Translation

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 15, 2025

Consolidated Financial Results for the Nine Months Ended March 31, 2025 (Based on Japanese GAAP)

Company name: MAEDAKOSEN CO., LTD.
Stock exchange listing: Tokyo Stock Exchange
Stock code: 7821 URL https://www.maedakosen.jp/
Representative: President and COO Takahiro Maeda
Inquiries: Director, Managing Executive Officer Yasuo Saito TEL 0776-51-3535
Scheduled date to commence dividend payments: —
Preparation of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results meeting: None

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended March 31, 2025 (from July 1, 2024 to March 31, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	47,558	13.5	10,152	26.0	10,227	25.1	7,004	25.3
March 31, 2024	41,900	12.0	8,058	29.9	8,175	32.5	5,591	57.7

Note: Comprehensive income For the nine months ended March 31, 2025: ¥6,546 million [22.9%]
For the nine months ended March 31, 2024: ¥5,325 million [57.9%]

	Earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
March 31, 2025	102.99	102.83
March 31, 2024	91.73	82.01

Note: Effective July 1, 2024, the Company conducted a 2-for-1 stock split of shares of common stock. "Earnings per share" and "Diluted earnings per share" are calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2025	82,667	66,950	80.9
June 30, 2024	80,243	62,522	77.8

Reference: Equity
As of March 31, 2025: ¥66,885 million
As of June 30, 2024: ¥62,454 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2024	–	20.00	–	22.00	42.00
Fiscal year ending June 30, 2025	–	12.00			
Fiscal year ending June 30, 2025 (Forecast)			–	12.00	24.00

Note: Revisions to the forecast of cash dividends most recently announced: None
Note: Effective July 1, 2024, the Company conducted a 2-for-1 stock split of shares of common stock. For the fiscal year ended June 30, 2024 the actual dividend amount before the stock split is shown. The fiscal year ending June 30, 2025 and the forecast for the fiscal year ending June 30, 2025 takes into account the effect of this stock split.

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2025 (from July 1, 2024 to June 30, 2025)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	62,000	11.0	12,000	11.8	12,000	6.8	8,400	5.3	123.45

Note: Revisions to the consolidated financial results forecasts most recently announced: None

4. Notes

(1) Significant changes in the scope of consolidation during the nine months ended March 31, 2025: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

Changes in accounting policies due to revisions to accounting standards and other regulations: None

Changes in accounting policies due to other reasons: None

Changes in accounting estimates: None

Restatement: None

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	68,080,612 shares	As of June 30, 2024	68,080,612 shares

Number of treasury shares at the end of the period

As of March 31, 2025	377,475 shares	As of June 30, 2024	82,686 shares

Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended March 31, 2025	68,011,565 shares	Nine months ended March 31, 2024	60,962,400 shares

Note: Effective July 1, 2024, the Company conducted a 2-for-1 stock split of shares of common stock. The "Total number of issued shares at the end of the period," "Number of treasury shares at the end of the period," and "Average number of shares outstanding during the period" are calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual business and other results may differ substantially due to various factors. Please refer to “(3) Information regarding consolidated earnings forecasts and other forward-looking statements” of “1. Overview of operating results” on page 4 of the attached materials for the suppositions that form the assumptions for the earnings forecasts and cautions regarding the use of the earnings forecasts.

Table of contents of attached materials

Index

1. Overview of operating results 2
(1) Overview of operating results for the nine months ended March 31, 2025 2
(2) Overview of financial position for the nine months ended March 31, 2025 3
(3) Information regarding consolidated earnings forecasts and other forward-looking statements 4
2. Quarterly consolidated financial statements and significant notes thereto 5
(1) Consolidated balance sheets 5
(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative) 7
Consolidated statements of income (cumulative) 7
Consolidated statements of comprehensive income (cumulative) 8
(3) Notes to quarterly consolidated financial statements 9
(Notes on segment information, etc.) 9
(Notes in the event of significant changes in the amount of shareholders' equity) 10
(Notes on going concern assumptions) 10
(Notes on quarterly consolidated cash flow statements) 10
(Significant subsequent events) 10

1. Overview of operating results

(1) Overview of operating results for the nine months ended March 31, 2025

During the nine months ended March 31, 2025, the Japanese economy continued to recover gradually with signs of a pickup in consumer spending due to the recovery in inbound demand and improved employment and income environment, as well as steady capital investment by companies amid strong corporate performance. On the other hand, the outlook for the Japanese economy remains uncertain due to ongoing geopolitical risk, including the prolonged situations in Ukraine and the Middle East, as well as the impact of tariffs and other trends in US trade policy.

