**Consolidated Financial Statements (Japanese Accounting Standard)** May 9, 2025

(For the Fiscal Year 2024)

Name of Company Listed: **Leopalace21 Corporation** Stock Listing: Tokyo Stock Exchange
Code Number: 8848 URL: https://www.leopalace21.co.jp/english/ Location of Head Office: Tokyo
Representative: Position: President and CEO Name: Bunya Miyao
Name of Contact Person: Position: Director, Executive Officer and Chief of the Corporate Management Headquarters
Name: Shinji Takekura Telephone: +81-50-2016-2907
Scheduled Date of the Ordinary General Shareholders' Meeting: June 26, 2025
Scheduled Date of Commencement of Dividend Payments: June 27, 2025
Scheduled Date of Securities Report Submission: June 26, 2025
Supplemental Explanatory Material Prepared: Yes
Results Briefing Held: Yes (for institutional investors and security analysts)

## 1. Consolidated Financial Results for the Fiscal Year 2024 (April 1, 2024 - March 31, 2025)

(1) Consolidated financial results (Amounts less than JPY 1 million are omitted)
(The percentage figures indicate rate of gain or loss compared with the previous fiscal year.)

| | Net sales | | Operating profit | | Recurring profit | | Net income attributable to shareholders of the parent | |
|---|---|---|---|---|---|---|---|---|
| | JPY million | % | JPY million | % | JPY million | % | JPY million | % |
| FY ended March 31, 2025 | 431,831 | 2.2 | 29,231 | 25.4 | 26,936 | 38.3 | 17,861 | (57.5) |
| FY ended March 31, 2024 | 422,671 | 4.0 | 23,313 | 136.0 | 19,476 | 198.4 | 42,062 | 112.3 |

(Note) Comprehensive income Fiscal Year 2024: JPY 21,468 million [(51.4)%]
Fiscal Year 2023: JPY 44,143 million [84.0%]

| | Net income per share | Diluted net income per share | Return on equity | Recurring profit / Total assets | Operating profit / Net sales |
|---|---|---|---|---|---|
| | JPY | JPY | % | % | % |
| FY ended March 31, 2025 | 56.22 | 40.96 | 24.6 | 12.8 | 6.8 |
| FY ended March 31, 2024 | 130.91 | 100.12 | 95.6 | 10.5 | 5.5 |

(Reference) Share of profit of entities accounted for using equity method Fiscal Year 2024: JPY (34) million
Fiscal Year 2023: JPY (248) million

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Equity per share |
|---|---|---|---|---|
| | JPY million | JPY million | % | JPY |
| As of March 31, 2025 | 216,625 | 88,268 | 37.5 | 255.81 |
| As of March 31, 2024 | 205,000 | 71,679 | 31.2 | 201.15 |

(Reference) Ownership equity As of March 31, 2025: JPY 81,269 million
As of March 31, 2024: JPY 63,904 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---|---|---|---|---|
| | JPY million | JPY million | JPY million | JPY million |
| FY ended March 31, 2025 | 25,899 | (604) | (6,404) | 87,075 |
| FY ended March 31, 2024 | 21,422 | 851 | (7,119) | 68,143 |

## 2. Dividend Status

| | Dividend per share | | | | | Total cash dividends (annual) | Dividend payout ratio (Consolidated) | Dividend on equity ratio (Consolidated) |
|---|---|---|---|---|---|---|---|---|
| | End of Q1 | End of Q2 | End of Q3 | End of FY | Annual Total | | | |
| | JPY | JPY | JPY | JPY | JPY | JPY million | % | % |
| FY ended March 31, 2024 | — | 0.00 | — | 5.00 | 5.00 | 1,619 | 3.8 | 3.6 |
| FY ended March 31, 2025 | — | 5.00 | — | 5.00 | 10.00 | 3,238 | 17.8 | 4.4 |
| FY ending March 31, 2026 (Estimate) | — | 5.00 | — | 5.00 | 10.00 | | 17.6 | |

## 3. Consolidated Earnings Forecasts for the Fiscal Year ending March 31, 2026 (April 1, 2025 – March 31, 2026)

(The percentage figures for full fiscal year indicate rate of gain or loss compared with the previous FY; Those for the six-month period represent the change compared with the same term in the previous FY.)

| | Net sales | | Operating profit | | Recurring profit | | Net income attributable to shareholders of the parent | | Net income per share |
|---|---|---|---|---|---|---|---|---|---|
| | JPY million | % | JPY million | % | JPY million | % | JPY million | % | JPY |
| Six months ending September 30, 2025 | 219,500 | 1.5 | 18,000 | 3.3 | 17,100 | 2.2 | 9,900 | (6.6) | 31.16 |
| FY ending March 31, 2026 | 441,400 | 2.2 | 32,400 | 10.8 | 30,900 | 14.7 | 18,100 | 1.3 | 56.97 |

(Notes)

(1) Significant changes in the scope of consolidation during the period: No

(2) Changes in accounting policies, procedures or reporting methods used in preparation of financial statements and restatements
- (i) Changes in accounting policies accompanying revision of accounting standards, etc.: Yes
- (ii) Changes in accounting policies other than (i) above: No
- (iii) Changes in accounting estimates: No
- (iv) Restatements: No

(Note) For details, please refer to “3. Consolidated Financial Statements and Notes (5) Notes Regarding Consolidated Financial Statements (Changes in accounting policies)” on p. 19 of the attached document.

(3) Total number of outstanding shares (common stock)
- (i) Total number of outstanding shares at term end (including treasury stock)
  As of March 31, 2025: 329,389,515 shares As of March 31, 2024: 329,389,515 shares
- (ii) Total treasury stock at term end
  As of March 31, 2025: 11,694,621 shares As of March 31, 2024: 11,694,361 shares
- (iii) Average number of outstanding shares during the period
  FY ended March 31, 2025: 317,695,021 shares FY ended March 31, 2024: 321,303,270 shares

(Note) The Company has introduced a stock delivery trust system, and the Company’s shares held by the trust are included in the number of treasury stock deducted from the calculation of the number of treasury stock at the end of the period and the average number of shares during the period.

