Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 15, 2026

Consolidated Financial Results for the Three Months Ended March 31, 2026 (Under Japanese GAAP)

Company name: Synspective Inc.
Listing: Tokyo Stock Exchange
Securities code: 290A
URL: https://synspective.com/
Representative: Motoyuki Arai, Founder and CEO
Inquiries: Atsushi Shito, Board Director and CFO
Telephone: +81-3-6811-1355

Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Total revenue		Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	746	(35.4)	697	(38.7)	(1,613)	–	(1,694)	–	(1,731)	–
March 31, 2025	1,156	–	1,138	–	(907)	–	(1,202)	–	(1,188)	–

Note: Comprehensive income For the three months ended March 31, 2026: ¥(1,732) million [– %]
For the three months ended March 31, 2025: ¥(1,188) million [– %]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
March 31, 2026	(13.14)	–
March 31, 2025	(10.74)	–

Note 1: Total revenue is a non-GAAP indicator. It is a financial indicator we consider useful when investors evaluate our Group's business performance and is calculated by adding government subsidy income to net sales.
Note 2: As the Company did not prepare quarterly consolidated financial statements for the three months ended March 31, 2024, year-on-year changes with the three months ended March 31, 2025 are not provided.
Note 3: No information is provided on diluted earnings per share because the Company recorded net loss per share.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2026	48,361	37,303	74.3
December 31, 2025	49,373	38,793	76.2

Reference: Equity
As of March 31, 2026: ¥35,916 million
As of December 31, 2025: ¥37,608 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	0.00	–	0.00	0.00
Fiscal year ending December 31, 2026	–				
Fiscal year ending December 31, 2026 (Forecast)		0.00	–	0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Total revenue		Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	16,052	161.4	6,353	167.3	(5,467)	–	3,010	–	2,624	–	19.90

Note: Revisions to the forecast of financial results most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	131,879,450 shares
As of December 31, 2025	131,573,900 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	– shares
As of December 31, 2025	– shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026	131,726,675 shares
Three months ended March 31, 2025	110,645,850 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements, etc.)

Forward-looking statements in this document regarding the business outlook, etc. are based on information currently available to us and certain assumptions we consider reasonable and are not intended to promise that we will achieve them. Actual business results may differ significantly due to various factors. For assumptions underlying the earnings forecasts and notes regarding their use, please refer to "1. Overview of Operating Results, etc. (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 4 of the attached materials.

(Method of obtaining supplementary material on financial results)

The supplementary material on financial results will be disclosed today via TDnet promptly after the announcement of the financial results and are scheduled to be posted on the Company's website.

Table of Contents - Attachments

1. Overview of Operating Results, etc. 2
(1) Overview of Operating Results for the Period under Review 2
(2) Overview of Financial Position for the Period under Review 4
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information 4
(4) Material Events Related to Going Concern Assumption 4
2. Quarterly Consolidated Financial Statements and Principal Notes 6
(1) Quarterly Consolidated Balance Sheet 6
(2) Quarterly Consolidated Statements of Income and Comprehensive Income 8
(3) Notes to Quarterly Consolidated Financial Statements 10
(Notes on going concern assumption) 10
(Notes in case of significant changes in shareholders' equity) 10
(Notes to quarterly consolidated balance sheet) 10
(Notes to quarterly consolidated statement of cash flows) 10
(Segment information, etc.) 10
(Significant subsequent events) 10

1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Period under Review

During the three-month period under review, the Japanese economy is expected to continue to recover gradually driven mainly by improving employment and income conditions and rising inbound demand, despite economic downside risks due to ongoing geopolitical risk as well as the uncertainty regarding major overseas policy directions.