Operating under these conditions, the Group has been operating under the corporate message of "MAEDAKOSEN is a company that can be creating 'Mixing'" since our 100th anniversary in 2018. As indicated in this corporate message, we believe that our efforts to "mix" all of the Group's management resources will create innovation and lead to sustainable growth.

As a concrete measure for our group's growth strategy, we published its medium term business plan, "GLOBAL VISION ∞" in 2019. The measures to achieve these goals are "(1) Strengthen existing businesses and launching new businesses," "(2) Expanding areas of business through M&A," "(3) Expansion of global network," and "(4) ESG+H (*New from FY2023)."

To implement the measures, we make active facility investments for the purpose of expanding R&D (research and development) and enhancing the production capacity in order to provide high value-added products and techniques, in the existing business. Further, in order to go forward into new business fields, irrespective of the existing ones, the group will continue practicing M&A and also promote business for fostering investments with the purpose of creating business synergies, while utilizing the results and know-hows achieved through the past merges and acquisitions. Besides, we aim to expand market shares of the group products by taking advantages of the technologies and sales networks in Japan and overseas and developing our businesses on a global basis.

The Group has formulated Global Vision ∞ "PART II" (FY2023-FY2026) in 2023. It is expected that the group will achieve the sales of ¥70 billion and operating profit of ¥12 billion in the fiscal year ending June 2027, which is the last year of the term of the PART II.

(Millions of yen)

	Fiscal year ended June 30, 2023 (Actual)	Fiscal year ended June 30, 2024 (Actual)	Fiscal year ending June 30, 2025 (Planned)	Fiscal year ending June 30, 2027 (Planned)
Net sales	50,204	55,833	62,000	70,000
Operating profit	8,493	10,736	12,000	12,000
EBITDA	11,682	14,106	15,300	15,000
Profit attributable to owners of parent	5,258	7,979	8,400	8,000

In the PART II, facility investments amounting to approximately ¥15 billion over the four years are planned as the investments to growing areas in the Group's businesses. We will work to boost our production capability to meet robust demand while promoting automation and labor-saving measures for the production lines. Additionally, we have set an M&A investment budget amounting to approximately ¥20 billion over the four years and plan to accelerate the growth of the Group, targeting projects aimed at synergy with existing businesses and expansion of business domains. Also, as part of the global development of the Group's businesses, we have made it a goal to increase the overseas sales ratio of the Group up to 30% in the fiscal year ending June 30, 2027.

In this way, through manufacturing, our group will put into practice our management philosophy of "We will contribute to the creation of a sustainable, safe and secure, and prosperous society with our unique wisdom and technology," and strive to become a company that is even more needed by the world.

Net sales for the nine months ended March 31, 2025 were ¥47,558 million (up 13.5% year on year). In terms of profits, operating profit was ¥10,152 million (up 26.0% year on year), ordinary profit was ¥10,227 million (up 25.1% year on year), and profit attributable to owners of parent was ¥7,004 million (up 25.3 % year on year).

Operating results by segment are as follows.

(Social Infrastructure Business)

Our main public works business saw strong performance from embankment reinforcement materials, riverbank protection materials and ocean civil engineering products, resulting in robust sales and profits exceeding the same period last year. In non-woven fabric business, sales and profits increased compared to the same period last year due to a recovery in sales of spunbond (continuous, long fiber non-woven fabric) for automotive materials as well as strong orders for medical and health materials.

In our agriculture- and fisheries-related sector, sales and profits fell from the same period last year due to sluggish growth of some products, such as horticultural greenhouses in the agricultural supplies business of MIRAI no Agri CO., LTD, as well as the impact of weak sales unit prices in the marine products processing business of Kushiro High-Meal Co., Ltd., which came as a result of the influx of products from overseas. Additionally, MIRAI TECHNO CO., LTD., which is our subsidiary dealing with awnings and canvas products, has seen growth in both sales and profits compared to the same period last year, due to stable demand for defense-related products. Sales and profits for MAEDAKOSEN VIETNAM CO., LTD., which is our overseas subsidiary, remained well as it was able to secure stable orders due to the expansion of its product range.

