August 7, 2025

Company name:	AEON CO., LTD.
Name of representative:	Akio Yoshida, Director, President and Representative Executive Officer (Securities code: 8267, Tokyo Stock Exchange (Prime Market))
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Notice Regarding Purchase of Treasury Shares Due to Share Exchange Fractions

AEON CO., LTD. ("AEON") hereby announces that, pursuant to Article 234, Paragraphs 4 and 5 of the Companies Act, it has been determined today by its Representative Executive Officer to purchase its treasury shares associated with the treatment of fractions less than one share resulting from a share exchange, as follows.

1. Outline of Purchase

AEON has implemented a share exchange, effective as of July 1, 2025, whereby AEON has become the wholly owning parent company and AEON MALL Co., Ltd. ("AEON MALL") has become a wholly owned subsidiary.

Pursuant to Article 234, Paragraphs 4 and 5 of the Companies Act, it has been determined today by its Representative Executive Officer to purchase any fractions of less than one share of AEON stock that have been allotted to shareholders of AEON MALL as a result of the share exchange, as follows:

2. Details of Purchase

(1) Class of shares to be purchased

AEON's common stock

(2) Total number of shares to be purchased

10,544 shares

(3) Total amount to be delivered in exchange for the purchase of shares

The price obtained by multiplying the total number of shares to be purchased (10,544 shares) by the closing price of AEON's common stock on the Tokyo Stock Exchange ("TSE") on the purchase date (August 7, 2025) (or, if there is no trading activity on the purchase date, the price of the first trade executed on the TSE thereafter)

(4) Purchase date

August 7,2025

END