Note:	This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 8, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: HOCHIKI CORPORATION
Listed exchange: Tokyo Stock Exchange
Securities code: 6745
URL: https://www.hochiki.co.jp/
Representative: Hajime Hosoi, Representative Director, President and CEO
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Telephone: +81-3-3444-4111
Scheduled date of annual general meeting of shareholders: June 26, 2025
Scheduled date to commence dividend payments: June 27, 2025
Scheduled date to file annual securities report: June 24, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages for the full year indicate the change over the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	100,900	7.9	9,553	29.5	9,736	25.1	7,650	35.1
March 31, 2024	93,485	9.4	7,375	31.9	7,782	32.9	5,661	28.0

Note: Comprehensive income
For the fiscal year ended March 31, 2025: 7,840 million yen (10.4)%
For the fiscal year ended March 31, 2024: 8,749 million yen 80.1%

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	307.85	-	13.7	11.1	9.5
March 31, 2024	228.23	-	11.4	9.5	7.9

Reference: Equity in earnings of affiliated companies:
For the fiscal year ended March 31, 2025: - million yen
For the fiscal year ended March 31, 2024: - million yen

(2) Consolidated financial position

	Total assets	Net assets	Ratio of equity capital to total assets	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	89,655	59,321	65.9	2,377.19
March 31, 2024	85,233	52,911	61.9	2,127.63

Reference: Equity capital

As of March 31, 2025: 59,117 million yen

As of March 31, 2024: 52,737 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	11,874	(636)	(1,741)	20,921
March 31, 2024	775	(2,535)	(2,511)	11,420

2. Cash Dividends

	Annual dividends per share					Total cash dividends	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	25.50	-	32.50	58.00	1,450	25.4	2.9
Fiscal year ended March 31, 2025	-	29.00	-	51.00	80.00	2,004	26.0	3.6
Fiscal year ending March 31, 2026 (Forecast)	-	40.00	-	40.00	80.00		27.6	

3. Forecasts of Consolidated Financial Results for the Fiscal Year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages for the full year and for the second quarter consolidated cumulative period indicate the change over the previous year and the change over the same quarter of the previous year, respectively.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Second quarter consolidated cumulative period	46,000	1.0	3,400	0.7	3,400	1.1	2,300	0.7	92.49
Full year	100,900	0.0	10,000	4.7	10,000	2.7	7,200	(5.9)	289.52

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: - companies (Company name)
Excluded: - companies (Company name)

(2) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
(ii) Changes in accounting policies other than (i) above: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None
Note: For details, please refer to "3. Consolidated Financial Statements and Primary Notes, (5) Notes to consolidated financial statements (Changes in accounting policies)" on page 16 of the Attachment to this document.

(3) Number of issued shares (common shares)
(i) Total number of issued shares at the end of each fiscal year (including treasury shares)

As of March 31, 2025	26,400,000 shares
As of March 31, 2024	28,812,000 shares

(ii) Number of treasury shares at the end of each fiscal year

As of March 31, 2025	1,531,570 shares
As of March 31, 2024	4,024,972 shares

(iii) Average number of shares outstanding during each fiscal year

Fiscal year ended March 31, 2025	24,850,913 shares
Fiscal year ended March 31, 2024	24,807,017 shares

[Reference] Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages for the full year indicate the change over the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	77,841	6.7	6,430	29.5	7,300	22.4	6,230	40.1
March 31, 2024	72,955	8.6	4,965	42.7	5,964	40.2	4,446	34.6

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	250.71	-
March 31, 2024	179.23	-

(2) Non-consolidated financial position

	Total assets	Net assets	Ratio of equity capital to total assets	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	73,695	46,564	63.2	1,872.43
March 31, 2024	70,418	41,660	59.2	1,680.74

Reference: Equity capital

As of March 31, 2025: 46,564 million yen

As of March 31, 2024: 41,660 million yen

* Financial results reports are exempt from audits conducted by certified public accountants or an audit corporation.