The financial results of SAIKOBO CO., LTD., which was made a subsidiary on December 19, 2024, have been included in the scope of consolidation, starting from the third quarter of this consolidated fiscal year.

Based on the factors described above, net sales of this business were ¥26,618 million (up 7.7% year on year), and operating profit was ¥5,966 million (up 10.8% year on year).

(Industrial Infrastructure Business)

The automobile wheel business enjoyed steady sales of products both in Japan and overseas, and as a result of robust sales in Europe coming from our overseas subsidiary BBS Motorsport GmbH, both sales and profits demonstrated strong growth compared to the same period of the previous year.

With regard to apparel and various industrial materials, despite the negative effect of an increase in costs related to the higher electricity rates and purchasing costs, sales of wiping cloth products used in precision equipment manufacturing recovered, resulting in positive trends in terms of both sales and profits.

Based on the factors described above, net sales of this business were ¥20,939 million (up 21.9% year on year), and operating profit was ¥5,185 million (up 49.0% year on year).

(2) Overview of financial position for the nine months ended March 31, 2025

①Assets, Liabilities and Net assets

(Assets)

As of March 31, 2025, total assets amounted to ¥82,667 million, an increase of ¥2,424 million from the end of the previous fiscal year.

Current assets increased by ¥3,920 million from the end of the previous fiscal year. This was mainly due to increases of ¥3,109 million in cash and deposits and ¥1,555 million in electronically recorded monetary claims – operating, despite a decrease of ¥1,046 million in notes and accounts receivable - trade, and contract assets.

Non-current assets decreased by ¥1,495 million from the end of the previous fiscal year. This was mainly due to decreases of ¥1,094 million in property, plant and equipment and ¥497 million in investments and other assets.

(Liabilities)

As of March 31, 2025, total liabilities amounted to ¥15,717 million, a decrease of ¥2,002 million from the end of the previous fiscal year.

Current liabilities decreased by ¥1,390 million from the end of the previous fiscal year. This was mainly due to decreases of ¥929 million in electronically recorded obligations - operating, ¥531 million in other, and ¥366 million in provision for bonuses, despite an increase of ¥484 million in income taxes payable.

Non-current liabilities decreased by ¥612 million from the end of the previous fiscal year. This was mainly due to decreases of ¥500 million in lease liabilities and ¥247 million in long-term borrowings, despite an increase of ¥121 million in retirement benefit liability.

(Net assets)

As of March 31, 2025, total net assets amounted to ¥66,950 million, an increase of ¥4,427 million from the end of the previous fiscal year. This was mainly due to an increase of ¥5,440 million in retained earnings, despite a ¥575 million increase in treasury shares and a ¥468 million decrease in foreign currency translation adjustment.

(3) Information regarding consolidated earnings forecasts and other forward-looking statements

Consolidated earnings forecasts are unchanged from the consolidated earnings forecasts for full year that were announced on February 14, 2025, at the time of the announcement of the Financial Results for the six months ended December 31, 2024.

2. Quarterly consolidated financial statements and significant notes thereto

(1) Consolidated balance sheets

(Millions of yen)

	As of June 30, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	21,431	24,540
Notes and accounts receivable - trade, and contract assets	9,314	8,267
Electronically recorded monetary claims - operating	4,828	6,383
Merchandise and finished goods	6,882	6,786
Work in process	2,483	2,274
Raw materials and supplies	4,708	4,876
Current portion of long-term loans receivable from subsidiaries and associates	—	120
Other	794	1,111
Allowance for doubtful accounts	(58)	(55)
Total current assets	50,384	54,304
Non-current assets		
Property, plant and equipment		
Buildings and structures	16,039	16,271
Accumulated depreciation	(6,475)	(6,917)
Buildings and structures, net	9,564	9,353
Machinery, equipment and vehicles	23,360	23,459
Accumulated depreciation	(15,806)	(17,010)
Machinery, equipment and vehicles, net	7,553	6,448
Land	4,334	4,641
Leased assets	5,014	5,014
Accumulated depreciation	(1,820)	(2,234)
Leased assets, net	3,194	2,780
Construction in progress	102	474
Other	4,163	4,229
Accumulated depreciation	(3,398)	(3,508)
Other, net	764	720
Total property, plant and equipment	25,513	24,418
Intangible assets		
Software	194	171
Software in progress	4	19
Trademark right	460	423
Other	764	907
Total intangible assets	1,425	1,522
Investments and other assets		
Investment securities	857	877
Long-term loans receivable from subsidiaries and associates	120	—
Deferred tax assets	998	942
Other	943	601
Total investments and other assets	2,919	2,422
Total non-current assets	29,858	28,363
Total assets	80,243	82,667

