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November 5, 2025

To whom it may concern,

Company Name: Suzuki Co.,Ltd.
Name of representative: Noriyoshi Suzuki, Representative Director
and President
(Code: 6785, TSE Prime)
Contact: Kiyohisa Ogawa, Director and Managing
Executive Officer,
(TEL. +81-26-251-2600)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

The Company hereby announces that the payment procedures for the disposal of treasury shares as restricted stock compensation, resolved at the Board of Directors meeting held on October 8, 2025, were completed today. For details regarding this matter, please refer to the "Notice Concerning the Disposal of Treasury Shares as Restricted Stock Compensation" dated October 8, 2025.

Outline of the Disposal

(1)	Date of the Disposal	November 5, 2025
(2)	Class and number of shares to be disposed of	Common stock of the Company 6,500 shares
(3)	Disposal value	2,240 yen per share
(4)	Total disposal amount	14,560,000 yen
(5)	Allottees, the number of such persons, and the number of shares to be disposed of	Five directors of the Company (excluding Outside Directors and Directors serving as Audit and Supervisory Committee Members) 6,500 shares