In the space industry, the Space Strategy Fund, which is a long-term and large-scale support of ¥1 trillion over 10 years, was established at the Japan Aerospace Exploration Agency (JAXA). In Phase 1, which started in fiscal 2024, we were selected to receive support for the "accelerating commercial satellite constellation deployment" initiative (with a total budget of ¥95.0 billion; four companies were selected), and in Phase 2, we were selected to receive support for the "technologies to enhance observation capabilities for next-generation earth observation satellites" initiative (maximum subsidy amount: ¥3,768.318 million). Additionally, Tri-Sat Constellation Co., Ltd. (hereafter "Tri-Sat), established by Mitsubishi Electric Corporation, SKY Perfect JSAT Corporation, and MITSUI & CO., LTD., entered into an agreement with the Ministry of Defense for the "satellite constellation project." As one of the cooperating companies, the Company has concluded a service agreement with Tri-Sat and Mitsubishi Electric Corporation concerning the acquisition of image data from small SAR satellites. This reflects the accelerating pace of the government's ongoing support to establish the space industry as a growth sector within the Japanese economy.

Under these circumstances, aiming "to create a new infrastructure that enables the next generation to understand our Earth and achieve a resilient future," the Group is building a satellite constellation through the development, manufacturing, and launch of its proprietary SAR satellites, StriX, which continuously observe the Earth, along with their associated systems. In addition, we are working to continuously sell the data acquired from these satellites, as well as to expand our solution offerings and develop new satellite data markets, primarily targeting socially critical areas such as natural disasters, security, and environmental risks.

Status of key management indicators

The Group has defined the following as key management indicators:

- Total revenue (net sales and subsidy income)

Total revenue amounted to ¥746,851 thousand (down 35.4% year-on-year). This was mainly due to the decrease in net sales year-on-year caused by the fact the Ministry of Defense's space demonstration of SAR satellites suitable for security purposes, for which deliveries were completed and recorded in the same period of the previous fiscal year, did not contribute to the three-month period under review, although deliveries were completed for the fiscal 2025 portion of the Cabinet Office's "Demonstration for Expanding the Use of Small SAR Satellite Constellations," in addition to the completion of deliveries for the Ministry of Defense's "Acquisition of Image Data (No. 12-1) and Demonstration Study on Image Processing." With respect to the Ministry of Defense's "satellite constellation project," as image data acquisition services will be provided from April 1, 2026, sales are expected to be recognized from the semi-annual consolidated accounting period onward.

Regarding subsidy income, the Company recognized the "Global South Future-Oriented Co-Creation Project Subsidy" under the Ministry of Economy, Trade and Industry's FY2023 supplementary budget. As a result, net sales amounted to ¥697,508 thousand (down 38.7% year-on-year), while subsidy income totaled ¥49,342 thousand (up 177.9% year-on-year).

- Number of satellites in operation

Since our founding, we have launched eight StriX satellites as part of our initiative to operate more than 30 satellites from 2028 onward. However, the first two demonstration satellites and one mass produced demonstration satellite have already completed their commercial operations. As of March 31, 2026, we are operating four satellites in orbit and verifying the functions of our eighth small SAR satellite, which was launched on March 21, 2026. Once the verification has been completed, we expect to increase the number of satellites in operation to five.

Regarding contracts for future satellite launches, as of March 31, 2026, we have entered into launch contracts for 19 satellites with Rocket Lab (headquartered in USA) and still have remaining ride share launch

contracts for seven satellites with SpaceX (headquartered in USA), and have currently secured opportunities for the launch of 26 satellites in total. We also concluded a multi-launch agreement with EXOLAUNCH GmbH (headquartered in Germany) for the launch of 10 SAR satellites, and have secured a contract for five of the seven SpaceX satellites mentioned above through EXOLAUNCH, which acts as an agent for launch contracts.

- Order backlog

Order backlog amounted to ¥124,392,987 thousand. This was primarily due to the ongoing project METI SBIR (approved subsidy amount: ¥4,100,000 thousand) and the Space Strategy Fund's Phase 1 "accelerating commercial satellite constellation deployment" initiative (maximum subsidy amount: ¥23,790,000 thousand; of which ¥16,464,008 thousand in subsidies has been approved), as well as the following projects for which we newly concluded a contract or were selected during the first quarter under review: the Ministry of Defense's "satellite constellation project" (contract amount: ¥96,073,447 thousand), the Space Strategy Fund's Phase 2 "technologies to enhance observation capabilities for next-generation earth observation satellites" initiative (maximum subsidy amount: ¥3,768,318 thousand), and the Cabinet Office's "Fiscal 2026 Demonstration for Expanding the Use of Small SAR Satellite Constellations" (contract amount: ¥370,000 thousand). In this indicator, the order backlog is calculated including subsidy income from projects for which we were selected.