(Millions of yen)

	As of June 30, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,924	1,961
Electronically recorded obligations - operating	2,298	1,369
Current portion of long-term borrowings	399	303
Accounts payable - other	1,765	1,768
Lease liabilities	640	649
Income taxes payable	2,083	2,567
Provision for bonuses	1,032	666
Other	1,855	1,324
Total current liabilities	12,000	10,610
Non-current liabilities		
Long-term borrowings	635	388
Long-term accounts payable - other	612	612
Lease liabilities	3,226	2,726
Deferred tax liabilities	27	37
Provision for retirement benefits for directors (and other officers)	37	40
Retirement benefit liability	1,132	1,254
Other	46	46
Total non-current liabilities	5,719	5,107
Total liabilities	17,720	15,717
Net assets		
Shareholders' equity		
Share capital	6,422	6,422
Capital surplus	7,711	7,736
Retained earnings	46,711	52,151
Treasury shares	(107)	(683)
Total shareholders' equity	60,737	65,626
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	316	335
Foreign currency translation adjustment	1,338	869
Remeasurements of defined benefit plans	62	53
Total accumulated other comprehensive income	1,717	1,258
Share acquisition rights	68	64
Total net assets	62,522	66,950
Total liabilities and net assets	80,243	82,667

(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Nine months ended March 31, 2024	Nine months ended March 31, 2025
Net sales	41,900	47,558
Cost of sales	26,484	29,271
Gross profit	15,416	18,286
Selling, general and administrative expenses	7,357	8,134
Operating profit	8,058	10,152
Non-operating income		
Interest income	28	98
Interest on securities	9	—
Dividend income	8	9
Foreign exchange gains	164	—
Subsidy income	1	178
Compensation income	—	96
Gain on sale of non-current assets	36	193
Other	117	48
Total non-operating income	364	624
Non-operating expenses		
Interest expenses	158	68
Foreign exchange losses	—	399
Loss on retirement of non-current assets	44	35
Other	44	46
Total non-operating expenses	247	549
Ordinary profit	8,175	10,227
Extraordinary losses		
Loss on sale of investment securities	29	—
Total extraordinary losses	29	—
Profit before income taxes	8,146	10,227
Income taxes - current	2,074	3,060
Income taxes - deferred	479	162
Total income taxes	2,554	3,222
Profit	5,591	7,004
Profit attributable to owners of parent	5,591	7,004

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Nine months ended March 31, 2024	Nine months ended March 31, 2025
Profit	5,591	7,004
Other comprehensive income		
Valuation difference on available-for-sale securities	(399)	19
Foreign currency translation adjustment	133	(468)
Remeasurements of defined benefit plans, net of tax	(0)	(9)
Total other comprehensive income	(266)	(458)
Comprehensive income	5,325	6,546
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,325	6,546

(3) Notes to quarterly consolidated financial statements

(Notes on segment information, etc.)

I. For the nine months ended March 31, 2024 (from July 1, 2023 to March 31, 2024)

Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments			Adjustments (Note 1)	Amount reported on the quarterly consolidated statements of income (Note 2)
	Social Infrastructure Business	Industrial Infrastructure Business	Total		
Net sales					
Sales from external customers	24,715	17,184	41,900	–	41,900
Inter-segment sales and transfers	4	3	8	(8)	–
Total	24,720	17,187	41,908	(8)	41,900
Segment income	5,385	3,479	8,865	(807)	8,058

Notes: 1. Adjustments for segment income of ¥ (807) million are corporate expenses not allocated to an individual reportable segment. Corporate expenses primarily consist of expenses related to the administrative departments of the Company.

