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May 14, 2026

# Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)


Company name: Dynamic Map Platform Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 336A
URL: https://www.dynamic-maps.co.jp/en/
Representative: Shuichi Yoshimura, CEO & President
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Scheduled Date of the annual general meeting of shareholders: June 25, 2026
Scheduled date to file the annual securities report: June 24, 2026
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

## 1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sales | | License-based revenue | | Adjusted EBITDA | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2026 | 5,686 | (23.8) | 2,594 | 121.3 | (501) | - | (1,876) | - | (1,651) | - | (1,708) | - |
| March 31, 2025 | 7,465 | 34.1 | 1,171 | 17.8 | (609) | - | (1,219) | - | (1,414) | - | (1,544) | - |

Note: 1. Comprehensive income: For the Fiscal year ended March 31, 2026: ¥(1,729) million [-%]
For the Fiscal year ended March 31, 2025: ¥(1,206) million [-%]

2. License-based revenue represents revenue generated by providing usage rights to data and systems developed and owned by the Group. The cost of sales mainly consists of fixed costs, resulting in a high marginal profit ratio.

3. Adjusted EBITDA = Operating profit + Depreciation + Government subsidy income + Merger and acquisition-related expenses

4. The formula for adjusted EBITDA has been revised from the first quarter of the fiscal year ended March 31, 2026, to better reflect the profitability of the main business by adding adjustments for one-time expenses related to mergers and acquisitions.

| | Basic earnings per share | Diluted earnings per share | Return on equity (ROE) | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|---|---|---|---|---|---|
| Fiscal year ended | Yen | | | | Yen |
| March 31, 2026 | (72.30) | - | (21.2) | (12.3) | (33.0) |
| March 31, 2025 | (81.80) | - | (22.4) | (9.4) | (16.3) |

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥- million
For the fiscal year ended March 31, 2025: ¥- million

Note: Diluted earnings per share are not presented because the basic earnings per share are negative, although potential shares existed.

### (2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio | Net assets per share |
|---|---|---|---|---|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2026 | 10,889 | 7,229 | 66.2 | 304.97 |
| March 31, 2025 | 15,975 | 8,958 | 55.9 | 378.15 |

Reference: Equity
As of March 31, 2026: ¥7,204 million
As of March 31, 2025: ¥8,933 million

### (3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---|---|---|---|---|
| As of | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| March 31, 2026 | (61) | (1,910) | (2,796) | 3,608 |
| March 31, 2025 | (2,269) | (2,472) | 2,829 | 8,383 |

## 2. Cash dividends

| | Annual dividends per share | | | | | Total cash dividends (Total) | Payout ratio (Consolidated) | Ratio of dividends to net assets (Consolidated) |
|---|---|---|---|---|---|---|---|---|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | | | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Fiscal year ended March 31, 2025 | - | 0.00 | - | 0.00 | 0.00 | - | - | - |
| Fiscal year ended March 31, 2026 | - | 0.00 | - | 0.00 | 0.00 | - | - | - |
| Fiscal year ending March 31, 2027 (Forecast) | - | 0.00 | - | 0.00 | 0.00 | | - | |

## 3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

| | Net sales | | Adjusted EBITDA | |
|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % |
| Full year | 7,000 | 23.1 | 50 | - |

Notes: Adjusted EBITDA = Operating profit + Depreciation + Government subsidy income + Merger and acquisition-related expenses.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 2 companies
(Nihonkai Survey & Design Co., Ltd., Dynamic Map Platform Consultants Co., Ltd.)
Excluded: -

(2) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(3) Number of issued shares (common shares)
(i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|---|---|
| As of March 31, 2026 | 23,624,850 shares |
| As of March 31, 2025 | 23,624,850 shares |

(ii) Number of treasury shares at the end of the period

| | |
|---|---|
| As of March 31, 2026 | - shares |
| As of March 31, 2025 | - shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| | |
|---|---|
| Fiscal year ended March 31, 2026 | 23,624,850 shares |
| Fiscal year ended March 31, 2025 | 18,880,740 shares |

## [Reference] Overview of non-consolidated financial results

### 1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

### (1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Net profit | |
|---|---|---|---|---|---|---|---|---|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2026 | 1,312 | (50.9) | (916) | — | (680) | — | (4,457) | — |
| March 31, 2025 | 2,674 | 61.9 | (953) | — | (1,166) | — | (1,168) | — |

| | Basic earnings per share | Diluted earnings per share |
|---|---|---|
| Fiscal year ended | Yen | Yen |
| March 31, 2026 | (188.67) | — |
| March 31, 2025 | (61.90) | — |

Note: Diluted earnings per share are not presented because the basic earnings per share is negative, although potential shares existed.

### (2) Non-consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio | Net assets per share |
|---|---|---|---|---|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2026 | 9,181 | 7,295 | 79.2 | 307.96 |
| March 31, 2025 | 16,846 | 11,752 | 69.6 | 496.63 |

Reference: Equity
As of March 31, 2026: ¥7,275 million
As of March 31, 2025: ¥11,732 million

<Explanation of differences from the previous fiscal year's non-consolidated results>
The change in net profit compared with the previous fiscal year was mainly due to the recognition of a loss on valuation of shares of affiliated companies amounting to 3,797 million yen, resulting from an impairment of such shares. There is no impact on the consolidated results for the current fiscal year.

* The financial results report is not subject to audit by a certified public accountant or an audit firm.