Status of cost of sales and selling, general and administrative expenses

Cost of sales amounted to ¥1,142,209 thousand (up 6.5% year-on-year). This was mainly due to direct costs related to the Cabinet Office's demonstration project.

Selling, general and administrative expenses totaled ¥1,168,451 thousand (up 20.1% year-on-year). This was primarily driven by increased share-based compensation expenses, higher personnel costs resulting from increased headcount, and higher outsourcing expenses due to the expansion of our sales structure.

As a result, net sales for the three months ended March 31, 2026 was ¥697,508 thousand (down 38.7% year-on-year), operating loss was ¥1,613,152 thousand (loss of ¥907,116 thousand in the corresponding period of the previous fiscal year), ordinary loss was ¥1,694,822 thousand (loss of ¥1,202,983 thousand in the corresponding period of the previous fiscal year), and net loss attributable to owners of parent was ¥1,731,485 thousand (loss of ¥1,188,823 thousand in the corresponding period of the previous fiscal year).

Our Group operates only one business segment, or the satellite data business. Therefore, our business results by segment are omitted.

(2) Overview of Financial Position for the Period under Review

(Assets)

The total assets as of March 31, 2026 amounted to ¥48,361,815 thousand, decreasing by ¥1,011,829 thousand from the end of the previous fiscal year. This was primarily due to a decrease of ¥4,553,485 thousand in cash and deposits primarily as a result of the purchase of small SAR Satellite components and prepayment of Small SAR Satellite launch costs, despite an increase of ¥2,686,599 thousand in property and equipment due to manufacturing of small SAR satellites, etc.

(Liabilities)

The total liabilities as of March 31, 2026 amounted to ¥11,058,601 thousand, increasing by ¥478,354 thousand from the end of the previous fiscal year. This was primarily due to an increase of ¥400,000 thousand in short-term borrowings due to new borrowings.

(Net assets)

The total net assets as of March 31, 2026 amounted to ¥37,303,214 thousand, decreasing by ¥1,490,183 thousand from the end of the previous fiscal year. This was primarily due to the recording of net loss attributable to owners of parent of ¥1,731,485 thousand.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

There is no change to the full-year consolidated financial results forecast stated in Consolidated Financial Results for the Fiscal Year Ended December 31, 2025, announced on February 13, 2026.

(4) Material Events Related to Going Concern Assumption

The Group has continued to post operating losses, and we recognize that there are matters or conditions which indicate there could be substantial doubt regarding the going concern assumption.

The main reason is that the manufacturing and launching of satellites involves major upfront investments, and it requires a period of time to recover the investment.

To eliminate these matters and conditions, we plan to quickly increase the number of satellites, as they serve as drivers of revenue growth in the satellite data business, our Group's main business. We will also continuously review our strategies in light of changes in the market environment and customer needs, and will promote the expansion of our business operations and solution offerings in the global market.

Specifically, the Group is addressing the following major challenges.

(1) Establishing a mass-production system

The Group recognizes that the SAR satellite data market is characterized by strong oligopolistic tendencies, as supply capacity is constrained relative to the substantial global demand for security and disaster prevention applications. In order to meet this worldwide demand, the major challenge in the near term is to establish a mass-production system for satellites and increase the number of satellites in operation at an early stage.

The Group has so far manufactured and launched eight satellites, basically manufacturing one to two satellites per year. In order to build a constellation consisting of many satellites, the Group is currently preparing to establish a mass-production system capable of simultaneously producing up to approximately 12 small SAR satellites per year, and plans to gradually expand production with the mass-production system. To achieve mass production, the Group will advance the recruitment and training of necessary personnel, the development of manufacturing systems, and collaboration with partner companies.