(Reference) Summary of Non-Consolidated Financial Results

**1. Results of the Fiscal Year Ended March 31, 2025 (April 1, 2024 - March 31, 2025)**

(1) Non-Consolidated Financial Results

(The percentage figures indicate rate of gain or loss compared with the previous fiscal year.)

| | Net sales | | Operating profit | | Recurring profit | | Net income | |
|---|---|---|---|---|---|---|---|---|
| | JPY million | % | JPY million | % | JPY million | % | JPY million | % |
| FY ended March 31, 2025 | 412,941 | 2.3 | 30,712 | 23.3 | 29,059 | 32.8 | 21,264 | (52.3) |
| FY ended March 31, 2024 | 403,461 | 3.1 | 24,916 | 121.4 | 21,879 | 139.9 | 44,554 | 96.3 |

| | Net income per share | Diluted net income per share |
|---|---|---|
| | JPY | JPY |
| FY ended March 31, 2025 | 66.93 | 48.76 |
| FY ended March 31, 2024 | 138.67 | 106.05 |

(2) Non-consolidated financial position

| | Total assets | Net assets | Equity ratio | Equity per share |
|---|---|---|---|---|
| | JPY million | JPY million | % | JPY |
| As of March 31, 2025 | 205,449 | 83,663 | 40.5 | 262.11 |
| As of March 31, 2024 | 192,851 | 65,555 | 33.9 | 205.58 |

(Reference) Ownership equity As of March 31, 2025: JPY 83,271 million
As of March 31, 2024: JPY 65,312 million

**2. Earnings Forecasts for the Fiscal Year ending March 31, 2026 (April 1, 2025 - March 31, 2026)**

(The percentage figures for full fiscal year indicate rate of gain or loss compared with the previous FY; Those for the six-month period represent the change compared with the same term in the previous FY.)

| | Net sales | | Recurring profit | | Net income | | Net income per share |
|---|---|---|---|---|---|---|---|
| | JPY million | % | JPY million | % | JPY million | % | JPY |
| Six months ending September 30, 2025 | 209,500 | 1.5 | 17,800 | 1.5 | 11,600 | (3.6) | 36.51 |
| FY ending March 31, 2026 | 421,400 | 2.0 | 32,200 | 10.8 | 20,900 | (1.7) | 65.79 |

- These financial statements are not subject to auditing under the Financial Instruments and Exchange Act.

- Explanation on the proper use of the business forecasts, and other special notices:
  (Note on the business forecasts and other forward-looking statements)
  The business forecasts and other forward-looking statements contained in this report are based on information currently available to Leopalace21 (hereinafter the “Company”) and on certain assumptions that the Company has judged to be reasonable. Readers should be aware that a variety of factors might cause actual results to differ significantly from these forecasts. Please refer to “1. Summary of Business Results, (4) Future Prospects” on p. 7 of the attached document for the assumptions used in forecasting business results and precautions regarding the use of business results forecasts.

  (Method for the acquisition of supplemental explanatory material)
  Supplemental Explanatory Material is planned to be posted on the Company’s website on May 9, 2025.

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## 1. Summary of Business Results

### (1) Analysis of Business Results

(JPY million)

| | FY ended March 31, 2025 | FY ended March 31, 2024 | Difference | Percentage change |
|---|---|---|---|---|
| Net sales | 431,831 | 422,671 | +9,159 | +2.2% |
| Cost of sales | 354,537 | 353,836 | +700 | +0.2% |
| Gross profit (ratio) | 77,293 (17.9%) | 68,835 (16.3%) | +8,458 | +12.3% (+1.6 p) |
| Selling, general and administrative expense | 48,062 | 45,521 | +2,541 | +5.6% |
| Operating profit (loss) (ratio) | 29,231 (6.8%) | 23,313 (5.5%) | +5,917 | +25.4% (+1.3 p) |
| EBITDA (Operating profit (loss) + Depreciation) | 32,734 | 27,974 | +4,759 | +17.0% |
| Recurring profit (loss) | 26,936 | 19,476 | +7,459 | +38.3% |
| Net income (loss) attributable to shareholders of the parent | 17,861 | 42,062 | (24,200) | (57.5%) |

(Summary of business results)

Net sales for the fiscal year ended March 31, 2025 amounted to JPY 431,831 million, up 2.2% year on year, despite the occupancy rate trending downward, due to an increasing trend in the average unit rent. Operating profit was JPY 29,231 million, up 25.4% year on year, due to improved profitability that absorbed increases in the cost of sales and SG&A expenses. Recurring profit was JPY 26,936 million, up 38.3% year on year, mainly due to the reduction in interest expenses through refinancing.

Net income attributable to shareholders of the parent was JPY 17,861 million, down 57.5% year on year, mainly due to the recording of JPY 8,744 million in income taxes-deferred, resulting from a partial reversal of deferred tax assets, despite recording JPY 1,394 million in a reversal of provision for losses related to repairs.

EBITDA for the fiscal year ended March 31, 2025 was JPY 32,734 million, an increase of 17.0% year on year.

(Results by segment)

(JPY million)

| | Net sales | | | Operating profit (loss) | | |
|---|---|---|---|---|---|---|
| | FY ended March 31, 2025 | FY ended March 31, 2024 | Difference | FY ended March 31, 2025 | FY ended March 31, 2024 | Difference |
| Leasing Business | 416,918 | 407,489 | +9,428 | 38,059 | 30,386 | +7,673 |
| Elderly Care Business | 13,726 | 14,007 | (280) | (803) | (621) | (182) |
| Other Businesses | 1,186 | 1,175 | +10 | (2,608) | (2,391) | (217) |
| Adjustments | – | – | – | (5,416) | (4,059) | (1,356) |
| Total | 431,831 | 422,671 | +9,159 | 29,231 | 23,313 | +5,917 |

(i) Leasing Business

For the fiscal year ended March 31, 2025, the occupancy rate at the end of the period was 87.57%, down 0.46 points from the end of the previous fiscal year, with an average occupancy rate of 85.56%, down 0.43 points YoY. The index of average unit rent for new contracts (the index in April 2016 deemed to be 100) at the end of the period was 107, up 6 points YoY.

