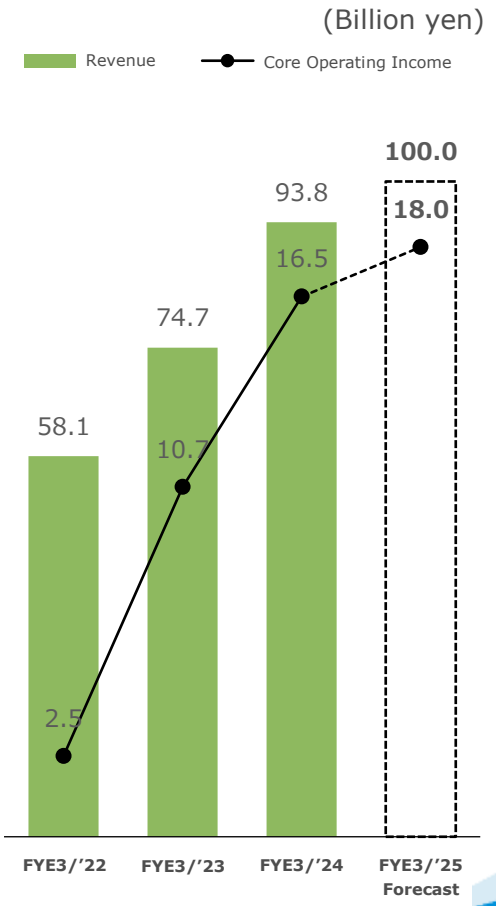
S&S: Trends in Revenue and Core Operating Income

- In Q3 (October–December), revenue of the sector as a whole increased from a year earlier due to continued strong sales to the North American public safety market, despite a decrease in profit from a year earlier due to the impact of increased up-front investment for the Communications Systems Business.

Quarterly



Annual

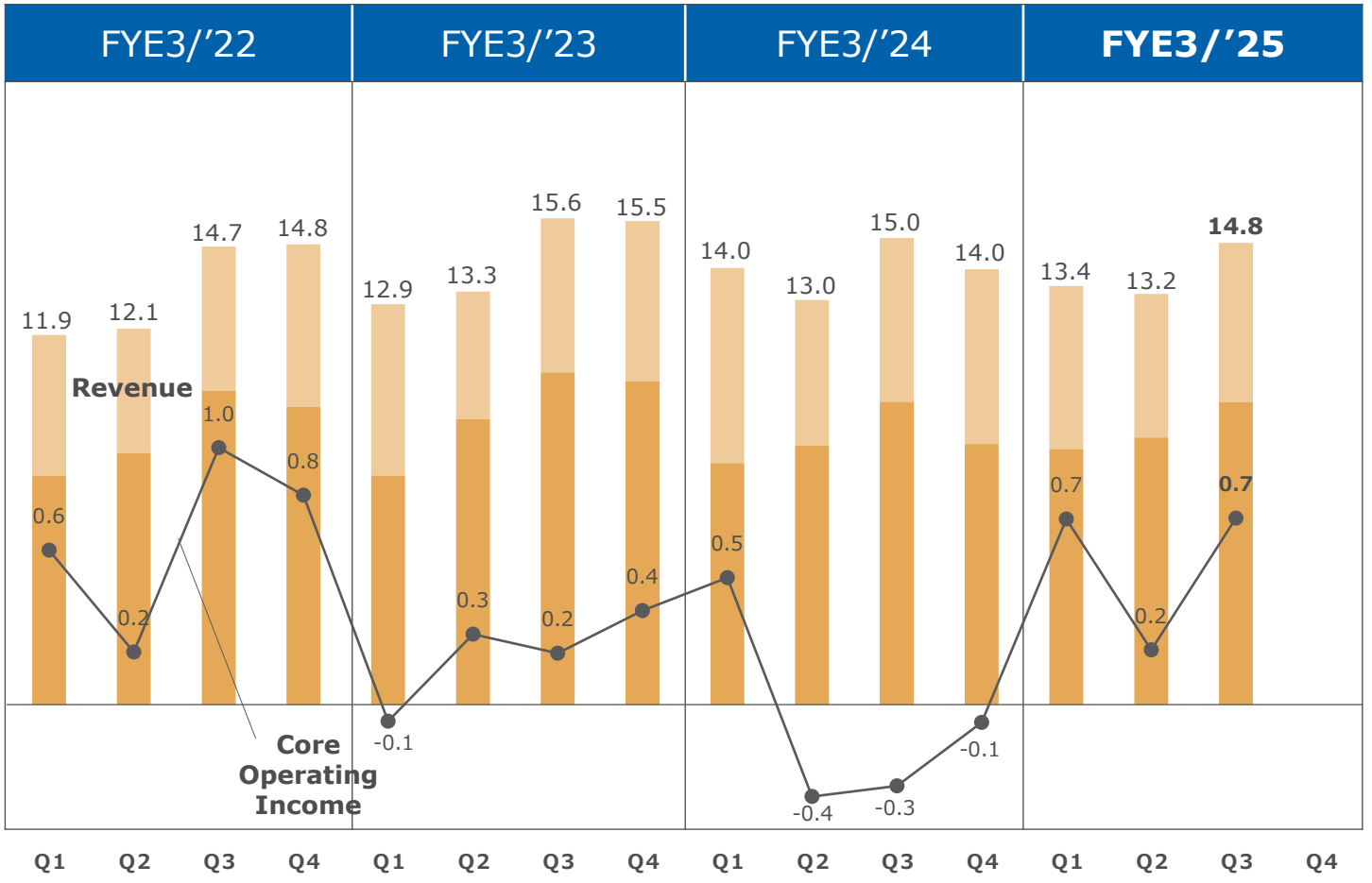


ES: Trends in Revenue and Core Operating Income

- In Q3 (October–December), profit rose significantly from a year earlier to turn profitable due to the impacts of the structural reform implemented in the previous fiscal year and of the reduced fixed costs in the Media Business, despite slightly lower revenue from the period a year earlier due to decreased sales in the Entertainment Business.

