FRONTIER MANAGEMENT INC.

February 28, 2025

To All

Company Name Frontier Management Inc.
Representative Shoichiro Onishi, Chairman (CEO)
(Code No. 7038, [Prime, TSE])
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(Progress of Disclosure Items)
Notice of Implementation of Acquisition of Shares of HobbyLink Japan Ltd. (Conversion to a Subsidiary)

As announced on December 30, 2024 in the " Notice Concerning Acquisition of Shares of HobbyLink Japan Ltd. (to Make It a Subsidiary)", on the date of this announcement, Frontier Capital Inc. ("Frontier Capital"), a consolidated subsidiary of Frontier Management Inc. (“Frontier Management”), completed the acquisition of shares and stock acquisition rights (the "Acquisition Subsidiary") of Eagle Invesco., Ltd., which owns all of the shares of HobbyLink Japan Ltd. through its consolidated subsidiary FCI1 Inc. (the "Acquisition Subsidiary").

In addition, we would like to inform that the following changes have been made to the information announced on December 30, 2024.

1. Reason for the change

As a result of carefully examining and discussing the conditions for the investment and partially reviewing the assumptions for theinvestment, we revised the contents of the announcement dated December 30, 2024 as follows, and decided on February 28, 2025 as the date of the investment.

2. The Contents of Changes (The following is an excerpt from the announcement dated December 30, 2024, and the underlined and bolded parts indicate the changes.)

[4. Number of shares to be acquired, price and status of shares before and after the acquisition]
(before change)

(3)	Acquisition cost	Scheduled acquisition price of shares 2.3 billion yen (Other related expenses, advisory expenses, etc. are not fixed and not included.)
(4)	Shares owned after the transaction	200 shares of common stock Stock acquisition rights 17 units (number of voting rights: 200, percentage of voting rights held: 100%) 200 shares of common stock Stock acquisition rights 17 units There is a possibility that the company will undertake a capital increase through a method of third-party allotment capital increase in the future, which will result in joint investment by Frontier Capital and financial investors.

(after change)

(3)	Acquisition cost	Acquisition price of shares 2 billion yen (Other related expenses, advisory expenses, etc. are not fixed and not included.)

(4)	Shares owned after the transaction	200 shares of common stock Stock acquisition rights 17 units (number of voting rights: 200, percentage of voting rights held: 100%) 200 shares of common stock Stock acquisition rights 17 units The acquired subsidiary will issue new shares through a third-party allotment to an external fi financial investor (the "Third-Party Allocation"), and Frontier Capital and an external fi financial investor will jointly invest in the capital. The acquired subsidiary will continue to be a consolidated subsidiary of Frontier Capital even after the third-party allocation of new shares. In addition, the Acquired Subsidiaries will procure funds from external financial institutions (non-recourse loans secured by the shares of the Acquired Subsidiaries) to fund the expenses, etc. of the Acquired Subsidiaries.

3. Future Outlook

The impact of this incident on our consolidated results for the fiscal year ended December 2025 has been incorporated into the " Consolidated forecasts for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)" announced on February 13, 2025. In addition, we will promptly notify you of any matters that need to be announced in the future.