Consequently, net sales for the fiscal year ended March 31, 2025 increased by 2.3% YoY to JPY 416,918 million due to elevated average unit rent and other factors. Operating profit was JPY 38,059 million, a growth of 25.3% YoY, mainly due to the increased revenue and improved profitability resulting from the favorable cost structure.

(ii) Elderly Care Business

In the Elderly Care Business, net sales for the fiscal year ended March 31, 2025 decreased by 2.0% YoY to JPY 13,726 million and operating loss amounted to JPY 803 million, an increase in loss of JPY 182 million YoY.

The number of facilities at the end of the period was 85.

(iii) Other Businesses

In Other Businesses, net sales for the fiscal year ended March 31, 2025 increased by 0.9% YoY to JPY 1,186 million and operating loss amounted to JPY 2,608 million, an increase in loss of JPY 217 million YoY.

**(2) Analysis of Consolidated Financial Position**

(JPY million)

| | March 31, 2025 | March 31, 2024 | Difference | Percentage change |
|---|---|---|---|---|
| Assets | 216,625 | 205,000 | +11,625 | +5.7% |
| Liabilities | 128,356 | 133,320 | (4,963) | (3.7)% |
| Net assets | 88,268 | 71,679 | +16,588 | +23.1% |
| Equity ratio | 37.5% | 31.2% | – | +6.3 p |

Assets at the end of the fiscal year ended March 31, 2025 were JPY 216,625 million, an increase of JPY 11,625 million from the end of the previous fiscal year. This was mainly due to decreases of JPY 8,753 million in deferred tax assets, and JPY 1,607 million in other in investments and other assets (reimbursement claims, etc.), while cash and deposits increased by JPY 19,781 million and long-term prepaid expenses increased by JPY 1,058 million and allowance for doubtful accounts (investments and other assets) decreased by JPY 902 million.

Total liabilities amounted to JPY 128,356 million, a reduction of JPY 4,963 million from the end of the previous fiscal year. This was mainly due to increases of JPY 796 million in accounts payable and JPY 2,638 million in advances received, while a decrease of JPY 8,182 million in provision for warranty obligations on completed projects (including previous provision for losses related to repairs) was recorded.

Total net assets increased by JPY 16,588 million from the end of the previous fiscal year to JPY 88,268 million. This was mainly due to an increase of JPY 14,622 million in retained earnings as a result of recording JPY 17,861 million as net income attributable to shareholders of the parent, a reduction of JPY 925 million in non-controlling interests mainly due to payment of treasury stock purchase and dividend to non-controlling shareholder of a consolidated subsidiary, and an increase of JPY 2,791 million in foreign currency translation adjustments due to depreciating JPY, despite payment of dividends of JPY 3,238 million.

The equity ratio increased to 37.5%, a 6.3-point increase from the end of the previous fiscal year.

### (3) Analysis of Cash Flows Position

Net cash provided by operating activities amounted to JPY 25,899 million, an increase of JPY 4,477 million from the previous fiscal year. This was mainly due to payment related to repairs of JPY 6,747 million, a decrease of JPY 916 million in guarantee deposits received, a decrease of JPY 843 million in allowance for doubtful accounts, while income before taxes and other adjustments was JPY 28,077 million, depreciation and amortization were JPY 3,502 million, and there was an increase of JPY 1,997 million in advances received.

Net cash used in investing activities totaled JPY 604 million (JPY 851 million provided in the previous fiscal year). This was mainly due to proceeds from redemption of investment securities of JPY 403 million, while payments for deposit of time deposits were JPY 1,003 million.

Net cash used in financing activities totaled JPY 6,404 million, a decreased payment of JPY 714 million from the previous fiscal year. This was mainly due to repayment of long-term debt of JPY 29,845 million, payment of dividends of JPY 3,238 million, payment for funding costs of JPY 1,049 million, payment for purchase of treasury stock by a consolidated subsidiary from non-controlling shareholders of JPY 990 million, and payment of dividends to non-controlling shareholders of JPY 800 million, whereas proceeds from short-term debt were JPY 30,000 million.

As a result, cash and cash equivalents as of March 31, 2025 was JPY 87,075 million, an increase of JPY 18,931 million from the end of the previous fiscal year.

Free cash flow (cash flows from operating activities and cash flows from investing activities) for the fiscal year ended March 31, 2025 was JPY 25,295 million, an increase of JPY 3,022 million from the end of the previous fiscal year.

(Reference) Trends in cash flow indicators

| | FY ended March 31, 2021 | FY ended March 31, 2022 | FY ended March 31, 2023 | FY ended March 31, 2024 | FY ended March 31, 2025 |
|---|---|---|---|---|---|
| Equity ratio (%) | (5.3) | 0.7 | 14.5 | 31.2 | 37.5 |
| Equity ratio based on market value (%) | 31.1 | 45.7 | 70.5 | 80.1 | 85.6 |
| Ratio of cash flows to interest-bearing debt (years) | – | – | 3.0 | 1.4 | 1.2 |
| Interest coverage ratio (times) | – | – | 2.4 | 5.2 | 14.9 |

Equity ratio: shareholders' equity / total assets
Equity ratio based on market value: market capitalization / total assets
Ratio of cash flows to interest-bearing debt: interest-bearing debt / cash flows from operating activities
Interest coverage ratio: Cash flows from operating activities / interest paid
(Note 1) All calculations are based on consolidated financial figures.
(Note 2) Market capitalization is calculated by multiplying the closing stock price at the end of the fiscal year by the number of shares issued and outstanding (less treasury stock) at the end of the fiscal year.
(Note 3) Cash flows from operating activities are used for cash flow. Interest-bearing debt includes all liabilities on the consolidated balance sheets for which interest is paid. As to the interest paid, interest paid in the Consolidated Statements of Cash Flows is used.
(Note 4) Cash flows to interest-bearing debt ratio and interest coverage ratio for the period from the fiscal year 2020 to the fiscal year 2021 are not shown due to negative cash flows from operating activities.

### (4) Future Prospects

For the fiscal year 2025, the Company expects net sales of JPY 441,400 million, up 2.2% year on year, operating profit of JPY 32,400 million, up 10.8% year on year, recurring profit of JPY 30,900 million, up 14.7% year on year, and net income attributable to shareholders of the parent of JPY 18,100 million, up 1.3% year on year.