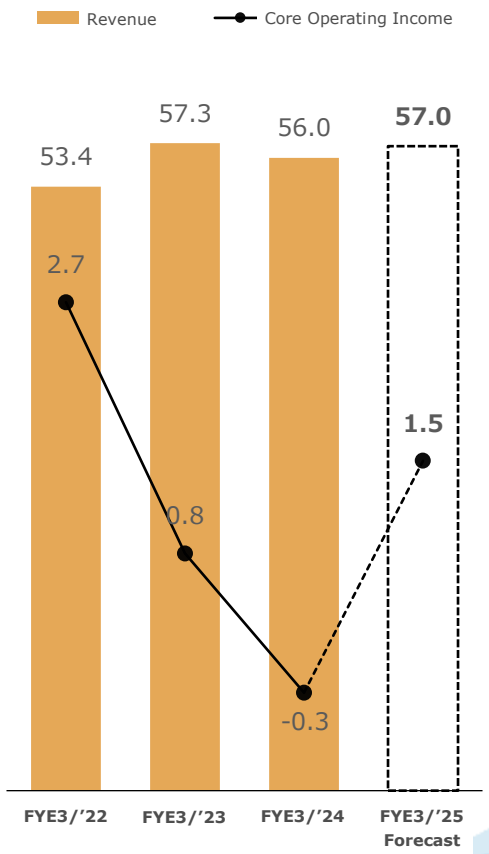
Quarterly

(Billion yen)



Annual

(Billion yen)

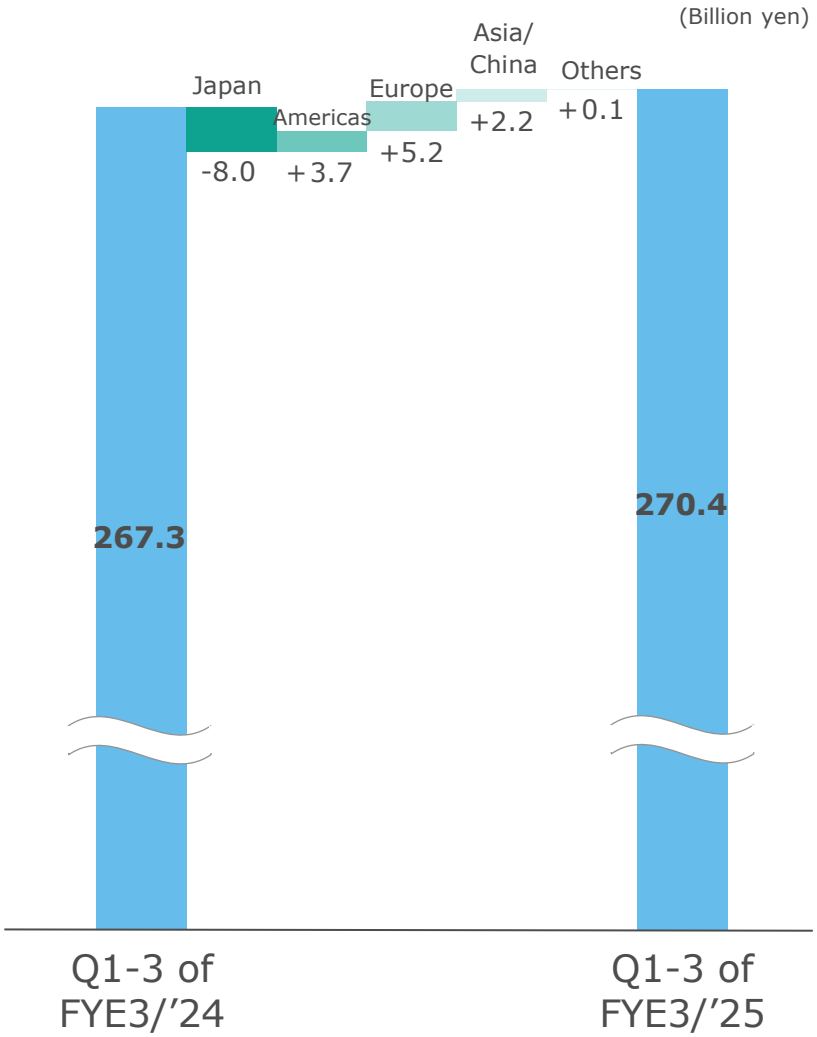


Financial Results for Q3 (Q1-3) of FYE3/’25:

