# Annual Results for the Fiscal Year Ended March 31, 2026

May 13, 2026

EXEO Group, Inc.

# 1. Consolidated Figures

## (1) Overview

(¥bn)

| | FY 2024 | FY 2025 | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|---|
| | | Full year | | | | | Full year | |
| | Full year | Initial plan | Revised plan (Announced on Feb.6,2026) | Actual | YOY | Initial plan accuracy | Plan | YOY |
| Orders received | 712.4 | 720.0 | 780.0 | 811.8 | +14% | +13% | 770.0 | -5% |
| Net sales | 670.8 | 710.0 | 760.0 | 787.7 | +17% | +11% | 750.0 | -5% |
| Gross profit | 15.0% 100.4 | 15.6% 110.5 | 15.6% 118.5 | 14.6% 114.6 | +14% | +4% | 16.5% 123.5 | +8% |
| SG&A expenses | 8.6% 58.0 | 8.9% 63.5 | 8.6% 65.5 | 8.0% 62.6 | +8% | -1% | 9.0% 67.5 | +8% |
| Operating profit | 6.3% 42.4 | 6.6% 47.0 | 7.0% 53.0 | 6.6% 52.0 | +22% | +11% | 7.5% 56.0 | +8% |
| Ordinary profit | 6.5% 43.5 | 6.8% 48.0 | 7.1% 54.0 | 6.7% 52.7 | +21% | +10% | 7.3% 54.5 | +3% |
| Profit attributable to owners of parent | 4.0% 26.8 | 4.2% 30.0 | 4.2% 32.0 | 3.9% 31.0 | +16% | +3% | 4.7% 35.5 | +14% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (2) Orders Received（Previous segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | Full year | Full year | | | | |
| | | | | | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy |
| Orders Received | Telecom Carriers | NTT Group Engineering | Access Engineering | 153.3 | 144.0 | 152.0 | 159.7 | +4% | +11% |
| | | | Network Engineering | 26.3 | 22.0 | 23.0 | 24.7 | -6% | +13% |
| | | | Mobile Engineering | 36.6 | 38.0 | 46.0 | 52.5 | +43% | +38% |
| | | | Sub-total | 216.3 | 204.0 | 221.0 | 237.1 | +10% | +16% |
| | | NCCs | | 35.5 | 32.0 | 32.0 | 32.5 | -8% | +2% |
| | | Sub-total | | 251.8 | 236.0 | 253.0 | 269.6 | +7% | +14% |
| | Urban Infrastructure | Energy | | 128.6 | 118.5 | 123.0 | 132.2 | +3% | +12% |
| | | Public Infrastructure | | 93.6 | 98.0 | 91.0 | 92.2 | -2% | -6% |
| | | Facility Infrastructure | | 29.7 | 27.0 | 25.0 | 28.7 | -3% | +6% |
| | | Sub-total | | 252.0 | 243.5 | 239.0 | 253.2 | +0% | +4% |
| | System Solutions | Information System | | 130.9 | 152.5 | 195.0 | 200.0 | +53% | +31% |
| | | Service | | 26.7 | 30.5 | 32.0 | 32.6 | +22% | +7% |
| | | Overseas Projects | | 50.8 | 57.5 | 61.0 | 56.1 | +11% | -2% |
| | | Sub-total | | 208.5 | 240.5 | 288.0 | 288.9 | +39% | +20% |
| | TOTAL | | | 712.4 | 720.0 | 780.0 | 811.8 | +14% | +13% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (3) Orders Received（New segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | Full year | | | | | Full year | |
| | | | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy | Plan | YOY |
| Orders Received | Communications Infrastructure | NTT Group Engineering | Access Engineering | 153.3 | — | — | 159.7 | +4% | — | 155.0 | -3% |
| | | | Network Engineering | 26.3 | — | — | 24.7 | -6% | — | 22.5 | -9% |
| | | | Mobile Engineering | 36.6 | — | — | 52.5 | +43% | — | 52.0 | -1% |
| | | | Sub-total | 216.3 | — | — | 237.1 | +10% | — | 229.5 | -3% |
| | | NCCs | | 35.5 | — | — | 32.5 | -8% | — | 32.0 | -2% |
| | | Infrastructure Sharing | | 15.8 | — | — | 14.2 | -10% | — | 17.0 | +19% |
| | | Sub-total | | 267.6 | — | — | 283.9 | +6% | — | 278.5 | -2% |
| | Social Infrastructure | Electrical Engineering | | 139.0 | — | — | 143.0 | +3% | — | 152.0 | +6% |
| | | Social Infrastructure Engineering | | 115.1 | — | — | 113.3 | -2% | — | 122.5 | +8% |
| | | Sub-total | | 254.1 | — | — | 256.3 | +1% | — | 274.5 | +7% |
| | System Solutions | Information System | | 163.7 | — | — | 238.8 | +46% | — | 177.0 | -26% |
| | | Service | | 26.7 | — | — | 32.6 | +22% | — | 40.0 | +22% |
| | | Sub-total | | 190.5 | — | — | 271.5 | +42% | — | 217.0 | -20% |
| | TOTAL | | | 712.4 | — | — | 811.8 | +14% | — | 770.0 | -5% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (4) Net Sales（Previous segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | | Full year | | | | |
| | | | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy |
| Net Sales | Telecom Carriers | NTT Group Engineering | Access Engineering | 153.4 | 149.0 | 153.0 | 155.8 | +2% | +5% |
| | | | Network Engineering | 23.9 | 25.0 | 23.0 | 24.1 | +1% | -3% |
| | | | Mobile Engineering | 32.0 | 38.0 | 39.5 | 38.4 | +20% | +1% |
| | | | Sub-total | 209.4 | 212.0 | 215.5 | 218.4 | +4% | +3% |
| | | NCCs | | 43.0 | 35.0 | 36.5 | 37.2 | -13% | +6% |
| | | Sub-total | | 252.5 | 247.0 | 252.0 | 255.6 | +1% | +4% |
| | Urban Infrastructure | Energy | | 97.9 | 104.0 | 110.0 | 125.0 | +28% | +20% |
| | | Public Infrastructure | | 96.0 | 98.0 | 95.0 | 95.8 | -0% | -2% |
| | | Facility Infrastructure | | 23.7 | 26.0 | 25.5 | 27.5 | +16% | +6% |
| | | Sub-total | | 217.6 | 228.0 | 230.5 | 248.4 | +14% | +9% |
| | System Solutions | Information System | | 125.0 | 149.3 | 186.5 | 194.1 | +55% | +30% |
| | | Service | | 26.9 | 31.7 | 33.0 | 34.1 | +27% | +8% |
| | | Overseas Projects | | 48.6 | 54.0 | 58.0 | 55.2 | +14% | +2% |
| | | Sub-total | | 200.6 | 235.0 | 277.5 | 283.5 | +41% | +21% |
| | TOTAL | | | 670.8 | 710.0 | 760.0 | 787.7 | +17% | +11% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (5) Net Sales（New segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | Full year | | | | | Full year | |
| | | | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy | Plan | YOY |
| Net Sales | Communications Infrastructure | NTT Group Engineering | Access Engineering | 153.4 | — | — | 155.8 | +2% | — | 157.0 | +1% |
| | | | Network Engineering | 23.9 | — | — | 24.1 | +1% | — | 26.0 | +8% |
| | | | Mobile Engineering | 32.0 | — | — | 38.4 | +20% | — | 46.0 | +20% |
| | | | Sub-total | 209.4 | — | — | 218.4 | +4% | — | 229.0 | +5% |
| | | NCCs | | 43.0 | — | — | 37.2 | -13% | — | 34.0 | -9% |
| | | Infrastructure Sharing | | 15.9 | — | — | 15.5 | -3% | — | 18.0 | +16% |
| | | Sub-total | | 268.4 | — | — | 271.2 | +1% | — | 281.0 | +4% |
| | Social Infrastructure | Electrical Engineering | | 106.2 | — | — | 135.0 | +27% | — | 137.0 | +1% |
| | | Social Infrastructure Engineering | | 110.0 | — | — | 114.1 | +4% | — | 115.0 | +1% |
| | | Sub-total | | 216.2 | — | — | 249.2 | +15% | — | 252.0 | +1% |
| | System Solutions | Information System | | 159.1 | — | — | 233.1 | +46% | — | 177.0 | -24% |
| | | Service | | 26.9 | — | — | 34.1 | +27% | — | 40.0 | +17% |
| | | Sub-total | | 186.0 | — | — | 267.2 | +44% | — | 217.0 | -19% |
| | TOTAL | | | 670.8 | — | — | 787.7 | +17% | — | 750.0 | -5% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (6) Amount Carried Forward（Previous segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | | | | Full year | | | | |
| | | | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy |
| Amount Carried Forward | Telecom Carriers | NTT Group Engineering | Access Engineering | 29.0 | — | — | 32.9 | +14% | — |
| | | | Network Engineering | 14.9 | — | — | 15.5 | +4% | — |
| | | | Mobile Engineering | 26.9 | — | — | 41.0 | +52% | — |
| | | | Sub-total | 71.0 | — | — | 89.6 | +26% | — |
| | | NCCs | | 35.2 | — | — | 30.5 | -13% | — |
| | | Sub-total | | 106.2 | — | — | 120.2 | +13% | — |
| | Urban Infrastructure | Energy | | 116.2 | — | — | 123.4 | +6% | — |
| | | Public Infrastructure | | 86.9 | — | — | 83.3 | -4% | — |
| | | Facility Infrastructure | | 20.2 | — | — | 21.4 | +6% | — |
| | | Sub-total | | 223.4 | — | — | 228.1 | +2% | — |
| | System Solutions | Information System | | 30.8 | — | — | 36.7 | +19% | — |
| | | Service | | 5.7 | — | — | 4.3 | -25% | — |
| | | Overseas Projects | | 24.0 | — | — | 28.6 | +19% | — |
| | | Sub-total | | 60.6 | — | — | 69.7 | +15% | — |
| | TOTAL | | | 390.3 | — | — | 418.1 | +7% | — |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (7) Amount Carried Forward（New segments）

