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Notice Concerning Transfer of Ownership of Non-current Assets

TAKARA & COMPANY LTD. (the “Company”) hereby announces that it has made a decision to acquire ownership of land and a building around April 2026.

1. Reason for acquisition of non-current assets

The Company’s existing building (head office annex), where the Company’s offices and factory have been located in the Tokyo area (Takada, Toshima-ku) for approximately 60 years, is reaching a critical age, and addressing safety concerns has become an urgent issue for the Group. In addition, the Company recognizes work style reform as a human resource strategy, and in order to build a corporate culture that makes the most of diverse values, it is also important to improve the workplace environment so that employees can work with enthusiasm, and to improve operations to raise labor productivity. As one concrete measure to achieve these goals, the Company decided to acquire non-current assets.

2. Details of the non-current assets to be acquired

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|-----------------------|----------------------------------|
| (1) Location | Toshima-ku, Tokyo |
| (2) Assets to acquire | Land, building (office building) |
| (3) Acquisition price | Approximately ¥3.0 billion |
| (4) Funding plan | Self-funding (planned) |
| (5) Counterparty | Nondisclosure |

* The acquisition price is an approximation that includes various costs associated with the transaction (real estate acquisition tax, consumption tax, brokerage fees, etc.). The acquisition price is determined based on a real estate appraisal.

* There is no capital relationship, personal, or business relationship, etc. between the Company and the counterparty that should be noted, and the counterparty is not a related party.

3. Schedule of the acquisition

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|--------------------------------|----------------------|
| (1) Date of ownership transfer | April 2026 (planned) |
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4. Future outlook

Since the expected various costs are mainly those that will be incurred in the future, the decision to acquire the said non-current assets will have only a negligible impact on the Company’s financial results for the current fiscal year. If any matters arise that should be disclosed in the future, the Company will promptly disclose them.