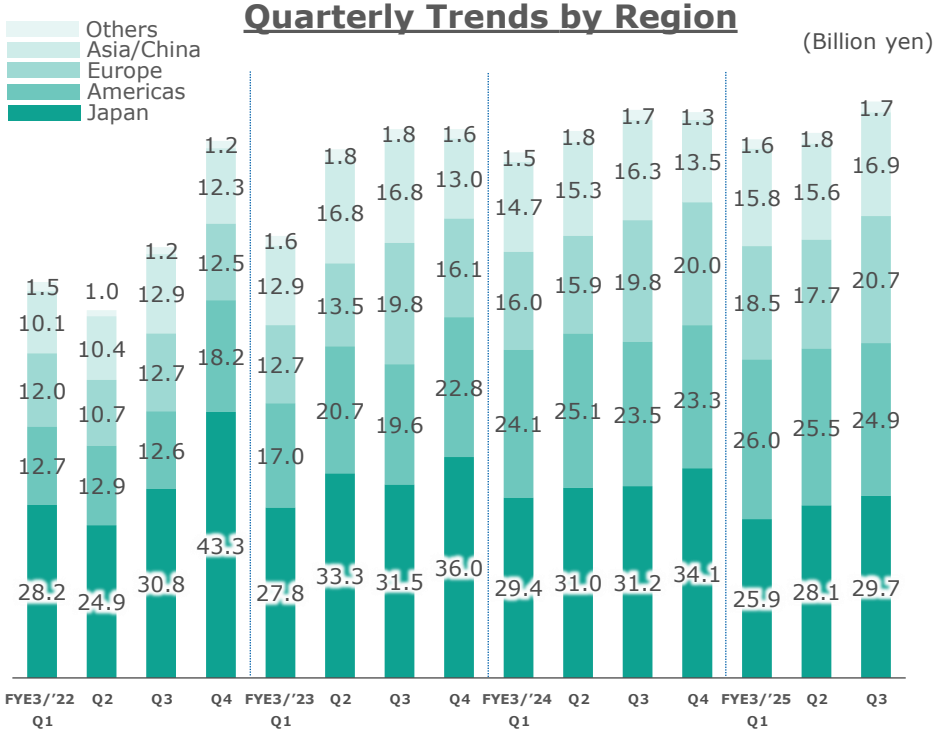
Consolidated Revenue by Region

- Revenue increased in Europe, the Americas, and Asia/China due to strong sales to the North American public safety market in the Communications Systems Business and the strong performance of the Overseas OEM Business. Revenue decreased in Japan mainly due to a decline in sales of the Telematics Service Business.

Increase/Decrease by Region



Quarterly Trends by Region



Sales Composition by Region

	Q1-3 of FYE3/'22	Q1-3 of FYE3/'23	Q1-3 of FYE3/'24	Q1-3 of FYE3/'25
Japan	43%	37%	34%	31%
Americas	20%	23%	27%	28%
Europe	18%	19%	19%	21%
Asia/China	17%	19%	17%	18%
Others	2%	2%	2%	2%
Total	100%	100%	100%	100%

Financial Results for Q3 (Q1-3) of FYE3/'25:
Consolidated Profit/Loss Summary

- Operating profit grew approx. 1.8 billion yen mainly due to an increase in core operating income and posting of gain on sale of property, plant and equipment, despite write-downs of financial assets and expenses for the closure of overseas base.
- Line-item profits of profit before income taxes and below largely increased from the same period a year earlier, mainly due to an increase in share of profit of investments accounted for using the equity method.

(Billion yen)

	Q1-3 of FYE3/'22	Q1-3 of FYE3/'23	Q1-3 of FYE3/'23	**Q1-3 of FYE3/'25**	YoY
Core Operating Income	0.27	11.22	16.02	**18.57**	+ 2.55
Other Income, Other Expenses, Foreign Exchange Loss, etc.	3.35	8.29	-1.03	-1.78	- 0.75
Operating Profit	3.63	19.51	14.98	**16.78**	+ 1.80
Finance Income, Finance Expenses, etc.	-0.55	-0.16	-0.05	1.49	+ 1.54
Profit Before Income Taxes	3.08	19.34	14.93	**18.28**	+ 3.34
Income Tax Expenses	2.16	3.31	3.36	3.56	+ 0.20
Non-Controlling Interests	0.41	0.52	0.65	0.64	- 0.00
Profit Attributable to Owners of the Parent	0.50	15.51	10.92	**14.07**	+ 3.15

Financial Results for Q3 (Q1-3) of FYE3/'25:

Financial Position Summary

- Equity attributable to owners of the parent was up 11.0 billion yen from the end of the previous fiscal year to 125.8 billion yen due to increases in retained earnings and other components of equity.
- Net cash improved 3.7 billion yen from 0.6 billion yen at the end of the previous fiscal year to 4.3 billion yen.

(Billion yen)

	FYE3/'22	FYE3/'23	FYE3/'24	Q1-3 of FYE3/'25	YoY
Total Assets	280.8	299.4	316.8	**322.7**	+ 5.8
Total Liabilities	196.8	195.6	195.6	**190.1**	- 5.5
Total Equity	84.0	103.7	121.2	**132.5**	+ 11.3
Interest-Bearing Debts	69.8	62.5	57.3	**50.5**	-6.8
Net Debt	-21.1	-6.3	0.6	**4.3**	+ 3.7
Net Debt/Equity Ratio (Times)	0.27	0.06	-0.01	**-0.03**	- 0.02
Equity Attributable to Owners of the Parent	79.5	98.8	114.8	**125.8**	+ 11.0
Stockholder's Equity Ratio (%)	28.3	33.0	36.2	**39.0**	+ 2.8pt

Financial Results for Q3 (Q1-3) of FYE3/'25:

Cash Flow Summary

- Net cash from operating activities increased significantly from the same period a year earlier due to higher core operating income and improved working capital.
- Net cash used in investing activities grew from the same period a year earlier due to increases in a development investment and expenditure of the construction of a new company building.
- Net cash used in financing activities was almost flat year-on-year due to a decrease in expenditures for share repurchase despite of the repayment of interest-bearing debts.

(Billion yen)

	Q1-3 of FYE3/'22	Q1-3 of FYE3/'23	Q1-3 of FYE3/'23	**Q1-3 of FYE3/'25**	YoY
Cash Flow from Operating Activities	-2.6	15.7	22.9	**28.9**	+ 6.0
Cash Flow from Investing Activities	-5.6	-1.0	-12.9	**-16.8**	- 3.8
Free cash flow	-8.2	14.7	9.9	**12.1**	+ 2.2
Cash Flow from Financing Activities	-7.1	-15.2	-16.8	**-16.6**	+ 0.2
Total	-15.4	-0.4	-6.8	**-4.4**	+ 2.4

1. Overview of Financial Results for Q3(Q1-3) of FYE3/'25

2. **Full-year Earnings Forecast for FYE3/'25**

3. Topics

<Reference material>

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Full-Year Earnings Forecast for FYE3/'25

- Q3 (Q1-3) Results: Company-wide revenue and core operating income were in line with expectations due to the brisk sales of professional radio systems for the North American public safety market under the Communications Systems Business in S&S and solid sales of the Overseas OEM Business in M&T.
- Full-year earnings forecast remains unchanged as S&S, M&T, and ES for Q4 are expected to record sales as forecasted.

