Translation

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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2026 (Based on Japanese GAAP)

November 13, 2026

Company name: DAIHO CORPORATION
Stock exchange listing: Tokyo
Stock code: 1822 URL https://www.daiho.co.jp
Representative: President and Chief Executive Officer Hiroshi Masuda
Inquiries: Executive Officer, General Manager of Accounting Department Yoshinori Umehara TEL 03-3297-7406
Scheduled date to file Semi-annual Securities Report: November 13, 2026
Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: No
Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2026	72,355	11.0	2,335	160.9	2,029	91.3	974	–
Six months ended September 30, 2025	65,192	(3.6)	895	43.0	1,060	208.5	43	(91.1)

Note: Comprehensive income Six months ended September 30, 2026 ¥(400) million [–%]
Six months ended September 30, 2025 ¥817 million [–%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2026	11.41	11.40
Six months ended September 30, 2025	0.49	0.49

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2026	153,813	70,845	44.9
As of March 31, 2026	155,902	77,225	48.4

Reference: Equity As of September 30, 2026 ¥69,062 million
As of March 31, 2026 ¥75,463 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2026	–	–	–	34.00	34.00
Year ending March 31, 2027	–	–			
Year ending March 31, 2027 (Forecast)			–	38.00	38.00

Note: Revisions to the cash dividend forecasts most recently announced: No

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	157,000	12.3	6,800	(1.4)	8,000	9.1	4,700	3.1	55.70

Note: Revisions to the financial results forecasts most recently announced: No

4. Notes

(1) Significant changes in the scope of consolidation during the six months ended September 30, 2026: No

(2) Application of special accounting methods for preparing semi-annual consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	86,015,815 shares	As of March 31, 2026	90,415,815 shares

Number of treasury shares at the end of the period

As of September 30, 2026	1,629,645 shares	As of March 31, 2026	2,099,930 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	85,463,951 shares	Six months ended September 30, 2025	88,203,016 shares

Note: The Company has introduced a share distribution trust system for delivering shares to the Company's Directors, etc. via a trust. The Company's shares that are owned by the trust (437,000 shares) are included in "number of treasury shares at the end of the period," and in calculating and presenting "average number of shares during the period," the Company has considered the shares owned by said trust to be included.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the consolidated forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Results may differ materially from the consolidated forecasts due to various factors.

Semi-annual consolidated financial statements
Consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	24,810	18,159
Notes receivable, accounts receivable from completed construction contracts and other	90,554	96,802
Electronically recorded monetary claims - operating	46	55
Costs on construction contracts in progress	1,328	1,737
Short-term loans receivable	5	4
Advances paid	3,568	2,654
Consumption taxes refund receivable	2,565	1,836
Other	947	955
Allowance for doubtful accounts	(109)	(103)
Total current assets	123,718	122,103
Non-current assets		
Property, plant and equipment		
Buildings and structures	11,550	11,532
Machinery, vehicles, tools, furniture and fixtures	7,749	7,824
Land	7,528	7,413
Leased assets	222	221
Construction in progress	42	159
Accumulated depreciation	(11,985)	(12,175)
Total property, plant and equipment	15,108	14,976
Intangible assets	871	877
Investments and other assets		
Investment securities	14,061	13,336
Long-term loans receivable	1,188	1,636
Deferred tax assets	259	261
Other	3,045	2,969
Allowance for doubtful accounts	(2,350)	(2,348)
Total investments and other assets	16,203	15,856
Total non-current assets	32,184	31,710
Total assets	155,902	153,813

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	23,635	23,384
Electronically recorded obligations - operating	7,298	5,832
Short-term borrowings	2,350	4,350
Current portion of long-term borrowings	–	579
Income taxes payable	2,573	845
Advances received on construction contracts in progress	5,703	7,107
Deposits received	18,922	21,406
Provision for warranties for completed construction	620	769
Provision for bonuses	784	801
Provision for loss on construction contracts	1,741	1,224
Provision for shareholder benefit program	35	55
Provision for performance-linked compensation	55	–
Other	827	668
Total current liabilities	64,549	67,024
Non-current liabilities		
Long-term borrowings	6,000	8,175
Deferred tax liabilities	1,294	782
Provision for share awards	168	193
Provision for retirement benefits for directors (and other officers)	33	57
Provision for retirement benefits for directors (and executive officers)	35	51
Retirement benefit liability	5,909	6,017
Other	687	666
Total non-current liabilities	14,128	15,943
Total liabilities	78,677	82,968
Net assets		
Shareholders' equity		
Share capital	10,000	10,000
Capital surplus	42,334	38,826
Retained earnings	19,858	17,812
Treasury shares	(1,834)	(1,268)
Total shareholders' equity	70,359	65,371
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,440	3,035
Foreign currency translation adjustment	(105)	(88)
Remeasurements of defined benefit plans	769	744
Total accumulated other comprehensive income	5,104	3,691
Share acquisition rights	31	20
Non-controlling interests	1,729	1,762
Total net assets	77,225	70,845
Total liabilities and net assets	155,902	153,813