* Proper use of forecasts of financial results, and other special matters

The forward-looking statements including forecasts of financial results described herein are prepared based on information currently available to HOCHIKI CORPORATION (the "Company") as of the release date of this document and certain assumptions that the Company regards as reasonable. Actual results may differ significantly from these forecasts depending on various factors. As for notes regarding key assumptions for the forecasts of financial results and use of the forecasts of financial results, please refer to "1. Overview of Operating Results and Financial Position, (4) Forecasts for the next fiscal year" on page 7 of the Attachment to this document.

1. Overview of Operating Results and Financial Position

(1) Overview of operating results for the current consolidated fiscal year

During the consolidated fiscal year ended March 31, 2025, while the Japanese economy experienced a moderate recovery trend due to improvement in employment and income environments and rising demand from inbound tourism, an uncertain outlook has continued to prevail, including the geopolitical risks in Ukraine and the Middle East and rising prices of raw materials and resources.

In the fire prevention and security system industries, the risks that have a negative impact on earnings, such as compliance with overtime work limits, an increase in labor costs, and rising raw material prices and logistics costs, have become apparent.

Under these circumstances, the Group launched the new Medium- to Long-Term Management Plan "GLOBAL VISION 2030" and promoted sales activities on a company-wide basis. In the Domestic Business, in addition to refurbishment/retrofit installations and maintenance proceeding smoothly, price revisions of products and construction costs also contributed to improved business performance. In the Overseas Business, while sales were sluggish in North America, sales of products in Europe and Southeast Asia remained robust, and the weakness of yen also contributed to the business performance. As a result, orders received increased to 100,572 million yen (up 6.6% year on year) and net sales increased to 100,900 million yen (up 7.9% year on year). As for profit, the selling, general and administrative expenses increased due to factors such as the execution of development investment and reinvigorating of recruitment activities based on the management plan, and improvement in working conditions reflecting rising prices. However, due to an increase in the sales of highly profitable refurbishment/retrofit installations and maintenance, as well as the promotion of order-taking activities conscious of the CoS ratio, the Group recorded an operating profit of 9,553 million yen (up 29.5% year on year), an ordinary profit of 9,736 million yen (up 25.1% year on year), and a profit attributable to owners of parent of 7,650 million yen (up 35.1% year on year), all of which were record highs.

The overview of each segment is as follows:

(Fire Alarm Systems)

Orders received were 63,280 million yen (up 11.4% year on year), net sales were 62,486 million yen (up 9.1% year on year) and segment profit (operating profit) amounted to 8,974 million yen (up 24.7% year on year) due to growth in refurbishment/retrofit installations in the Domestic Business and also growth in the Overseas Business.

(Maintenance)

Orders received were 21,119 million yen (up 4.3% year on year), net sales were 21,085 million yen (up 5.6% year on year) and segment profit (operating profit) amounted to 5,044 million yen (up 14.3% year on year) as a result of the promotion of initiatives to steadily increase the stock of regular inspections and order-taking activities for improvement work.

(Fire Extinguishing Systems)

As a result of the promotion of sales activities conscious of cost ratio, considering installation workload, orders received were 10,115 million yen (down 8.9% year on year), whilenet sales were 11,179 million yen (up 11.1% year on year) and segment profit (operating profit) amounted to 1,607 million yen (up 53.0% year on year).

(Security Systems)

Orders received were 6,057 million yen (down 1.8% year on year) and net sales were 6,149 million yen (down 0.3% year on year) due to the implementation of sales activities considering installation workload, as well as a decline sales for some of OEM supply products, while segment profit (operating profit) amounted to 634 million yen (up 69.2% year on year) due to the effect of price revision of products and construction costs.

Reporting segments have been reclassified from the fiscal year ended March 31, 2025. Details are as described in "3. Consolidated Financial Statements and Primary Notes, (5) Notes to

consolidated financial statements (Segment information, etc.)." For year-on-year comparison, results for previous fiscal year are stated in accordance with reclassified reporting segments.