As to the details, please refer to the Notice Concerning Formulation of Medium-term Management Plan "New Growth 2028," which was announced separately today.

The above forecasts are based on information available as of the date of publication of this document,

and actual results may differ from the forecasts due to various factors.

### (5) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Ended March 2025 and Fiscal Year Ending March 2026

The Company regards the return of profit to its shareholders as one of the most important management issues, and has established a basic policy to pay stable and continuous dividends based on comprehensive consideration of its business performance, financial condition, etc. through the enhancement of sustainable corporate value and the realization of medium- to long-term growth.
In the Medium-term Management Plan “New Growth 2028” announced today, we have set a target to achieve a dividend payout ratio of 30% by the fiscal year ending March 31, 2028, and we are committed to further enhancing shareholder returns.
In the fiscal year ended March 31, 2024, following steady progress in revising our earnings structure and strengthening our financial base, we took the first step towards regaining trust by resuming dividend payments for the first time in five periods.
As the results of our structural reforms contributed to the stabilization of our performance in the fiscal year ended March 31, 2025, we have already announced that we plan to propose a year-end dividend of JPY 5 per share at the general shareholders’ meeting to be held in June 2025.
For the fiscal year ending March 31, 2026, the Company plans to pay an interim dividend of JPY 5 and a year-end dividend of JPY 5, to make an annual dividend of JPY 10.
This decision is based on a consideration of the balance between financial soundness and investments for growth.
In the coming fiscal periods, we will continue to enhance our profitability and optimize the use of cash flow, while maintaining stable dividends and expanding total returns. We are committed to strengthening shareholder returns through agile acquisition of treasury stock, keeping in mind the expansion of total returns.

## 2. Basic Approach to the Selection of Accounting Standards

The Group prepares its consolidated financial statements in accordance with Japanese GAAP in order to ensure comparability of the consolidated financial statements from period to period and between companies.

The Company’s policy is to respond appropriately to the application of International Financial Reporting Standards (IFRS), considering trends in the ratio of foreign shareholders and trends at other companies in the same industry in Japan.

**3. Consolidated Financial Statements and Notes**

(1) Consolidated Balance Sheet

(JPY million)

| | March 31, 2025 | March 31, 2024 |
|---|---|---|
| **<Assets>** | | |
| **Current assets** | | |
| Cash and deposits | 88,408 | 68,627 |
| Trade receivables | 7,913 | 7,670 |
| Accounts receivable for completed projects | 1,085 | 628 |
| Securities | 100 | – |
| Real estate for sale | 174 | 129 |
| Payment for construction in progress | 229 | 182 |
| Raw materials and supplies | 486 | 533 |
| Prepaid expenses | 2,198 | 1,757 |
| Accounts receivable | 906 | 964 |
| Others | 4,844 | 4,838 |
| Allowance for doubtful accounts | (3,129) | (2,904) |
| **Total current assets** | **103,215** | **82,428** |
| **Non-current assets** | | |
| Property, plant, and equipment | | |
| Buildings and structures | 69,348 | 63,732 |
| Accumulated depreciation | (49,891) | (44,808) |
| Buildings and structures (net) | 19,456 | 18,923 |
| Machinery, equipment, and vehicles | 21,560 | 21,218 |
| Accumulated depreciation | (16,550) | (15,468) |
| Machinery, equipment, and vehicles (net) | 5,009 | 5,750 |
| Land | 32,410 | 31,661 |
| Leased assets | 9,423 | 15,392 |
| Accumulated depreciation | (8,065) | (13,903) |
| Leased assets (net) | 1,358 | 1,488 |
| Construction in progress | 269 | 219 |
| Others | 16,090 | 16,748 |
| Accumulated depreciation | (15,620) | (15,655) |
| Others (net) | 470 | 1,093 |
| **Total property, plant, and equipment** | **58,974** | **59,137** |
| Intangible fixed assets | | |
| Others | 1,002 | 1,358 |
| **Total intangible fixed assets** | **1,002** | **1,358** |
| Investments and other assets | | |
| Investment securities | 4,616 | 4,827 |
| Long-term loans | 486 | 506 |
| Fixed trade receivables | 261 | 273 |
| Long-term prepaid expenses | 1,418 | 359 |
| Deferred tax assets | 42,977 | 51,730 |
| Other | 5,965 | 7,573 |
| Allowance for doubtful accounts | (2,292) | (3,194) |
| **Total investments and other assets** | **53,432** | **62,075** |
| **Total non-current assets** | **113,409** | **122,571** |
| **Total assets** | **216,625** | **205,000** |

(JPY million)

| | March 31, 2025 | March 31, 2024 |
|---|---|---|
| **<Liabilities>** | | |
| **Current liabilities** | | |
| Accounts payable | 8,689 | 7,892 |
| Accounts payable for completed projects | 424 | 104 |
| Short-term debt | 30,000 | – |
| Current portion of long-term debt | – | 620 |
| Lease obligations | 398 | 297 |
| Accounts payable -other | 9,909 | 10,019 |
| Accrued income taxes | 401 | 423 |
| Advances received | 36,493 | 33,855 |
| Customer advances for projects in progress | 340 | 227 |
| Provision for warranty obligations on completed projects | 1,834 | 19 |
| Provision for losses related to repairs | – | 6,660 |
| Provision for losses on construction contracts | 8 | – |
| Provision for apartment vacancy loss | 3,216 | (3,346) |
| Provision for fulfillment of guarantees | 759 | 926 |
| Others | 2,868 | 3,111 |
| **Total current liabilities** | **95,343** | **67,504** |
| **Non-current liabilities** | | |
| Long-term debt | – | 29,225 |
| Lease obligations | 1,232 | 737 |
| Long-term advances received | 5,021 | 5,662 |
| Lease/guarantee deposits received | 6,424 | 7,214 |
| Provision for warranty obligations on completed projects | 5,343 | – |
| Provision for losses related to repairs | – | 8,679 |
| Provision for apartment vacancy loss | 1,121 | 1,337 |
| Provision for stock benefits | 954 | 529 |
| Liability for retirement benefits | 10,380 | 10,011 |
| Others | 2,536 | 2,417 |
| **Total non-current liabilities** | **33,013** | **65,815** |
| **Total liabilities** | **128,356** | **133,320** |
| **<Net assets>** | | |
| **Shareholders' equity** | | |
| Common stock | 100 | 100 |
| Capital surplus | 30,120 | 30,121 |
| Retained earnings | 47,490 | 32,867 |
| Treasury stock | (4,359) | (4,359) |
| **Total shareholders' equity** | **73,350** | **58,729** |
| **Accumulated other comprehensive income** | | |
| Net unrealized gains on other securities | (151) | (85) |
| Foreign currency translation adjustments | 8,122 | 5,330 |
| Remeasurements of defined benefit plans | (51) | (69) |
| **Total accumulated other comprehensive income** | **7,918** | **5,175** |
| **Share subscription rights** | 391 | 242 |
| **Non-controlling interests** | 6,607 | 7,532 |
| **Total net assets** | **88,268** | **71,679** |
| **Total liabilities and net assets** | **216,625** | **205,000** |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