(Billion yen)

	Results for FYE3/'22	Results for FYE3/'23	Results for FYE3/'24	**Forecast for FYE3/'25 (Announced (Oct. 31, 2024)**	YoY	
Revenue	282.1	336.9	359.5	**364.0**	+ 4.5	+1.3%
Core Operating Income	7.1	15.8	19.7	**23.0**	+ 3.3	+16.7%
Operating Profit	9.1	21.6	18.2	**22.0**	+ 3.8	+20.7%
Profit Before Income Taxes	8.5	21.2	18.2	**23.0**	+ 4.8	+26.1%
Profit Attributable to Owners of the Parent	5.9	16.2	13.0	**17.0**	+ 4.0	+30.6%
ROE（%）	8.1	18.2	12.2	**14.0**	+1.8pt	-
Year-end dividend (Per share)	6	12※1	12	**13※2**		

*1：Of the 12 yen Special dividend is 5 yen, *2：Interim dividend: 5 yen, Year-end dividend: 8 yen

(Yen)

Exchange rates used for financial reporting purposes	Results for FYE3/'22	Results for FYE3/'23	Results for FYE3/'24	**Forecast for FYE3/'25**
U.S. dollar	112	135	145	**147**
Euro	131	141	157	**159**

Full-year Earnings Forecast for FYE3/'25 (by Sector)

Unchanged from the forecast announced on October 31, 2024

(Billion yen)

		Results for FYE3/'22	Results for FYE3/'23	Results for FYE3/'24	**Forecast for FYE3/'25 (Announced Oct. 31, 2024)**	YoY	
M&T	Revenue	164.3	197.6	199.4	**200.0**	+ 0.6	+0.3%
	Core Operating Income	2.2	4.4	3.9	**4.0**	+ 0.1	+3.3%
S&S	Revenue	58.1	74.7	93.8	**100.0**	+ 6.2	+6.7%
	Core Operating Income	2.5	10.7	16.5	**18.0**	+ 1.5	+9.2%
ES	Revenue	53.4	57.3	56.0	**57.0**	+ 1.0	+1.8%
	Core Operating Income	2.7	0.8	-0.3	**1.5**	+ 1.8	-
Others	Revenue	6.3	7.4	10.3	**7.0**	-3.3	-32.0%
	Core Operating Income	-0.3	-0.0	-0.4	**-0.5**	-0.1	-
Total	Revenue	282.1	336.9	359.5	**364.0**	+ 4.5	+1.3%
	Core Operating Income	7.1	15.8	19.7	**23.0**	+ 3.3	+16.7%

1. Overview of Financial Results for Q3(Q1-3) of FYE3/'25

2. Full-year Earnings Forecast for FYE3/'25

3. Topics

<Reference material>

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Results of Share Repurchase

- The share repurchases implemented from November 1, 2024, to January 31, 2025, was completed, amounted to approx. 4.5 billion yen.

<Track record of share repurchases>

Year/month	Amount	Source of funds
Jun. 2023	Approx. 4.0 billion yen	Profit in FY2022
Dec. 2023	Approx. 2.5 billion yen	Profit in FY2023
Jan. 2025	**Approx. 4.5 billion yen**	**Profit in FY2024**

<Shareholder return policy>

Shareholder return policy	Target a total return ratio of 30 to 40%.
Dividends	Aim for stable dividend payouts and continuous dividend growth.
Share repurchase	Implement flexible measures within the set total return ratio while maintaining financial soundness and ensuring investment in growth businesses.

S&S Communications Systems Business: Performing Solidly in North American Public Safety Market

- The order backlog for the North American public safety market continues to increase steadily.

Order Backlog for the North American Public Safety Market





- Strengthened the lineup to further increase orders.
  - ✓ Started to deliver VP8000, a P25 tri-band digital mobile radio (November 2024)
    - Q3: 400+ units shipped
    - Q4: 2,000+ units expected to be shipped

<Major customers>
- Madison County, Illinois
- Santa Fe County, New Mexico (Fire Department)
- Bosque Farms, New Mexico (Fire Department and others)



<VM8000>



S&S Communications Systems Business: Domestic Market Initiatives

Signed a club partnership agreement with Kashima Antlers FC.

(News release in Oct. 2024)

- **Started operation of digital convenience radio repeater system at Kashima Soccer Stadium**
  (News release on Jan. 31, 2025)*only in Japanese
  - ✓ Realize a wireless communication in all areas of a vast stadium
    → Ensure reliable mean of communication for soccer match operations

NEXEDGE® CR
Digital convenience radio repeater system TCB-D239CR





Antenna installed in the stadium

- **Establish a wireless communication network covering the entire Kashima City area to promote the creation of a mutual support system for local residents**
  - ✓ Promoting with the Kashima Antlers FC and the City of Kashima
- **Aiming to use as a means of communication covering 5 neighboring cities***



Digital convenience radio TCP-D261BTE

©KASHIMA ANTLERS

*Cities in southeastern Ibaraki: Kashima City, Itako City, Kamisu City, City of Namegata, City of Hokota

Reinforcing the Management Foundation in Line with the Business Portfolio in VISION2025

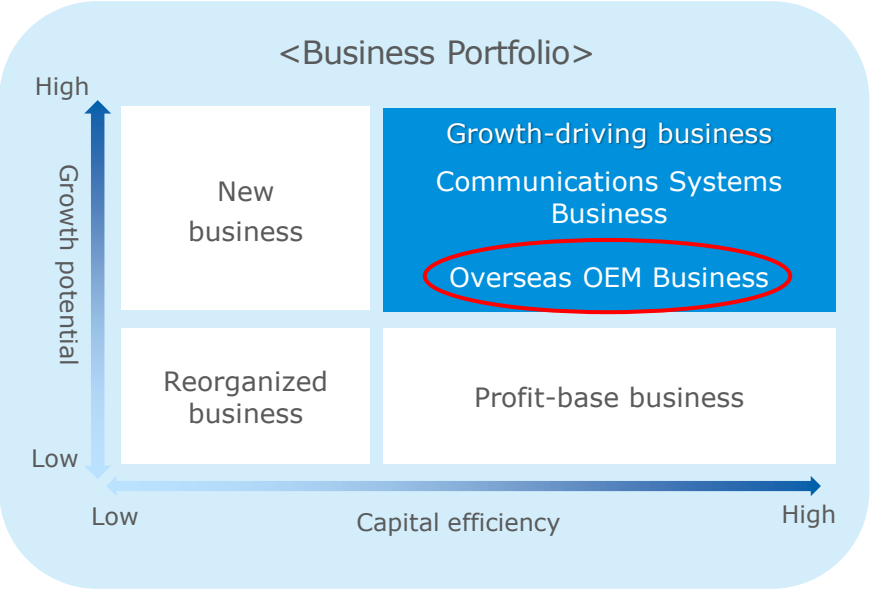
- Relocated bases and restructured sales structure in response to the changing market in M&T

  ✓ **Strengthening the base of our Italian subsidiary, ASK*, the mainstay of our overseas OEM business, which is positioned as a growth driver**

  - Relocated/expanded the base in Ningbo, China, and started operations in January 2025 to respond to the increased orders.

