Note: This document has been translated from the Japanese original for reference purposes only.
In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

June 27, 2025

To whom it may concern:

Company name: AZ-COM MARUWA Holdings Inc.
Name of representative: Masaru Wasami, President
(Stock code: 9090: TSE Prime Market)
Inquiries: Masanao Kuzuno, Director Executive Operating Officer General Manager of Corporate Management Group
(Telephone: +81-48-991-1000)

Notice Concerning Controlling Shareholder, etc.

The Company hereby informs you of the following matters concerning its controlling shareholder, etc. related to Masaru Wasami, who is its controlling shareholder other than its parent company, and WASAMI CO., LTD., which is an other related company.

1. Trade names, etc. of the parent company, controlling shareholder (excluding the parent company), other related companies, or the parent companies of other related companies

(As of March 31, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. where issued stock certificates, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Masaru Wasami	Controlling shareholder (excluding the parent company)	19.42	35.13	54.55	-
WASAMI CO., LTD. (Note 1)	Other related company	14.94	-	14.94	-

(Note 1) WASAMI CO., LTD. has been classified as an other related company because, in addition to its role as the asset management company of the Company's President & CEO, it has become involved in other businesses and has substantial influence despite its shareholding ratio of less than 20%.

.

2. Position of the Company within the corporate group of the parent company, etc., and relationship with the parent company, etc.

WASAMI Co., Ltd.'s main purpose is to manage the personal assets of our representative director, Masaru Wasami, and it also engages in real estate rental and management, but there are no business transactions between the two companies. Therefore, the Company recognizes that there are no business restrictions, risks, or advantages arising from belonging to the corporate group of the parent company, etc., and that the independence of the Company's management is ensured.

The sole Director of the company is Masaru Wasami, who also serves as the Representative Director of the Company.

(Concurrent positions held by officers)

Position at the Company	Name	Position held at the other related company	Reasons for assuming the position at the other related company
Representative Director	Masaru Wasami	Representative Director	For personal asset management

(Note) Of the 14 Directors of the Company, only one Director also serves as an officer of other related companies.

3. Matters concerning transactions with the controlling shareholder, etc.
   Not applicable.

4. Implementation of measures to protect minority shareholders when conducting transactions with the controlling shareholder
   Masaru Wasami, the founder and Representative Director of the Company, is the controlling shareholder, owning a majority of the voting rights of the Company. Transactions with the controlling shareholder. are conducted in accordance with laws and regulations as well as internal rules and are subject to resolution by the Board of Directors when necessary. In addition, the Audit & Supervisory Board and Internal Audit Office conduct audits to monitor the appropriateness of such transactions.
   If the possibility of conducting transactions arises in the future, the Company will adopt the basic policy of applying appropriate terms in line with terms of general transactions. The appropriateness of the transaction details and terms will be reviewed by a Special Committee composed of Independent Outside Directors and will be decided by the Board of Directors or other decision-making bodies based on the results of the review to ensure that interests of minority shareholders are not harmed.