(2) Overview of change in financial position for the current consolidated fiscal year

(Current assets)

The balance of total assets as of the end of the current consolidated fiscal year amounted to 66,087 million yen, an increase of 4,320 million yen compared to the balance as of the end of the previous consolidated fiscal year. This is mainly due to an increase in cash and deposits.

(Non-current assets)

The balance of non-current assets as of the end of the current consolidated fiscal year amounted to 23,567 million yen, an increase of 101 million yen compared to the balance as of the end of the previous consolidated fiscal year. This is mainly due to an increase of software.

(Current liabilities)

The balance of liabilities as of the end of the current consolidated fiscal year amounted to 23,055 million yen, a decrease of 2,098 million yen compared to the balance as of the end of the previous consolidated fiscal year. This is mainly due to a decrease in electronically recorded obligations - operating.

(Non-current liabilities)

The balance of non-current liabilities as of the end of the current consolidated fiscal year amounted to 7,278 million yen, an increase of 109 million yen compared to the balance as of the end of the previous consolidated fiscal year. This is mainly due to an increase in lease liabilities.

(Net assets)

The balance of net assets as of the end of the current consolidated fiscal year amounted to 59,321 million yen, an increase of 6,410 million yen compared to the balance as of the end of the previous consolidated fiscal year. This is mainly due to an increase in retained earnings.

(3) Overview of cash flow for the current consolidated fiscal year

The amounts of cash and cash equivalents (hereinafter referred to as "funds") used on a consolidated basis for the current consolidated fiscal year were 636 million yen for investing activities and 1,741 million yen for financial activities, with a capital source of 11,420 million yen of the balance at the end of the previous consolidated fiscal year and 11,874 million yen of net funds provided by operating activities.

Accordingly, the balance of funds at the end of the current consolidated fiscal year was 20,921 million yen.

The status of each cash flow for the current consolidated fiscal year and its factors are as follows:

(Cash flows from operating activities)

The amount of funds gained from operating activities was 11,874 million yen (775 million yen for the previous fiscal year).

This is mainly due to an increase in funds resulting from the recording of profit before income taxes.

(Cash flows from investing activities)

The amount of funds used in investing activities was 636 million yen (2,535 million yen for the previous fiscal year).

This is mainly due to a decrease in funds resulting from the purchase of property, plant and equipment.

(Cash flows from financing activities)

The amount of funds used for financial activities was 1,741 million yen (2,511 million yen for the previous fiscal year).

This is mainly due to a decrease in funds resulting from dividend payments and other factors.

(4) Forecasts for the next fiscal year

In the circumstances surrounding the Group, in addition to the geopolitical risks in Ukraine and the Middle East, rising prices of raw materials and resources, and impacts of tariff measures the Trump administration imposes on international trade partners, the risks that would have a negative impact on earnings, such as an increase in labor costs related to compliance with overtime restrictions have become apparent. Despite uncertainty about the future in the external environment, the Company expects the demand environment in the fire prevention and security industries to remain firm as in the previous year. For the following consolidated fiscal year ending March 31, 2026, the Company forecasts net sales of 100,900 million yen, operating profit of 10,000 million yen, ordinary profit of 10,000 million yen, and profit attributable to owners of parent of 7,200 million yen. The Company forecasts earnings per share of 289.52 yen.

2. Basic Approach to Selection of Accounting Standards

Taking into consideration the comparability of the periods for consolidated financial statements and the comparability among companies, the Group plans to apply Japanese generally accepted accounting principles for the preparation of the consolidated financial statements for the time being. The Group plans to properly respond to the application of the International Financial Reporting Standards, by considering the domestic and overseas situations.