2. Segment income is adjusted to the operating profit recorded on the quarterly consolidated statements of income.

II. For the nine months ended March 31, 2025 (from July 1, 2024 to March 31, 2025)

Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments			Adjustments (Note 1)	Amount reported on the quarterly consolidated statements of income (Note 2)
	Social Infrastructure Business	Industrial Infrastructure Business	Total		
Net sales					
Sales from external customers	26,618	20,939	47,558	–	47,558
Inter-segment sales and transfers	6	3	10	(10)	–
Total	26,625	20,943	47,568	(10)	47,558
Segment income	5,966	5,185	11,151	(999)	10,152

Notes: 1. Adjustments for segment income of ¥ (999) million are corporate expenses not allocated to an individual reportable segment. Corporate expenses primarily consist of expenses related to the administrative departments of the Company.

2. Segment income is adjusted to the operating profit recorded on the quarterly consolidated statements of income.

(Notes in the event of significant changes in the amount of shareholders' equity)

Not applicable.

(Notes on going concern assumptions)

Not applicable.

(Notes on quarterly consolidated cash flow statements)

No quarterly consolidated cash flow statements have been prepared for the nine months ended March 31, 2025. Note that the amounts of depreciation (including amortization expense related to intangible assets, excluding goodwill) and amortization of goodwill for the nine months of the current and previous fiscal years were as follows.

(Millions of yen)

	Nine months ended March 31, 2024	Nine months ended March 31, 2025
Depreciation	2,427	2,501
Amortization of goodwill	—	19

(Significant subsequent events)

（Business combination by acquisition）

The Company has resolved to acquire all shares of Mitsui Chemicals Industrial Products, Ltd. ("MIP") from its parent Mitsui Chemicals Inc. by resolution passed on June 26, 2024 pursuant to the provisions of Article 370 of the Companies Act and Article 25, paragraph (2) of the Company's Articles of Incorporation (the "Share Acquisition"), and concluded a share transfer agreement.

Based on this agreement, the Company acquired all shares of MIP with April 1, 2025 as the date of execution of the share transfer, and made it a consolidated subsidiary on the same date, also changed its trade name to Maedakosen Industrial Products Co.,Ltd. on the same day.

(1) Outline of the business combination

(i) Name of the acquired company and its business

Name of the acquired company: Mitsui Chemicals Industrial Products, Ltd.

Description of business: Manufacture, processing, and sales of synthetic resin products, civil engineering materials, construction materials, and piping materials

(ii) Main reasons for the business combination

In its medium-term management plan (FY2023-FY2026), the Group is working to strengthen existing businesses and expand its fields of business by executing capital investments and M&A.

Established in 1964, MIP has a broad product lineup and advanced technological capabilities related to industrial materials that support Japan's infrastructure. This company has established a solid position as a manufacturer of industrial materials, and its products for construction and civil engineering materials and piping materials have a high market share. We believe that there is a high affinity between the business of MIP and our social infrastructure business, as both businesses are involved in infrastructure development and maintenance.

Acquisition of the shares will enable the Company to strengthen its existing business by expanding its product lineup in the civil engineering materials field and scale of business. In addition to acquiring new products such as studded tiles in the construction materials field, we will be able to expand our fields of business by entering the piping materials field as a new business area. Furthermore, MIP possesses advanced resin processing technology, and we believe that synergies with our fiber and resin processing technology will create new value and further enhance the corporate value of our group.

(iii) Date of business combination
April 1, 2025

(iv) Legal form of business combination
Share acquisition in consideration for cash

(v) Name of the combined company after business combination
Maedakosen Industrial Products Co., Ltd.

(vi) Percentage of voting rights acquired
100%

(vii) Main basis for determining the acquiring company
The Company acquired the shares in consideration for cash.

(2) Acquisition cost of the acquired company and breakdown by type of consideration

Consideration for acquisition	Cash	5,498 million yen
Acquisition cost		5,498 million yen

(3) Details and amounts of major acquisition-related costs
Advisory compensation, fees, etc.: 117 million yen

(4) Amount, reason for incurrence, amortization method, and amortization period for the goodwill incurred
Not confirmed at this time.

(5) Amount of assets accepted and liabilities assumed on the date of business combination and their breakdown
Not confirmed at this time.