(2) Securing funds for satellite manufacturing and launches

The Group has begun manufacturing in preparation for the mass production of up to approximately 12 small SAR satellites per year. As payments for satellite manufacturing and launches are incurred ahead of sales, securing the necessary upfront funding becomes a key challenge.

Against the backdrop of enhanced credibility resulting from our stock market listing, the Group will promote diversification of financing methods through the proactive use of indirect financing and optimize cash flow, to build a stable funding base that supports sustainable growth investment.

(3) Organizational strategy

The Group's business encompasses both hardware and software, and requires an exceptionally high level of expertise in such areas as SAR systems and satellite development. Therefore, the Group is building an optimal global organizational structure by not only recruiting within Japan, but also conducting direct hiring in various regions around the world and actively adopting diverse employment arrangements.

We are now transforming from a startup originating in Japan into a global company that brings together talent from around the world. In the highly uncertain space business, we are focusing on building a self-directed learning organization in which experts engage in open discussion and turn trial and error into organizational knowledge.

By enhancing our global presence through international outreach and creating a virtuous cycle that attracts outstanding talent from around the world, we will further strengthen our organizational capabilities.

(4) Sales strategy

In order to establish a customer base for data sales, it is necessary to secure satellite data and service quality that meets the specifications required by government agencies, which are our major customers. The Group is currently conducting data sales to domestic government and public-sector agencies, while continuing to engage in communication with foreign governments regarding service content, procurement budgets, and required data quality through channel development, dialogue, and the provision of sample data.

Meanwhile, in the solutions business, it is necessary to advance sales activities while balancing a medium-term strategic perspective with short-term revenue generation. While centering our efforts on the deployment of our current product-based solutions, the Group is working with partner companies to advance public-sector and ODA projects that are effective for securing long-term domestic projects, and is also expanding into overseas markets, where business environments differ.

(5) Complying with regulations

In executing its business operations, the Group particularly requires significant effort and time in complying with the Act on Ensuring Appropriate Handling of Satellite Remote Sensing Data and the Radio Act. In light of the latest technological developments, the Group will work to advance information sharing with relevant government ministries and agencies to achieve a more efficient application process.

(6) Strengthening the internal management structure

As the Group handles sensitive satellite data, we recognize the need to maintain a consistently high level of awareness regarding corporate governance, internal control, and information management and security, and to continue strengthening these frameworks. We will continue to actively collect information on the latest technological trends and key issues, and further enhance our response.

In addition, as of March 31, 2026, the Group had cash and deposits of ¥19,988,747 thousand. Taking into account existing credit facilities, service contracts concluded with Tri-Sat Constellation Co., Ltd. and with Mitsubishi Electric Corporation, and subsidy income, we have determined that there is no significant concern about the cash-flow situation for at least the next 12 months.

Consequently, we determine that there are no significant uncertainties over the going concern assumption.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	24,542,232	19,988,747
Accounts receivable-trade and contract assets	1,064,166	1,466,871
Work in process	153,189	1,695
Supplies	8,585	8,577
Other	773,026	1,034,944
Total current assets	26,541,200	22,500,836
Non-current assets		
Property and equipment		
Observation satellites, net	7,058,398	8,832,343
Construction in progress	13,305,994	14,219,480
Other, net	805,579	804,748
Total property and equipment	21,169,973	23,856,573
Intangible assets	748,527	1,007,270
Investments and other assets		
Deferred tax assets	702,621	670,027
Other	211,321	327,108
Total investments and other assets	913,943	997,135
Total non-current assets	22,832,444	25,860,979
Total assets	49,373,645	48,361,815

(Thousands of yen)