(Consolidated Statements of Income)

(JPY million)

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| **Net sales** | | |
| Sales from Leasing Business | 416,918 | 407,489 |
| Sales from Other Businesses | 14,913 | 15,182 |
| **Total net sales** | **431,831** | **422,671** |
| **Cost of sales** | | |
| Cost of sales from Leasing Business | 338,235 | 337,594 |
| Cost of sales from Other Businesses | 16,302 | 16,241 |
| **Total cost of sales** | **354,537** | **353,836** |
| **Total gross profit** | **77,293** | **68,835** |
| **Selling, general and administrative expense** | | |
| Advertising expenses | 1,936 | 2,388 |
| Sales commission expense | 1,778 | 2,004 |
| Transfer to allowance for doubtful accounts | 413 | (234) |
| Directors' bonuses | 384 | 281 |
| Salary and bonuses | 19,087 | 18,204 |
| Commission fee | 7,357 | 6,175 |
| Retirement benefit cost | 1,110 | 1,087 |
| Rent expense | 1,640 | 1,711 |
| Depreciation and amortization | 560 | 775 |
| Taxes and public charges | 4,544 | 4,376 |
| Others | 9,247 | 8,752 |
| **Total selling, general and administrative expense** | **48,062** | **45,521** |
| **Operating profit (loss)** | **29,231** | **23,313** |
| **Non-operating income** | | |
| Interest income | 65 | 61 |
| Dividend income | 95 | 95 |
| Valuation gains of investment securities | 91 | 108 |
| Foreign exchange gains | – | 582 |
| Others | 325 | 505 |
| **Total non-operating income** | **578** | **1,352** |
| **Non-operating expenses** | | |
| Interest expenses | 1,489 | 3,622 |
| Foreign exchange losses | 167 | – |
| Funding costs | 1,049 | 962 |
| Share of loss of entities accounted for using equity method | 34 | 248 |
| Others | 131 | 356 |
| **Total non-operating expenses** | **2,873** | **5,190** |
| **Recurring profit (loss)** | **26,936** | **19,476** |
| **Extraordinary income** | | |
| Gain on sale of property, plant and equipment | 65 | 9 |
| Gain on sale of shares in subsidiaries | – | 618 |
| Gain on liquidation of subsidiaries | – | 4 |
| Reversal of provision for losses related to repairs | 1,394 | – |
| **Total extraordinary income** | **1,459** | **633** |

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| **Extraordinary losses** | | |
| Loss on sale of property, plant and equipment | – | 0 |
| Loss on retirement of property, plant and equipment | 8 | 38 |
| Impairment loss | 302 | 26 |
| Loss related to repairs | – | 2,730 |
| Loss on valuation of shares in subsidiaries | – | 26 |
| Loss on closure of offices | – | 282 |
| Loss on change in equity | 6 | – |
| **Total extraordinary losses** | **318** | **3,104** |
| **Income (loss) before taxes and other adjustments** | **28,077** | **17,005** |
| **Corporate, inhabitant and enterprise taxes** | **608** | **616** |
| **Income taxes-deferred** | **8,744** | **(26,564)** |
| **Total income taxes** | **9,352** | **(25,948)** |
| **Net income (loss)** | **18,725** | **42,953** |
| **Net income (loss) attributable to non-controlling interests** | **864** | **891** |
| **Net income attributable to shareholders of the parent** | **17,861** | **42,062** |

(Consolidated Statements of Comprehensive Income)

(JPY million)

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| Net income (loss) | **18,725** | **42,953** |
| Other comprehensive income | | |
| Net unrealized gains on other securities | (66) | 12 |
| Foreign currency translation adjustments | 2,791 | 1,213 |
| Remeasurements of defined benefit plans | 18 | (36) |
| **Total other comprehensive income** | **2,743** | **1,189** |
| **Comprehensive income** | **21,468** | **44,143** |
| (Breakdown) | | |
| Comprehensive income attributable to shareholders of the parent | 20,604 | 43,250 |
| Comprehensive income attributable to non-controlling interests | 864 | 892 |

(3) Consolidated Statement of Changes in Net Assets

Fiscal year ended March 2025 (April 1, 2024 to March 31, 2025)

(JPY million)

| | Shareholders' equity | | | | |
|---|---|---|---|---|---|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total |
| Balance at the previous year-end | 100 | 30,121 | 32,867 | (4,359) | 58,729 |
| Changes in the fiscal year | | | | | |
| Dividend of surplus | | | (3,238) | | (3,238) |
| Net income attributable to shareholders of the parent | | | 17,861 | | 17,861 |
| Acquisition of treasury stock | | | | (0) | (0) |
| Changes in shares of parent from transactions with non-controlling interests | | (1) | | | (1) |
| Changes of items other than shareholders' equity (net) | | | | | |
| Total changes in the fiscal year | – | (1) | 14,622 | (0) | 14,621 |
| Balance at the current year-end | 100 | 30,120 | 47,490 | (4,359) | 73,350 |

| | Accumulated other comprehensive income | | | | Share subscription rights | Non-controlling interests | Total net assets |
|---|---|---|---|---|---|---|---|
| | Net unrealized gains on other securities | Foreign currency translation adjustments | Remeas-urements of defined benefit plans | Total | | | |
| Balance at the previous year-end | (85) | 5,330 | (69) | 5,175 | 242 | 7,532 | 71,679 |
| Changes in the fiscal year | | | | | | | |
| Dividend of surplus | | | | | | | (3,238) |
| Net income attributable to shareholders of the parent | | | | | | | 17,861 |
| Acquisition of treasury stock | | | | | | | (0) |
| Changes in shares of parent from transactions with non-controlling interests | | | | | | | (1) |
| Changes of items other than shareholders' equity (net) | (66) | 2,791 | 18 | 2,743 | 149 | (925) | 1,967 |
| Total changes in the fiscal year | (66) | 2,791 | 18 | 2,743 | 149 | (925) | 16,588 |
| Balance at the current year-end | (151) | 8,122 | (51) | 7,918 | 391 | 6,607 | 88,268 |