  ✓ **Restructuring sales bases in Europe**

  - Reduced fixed costs through closure of a sales base in France and restructuring of distribution channels within Europe.





<Newly built Ningbo ASK Automotive Sound and Communication Co., Ltd.>

* ASK Industries S.p.A.

Environmental Initiatives

- **"Saisoku Navi*1" won the WorldStar Awards 2025 hosted by the World Packaging Organization for the cushioning material used in the packaging.** (News release on Jan. 30, 2025)

WORLDSTAR WINNER 2025



<V-shaped pulp mold for product packaging>

- ✓ Replacing conventional expanded polystyrene (EPS) with a paper-based pulp mold has achieved a 66% reduction in plastic packaging usage and lowered CO_2 emissions during production by approximately 47 tons*2 per year.
- ✓ The use of V-shaped structure reduced the cost of packaging materials. This innovation enhanced productivity by enabling a self-closing mechanism that improved packaging efficiency.

<Basic environmental policy "JK Green 2030">

The JVCKENWOOD Group identifies **Responses to climate change** and **Efficient use of resources** as key environmental objectives under the basic environmental policy "JK Green 2030," with specific targets for CO_2 emissions reduction and plastic usage reduction.

*1: Name of JVCKEWNOOD's car navigation system for domestic market

*2: Calculated using the company's proprietary method.

Establishing a Corporate Philosophy Symbol (to be introduced in April 2025)

Background and Objective

- ✓ Established a new corporate philosophy symbol to complement our corporate logo. This new symbol represents the corporate philosophy of "Creating excitement and peace of mind for the people of the world" and aims to enhance long-term corporate value.
- ✓ The symbol will be introduced on April 1, 2025 to ensure instant recognition by all stakeholders, thereby enhancing our global presence.

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<Corporate philosophy symbol>

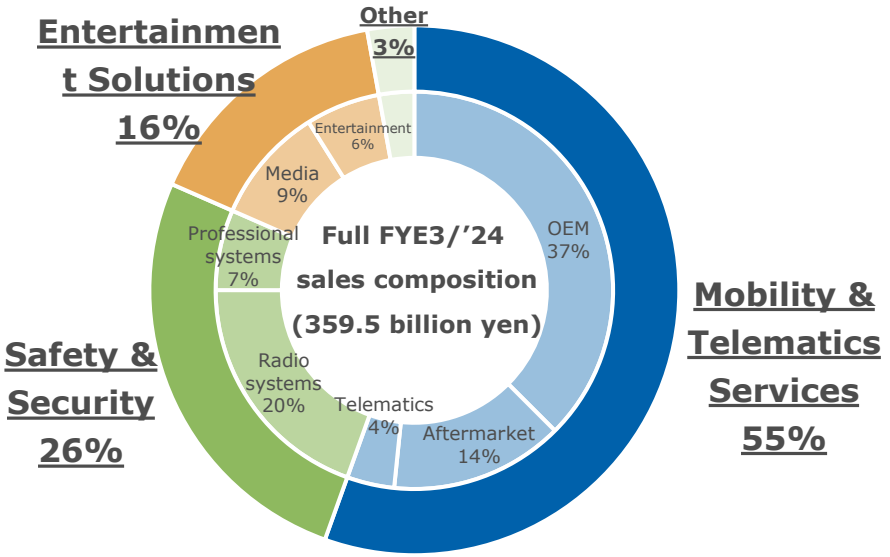
Creating excitement and peace of mind for the people of the world

JVCKENWOOD

<Reference Materials>

JVCKENWOOD

Business Overview



Mobility & Telematics Services Setor (M&T)