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Short-term borrowings	* 2,790,000	* 3,190,000
Current portion of long-term borrowings	* 1,283,500	* 1,907,000
Income taxes payable	184,158	56,678
Contract liabilities	3,055	605
Other	1,010,033	1,383,317
Total current liabilities	5,270,746	6,537,601
Long-term liabilities		
Long-term borrowings	* 5,309,500	* 4,521,000
Total long-term liabilities	5,309,500	4,521,000
Total liabilities	10,580,246	11,058,601
Net assets		
Shareholders' equity		
Common stock	16,952,275	16,972,762
Capital surplus	24,615,841	24,636,329
Retained earnings	(3,953,435)	(5,684,921)
Total shareholders' equity	37,614,681	35,924,170
Accumulated other comprehensive income (loss)		
Foreign currency translation adjustment	(6,260)	(7,773)
Total accumulated other comprehensive income (loss)	(6,260)	(7,773)
Stock acquisition rights	1,184,977	1,386,817
Total net assets	38,793,398	37,303,214
Total liabilities and net assets	49,373,645	48,361,815

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

Three Months Ended March 31

(Thousands of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net sales	1,138,636	697,508
Cost of sales	1,072,635	1,142,209
Gross profit (loss)	66,000	(444,700)
Selling, general and administrative expenses	973,117	1,168,451
Operating loss	(907,116)	(1,613,152)
Non-operating income		
Interest income	4,835	19,179
Subsidy income	17,754	49,342
Other	2,030	9,609
Total non-operating income	24,620	78,131
Non-operating expenses		
Interest expenses	98,070	145,654
Commission expenses	204,491	4,237
Other	17,924	9,910
Total non-operating expenses	320,487	159,802
Ordinary loss	(1,202,983)	(1,694,822)
Extraordinary income		
Gain on reversal of provision for loss on contracts	16,076	—
Other	0	—
Total extraordinary income	16,076	—
Extraordinary losses		
Loss on retirement of non-current assets	301	1,543
Total extraordinary losses	301	1,543
Loss before income taxes	(1,187,208)	(1,696,365)
Income taxes - current	1,615	2,525
Income taxes - deferred	—	32,594
Total income taxes	1,615	35,119
Net loss	(1,188,823)	(1,731,485)
Net loss attributable to owners of parent	(1,188,823)	(1,731,485)

Quarterly Consolidated Statement of Comprehensive Income

Three Months Ended March 31

(Thousands of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net loss	(1,188,823)	(1,731,485)
Other comprehensive income (loss)		
Foreign currency translation adjustment	227	(1,512)
Total other comprehensive income (loss)	227	(1,512)
Comprehensive income (loss)	(1,188,596)	(1,732,998)
Comprehensive income (loss) attributable to		
Comprehensive income (loss) attributable to owners of parent	(1,188,596)	(1,732,998)

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Notes to quarterly consolidated balance sheet)

*The Company has entered into overdraft contracts and loan commitment contracts as well as term loan contracts with several banks to efficiently procure working capital. The unused balance under these contracts is as follows:

(Thousands of yen)

	As of December 31, 2025	As of March 31, 2026
Total amount of overdraft limit and loan commitment	2,500,000	2,400,000
Total amount of term loans	14,388,000	14,388,000
Outstanding borrowings	9,383,000	9,618,000
Unused balance	7,505,000	7,170,000

The amount of overdraft contracts, loan commitment and term loan contracts includes financial covenants that require the company to maintain a certain minimum amount. Specifically, the covenants stipulate that the net assets for each fiscal year and the total of cash and deposits combined with projected future income for each quarter, minus the amount of interest-bearing debt, must meet this minimum threshold. If these covenants are breached, the Company will lose the benefit of the term at the request of the bank and will be obligated to make immediate repayment.

(Notes to quarterly consolidated statement of cash flows)

Quarterly consolidated statement of cash flows for the three months ended March 31, 2026 has not been prepared. Depreciation (including amortization for intangible assets) for the three months ended March 31, 2026 was as follows:

(Thousands of yen)

	For the three months ended March 31, 2025 (from January 1, 2025 to March 31, 2025)	For the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)
Depreciation and amortization	648,713	594,727

(Segment information, etc.)

Descriptions are omitted because the Group operates only one segment, or the satellite data business.

(Significant subsequent events)

Not applicable.