Fiscal year ended March 2024 (April 1, 2023 to March 31, 2024)

(JPY million)

| | Shareholders' equity | | | | |
|---|---|---|---|---|---|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total |
| Balance at the previous year-end | 100 | 136,240 | (116,006) | (205) | 20,128 |
| Changes in the fiscal year | | | | | |
| Deficit disposition | | (106,847) | 106,847 | | – |
| Net income attributable to shareholders of the parent | | | 42,062 | | 42,062 |
| Acquisition of treasury stock | | | | (6,116) | (6,116) |
| Disposal of treasury stock | | 730 | | 1,962 | 2,692 |
| Change in scope of consolidation | | | (36) | | (36) |
| Changes in shares of parent from transactions with non-controlling interests | | (0) | | | (0) |
| Changes of items other than shareholders' equity (net) | | | | | |
| Total changes in the fiscal year | – | (106,118) | 148,873 | (4,153) | 38,600 |
| Balance at the current year-end | 100 | 30,121 | 32,867 | (4,359) | 58,729 |

| | Accumulated other comprehensive income | | | | Share subscription rights | Non-controlling interests | Total net assets |
|---|---|---|---|---|---|---|---|
| | Net unrealized gains on other securities | Foreign currency translation adjustments | Remeas-urements of defined benefit plans | Total | | | |
| Balance at the previous year-end | (97) | 4,117 | (32) | 3,986 | 284 | 8,522 | 32,922 |
| Changes in the fiscal year | | | | | | | |
| Deficit disposition | | | | | | | – |
| Net income attributable to shareholders of the parent | | | | | | | 42,062 |
| Acquisition of treasury stock | | | | | | | (6,116) |
| Disposal of treasury stock | | | | | | | 2,692 |
| Change in scope of consolidation | | | | | | | (36) |
| Changes in shares of parent from transactions with non-controlling interests | | | | | | | (0) |
| Changes of items other than shareholders' equity (net) | 12 | 1,212 | (36) | 1,188 | (42) | (989) | 156 |
| Total changes in the fiscal year | 12 | 1,212 | (36) | 1,188 | (42) | (989) | 38,757 |
| Balance at the current year-end | (85) | 5,330 | (69) | 5,175 | 242 | 7,532 | 71,679 |

(4) Consolidated Statements of Cash Flows

(JPY million)

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| **Cash flows from operating activities** | | |
| Income (loss) before taxes and other adjustments | 28,077 | 17,005 |
| Depreciation and amortization | 3,502 | 4,660 |
| Impairment loss | 302 | 26 |
| Reversal of provision for losses related to repairs | (1,394) | – |
| Loss related to repairs | – | 2,730 |
| Increase (decrease) in allowance for doubtful accounts | (843) | 1,615 |
| Increase (decrease) in liability for retirement benefits | 396 | 241 |
| Increase (decrease) in provision for stock benefits | 424 | 529 |
| Increase (decrease) in provision for apartment vacancy loss | (346) | 1,093 |
| Loss on closure of offices | – | 282 |
| Interest and dividend income | (160) | (156) |
| Interest expenses | 1,489 | 3,622 |
| Funding costs | 1,049 | 962 |
| Foreign exchange loss (gain) | 167 | (582) |
| Share of loss (profit) of entities accounted for using equity method | 34 | 248 |
| Loss (gain) on sale of property, plant and equipment | (65) | (9) |
| Loss on retirement of property, plant and equipment | 8 | 38 |
| Loss (gain) on valuation of investment securities | (91) | (108) |
| Loss on valuation of shares in subsidiaries | – | 26 |
| Loss (gain) on sale of shares in subsidiaries | – | (618) |
| Loss (gain) on liquidation of subsidiaries | – | (4) |
| Decrease (increase) in accounts receivable | (714) | 164 |
| Decrease (increase) in real estate for sale | (34) | 159 |
| Decrease (increase) in payment for construction in progress | (46) | (23) |
| Decrease (increase) in long-term prepaid expenses | 78 | 166 |
| Increase (decrease) in accounts payable | 522 | 935 |
| Increase (decrease) in customer advances for projects in progress | 112 | 83 |
| Increase (decrease) in advances received | 1,997 | (1,016) |
| Increase (decrease) in guarantee deposits received | (916) | (367) |
| Increase (decrease) in accrued consumption taxes | (464) | 379 |
| Others | 1,564 | (998) |
| Subtotal | 34,652 | 31,085 |
| Interest and dividends received | 382 | 287 |
| Interest paid | (1,735) | (4,080) |
| Payment related to repairs | (6,747) | (5,000) |
| Payment related to office closures | – | (222) |
| Income taxes paid | (652) | (646) |
| **Net cash provided by operating activities** | **25,899** | **21,422** |

(JPY million)

