February 12, 2026

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Summary of Evaluation of Effectiveness of Board of Directors

Japan Property Management Center Co., Ltd. (the "Company") conducted the evaluation of the effectiveness of its Board of Directors for fiscal 2025 at the Board of Directors meeting held on February 12, 2026, and hereby announces an overview of the results as follows.

1. Evaluation of the effectiveness of the Board of Directors

Since 2019, we have been conducting an annual evaluation of the effectiveness of the Board of Directors with the aim of improving the functions of the Board of Directors and ultimately increasing our corporate value.

For the fiscal 2025 evaluation, as in the previous year, the Board conducted a self-assessment with advice from an external organization.

2. Overview of the evaluation of the effectiveness of the Board of Directors

A questionnaire survey was conducted for all members of the Board of Directors, including Directors who are Audit and Supervisory Committee Members. To ensure anonymity, responses were submitted directly to an external organization. For the evaluation, respondents were asked to answer 25 questions covering six areas: (1) role and functions of the Board of Directors, (2) size and composition of the Board of Directors, (3) operation of the Board of Directors, (4) development of internal control systems, etc., (5) utilization of outside directors, and (6) relationships with shareholders and investors, and the aggregated results were then analyzed. As a result, both inside and outside directors gave high evaluation in all areas, and the Company concluded that the effectiveness of its Board of Directors has been sufficiently secured.

At the same time, the Board shared certain challenges to be addressed, including the need to further enhance the provision of training opportunities required for directors.

3. Future initiatives toward enhancing effectiveness

The Company's Board of Directors will, based on this effectiveness evaluation, conduct sufficient deliberations on identified issues and address them promptly, thereby enhancing the functions of the Board of Directors. The Company will continue to conduct evaluations of the effectiveness of the Board of Directors on an ongoing basis, with the aim of further strengthening corporate governance and enhancing corporate value.