OEM



In-vehicle amplifier/Antenna/ Speaker



Car navigation system



Car audio system



Portable power station using recycled batteries from electric vehicles



Dashcam

Aftermarket



Alcohol detector



Sterilization and deodorization device

Telematics service



Connected-type dashcam

Safety & Security (S&S) Sector

Communications



Professional radio system



Low power transceiver

Professional



Security system



Professional broadcasting system



Medical image display monitor

Entertainment Solutions (ES) Sector

Media



Headphones/Earphones



Audio system



Projector



Portable power station

Entertainment



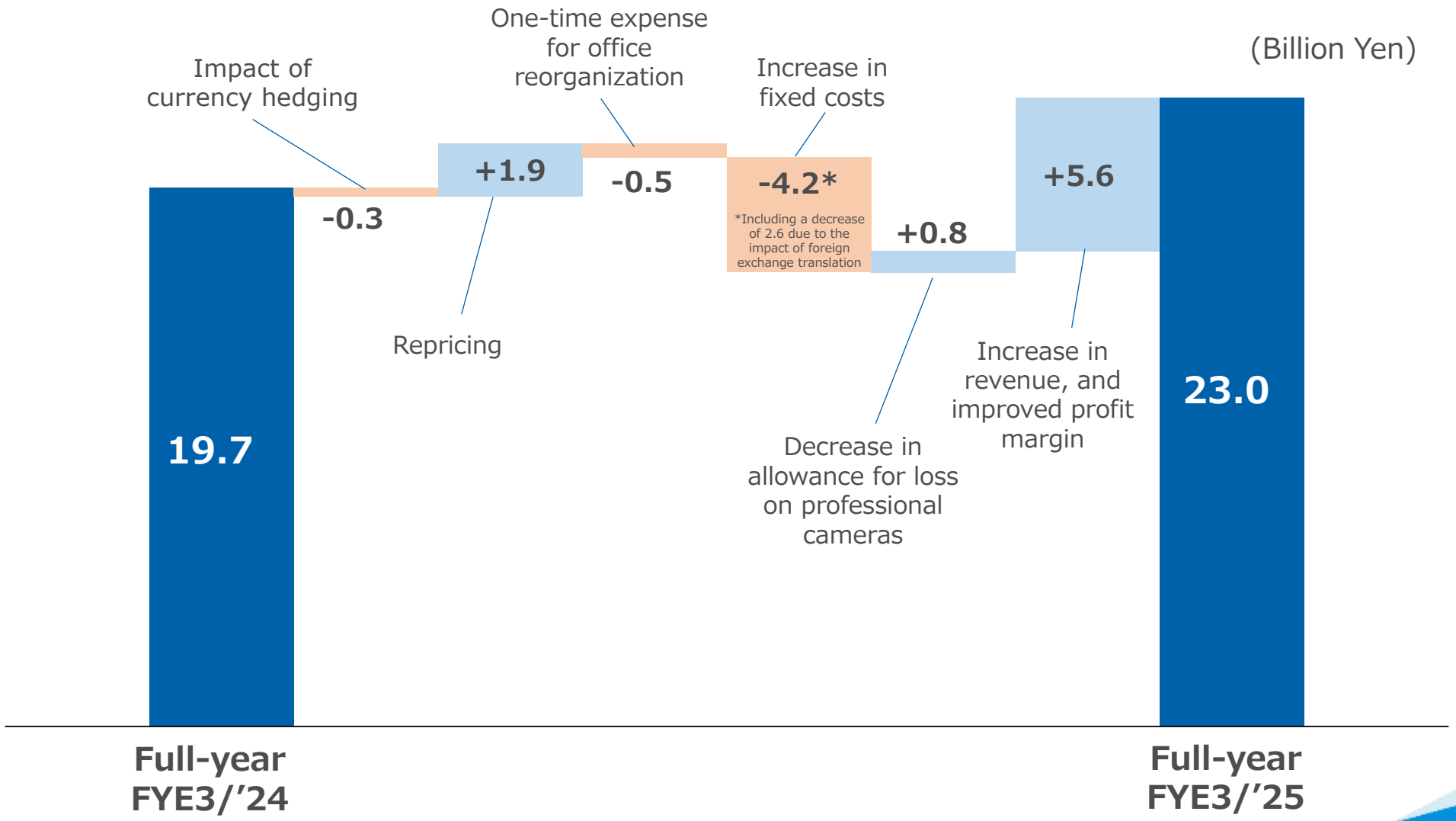




Music and video content

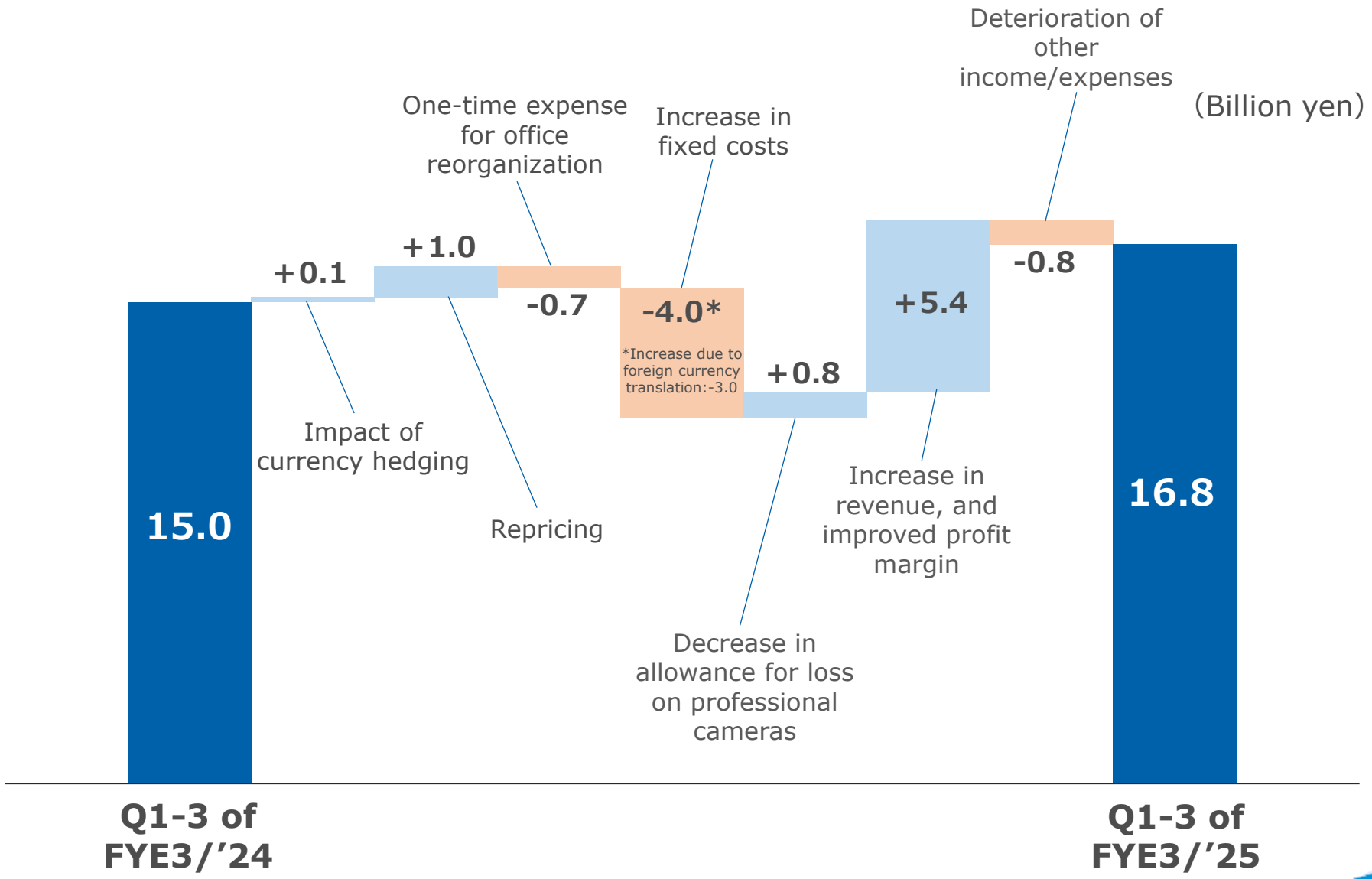
Full-year Earnings Forecast for FYE 3/’25:
Main Factors Impacting Core Operating Income (YoY Change)