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| **Cash flows from investing activities** | | |
| Payment for purchase of property, plant and equipment | (342) | (247) |
| Proceeds from sale of property, plant and equipment | 127 | 26 |
| Payment for purchase of intangible assets | (147) | (72) |
| Proceeds from redemption of investment securities | 403 | – |
| Payment for purchase of investment securities | (31) | (100) |
| Proceeds from liquidation of subsidiaries | 40 | 85 |
| Proceeds from sale of shares in subsidiaries resulting from change in scope of consolidation | – | 1,165 |
| Payment for loans | (52) | (26) |
| Proceeds from collection of loans | 24 | 55 |
| Payments for deposit of time deposits | (1,003) | (995) |
| Proceeds from withdrawal of time deposits | 200 | 700 |
| Others | 176 | 261 |
| **Net cash provided by (used in) investing activities** | **(604)** | **851** |
| **Cash flows from financing activities** | | |
| Proceeds from short-term debt | 30,000 | – |
| Proceeds from long-term debt | – | 30,000 |
| Repayment of long-term debt | (29,845) | (30,185) |
| Repayment of finance lease obligations | (480) | (654) |
| Payment for funding costs | (1,049) | (962) |
| Payment for acquisition of treasury stock | (0) | (3,466) |
| Payment for purchase of treasury stock by a consolidated subsidiary | (990) | (940) |
| Payment of dividends to non-controlling shareholders | (800) | (910) |
| Proceeds from exercise of stock options | – | 0 |
| Payment of dividends | (3,238) | – |
| **Net cash provided by (used in) financing activities** | **(6,404)** | **(7,119)** |
| **Effect of exchange rate changes on cash and cash equivalents** | **41** | **128** |
| **Net increase (decrease) in cash and cash equivalents** | **18,931** | **15,282** |
| **Cash and cash equivalents at beginning of period** | **68,143** | **52,860** |
| **Cash and cash equivalents at end of period** | **87,075** | **68,143** |

## (5) Notes Regarding Consolidated Financial Statements

(Notes regarding the premise of the Company as a going concern)

There are no relevant items.

(Changes in accounting policies)

(Application of the “Accounting Standard for Current Income Taxes,” Etc.)

The Company has applied the “Accounting Standard for Current Income Taxes” (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; the “Revised Accounting Standard of 2022”), etc. from the beginning of the current fiscal year.

Revisions to categories for recording current income taxes (taxation on other comprehensive income) conform to the transitional treatment in the proviso of paragraph 20-3 of the Revised Accounting Standard of 2022 and to the transitional treatment in the proviso of paragraph 65-2(2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022; the “Revised Guidance of 2022”). This change in accounting policies has no impact on the consolidated financial statements.

In addition, for changes related to the revised treatment in consolidated financial statements when a gain or loss on sale arising from the sale of shares of subsidiaries, etc. among consolidated companies is deferred for tax purposes, the Revised Guidance of 2022 has been applied from the beginning of the current fiscal year. This change in accounting policies has been applied retrospectively, and is reflected in the consolidated financial statements for the previous fiscal year. This change in accounting policies has no impact on the consolidated financial statements for the previous fiscal year.

(Segment information and others)

[Segment information]

1. Overview of Reportable Segments

The Company's reportable segments are components of the Company for which separate financial information is available and which are subject to periodic review by the Board of Directors for the purpose of determining the allocation of management resources and evaluating performance.

The Company has three reportable segments: Leasing Business, Elderly Care Business, and Other Businesses.

The Leasing Business segment leases and manages apartments and other properties, conducts maintenance work, provides broadband services, guarantees rental obligations, provides company housing agency services, operates a solar power generation business, provides small-amount short-term insurance, and acts as a real estate broker.

The Elderly Care Business operates nursing care facilities, and the Other Business operates resort facilities in Guam.

2. Calculation of net sales, profit or loss, assets, liabilities and other items by reportable segment

The accounting method of the reported business segments is in accordance with the accounting standards adopted for the preparation of consolidated financial statements. Reportable segment income (loss) is based on operating profit, and intersegment revenues and transfers are based on prevailing market prices.

3. Information on net sales, profit or loss, assets, liabilities, and other items by reportable segment and breakdown of net sales

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(JPY million)

| | Reportable segments | | | | Adjustments (Note 1) | Amount recorded in consolidated financial statements (Note 2) |
|---|---|---|---|---|---|---|
| | Leasing Business | Elderly Care Business | Other Businesses | Total | | |
| Net sales | | | | | | |
| Ancillary service income | 29,023 | – | – | 29,023 | – | 29,023 |
| Maintenance | 36,663 | – | – | 36,663 | – | 36,663 |
| Company housing agency fee | 1,010 | – | – | 1,010 | – | 1,010 |
| Roof lease solar power generation | 2,642 | – | – | 2,642 | – | 2,642 |
| Construction subcontracting | 1,382 | – | – | 1,382 | – | 1,382 |
| Other | – | 13,726 | 967 | 14,694 | – | 14,694 |
| Sales from contracts with customer | 70,723 | 13,726 | 967 | 85,417 | – | 85,417 |
| Rent income | 322,958 | – | – | 322,958 | – | 322,958 |

(JPY million)

| | Reportable segments | | | | Adjustments (Note 1) | Amount recorded in consolidated financial statements (Note 2) |
|---|---|---|---|---|---|---|
| | Leasing Business | Elderly Care Business | Other Businesses | Total | | |
| Ancillary service income | 17,542 | – | – | 17,542 | – | 17,542 |
| Rental guarantee | 3,828 | – | – | 3,828 | – | 3,828 |
| Furniture insurance | 1,865 | – | – | 1,865 | – | 1,865 |
| Other | – | – | 218 | 218 | – | 218 |
| Other sales | 346,194 | – | 218 | 346,413 | – | 346,413 |
| Sales to external customers | 416,918 | 13,726 | 1,186 | 431,831 | – | 431,831 |
| Inter-segment sales and transfers | 17 | – | 341 | 358 | (358) | – |
| Total | 416,935 | 13,726 | 1,527 | 432,189 | (358) | 431,831 |
| Segment profit (loss) | 38,059 | (803) | (2,608) | 34,647 | (5,416) | 29,231 |
| Segment assets | 51,421 | 3,795 | 27,770 | 82,987 | 133,637 | 216,625 |
| Other items | | | | | | |
| Depreciation | 1,957 | 46 | 1,170 | 3,173 | 329 | 3,502 |
| Increase in property, plant and equipment and intangible assets | 1,236 | 10 | 169 | 1,416 | 67 | 1,483 |

(Notes) 1. The details of adjustments are as follows.

Segment profit (loss)

(JPY million)

| | Fiscal year ended March 31, 2025 | Fiscal year ended March 31, 2024 |
|---|---|---|
| Elimination of intersegment transactions | 256 | 243 |
| Company-wide expenses* | (5,673) | (4,303) |
| Total | (5,416) | (4,059) |

* Corporate expenses mainly consist of general and administrative expenses related to administrative departments that do not belong to any reportable segment.