3. Consolidated Financial Statements and Primary Notes
(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	11,629	21,161
Notes and accounts receivable - trade, and contract assets	27,658	24,628
Electronically recorded monetary claims - operating	3,893	3,481
Finished goods	7,147	6,480
Work in process	1,253	1,358
Raw materials	9,596	7,898
Other	750	1,183
Allowance for doubtful accounts	(161)	(105)
Total current assets	61,767	66,087
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,953	3,978
Machinery, equipment and vehicles, net	1,247	1,300
Land	4,341	4,346
Leased assets, net	1,109	1,217
Construction in progress	1,086	1,199
Other, net	533	619
Total property, plant and equipment	12,272	12,663
Intangible assets		
Software	392	623
Goodwill	223	145
Other	241	291
Total intangible assets	857	1,060
Investments and other assets		
Investment securities	5,877	5,280
Retirement benefit asset	901	660
Deferred tax assets	1,823	2,041
Other	1,835	1,959
Allowance for doubtful accounts	(100)	(98)
Total investments and other assets	10,336	9,844
Total non-current assets	23,466	23,567
Total assets	85,233	89,655

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,433	3,865
Electronically recorded obligations - operating	5,739	3,254
Lease liabilities	271	318
Accounts payable - other	5,206	4,927
Income taxes payable	2,106	2,148
Advances received on construction contracts in progress	533	583
Provision for bonuses for directors (and other officers)	77	96
Provision for loss on construction contracts	530	243
Provision for product compensation	211	162
Other	6,042	7,454
Total current liabilities	25,153	23,055
Non-current liabilities		
Lease liabilities	868	955
Deferred tax liabilities	30	56
Deferred tax liabilities for land revaluation	749	771
Provision for retirement benefits for directors (and other officers)	7	9
Provision for share awards for directors (and other officers)	262	240
Retirement benefit liability	5,097	5,086
Asset retirement obligations	148	154
Other	4	3
Total non-current liabilities	7,168	7,278
Total liabilities	32,322	30,333
Net assets		
Shareholders' equity		
Share capital	3,798	3,798
Capital surplus	2,728	2,728
Retained earnings	46,180	49,681
Treasury shares	(4,561)	(1,835)
Total shareholders' equity	48,145	54,373
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,332	2,471
Revaluation reserve for land	(641)	(663)
Foreign currency translation adjustment	1,697	1,789
Remeasurements of defined benefit plans	1,202	1,146
Total accumulated other comprehensive income	4,592	4,743
Non-controlling interests	173	204
Total net assets	52,911	59,321
Total liabilities and net assets	85,233	89,655

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Consolidated Statement of Income)

(Millions of yen)

	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)
Net sales	93,485	100,900
Cost of sales	61,238	63,747
Gross profit	32,246	37,153
Selling, general and administrative expenses	24,871	27,600
Operating profit	7,375	9,553
Non-operating income		
Interest income	31	42
Dividend income	119	148
Foreign exchange gains	289	-
Insurance claim income	7	134
Other	43	67
Total non-operating income	490	393
Non-operating expenses		
Interest expenses	18	29
Sales discounts	27	25
Commission expenses	12	33
Foreign exchange losses	-	116
Other	25	5
Total non-operating expenses	83	210
Ordinary profit	7,782	9,736
Extraordinary income		
Gain on sale of property, plant and equipment	7	5
Gain on sale of investment securities	1	483
Gain on sale of membership	0	-
Total extraordinary income	9	489
Extraordinary losses		
Loss on sale of property, plant and equipment	-	1
Loss on sale of membership	-	0
Loss on retirement of property, plant and equipment	22	74
Loss on valuation of investment securities	-	0
Total extraordinary losses	22	77
Profit before income taxes	7,769	10,149
Income taxes - current	2,518	2,762
Income taxes - deferred	(426)	(301)
Total income taxes	2,092	2,460
Profit	5,676	7,688
Profit attributable to non-controlling interests	15	37
Profit attributable to owners of parent	5,661	7,650

(Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)
Profit	5,676	7,688
Other comprehensive income		
Valuation difference on available-for-sale securities	1,414	139
Revaluation reserve for land	-	(22)
Foreign currency translation adjustment	1,379	91
Remeasurements of defined benefit plans, net of tax	278	(56)
Total other comprehensive income	3,072	152
Comprehensive income	8,749	7,840
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,733	7,802
Comprehensive income attributable to non-controlling interests	15	38

(3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,798	2,728	42,389	(4,260)	44,655
Changes during period					
Dividends of surplus			(1,923)		(1,923)
Profit attributable to owners of parent			5,661		5,661
Purchase of treasury shares				(352)	(352)
Disposal of treasury shares				51	51
Cancellation of treasury shares					-
Transfer from retained earnings to capital surplus					-
Adjustments due to change in the fiscal period of consolidated subsidiaries			53		53
Net changes in items other than shareholders' equity					
Total changes during period	-	-	3,791	(301)	3,489
Balance at end of period	3,798	2,728	46,180	(4,561)	48,145

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	918	(641)	318	924	1,519	164	46,340
Changes during period							
Dividends of surplus							(1,923)
Profit attributable to owners of parent							5,661
Purchase of treasury shares							(352)
Disposal of treasury shares							51
Cancellation of treasury shares							-
Transfer from retained earnings to capital surplus							-
Adjustments due to change in the fiscal period of consolidated subsidiaries							53
Net changes in items other than shareholders' equity	1,413		1,379	278	3,072	9	3,081
Total changes during period	1,413	-	1,379	278	3,072	9	6,571
Balance at end of period	2,332	(641)	1,697	1,202	4,592	173	52,911

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,798	2,728	46,180	(4,561)	48,145
Changes during period					
Dividends of surplus			(1,537)		(1,537)
Profit attributable to owners of parent			7,650		7,650
Purchase of treasury shares				(170)	(170)
Disposal of treasury shares		83		202	285
Cancellation of treasury shares		(2,695)		2,695	-
Transfer from retained earnings to capital surplus		2,611	(2,611)		-
Adjustments due to change in the fiscal period of consolidated subsidiaries					-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	3,500	2,726	6,227
Balance at end of period	3,798	2,728	49,681	(1,835)	54,373

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,332	(641)	1,697	1,202	4,592	173	52,911
Changes during period							
Dividends of surplus							(1,537)
Profit attributable to owners of parent							7,650
Purchase of treasury shares							(170)
Disposal of treasury shares							285
Cancellation of treasury shares							-
Transfer from retained earnings to capital surplus							-
Adjustments due to change in the fiscal period of consolidated subsidiaries							-
Net changes in items other than shareholders' equity	138	(22)	91	(56)	151	30	182
Total changes during period	138	(22)	91	(56)	151	30	6,410
Balance at end of period	2,471	(663)	1,789	1,146	4,743	204	59,321

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to to March 31, 2025)
Cash flows from operating activities		
Profit before income taxes	7,769	10,149
Depreciation	1,432	1,404
Amortization of goodwill	77	77
Increase (decrease) in allowance for doubtful accounts	21	(58)
Increase (decrease) in provision for bonuses for directors (and other officers)	18	19
Increase (decrease) in provision for loss on construction contracts	(146)	(286)
Increase (decrease) in provision for loss on disaster	(0)	-
Increase (decrease) in provision for product compensations	(142)	(49)
Increase (decrease) in retirement benefit liability	18	188
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(0)	1
Increase (decrease) in provision for share awards for directors (and other officers)	29	(22)
Interest and dividend income	(150)	(190)
Interest expenses	18	29
Loss (gain) on sale of property, plant and equipment	(7)	(4)
Loss on retirement of property, plant and equipment	22	74
Loss (gain) on sale of investment securities	(1)	(483)
Loss (gain) on valuation of investment securities	-	0
Loss (gain) on sale of membership	(0)	0
Decrease (increase) in trade receivables	(1,740)	3,435
Decrease (increase) in inventories	(3,786)	2,322
Decrease (increase) in other assets	(2)	(337)
Increase (decrease) in trade payables	(2,385)	(2,958)
Increase (decrease) in accrued consumption taxes	195	492
Increase (decrease) in advances received on construction contracts in progress	155	50
Increase (decrease) in other liabilities	1,294	669
Other, net	(122)	197
Subtotal	2,565	14,720
Income taxes paid	(1,789)	(2,846)
Net cash provided by (used in) operating activities	775	11,874
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,592)	(1,662)
Proceeds from sale of property, plant and equipment	10	27
Purchase of software	(227)	(327)
Purchase of investment securities	(5)	(5)
Proceeds from sale of investment securities	16	1,333
Proceeds from collection of loans receivable	1	1
Interest and dividends received	150	190
Other, net	(890)	(193)
Net cash provided by (used in) investing activities	(2,535)	(636)

