May 12, 2026

For Immediate Release
(English translation of the original Japanese document)

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Notice Regarding Abolition of Restricted Shares Remuneration Plan

Kakaku.com, Inc. (the "Company") hereby announces that, at its Board of Directors meeting held on May 12, 2026, it has resolved to abolish the restricted shares remuneration plan for Directors of the Company, subject to the successful completion of the tender offer (the "Tender Offer") by Kamgras 1 K.K. for the Company's common shares (the "Company Shares") and share acquisition rights, as described in the "Announcement of Opinion in Favor of and Recommendation to Tender in the Tender Offer for the Company's Shares, etc. by Kamgras 1 K.K." (the "Company's Opinion Press Release") separately announced today. Details are as follows.

1. Background and Rationale for the Abolition of the Plan

At its Board of Directors meeting held on May 15, 2024, the Company resolved to introduce a restricted shares remuneration plan for its Executive Directors following a review of its executive compensation system. The primary objective of the plan was to provide incentives for the sustained improvement of corporate value and to further align the interests of Directors with those of shareholders through share ownership. On the same date, the Company published the "Notice on the introduction of a restricted share remuneration plan ". Subsequently, at the 27th Annual General Meeting of Shareholders held on June 19, 2024, the Company received approval to grant monetary compensation claims to eligible Directors for restricted shares, within an annual limit of 350 million yen and a maximum of 300,000 common shares per year.

Furthermore, based on a Board resolution dated May 21, 2025, the Company proposed at the 28th Annual General Meeting of Shareholders on June 19, 2025—coinciding with the Company's transition to a Company with an Audit and Supervisory Committee—to continue the restricted shares remuneration plan (the "Plan"). This Plan remained substantially identical to the previous system for Directors following the transition (excluding Directors who are Audit and Supervisory Committee

members and Non-Executive Directors; the "Eligible Directors"). Shareholders again approved the provision of monetary compensation claims within an annual limit of 350 million yen and a maximum of 300,000 common shares.
However, as announced in the Company’s Opinion Press Release, at the Board of Directors meeting held today, the Company resolved to support the Tender Offer and recommend that the Company’s shareholders tender their shares. As the Company Shares are expected to be delisted following the successful completion of the Tender Offer and subsequent procedures, the Company has resolved to abolish the Plan, subject to the Tender Offer being successfully completed.

2. Payment of Monetary Compensation Following the Abolition of the Plan

In connection with the abolition of the Plan, the Company has resolved, subject to the successful completion of the Tender Offer, to pay cash compensation for Eligible Directors as a substitute for the share remuneration under the Plan for the fiscal year ending March 31, 2027. This payment shall be made within the monetary compensation limit for Directors (excluding Directors who are Audit and Supervisory Committee members) of 360 million yen per fiscal year (including a limit of 60 million yen for Outside Directors), as approved at the 28th Annual General Meeting of Shareholders held on June 19, 2025, based on a resolution of the Board of Directors dated May 21, 2025.