Segment assets

(JPY million)

| | Fiscal year ended March 31, 2025 | Fiscal year ended March 31, 2024 |
|---|---|---|
| Surplus working capital, long-term investment funds, and assets not attributable to reportable segments, etc. | 133,637 | 123,884 |

Increase in property, plant and equipment and intangible assets

(JPY million)

| | Fiscal year ended March 31, 2025 | Fiscal year ended March 31, 2024 |
|---|---|---|
| Investments in equipment and other assets not attributable to reportable segments | 67 | 92 |

2. Segment profit (loss) is adjusted with operating profit on the consolidated financial statements.

Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(JPY million)

| | Reportable segments | | | | Adjustments (Note 1) | Amount recorded in consolidated financial statements (Note 2) |
|---|---|---|---|---|---|---|
| | Leasing Business | Elderly Care Business | Other Businesses | Total | | |
| Net sales | | | | | | |
| Ancillary service income | 28,757 | – | – | 28,757 | – | 28,757 |
| Maintenance | 35,466 | – | – | 35,466 | – | 35,466 |
| Company housing agency fee | 932 | – | – | 932 | – | 932 |
| Roof lease solar power generation | 2,704 | – | – | 2,704 | – | 2,704 |
| Construction subcontracting | 670 | – | – | 670 | – | 670 |
| Other | – | 14,007 | 864 | 14,871 | – | 14,871 |
| Sales from contracts with customer | 68,531 | 14,007 | 864 | 83,402 | – | 83,402 |
| Rent income | 315,399 | – | – | 315,399 | – | 315,399 |
| Ancillary service income | 17,238 | – | – | 17,238 | – | 17,238 |
| Rental guarantee | 4,223 | – | – | 4,223 | – | 4,223 |
| Furniture insurance | 1,989 | – | – | 1,989 | – | 1,989 |
| Other | 108 | – | 311 | 419 | – | 419 |
| Other sales | 338,958 | – | 311 | 339,269 | – | 339,269 |
| Sales to external customers | 407,489 | 14,007 | 1,175 | 422,671 | – | 422,671 |
| Inter-segment sales and transfers | 22 | – | 284 | 307 | (307) | – |
| Total | 407,512 | 14,007 | 1,460 | 422,979 | (307) | 422,671 |
| Segment profit (loss) | 30,386 | (621) | (2,391) | 27,373 | (4,059) | 23,313 |
| Segment assets | 53,968 | 4,164 | 22,982 | 81,115 | 123,884 | 205,000 |
| Other items | | | | | | |
| Depreciation | 2,952 | 51 | 1,149 | 4,153 | 507 | 4,660 |
| Increase in property, plant and equipment and | 1,017 | 15 | 54 | 1,087 | 92 | 1,180 |

(JPY million)

| | Reportable segments | | | | Adjustments (Note 1) | Amount recorded in consolidated financial statements (Note 2) |
|---|---|---|---|---|---|---|
| | Leasing Business | Elderly Care Business | Other Businesses | Total | | |
| intangible assets | | | | | | |

[Related information]

**Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)**

1. Information by product and service

This information is omitted because the same disclosure is made in the segment information.

2. Information by region

(1) Net sales

This information is omitted because sales to external customers in Japan account for more than 90% of the net sales in the consolidated statements of income.

(2) Property, plant, and equipment

(JPY million)

| Japan | Guam, U.S. Territory | Other | Total |
|---|---|---|---|
| 35,365 | 23,602 | 6 | 58,974 |

3. Information by major customer

Sales to external customers are omitted because there are no sales to specific customers that account for 10% or more of the net sales in the consolidated statements of income.

**Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)**

1. Information by product and service

This information is omitted because the same disclosure is made in the segment information.

2. Information by region

(1) Net sales

This information is omitted because sales to external customers in Japan account for more than 90% of the net sales in the consolidated statements of income.

(2) Property, plant, and equipment

(JPY million)

| Japan | Guam, U.S. Territory | Other | Total |
|---|---|---|---|
| 36,976 | 22,154 | 7 | 59,137 |

3. Information by major customer

Sales to external customers are omitted because there are no sales to specific customers that account for 10% or more of the net sales in the consolidated statements of income.

**[Information on impairment loss of non-current assets by reportable segment]**

**Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)**

(JPY million)

| | Leasing Business | Elderly Care Business | Other Businesses | Corporate or elimination | Total |
|---|---|---|---|---|---|
| Impairment loss | 64 | 19 | — | 218 | 302 |

**Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)**

(JPY million)

| | Leasing Business | Elderly Care Business | Other Businesses | Corporate or elimination | Total |
|---|---|---|---|---|---|
| Impairment loss | 26 | — | — | — | 26 |

**[Information on amortization of goodwill and unamortized balance by reportable segment]**

**Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024) and Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)**

There are no relevant items.

**[Information on gain on negative goodwill by reportable segment]**

**Fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024) and Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)**

There are no relevant items.

(Per share information)

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| Net assets per share | JPY 255.81 | JPY 201.15 |
| Net income per share | JPY 56.22 | JPY 130.91 |
| Diluted net income per share | JPY 40.96 | JPY 100.12 |

(Note) The basis for calculating net income per share and diluted net income per share is as follows.

| | FY ended March 31, 2025 (Apr 2024–Mar 2025) | FY ended March 31, 2024 (Apr 2023–Mar 2024) |
|---|---|---|
| Net income per share | | |
| Net income attributable to shareholders of the parent (JPY million) | 17,861 | 42,062 |
| Amount not attributable to common shareholders (JPY million) | – | – |
| Net income attributable to shareholders of the parent for common stock (JPY million) | 17,861 | 42,062 |
| Average number of shares of common stock during the period (thousand shares) | 317,695 | 321,303 |
| | | |
| Diluted net income per share | | |
| Adjustment of net income attributable to shareholders of the parent (JPY million) | – | – |
| Increase in common stock (thousand shares) | 118,374 | 98,808 |
| Dilutive stock without dilutive effects and excluded from calculation of diluted net income per share | – | – |

(Significant subsequent events)

There are no relevant items.