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November 12, 2026

Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: KYODO PUBLIC RELATIONS CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 2436
URL: https://www.kyodo-pr.co.jp
Representative: Masataka Ishiguri , President & CEO
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Telephone: +81-3-6260-4850

Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	6,929	15.3	1,190	24.3	1,197	25.5	654	21.4
September 30, 2025	6,010	13.8	957	15.9	954	15.5	538	39.8

Note: Comprehensive income For the nine months ended September 30, 2026: ¥ 768 million [22.3%]
For the nine months ended September 30, 2025: ¥ 628 million [39.8%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	37.64	36.22
September 30, 2025	30.90	30.27

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	6,701	5,184	67.4
December 31, 2025	6,656	4,699	62.8

Reference: Equity
As of September 30, 2026: ¥ 4,519 million
As of December 31, 2025: ¥ 4,178 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	14.00	14.00
Fiscal year ending December 31, 2026	-	0.00	-		
Fiscal year ending December 31, 2026 (Forecast)				8.00	8.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the third quarter dividend for the fiscal year ending December 31, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	10,000	16.9	1,600	22.8	1,600	22.3	900	4.3	51.58

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies( )

Excluded: 1 companies( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	17,629,984 shares
As of December 31, 2025	17,629,984 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	461,580 shares
As of December 31, 2025	157,740 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	17,379,538 shares
Nine months ended September 30, 2025	17,439,915 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	3,578,057	4,008,571
Notes receivable - trade	3,377	-
Accounts receivable - trade	1,668,686	1,199,446
Contract assets	17,056	58,789
Costs on service contracts in progress	141,949	181,451
Other	109,911	172,756
Allowance for doubtful accounts	(3,713)	(2,737)
Total current assets	5,515,324	5,618,277
Non-current assets		
Property, plant and equipment	136,363	165,528
Intangible assets		
Goodwill	285,737	182,555
Other	46,235	35,828
Total intangible assets	331,972	218,383
Investments and other assets		
Investment securities	126,481	124,258
Shares of subsidiaries and associates	13,446	12,505
Distressed receivables	51,170	51,892
Leasehold and guarantee deposits	183,970	182,038
Deferred tax assets	125,696	154,798
Retirement benefit asset	208,370	214,109
Other	14,843	11,716
Allowance for doubtful accounts	(51,170)	(51,892)
Total investments and other assets	672,808	699,427
Total non-current assets	1,141,145	1,083,340
Total assets	6,656,470	6,701,617

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	525,569	374,627
Short-term borrowings	50,000	50,000
Current portion of long-term borrowings	159,740	100,696
Accounts payable - other	234,063	169,293
Accrued expenses	112,610	48,326
Income taxes payable	259,086	164,994
Contract liabilities	78,480	143,606
Provision for bonuses	157,641	103,102
Provision for shareholder benefit program	17,000	5,822
Provision for loss on orders received	484	1,025
Other provisions	1,430	-
Other	183,168	186,052
Total current liabilities	1,779,274	1,347,549
Non-current liabilities		
Long-term borrowings	147,158	80,818
Retirement benefit liability	10,704	11,213
Provision for retirement benefits for directors (and other officers)	2,575	2,800
Other	17,756	75,125
Total non-current liabilities	178,193	169,957
Total liabilities	1,957,468	1,517,506
Net assets		
Shareholders' equity		
Share capital	555,786	555,786
Capital surplus	507,184	515,623
Retained earnings	3,072,978	3,604,813
Treasury shares	(49,878)	(235,434)
Total shareholders' equity	4,086,070	4,440,788
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	43,057	39,390
Remeasurements of defined benefit plans	49,521	39,323
Total accumulated other comprehensive income	92,578	78,714
Share acquisition rights	157,780	173,380
Non-controlling interests	362,573	491,227
Total net assets	4,699,002	5,184,111
Total liabilities and net assets	6,656,470	6,701,617

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Thousands of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	6,010,240	6,929,255
Cost of sales	3,291,832	3,763,455
Gross profit	2,718,407	3,165,800
Selling, general and administrative expenses	1,760,480	1,975,313
Operating profit	957,927	1,190,486
Non-operating income		
Interest income	3,367	9,500
Dividend income	741	701
Rental income	5,696	6,023
Other	1,672	3,467
Total non-operating income	11,477	19,694
Non-operating expenses		
Interest expenses	4,292	3,308
Share of loss of entities accounted for using equity method	1,640	940
Rental expenses on real estate	3,879	4,382
Foreign exchange losses	4,979	2,850
Other	445	1,072
Total non-operating expenses	15,237	12,553
Ordinary profit	954,168	1,197,626
Extraordinary losses		
Loss on retirement of non-current assets	-	51
Total extraordinary losses	-	51
Profit before income taxes	954,168	1,197,575
Income taxes - current	287,221	374,739
Income taxes - deferred	39,032	40,311
Total income taxes	326,253	415,050
Profit	627,914	782,524
Profit attributable to non-controlling interests	89,041	128,383
Profit attributable to owners of parent	538,873	654,140

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Thousands of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	627,914	782,524
Other comprehensive income		
Valuation difference on available-for-sale securities	4,469	(3,666)
Remeasurements of defined benefit plans, net of tax	(4,051)	(10,198)
Total other comprehensive income	417	(13,864)
Comprehensive income	628,332	768,660
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	539,290	640,276
Comprehensive income attributable to non-controlling interests	89,041	128,383