Unchanged from the forecast announced on October 31, 2024

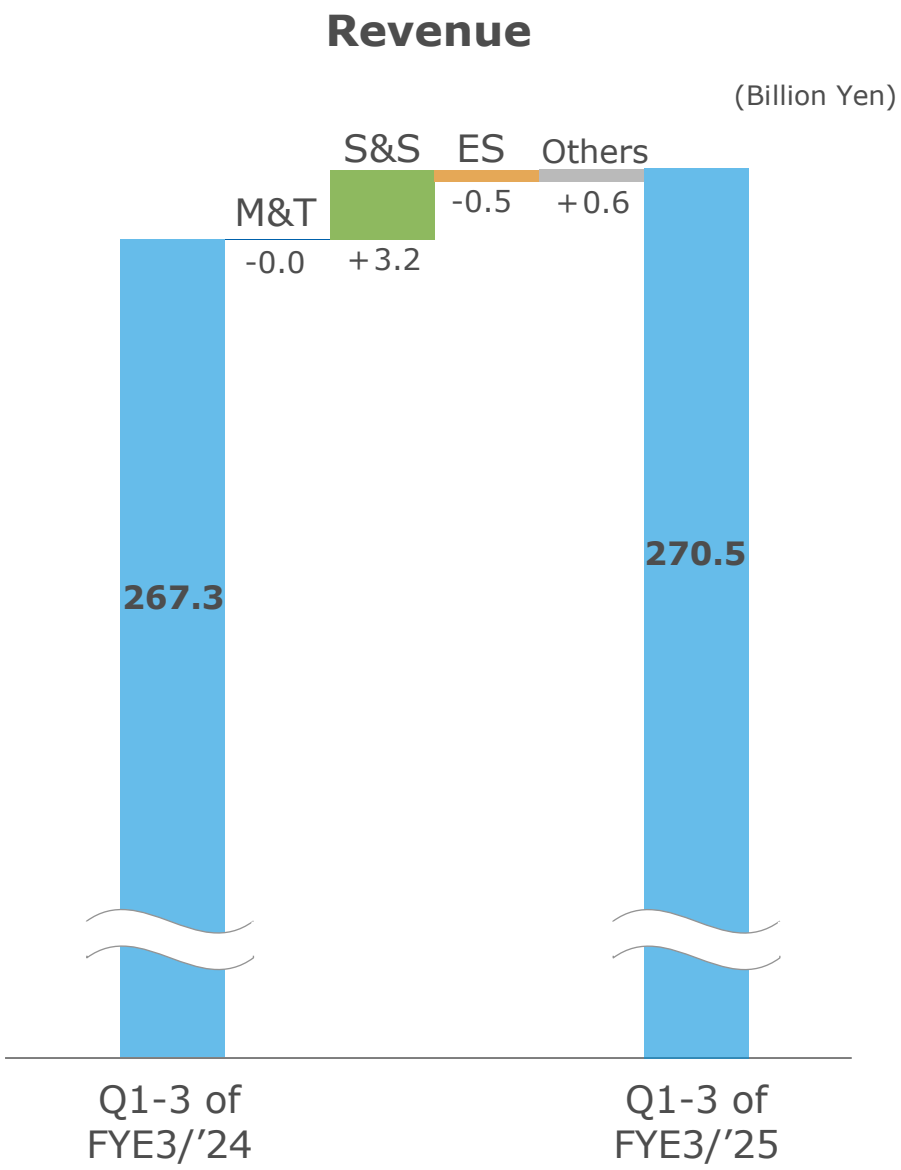


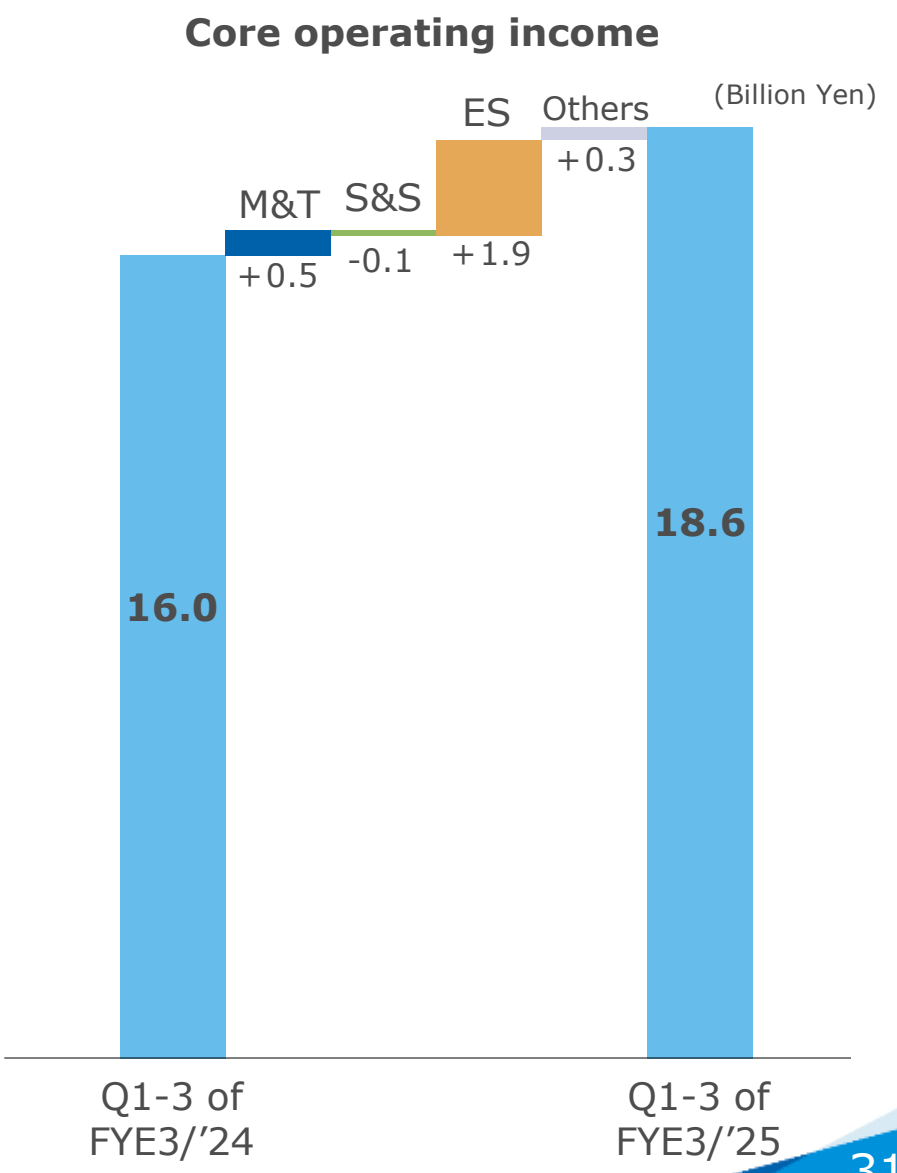
Financial Results for Q3(Q1-3) of FYE3/’25:

Factors Contributing to Changes in Operating Profit



Financial Results for Q3(Q1-3) of FYE3/'25:
Revenue and Core Operating Income by Sector





Historical Changes in Management Indicators

Trends in Capital investment, Depreciation, and R&D expenses

(Billion yen)

	FYE3/'22					FYE3/'23					FYE3/'24					FYE3/'25				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	**Q3**	Q4	**Total**
Capital investment* (Property, plant and equipment & Intangible fixed assets)	4.4	7.6	5.5	4.8	22.3	5.4	5.3	4.5	4.5	19.7	4.6	5.9	8.3	7.6	26.4	7.3	9.0	**7.4**		**23.6**
Property, plant and equipment	2.2	5.2	3.0	2.0	12.4	3.3	3.0	2.8	2.3	11.4	2.6	3.6	6.0	4.9	17.0	4.1	6.2	**4.2**		**14.5**
Intangible fixed assets	2.2	2.4	2.6	2.8	10.0	2.1	2.3	1.7	2.1	8.3	2.0	2.3	2.3	2.8	9.4	3.1	2.7	**3.2**		**9.0**
Depreciation	4.6	4.3	4.1	4.1	17.1	4.2	4.4	4.4	4.6	17.6	4.4	4.6	4.6	4.6	18.2	4.4	4.4	**4.3**		**13.0**
R&D expenses	4.0	3.9	3.8	4.1	15.9	4.0	4.1	4.3	5.1	17.4	4.5	4.5	5.1	5.4	19.4	4.5	4.6	**5.0**		**14.1**

* Calculated based on (Profit before income taxes) + (Interest expense) + (Depreciation expense) + (Impairment loss)

Trends of Consolidated Revenue by Region

(Billion yen)

	FYE3/'22					FYE3/'23					FYE3/'24					FYE3/'25				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	**Q3**	Q4	Total
Japan	28.2	24.9	30.8	43.3	127.2	27.8	33.3	31.5	36.0	128.6	29.4	31.0	31.2	34.1	125.8	25.9	28.1	**29.7**		83.7
Americas	12.7	12.9	12.6	18.2	56.4	17.0	20.7	19.6	22.8	80.0	24.1	25.1	23.5	23.3	96.0	26.0	25.5	**24.9**		76.4
Europe	12.0	10.7	12.7	12.5	47.8	12.7	13.5	19.8	16.1	62.1	16.0	15.9	19.8	20.0	71.6	18.5	17.7	**20.7**		56.9