(¥bn)

| | | | | FY 2024 | FY 2025 | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | Full year | | | | | Full year | |
| | | | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy | Plan | YOY |
| Amount Carried Forward | Communications Infrastructure | NTT Group Engineering | Access Engineering | 29.0 | — | — | 32.9 | +14% | — | — | — |
| | | | Network Engineering | 14.9 | — | — | 15.5 | +4% | — | — | — |
| | | | Mobile Engineering | 26.9 | — | — | 41.0 | +52% | — | — | — |
| | | | Sub-total | 71.0 | — | — | 89.6 | +26% | — | — | — |
| | | NCCs | | 35.2 | — | — | 30.5 | -13% | — | — | — |
| | | Infrastructure Sharing | | 9.8 | — | — | 8.6 | -13% | — | — | — |
| | | Sub-total | | 116.1 | — | — | 128.8 | +11% | — | — | — |
| | Social Infrastructure | Electrical Engineering | | 133.7 | — | — | 141.8 | +6% | — | — | — |
| | | Social Infrastructure Engineering | | 99.7 | — | — | 102.6 | +3% | — | — | — |
| | | Sub-total | | 233.5 | — | — | 244.5 | +5% | — | — | — |
| | System Solutions | Information System | | 34.9 | — | — | 40.4 | +16% | — | — | — |
| | | Service | | 5.7 | — | — | 4.3 | -25% | — | — | — |
| | | Sub-total | | 40.6 | — | — | 44.7 | +10% | — | — | — |
| | TOTAL | | | 390.3 | — | — | 418.1 | +7% | — | — | — |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (8) Segment Profit（Previous segments）

(¥bn)

| | | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|---|
| | | | Full year | | | | |
| | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy |
| Profit | Telecom Carriers | 8.4%<br>21.1 | 8.4%<br>20.8 | 9.5%<br>24.0 | 9.1%<br>23.3 | +10% | +12% |
| | Urban Infrastructure | 5.9%<br>12.9 | 5.9%<br>13.4 | 6.6%<br>15.3 | 6.6%<br>16.4 | +28% | +23% |
| | System Solutions | 4.2%<br>8.4 | 5.4%<br>12.8 | 4.9%<br>13.7 | 4.3%<br>12.2 | +45% | -5% |
| | TOTAL | 42.4 | 47.0 | 53.0 | 52.0 | +22% | +11% |