(Millions of yen)

	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to to March 31, 2025)
Cash flows from financing activities		
Proceeds from short-term borrowings	-	15
Repayments of short-term borrowings	-	(15)
Repayments of long-term borrowings	(20)	-
Purchase of treasury shares	(352)	(142)
Proceeds from sale of treasury shares	-	169
Dividends paid	(1,918)	(1,535)
Dividends paid to non-controlling interests	(6)	(7)
Interest paid	(18)	(29)
Other, net	(194)	(196)
Net cash provided by (used in) financing activities	(2,511)	(1,741)
Effect of exchange rate change on cash and cash equivalents	376	4
Net increase (decrease) in cash and cash equivalents	(3,894)	9,501
Cash and cash equivalents at beginning of period	15,310	11,420
Increase (decrease) in cash and cash equivalents resulting from change in accounting period of subsidiaries	4	-
Cash and cash equivalents at end of period	11,420	20,921

(5) Notes to consolidated financial statements

(Notes on going concern assumption)

Not applicable.

(Changes in accounting policies)

(Application of "Accounting Standard for Current Income Taxes," etc.)

The Company has applied the "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27, October 28, 2022; hereinafter referred to as "Revised Accounting Standard 2022"), etc. from the beginning of the consolidated fiscal year ended March 31, 2025.

With regard to the amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income), the Company follows the transitional treatment prescribed in the proviso of Paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso of Paragraph 65-2 (2) of the "Implementation Guidance on Accounting Standard for Tax Effect Accounting"(ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as "Revised Implementation Guidance 2022"). This change in accounting policies has no impact on the consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gain or loss on sale of shares of subsidiaries, etc. resulting from transactions between consolidated companies are deferred for tax purposes, the Company has applied the Revised Implementation Guidance 2022 from the beginning of the consolidated fiscal year ended March 31, 2025. This change in accounting policies has been applied retrospectively, and the consolidated financial statements for the previous fiscal year have accordingly been restated. This change in accounting policies has no impact on the consolidated financial statements for the previous fiscal year.

(Segment information, etc.)

1. Overview of reporting segments

   In the Group's reporting segments, separated financial information is available out of each component units of the Group, so they are subject to periodic review by the Board of Directors to determine the allocation of management resources as well as to evaluate their performance.

   The Group has established a manufacturing and sales system for each product and service, and has planned comprehensive strategies for products and services for home and abroad to develop business activities.

   Therefore, the reporting segments of the Group consist of products and services and are divided into four categories, "Fire Alarm Systems," "Maintenance," "Fire Extinguishing Systems," and "Security Systems."

   "Fire Alarm Systems" includes manufacture, sale and installation of automatic fire alarm system, emergency alarm system, dialer to fire station, etc. "Maintenance" includes maintenance, inspection and improvement work related to fire prevention systems. "Fire Extinguishing Systems" includes manufacture, sale and installation of sprinkler fire-extinguishing system, water cannon system, indoor/outdoor hydrant system, etc. "Security Systems" includes manufacture, sale and installation of access control system, key management system, electrical locks control system, etc.