Asia&China	10.1	10.4	12.9	12.3	45.7	12.9	16.8	16.8	13.0	59.5	14.7	15.3	16.3	13.5	59.7	15.8	15.6	**16.9**		48.4
Others	1.5	1.0	1.2	1.2	4.8	1.6	1.8	1.8	1.6	6.7	1.5	1.8	1.7	1.3	6.4	1.6	1.8	**1.7**		5.1
Total	64.5	59.9	70.2	87.5	282.1	72.0	86.1	89.4	89.4	336.9	85.6	89.1	92.6	92.2	359.5	87.8	88.8	**93.9**		270.5

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The expressions contained in this presentation referring to the Company's future plans, intentions and expectations are categorized as future forecast statements. Such statements reflect management expectations of future events, and accordingly, are inherently susceptible to risk, uncertainty and other factors, whether known or unknown, and may be significantly different from future performance. These statements represent management's targets as of the time of issuance of these presentation materials, and the Company is under no obligation, and expressly disclaims any such obligation, to update, alter or publicize its future forecast statements in the event there are changes in the economic climate and market conditions affecting the performance of the Company. Risk factors and other uncertainty which may affect the Company's actual performance include: (1) violent fluctuations in economic circumstances and supply and demand systems in major markets (Japan, the U.S, the EU and Asia); (2) restrictions including trade regulations applicable to major markets including Japan and other foreign countries; (3) sharp fluctuations in the exchange rate of the U.S. dollar, euro, and such like against the yen; (4) market price fluctuations in capital markets; and (5) changes in social infrastructure due to short-term changes in technology and such like.

Please note, however, that the above is not a comprehensive list of all the factors that may exert a significant influence on the Company's performance.