## (9) Segment Profit（New segments）

(¥bn)

| | | FY 2024 | FY 2025 | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|---|---|
| | | | Full year | | | | | Full year | |
| | | Full year | Initial plan | Revised plan（Announced on Feb.6,2026） | Actual | YOY | Initial plan accuracy | Plan | YOY |
| Profit | Communications Infrastructure | 8.5%<br>22.8 | — | — | 9.3%<br>25.2 | +10% | — | 9.8%<br>27.6 | +9% |
| | Social Infrastructure | 5.3%<br>11.4 | — | — | 5.8%<br>14.5 | +27% | — | 6.0%<br>15.0 | +3% |
| | System Solutions | 4.4%<br>8.2 | — | — | 4.6%<br>12.2 | +49% | — | 6.2%<br>13.4 | +9% |
| | TOTAL | 42.4 | — | — | 52.0 | +22% | — | 56.0 | +8% |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (10) Balance Figures

(¥bn)

| | | FY 2024 Year-end A | FY 2024 Year-end Percentage of total | FY 2025 Year-end B | FY 2025 Year-end Percentage of total | B-A |
|---|---|---|---|---|---|---|
| Current assets | | 387.7 | 60.3% | 417.0 | 60.3% | 29.2 |
| Fixed assets | | 254.7 | 39.7% | 274.1 | 39.7% | 19.3 |
| Total assets | | 642.5 | 100.0% | 691.1 | 100.0% | 48.6 |
| Liabilities | Current | 206.6 | 32.1% | 212.8 | 30.8% | 6.2 |
| | Long-term | 109.1 | 17.0% | 131.5 | 19.0% | 22.4 |
| Total liabilities | | 315.7 | 49.1% | 344.4 | 49.8% | 28.6 |
| Shareholder's equity | | 321.0 | 50.0% | 342.0 | 49.5% | 21.0 |
| Minority interests and stock acquisition rights | | 5.7 | 0.9% | 4.6 | 0.7% | -1.0 |
| Total liabilities and net assets | | 642.5 | 100.0% | 691.1 | 100.0% | 48.6 |

Notes: All amounts less than ¥100m are disregarded.

# 1. Consolidated Figures

## (11) Cash Flows

(¥bn)

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 |
|---|---|---|---|---|
| Net cash provided by (used in) operating activities | 5.4 | 41.9 | 6.8 | 33.2 |
| Net cash provided by (used in) investing activities | -13.3 | -13.5 | -18.4 | -14.9 |
| Net cash provided by (used in) financial activities | 3.2 | -30.5 | 2.8 | -16.5 |
| Free cash flow (Note 2) | -7.8 | 28.3 | -11.5 | 18.2 |
| Net increase (decrease) in cash and cash equivalents ,etc | 1.0 | -0.5 | 0.6 | 0.2 |
| Cash and cash equivalents at end of period | 50.2 | 47.4 | 39.4 | 41.3 |

Notes: 1. All amounts less than ¥100m are disregarded.
2. Free cash flow = Net cash provided by (used in) operating activities + Net cash provided by (used in) investing activities

## (12) Interest-bearing Debt

(¥bn)

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 |
|---|---|---|---|---|
| Short-term | 29.6 | 40.3 | 53.1 | 42.3 |
| Long-term | 86.0 | 66.1 | 80.6 | 99.4 |
| Total | 115.7 | 106.4 | 133.8 | 141.7 |

Notes: 1. All amounts less than ¥100m are disregarded.
2. Including Lease Liabilities.

# 1. Consolidated Figures

## (13) Capital Expenditures

(¥bn)

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 |
|---|---|---|---|---|
| Tangible fixed assets | 12.9 | 18.3 | 18.4 | 12.5 |
| Intangible fixed assets | 2.2 | 2.3 | 2.8 | 3.1 |
| Total | 15.2 | 20.7 | 21.3 | 15.6 |

Note: All amounts less than ¥100m are disregarded.