   In order to press ahead with the improvement of return on capital by optimizing a business portfolio under the new Medium- to Long-Term Management Plan "GLOBAL VISION 2030," reporting segments have been reclassified from the consolidated fiscal year ending March 31, 2025 to the "Fire Alarm Systems," "Maintenance," "Fire Extinguishing Systems," and "Security Systems" from the former segments of "Fire Prevention Business" and "Information and Communication Business."

   Segment information for the fiscal year ended March 31, 2024 is stated in accordance with reclassified reporting segments.

2. Calculation method for the amount of net sales, profit or loss, assets, liabilities and other items for each reporting segment

   The accounting method of the business segment reported is almost the same as the method that is adopted for the preparation of consolidated financial statements.

   Profits of reporting segments are based on operating profit.

3. Information on the amount of net sales, profit or loss, assets, liabilities and other items by reporting segment
Previous consolidated fiscal year (From April 1, 2023 to March 31, 2024)

(Millions of yen)

	Reporting segment					Adjustment (Note: 1)	Carried on consolidated financial statements (Note: 2)
	Fire Alarm Systems	Maintenance	Fire Extinguishing Systems	Security Systems	Total		
Net sales							
Goods or services transferred at a point in time	31,790	−	256	3,116	35,163	−	35,163
Goods or services transferred over time	25,499	19,968	9,804	3,049	58,321	−	58,321
Revenue arising from contracts with customers	57,289	19,968	10,061	6,165	93,485	−	93,485
Segment profit	7,199	4,414	1,051	374	13,040	(5,664)	7,375
Segment assets	50,442	8,027	5,909	4,785	69,164	16,069	85,233
Other items							
Depreciation	966	149	44	91	1,251	181	1,432
Amortization of goodwill	51	−	−	26	77	−	77
Increased amounts of property, plant and equipment and intangible assets	1,394	653	55	287	2,391	89	2,480

Notes: 1 The adjustment amount is as follows:
(1) Adjustment for segment profit of (5,664) million yen is company-wide expenses that are not allocated to each reporting segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reporting segment.
(2) Adjustment for segment assets of 16,069 million yen is company-wide assets that are not allocated to each reporting segment. Company-wide assets mainly include the Company's surplus operating funds (cash and deposits), long-term investment funds (investment securities) and assets related to the administration department.
(3) 89 million yen, which is the adjustment of increased amount of property, plant and equipment and intangible assets, are corporate assets that are not allocated to each reporting segment.
2 Segment profit is adjusted with operating profit on the consolidated statement of income.

Current consolidated fiscal year (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reporting segment					Adjustment (Note: 1)	Carried on consolidated financial statements (Note: 2)
	Fire Alarm Systems	Maintenance	Fire Extinguishing Systems	Security Systems	Total		
Net sales							
Goods or services transferred at a point in time	36,194	−	398	2,839	39,432	−	39,432
Goods or services transferred over time	26,291	21,085	10,781	3,309	61,468	−	61,468
Revenue arising from contracts with customers	62,486	21,085	11,179	6,149	100,900	−	100,900
Segment profit	8,974	5,044	1,607	634	16,261	(6,708)	9,553
Segment assets	48,384	7,820	5,252	4,991	66,448	23,206	89,655
Other items							
Depreciation	937	163	56	70	1,228	176	1,404
Amortization of goodwill	51	−	−	26	77	−	77
Increased amounts of property, plant and equipment and intangible assets	1,570	175	50	102	1,899	477	2,376

Notes: 1 The adjustment amount is as follows.

(1) Adjustment for segment profit of (6,708) million yen is company-wide expenses that are not allocated to each reporting segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reporting segment.

(2) Adjustment for segment assets of 23,206 million yen is company-wide assets that are not allocated to each reporting segment. Company-wide assets mainly include the Company's surplus operating funds (cash and deposits), long-term investment funds (investment securities) and assets related to the administration department.

(3) 477 million yen, which is the adjustment of increased amount of property, plant and equipment and intangible assets, are corporate assets that are not allocated to each reporting segment.

