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To the Editor in Charge
NEWS RELEASE

2026/9/14
Macnica Holdings, Inc.
(Code Number: 3132 TSE Prime Market)

Macnica Holdings Publishes Integrated Report LIMITLESS 2026 and to Hold Online Investor Event on October 6

Yokohama, Japan, September 14, 2026 - Macnica Holdings, Inc. (TSE Prime 3132; "Macnica HD") has published its integrated report, LIMITLESS 2026, on the Company's corporate website. The report was developed under the theme “Makikomu Macnica,” which is expressed in the English edition as “Macnica, Engaging Everyone,” In conjunction with the publication, Macnica HD will hold an online investor event, LIMITLESS Dialogue: Makikomu Macnica, on October 6, 2026.

■Integrated Report LIMITLESS 2026





IR Library: https://holdings.macnica.co.jp/en/investors/library/integratedreport/

Macnica HD publishes its integrated report as a communication tool to help a broad range of stakeholders better understand the Company’s medium- to long-term growth strategy and business strengths, and to facilitate constructive dialogue.

LIMITLESS 2026 was created under the theme “Makikomu Macnica.” This phrase embodies Macnica’s commitment to engaging employees, business partners, shareholders, investors, and other stakeholders in the process of creating value for the future.

For this year’s edition, Macnica HD substantially revised the report’s structure so that readers can start from the topics that interest them most. The report also introduces a new Investors’ Guide, which organizes information relevant to investment analysis around the questions and topics most frequently raised in the Company’s discussions with investors. The guide covers:

- Medium- to long-term strategy
- Structural strengths of each business
- Capital policy
- Governance

A special feature offers a closer look at Macnica through the following themes:

- The shifting industrial landscape underpinning AI, and Macnica’s role within it
- The state of cybersecurity in the AI era and the sourcing activities that anticipate change
- The corporate culture that drives our transformation and growth
- How overseas investors assess Macnica, and the challenges revealed through our dialogue with them

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Drawing on first-hand perspectives from employees and business teams, the report provides insights into Macnica's culture, ways of working, and approach to value creation that cannot be fully conveyed through business data and strategy alone. With a structure that lets each reader begin with the information most relevant to them, LIMITLESS 2026 is designed to deepen your understanding of Macnica. Furthermore, in response to the growing use of generative AI in recent years, we plan to release an AI-friendly version in late September, enabling a wide range of stakeholders to use the integrated report in a format that makes information gathering and analysis easier.

■Investor Event: LIMITLESS Dialogue ~Makikomu Macnica~



In conjunction with the publication of the integrated report, we will hold the investor event LIMITLESS Dialogue ~Makikomu Macnica~. At this event, in addition to Mr. Kazumasa Hara, Representative Director, President and CEO, and Mr. Shinichiro Omori, Lead Outside Director, we welcome Mr. Masahiko Komatsu, of Amova Asset Management, and Mr. Mitsuhiro Osawa, of ICHIYOSHI RESEARCH INSTITUTE. Using the integrated report as a starting point, participants will gain a deeper understanding of our medium- to long-term growth strategy and approach to value creation. Through a candid exchange of views between Macnica HD management and Mr. Komatsu and Mr. Osawa, it offers an opportunity to explore the strategic background and management thinking that the integrated report alone cannot fully convey.

This event is intended for institutional investors, analysts, and individual investors. In addition to a Q&A session addressing questions submitted in advance, we will also take questions during the live stream. We look forward to your participation.

Date & Time:
2026/10/6 (Tue) Open: 17:30 / Start: 18:00 / End: 19:30
※The end time may vary slightly depending on circumstances on the day.

Format:
Online (Live Streaming)
Japanese Only (The English transcript will be made available on the Company's corporate website.)

Registration:
Please register from the URL below. Questions are accepted via the registration form.
https://zoom.us/webinar/register/WN_0imKNfZkT2qgfEqPrsCIEg

Participation Fee:
Free

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Speakers:

・MACNICA HOLDINGS, Inc. President and CEO Representative Director
Kazumasa Hara
・MACNICA HOLDINGS, Inc. Lead Outside Director
Shinichiro Omori
・Amova Asset Management Co., Ltd. Co-Head of Japan Sustainable Investment Department
Masahiko Komatsu
・ICHIYOSHI RESEARCH INSTITUTE INC. Corporate Research Department, Senior Analyst
Mitsuhiro Osawa

Program:

・ LIMITLESS 2026　Key highlights (Kazumasa Hara)
・ A Dialogue to Envision Macnica's Future Together
・ Q&A session (advance and live questions will be accepted)
(no explanation of the business model, etc., will be provided)

Notes:

・The live stream may be unstable depending on network conditions.
・Please refrain from recording, taking screenshots, or sharing the participation URL externally.
・An archived video and Japanese and English transcripts of the event will be posted on the Company's corporate website at a later date.

Macnica Group will continue to explain our business and vision through dialogue with stakeholders and will utilize your valuable feedback in our management to further enhance corporate value.

Please address any enquiries regarding this matter to the following.
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