## (14) Amortization

(¥bn)

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 |
|---|---|---|---|---|
| Depreciation | 8.7 | 10.1 | 11.4 | 12.7 |
| Amortization of goodwill | 3.5 | 3.3 | 3.0 | 3.3 |

Note: All amounts less than ¥100m are disregarded.

# 2. Non-consolidated Figures

## (1) Overview

(¥bn)

| | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|
| | | Full year | | | | |
| | Full year | Initial plan | Revised plan (Announced on Feb.6,2026) | Actual | YOY | Initial plan accuracy |
| Orders received | 321.7 | 300.0 | 305.0 | 322.5 | +0% | +8% |
| Net sales | 293.1 | 295.0 | 300.0 | 314.8 | +7% | +7% |
| Gross profit | 10.9% 32.0 | 10.9% 32.3 | 11.0% 33.0 | 10.7% 33.7 | +5% | +5% |
| SG&A expenses | 5.9% 17.2 | 6.3% 18.6 | 6.3% 18.8 | 6.0% 18.8 | +10% | +1% |
| Operating profit | 5.1% 14.8 | 4.6% 13.7 | 4.7% 14.2 | 4.7% 14.9 | +0% | +9% |
| Ordinary profit | 10.6% 31.0 | 10.7% 31.6 | 10.6% 31.9 | 10.7% 33.6 | +8% | +6% |
| Profit | 6.3% 18.5 | 9.2% 27.0 | 9.0% 27.0 | 8.0% 25.0 | +35% | -7% |

Notes: 1. All amounts less than ¥100m are disregarded.
2. With the transition to the new segments, we will discontinue disclosing non-consolidated figures starting from the first quarter of FY 2026.

# 2. Non-consolidated Figures

## (2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

| | | | FY 2024 | FY 2025 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | Full year | Full year | | | | |
| | | | | Initial plan | Corrective plan (Announced on Feb.6,2026) | Actual | YOY | Initial plan accuracy |
| Orders Received | Telecom Carriers | NTT Group Engineering | 124.1 | 119.0 | 129.0 | 139.6 | +12% | +17% |
| | | NCCs | 22.2 | 19.0 | 20.0 | 20.4 | -8% | +8% |
| | | Sub-total | 146.3 | 138.0 | 149.0 | 160.0 | +9% | +16% |
| | Urban Infrastructure | | 155.9 | 147.0 | 140.5 | 147.3 | -5% | +0% |
| | System Solutions | | 19.4 | 15.0 | 15.5 | 15.1 | -22% | +1% |
| | TOTAL | | 321.7 | 300.0 | 305.0 | 322.5 | +0% | +8% |
| Net Sales | Telecom Carriers | NTT Group Engineering | 117.0 | 125.0 | 123.5 | 125.2 | +7% | +0% |
| | | NCCs | 28.1 | 22.0 | 24.0 | 24.2 | -14% | +10% |
| | | Sub-total | 145.1 | 147.0 | 147.5 | 149.5 | +3% | +2% |
| | Urban Infrastructure | | 127.3 | 134.0 | 136.5 | 149.5 | +17% | +12% |
| | System Solutions | | 20.5 | 14.0 | 16.0 | 15.7 | -23% | +13% |
| | TOTAL | | 293.1 | 295.0 | 300.0 | 314.8 | +7% | +7% |
| Amount Carried Forward | Telecom Carriers | NTT Group Engineering | 51.0 | — | — | 65.4 | +28% | — |
| | | NCCs | 24.3 | — | — | 20.4 | -16% | — |
| | | Sub-total | 75.3 | — | — | 85.8 | +14% | — |
| | Urban Infrastructure | | 163.3 | — | — | 161.2 | -1% | — |
| | System Solutions | | 4.1 | — | — | 3.4 | -16% | — |
| | TOTAL | | 242.8 | — | — | 250.5 | +3% | — |

Notes: 1. All amounts less than ¥100m are disregarded.
2. With the transition to the new segments, we will discontinue disclosing non-consolidated figures starting from the first quarter of FY 2026.