2 Segment profit is adjusted with operating profit on the consolidated statement of income.

(Per share information)

	Previous consolidated fiscal year (From April 1, 2023 to March 31, 2024)	Current consolidated fiscal year (From April 1, 2024 to March 31, 2025)
Net assets per share	2,127.63 Yen	2,377.19 Yen
Earnings per share	228.23 Yen	307.85 Yen

Notes: 1 Earnings per share after adjustment of dilutive shares is not stated because there is no dilutive share.

2 The Company's shares held by the BIP Trust are included in the number of treasury shares deducted from the total number of shares issued at the end of period for the purpose of calculating net assets per share. Moreover, for the purpose of calculating earnings per share, it is included in treasury shares, which are deducted from the average number of shares during the period. In the previous consolidated fiscal year, the number of treasury shares held by the trust in the previous fiscal year at the end of the fiscal year was 216,466 shares, and the average number of treasury shares during the period was 224,292 shares. Meanwhile, in the current consolidated fiscal year, the number of treasury shares held by the trust at the end of the fiscal year was 212,154 shares, and the average number of treasury shares during the period was 184,697 shares.

3 The basis for calculating earnings per share is as follows:

Items	Previous consolidated fiscal year (From April 1, 2023 to March 31, 2024)	Current consolidated fiscal year (From April 1, 2024 to March 31, 2025)
Earnings per share		
Profit attributable to owners of parent (Millions of yen)	5,661	7,650
Amount not attributable to common shareholders (Millions of yen)	-	-
Profit attributable to owners of parent related to common shares (Millions of yen)	5,661	7,650
Average number of common shares during the period (Shares)	24,807,017	24,850,913

(Significant subsequent events)

Not applicable.

4. Supplementary Information

Net sales, Orders received, Order backlog

Net sales (Millions of yen)

	Consolidated fiscal year ended March 31, 2024 (From April 1, 2023 to March 31, 2024)		Consolidated fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	57,289	61.2	62,486	61.9	109.1	5,196
[Of which Overseas]	[19,227]	[20.6]	[22,579]	[22.4]	[117.4]	[3,351]
Maintenance	19,968	21.4	21,085	20.9	105.6	1,116
Fire Extinguishing Systems	10,061	10.8	11,179	11.1	111.1	1,118
Security Systems	6,165	6.6	6,149	6.1	99.7	(16)
Total	93,485	100.0	100,900	100.0	107.9	7,415

Note: All amounts are rounded down to the nearest million yen.

Orders received (Millions of yen)

	Consolidated fiscal year ended March 31, 2024 (From April 1, 2023 to March 31, 2024)		Consolidated fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	56,808	60.2	63,280	62.9	111.4	6,471
[Of which Overseas]	[19,227]	[20.4]	[22,579]	[22.5]	[117.4]	[3,351]
Maintenance	20,249	21.5	21,119	21.0	104.3	870
Fire Extinguishing Systems	11,099	11.8	10,115	10.1	91.1	(983)
Security Systems	6,171	6.5	6,057	6.0	98.2	(113)
Total	94,327	100.0	100,572	100.0	106.6	6,244

Note: All amounts are rounded down to the nearest million yen.

Order backlog (Millions of yen)

	As of March 31, 2024		As of March 31, 2025		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	11,882	42.9	12,724	46.5	107.1	841
[Of which Overseas]	[－]	[－]	[－]	[－]	[－]	[－]
Maintenance	3,164	11.5	3,199	11.7	101.1	34
Fire Extinguishing Systems	11,045	40.0	9,977	36.5	90.3	(1,068)
Security Systems	1,539	5.6	1,447	5.3	94.0	(92)
Total	27,632	100.0	27,348	100.0	99.0	(284)

Note: All amounts are rounded down to the nearest million yen.

5. Other matters

(1) Changes in directors and other officers

Disclosure will be made as soon as a decision is made.