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	65,192	72,355
Cost of sales	60,278	65,526
Gross profit	4,913	6,828
Selling, general and administrative expenses	4,018	4,493
Operating profit	895	2,335
Non-operating income		
Interest income	23	58
Dividend income	105	116
Foreign exchange gains	213	–
Other	64	72
Total non-operating income	406	246
Non-operating expenses		
Interest expenses	49	101
Guarantee commission	31	36
Commission expenses	63	47
Provision of allowance for doubtful accounts	73	0
Foreign exchange losses	–	347
Other	23	19
Total non-operating expenses	240	553
Ordinary profit	1,060	2,029
Extraordinary income		
Gain on sale of non-current assets	135	19
Other	5	3
Total extraordinary income	140	22
Extraordinary losses		
Loss on sale and retirement of non-current assets	17	23
Loss on litigation	5	1
Loss on valuation of investment securities	425	289
Impairment losses	0	0
Other	8	–
Total extraordinary losses	457	314
Profit before income taxes	744	1,737
Income taxes - current	757	592
Income taxes - deferred	(116)	132
Total income taxes	640	724
Profit	103	1,012
Profit attributable to non-controlling interests	60	37
Profit attributable to owners of parent	43	974

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	103	1,012
Other comprehensive income		
Valuation difference on available-for-sale securities	775	(1,404)
Foreign currency translation adjustment	(12)	16
Remeasurements of defined benefit plans, net of tax	(49)	(25)
Total other comprehensive income	713	(1,413)
Comprehensive income	817	(400)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	756	(438)
Comprehensive income attributable to non-controlling interests	60	37

Consolidated statements of cash flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	744	1,737
Depreciation	429	411
Impairment losses	0	0
Loss on litigation	5	1
Increase (decrease) in allowance for doubtful accounts	65	(3)
Increase (decrease) in provision for warranties for completed construction	45	149
Increase (decrease) in provision for bonuses	85	17
Increase (decrease) in retirement benefit liability	104	83
Increase (decrease) in provision for retirement benefits for directors (and other officers)	3	24
Increase (decrease) in provision for retirement benefits for executive officers (and other officers)	4	15
Increase (decrease) in provision for loss on construction contracts	476	(516)
Increase (decrease) in provision for share awards	0	71
Increase (decrease) in provision for shareholder benefit program	14	19
Provision for performance-based remuneration	(31)	(55)
Loss (gain) on sale and retirement of non-current assets	(117)	4
Interest and dividend income	(128)	(174)
Interest expenses	49	101
Foreign exchange losses (gains)	(172)	56
Loss (gain) on sale of investment securities	(10)	–
Loss (gain) on valuation of investment securities	425	289
Decrease (increase) in trade receivables	3,002	(6,258)
Decrease (increase) in inventories	(342)	(406)
Increase (decrease) in trade payables	(3,699)	(1,715)
Increase (decrease) in advances received on construction contracts in progress	(3,359)	1,404
Decrease (increase) in other assets	(236)	1,671
Increase (decrease) in other liabilities	280	2,286
Other loss (gain)	5	14
Subtotal	(2,354)	(770)
Interest and dividends received	126	161
Interest paid	(39)	(102)
Income taxes paid	(621)	(2,291)
Income taxes refund	13	14
Payments for loss on litigation	(3)	(0)
Net cash provided by (used in) operating activities	(2,878)	(2,988)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from investing activities		
Payments into time deposits	(10)	(10)
Proceeds from withdrawal of time deposits	10	10
Purchase of property, plant and equipment	(214)	(357)
Proceeds from sale of property, plant and equipment	250	191
Payments for retirement of property, plant and equipment	(9)	(11)
Purchase of intangible assets	(77)	(91)
Purchase of investment securities	(23)	(1,623)
Proceeds from sale of investment securities	111	–
Proceeds from refund of investment securities	29	6
Net decrease (increase) in short-term loans receivable	6	7
Long-term loan advances	(1,069)	(450)
Net cash provided by (used in) investing activities	(997)	(2,328)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	5,000	2,000
Proceeds from long-term borrowings	–	2,900
Repayments of long-term borrowings	–	(144)
Purchase of treasury shares	(0)	(3,015)
Dividends paid	(2,611)	(3,020)
Dividends paid to non-controlling interests	(7)	(3)
Repayments of lease liabilities	(11)	(8)
Other, net	(26)	(16)
Net cash provided by (used in) financing activities	2,342	(1,309)
Effect of exchange rate change on cash and cash equivalents	154	(40)
Net increase (decrease) in cash and cash equivalents	(1,378)	(6,668)
Cash and cash equivalents at beginning of period	21,657	24,783
Cash and cash equivalents at end of period	20,279	18,115