# 3. Segment Reorganization

| Previous segments (～FY 2025) | | | New segments (FY 2026～) | | | Overview |
|---|---|---|---|---|---|---|
| Telecom Carriers | NTT Group Engineering | Access Engineering | Communications Infrastructure | NTT Group Engineering | Access Engineering | Access work and civil engineering work for the NTT Group |
| | | Network Engineering | | | Network Engineering | Network engineering work for the NTT Group |
| | | Mobile Engineering | | | Mobile Engineering | Mobile engineering work for the NTT Group |
| | NCCs | | | NCCs | | Telecommunications infrastructure construction for NCCs (KDDI、Softbank、Rakuten) |
| Urban Infrastructure | Energy | | | Infrastructure Sharing | | Infrastructure sharing, CATV, other telecommunications infrastructure equipment construction (Including global) |
| | Public Infrastructure | | Social Infrastructure | Electrical Engineering | | Electrical and air conditioning work for data centers and other facilities; construction, operation, and maintenance of waste treatment plants, etc. (Including global) |
| | Facility Infrastructure | | | Social Infrastructure Engineering | | Urban civil engineering works such as trenchless tunnels. Construction and maintenance of various communication facilities for public services, railways, and other companies. (Including global) |
| System Solutions | Information System | | System Solutions | Information System | | SI (Contract development of large-scale systems, etc.) NI (Servers, wireless LAN, security, cloud, etc.) (Including global) |
| | Service | | | Service | | Sales and maintenance of customer systems, various licenses, recurring business of fixed amount maintenance of various systems, etc. (Including global) |
| | Overseas Projects | | | | | |

# 《For reference》Orders Received, Net Sales and Segment Profit（Consolidated Figures）

## (1) Orders Received（New segments）

(¥bn)

| | | | | FY 2024 | | | | FY 2025 | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | 1st quarter | Interim | 1-3Q | Full year | 1st quarter | Interim | 1-3Q | Full year |
| Orders Received | Communications Infrastructure | NTT Group Engineering | Access Engineering | 39.1 | 78.8 | 116.4 | 153.3 | 38.7 | 77.5 | 117.9 | 159.7 |
| | | | Network Engineering | 5.5 | 11.8 | 18.1 | 26.3 | 4.8 | 10.4 | 17.3 | 24.7 |
| | | | Mobile Engineering | 7.8 | 15.8 | 27.3 | 36.6 | 11.7 | 24.8 | 38.7 | 52.5 |
| | | | Sub-total | 52.5 | 106.6 | 161.9 | 216.3 | 55.3 | 112.7 | 174.0 | 237.1 |
| | | NCCs | | 10.8 | 20.1 | 27.5 | 35.5 | 8.8 | 15.1 | 22.7 | 32.5 |
| | | Infrastructure Sharing | | 4.4 | 7.9 | 11.6 | 15.8 | 3.3 | 6.7 | 10.4 | 14.2 |
| | | Sub-total | | 67.7 | 134.7 | 201.1 | 267.6 | 67.5 | 134.6 | 207.2 | 283.9 |
| | Social Infrastructure | Electrical Engineering | | 21.1 | 74.5 | 101.8 | 139.0 | 27.3 | 73.0 | 102.9 | 143.0 |
| | | Social Infrastructure Engineering | | 23.3 | 54.7 | 80.2 | 115.1 | 24.1 | 51.4 | 77.9 | 113.3 |
| | | Sub-total | | 44.4 | 129.3 | 182.0 | 254.1 | 51.4 | 124.5 | 180.9 | 256.3 |
| | System Solutions | Information System | | 46.7 | 88.0 | 128.2 | 163.7 | 76.7 | 144.3 | 192.3 | 238.8 |
| | | Service | | 9.9 | 14.9 | 21.1 | 26.7 | 11.8 | 18.2 | 24.3 | 32.6 |
| | | Sub-total | | 56.6 | 103.0 | 149.3 | 190.5 | 88.5 | 162.6 | 216.7 | 271.5 |
| | TOTAL | | | 168.9 | 367.1 | 532.5 | 712.4 | 207.5 | 421.8 | 604.9 | 811.8 |

Notes: All amounts less than ¥100m are disregarded.

