November 27, 2026

Company name: Suntory Beverage & Food Limited
Representative: Josuke Kimura
Representative Director, President & Chief Executive Officer
(Securities code: 2587 Prime Market, Tokyo Stock Exchange)
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Notice Concerning Changes in Directors

Suntory Beverage & Food Limited (the "Company") hereby announces that at the Board of Directors meeting held today, it has made a tentative decision to make changes in its Directors. Details are set forth below.

1. Changes in Directors of the Company

<Directors to be newly elected>

Shigeaki Kazama	Director, Full-time Audit and Supervisory Committee Member; current Managing Executive Officer
Shiho Takano	Outside Director, Audit and Supervisory Committee Member

<Directors to be re-elected>

Josuke Kimura	Representative Director, President & Chief Executive Officer
Naoto Okinaka	Director, Senior Managing Executive Officer
Sho Senba	Director
Maki Nakamura	Outside Director
Mariko Mimura	Outside Director, Audit and Supervisory Committee Member

<Retiring Directors>

Hideki Kanda	Current Director, Full-time Audit and Supervisory Committee Member
Mika Masuyama	Current Outside Director, Audit and Supervisory Committee Member

*Hideki Kanda is scheduled to assume the position of Advisor to Suntory Holdings Limited.

2. Scheduled Date of Assuming Office

To be formally decided at the 18th Ordinary General Meeting of Shareholders to be held in late March 2027 and the subsequent Board of Directors meeting.

End