Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 20, 2026

Company name: SALA Corporation
Name of representative: Goro Kamino, President and Representative Director, Group Representative and CEO
(Securities code: 2734; Tokyo Stock Exchange Prime Market, Nagoya Stock Exchange Premier Market)
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Notice Concerning the Status and Completion of the Acquisition of Own Shares (Acquisition of Own Shares Under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 459, Paragraph (1) of the Companies Act)

SALA Corporation (the "Company") hereby announces the status of the acquisition of its own shares, which was resolved at a meeting of the Board of Directors held on March 2, 2026, pursuant to the provisions of its Articles of Incorporation and the provisions of Article 459, paragraph (1) of the Companies Act. The details are described below.

The Company also announces that, with the following share repurchases, the share repurchase program based on the resolution at the Board of Directors meeting held on March 2, 2026, has been completed.

1.	Class of shares to be acquired	Common shares of the Company
2.	Total number of shares acquired	112,800 shares
3.	Total acquisition price	¥129,305,400
4.	Acquisition period	From November 2, 2026 (Monday) to November 19, 2026 (Thursday) (on a trade basis)
5.	Acquisition method	Market purchase on the Tokyo Stock Exchange (discretionary investment method)

(Reference)

1. Details of the resolution concerning the acquisition of own shares (announced on March 2, 2026)

(1)	Class of shares to be acquired	Common shares of the Company
(2)	Total number of shares to be acquired	2,000,000 shares (maximum) (3.11% of the total number of issued shares (excluding treasury shares))
(3)	Total amount of share acquisition costs	¥3,000,000,000 (maximum)
(4)	Acquisition period	From March 4, 2026 (Wednesday) to November 30, 2026 (Monday) However, no repurchases will be made during the period from March 6, 2026 (Friday) to April 10, 2026 (Friday).
(5)	Acquisition method	Market purchase on the Tokyo Stock Exchange

2. Cumulative total of own shares acquired based on the above resolution (as of November 19, 2026)

(1) Total number of shares acquired 2,000,000 shares (Progress: 100.00%)

(2) Total acquisition price ¥2,219,086,000 (Progress: 73.97%)

(Note) Includes purchases through ToSTNeT-3 on the Tokyo Stock Exchange on March 4, 2026.