## (2) Net Sales（New segments）

(¥bn)

| | | | | FY 2024 | | | | FY 2025 | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | 1st quarter | Interim | 1-3Q | Full year | 1st quarter | Interim | 1-3Q | Full year |
| Net Sales | Communications Infrastructure | NTT Group Engineering | Access Engineering | 36.4 | 71.3 | 108.5 | 153.4 | 35.5 | 73.5 | 110.4 | 155.8 |
| | | | Network Engineering | 4.6 | 9.6 | 15.0 | 23.9 | 4.8 | 9.7 | 15.6 | 24.1 |
| | | | Mobile Engineering | 5.2 | 11.0 | 18.4 | 32.0 | 6.1 | 14.3 | 23.5 | 38.4 |
| | | | Sub-total | 46.2 | 92.0 | 142.0 | 209.4 | 46.5 | 97.5 | 149.5 | 218.4 |
| | | NCCs | | 9.4 | 19.9 | 31.0 | 43.0 | 8.0 | 16.2 | 25.4 | 37.2 |
| | | Infrastructure Sharing | | 2.3 | 4.9 | 8.6 | 15.9 | 3.1 | 6.5 | 10.5 | 15.5 |
| | | Sub-total | | 58.1 | 116.8 | 181.8 | 268.4 | 57.7 | 120.3 | 185.5 | 271.2 |
| | Social Infrastructure | Electrical Engineering | | 15.0 | 38.1 | 65.3 | 106.2 | 22.9 | 53.8 | 94.4 | 135.0 |
| | | Social Infrastructure Engineering | | 17.8 | 39.4 | 64.9 | 110.0 | 18.1 | 41.7 | 66.4 | 114.1 |
| | | Sub-total | | 32.8 | 77.6 | 130.2 | 216.2 | 41.0 | 95.6 | 160.9 | 249.2 |
| | System Solutions | Information System | | 28.1 | 65.4 | 107.7 | 159.1 | 32.3 | 89.4 | 151.4 | 233.1 |
| | | Service | | 6.2 | 13.5 | 19.3 | 26.9 | 7.3 | 15.8 | 23.1 | 34.1 |
| | | Sub-total | | 34.4 | 78.9 | 127.1 | 186.0 | 39.7 | 105.3 | 174.5 | 267.2 |
| | TOTAL | | | 125.4 | 273.4 | 439.2 | 670.8 | 138.5 | 321.3 | 520.9 | 787.7 |

Notes: All amounts less than ¥100m are disregarded.

## (3) Segment Profit（New segments）

(¥bn)

| | | FY 2024 | | | | FY 2025 | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | 1st quarter | Interim | 1-3Q | Full year | 1st quarter | Interim | 1-3Q | Full year |
| Profit | Communications Infrastructure | 7.7% | 7.5% | 7.8% | 8.5% | 9.1% | 9.1% | 8.9% | 9.3% |
| | | 4.4 | 8.7 | 14.2 | 22.8 | 5.2 | 10.9 | 16.5 | 25.2 |
| | Social Infrastructure | -4.8% | -1.0% | 1.0% | 5.3% | 0.4% | 1.4% | 3.4% | 5.8% |
| | | -1.5 | -0.7 | 1.3 | 11.4 | 0.1 | 1.3 | 5.5 | 14.5 |
| | System Solutions | 0.1% | 3.0% | 3.3% | 4.4% | 0.5% | 3.9% | 3.9% | 4.6% |
| | | 0.0 | 2.3 | 4.1 | 8.2 | 0.1 | 4.1 | 6.7 | 12.2 |
| | TOTAL | 2.9 | 10.3 | 19.7 | 42.4 | 5.6 | 16.4 | 28.8 | 52.0 |

Notes: All amounts less than ¥100m are disregarded.

## Disclaimer Regarding Forward-Looking Statements

Forward-looking statements in this document are based on information available to our company as of the date of publication. Actual results may differ materially from these forecasts due to various factors.

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