* Proper use of earnings forecasts and other special matters

Forward-looking statements herein are based on information available as of the date of the release of this document and certain assumptions deemed to be reasonable. Actual results may vary significantly due to various factors.

## 3. Consolidated Financial Statements and Principal Notes

### (1) Consolidated Balance Sheets

(Millions of yen)

| | As of March 31, 2025 | As of March 31, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 8,383 | 3,658 |
| Accounts receivable - trade, and contract assets | 3,976 | 2,708 |
| Accounts receivable - other | 41 | 101 |
| Other | 161 | 142 |
| Total current assets | 12,562 | 6,611 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 0 | 27 |
| Machinery, equipment and vehicles, net | 43 | 54 |
| Tools, furniture and fixtures, net | 555 | 459 |
| Land | - | 30 |
| Lease assets, net | 52 | 34 |
| Construction in progress | - | 15 |
| Total property, plant and equipment | 652 | 623 |
| Intangible fixed assets | | |
| Goodwill | - | 124 |
| Software | 2,464 | 3,359 |
| Software in progress | 179 | 47 |
| Other | - | 0 |
| Total intangible fixed assets | 2,644 | 3,532 |
| Investments and other assets | | |
| Deposits and guarantees | 112 | 112 |
| Deferred tax assets | - | 0 |
| Other | 4 | 8 |
| Total investments and other assets | 117 | 121 |
| Total non-current assets | 3,413 | 4,277 |
| Total Assets | 15,975 | 10,889 |

| | As of March 31, 2025 | As of March 31, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Trade payables | 440 | 227 |
| Current portion of long-term borrowings | 3,491 | 725 |
| Lease liabilities | 45 | 28 |
| Accounts payable | 398 | 202 |
| Accrued expenses | 203 | 139 |
| Income taxes payable | 10 | 24 |
| Contract liabilities | 1,300 | 1,150 |
| Provision for bonuses | 87 | 75 |
| Provision for directors' bonuses | 7 | 8 |
| Provision for disaster losses | 18 | - |
| Provision for share-based compensation | - | 21 |
| Other | 20 | 9 |
| Total current liabilities | 6,024 | 2,614 |
| Non-current liabilities | | |
| Long-term borrowings | 750 | 780 |
| Retirement benefit liability | - | 2 |
| Lease liabilities | 54 | 26 |
| Deferred tax liabilities | 139 | 187 |
| Other | 47 | 47 |
| Total non-current liabilities | 991 | 1,045 |
| Total liabilities | 7,016 | 3,659 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 2,755 | 100 |
| Capital surplus | 9,567 | 11,054 |
| Retained earnings | (3,642) | (4,181) |
| Total shareholders' equity | 8,680 | 6,972 |
| Accumulated other comprehensive income | | |
| Foreign currency translation adjustments | 253 | 232 |
| Total accumulated other comprehensive income | 253 | 232 |
| Share subscription rights | 19 | 19 |
| Non-controlling interests | 5 | 4 |
| Total net assets | 8,958 | 7,229 |
| Total liabilities and net assets | 15,975 | 10,889 |

## (2) Consolidated Statements of Income and Comprehensive Income

### Consolidated Statements of Income

(Millions of yen)

| | For the fiscal year ended March 31, 2025 | For the fiscal year ended March 31, 2026 |
|---|---|---|
| Net sales | 7,465 | 5,686 |
| Cost of sales | 6,144 | 4,875 |
| Gross profit (loss) | 1,320 | 810 |
| Selling, general and administrative expenses | 2,540 | 2,687 |
| Operating loss | (1,219) | (1,876) |
| Non-operating income | | |
| Interest income | 31 | 1 |
| Subsidy income | 81 | 325 |
| Other | 4 | 6 |
| Total non-operating income | 116 | 333 |
| Non-operating expenses | | |
| Interest expenses | 187 | 85 |
| Listing-related expenses | 69 | - |
| Foreign exchange losses | 10 | 5 |
| Commission expenses | 39 | 16 |
| Other | 4 | 0 |
| Total non-operating expenses | 311 | 108 |
| Ordinary loss | (1,414) | (1,651) |
| Extraordinary income | | |
| Reversal of provision for disaster losses | - | 12 |
| Total extraordinary income | - | 12 |
| Loss before income taxes | (1,414) | (1,639) |
| Income taxes - current | 8 | 38 |
| Income taxes - deferred | 121 | 30 |
| Total income taxes | 130 | 69 |
| Net loss | (1,544) | (1,708) |
| Loss attributable to non-controlling interests | (0) | (0) |
| Loss attributable to owners of parent | (1,544) | (1,708) |

Consolidated Statements of Comprehensive Income

(Millions of yen)

| | For the fiscal year ended March 31, 2025 | For the fiscal year ended March 31, 2026 |
|---|---|---|
| Loss | (1,544) | (1,708) |
| Other comprehensive income | | |
| Foreign currency translation adjustment | 338 | (20) |
| Total other comprehensive income | 338 | (20) |
| Comprehensive income | (1,206) | (1,729) |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (1,205) | (1,728) |
| Comprehensive income attributable to non-controlling interests | (0) | (0) |

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

| | Shareholders' equity | | | |
|---|---|---|---|---|
| | Share capital | Capital surplus | Retained earnings | Total shareholders' equity |
| Balance at beginning of period | 100 | 10,090 | (5,276) | 4,914 |
| Changes during period | | | | |
| Issuance of new shares | 2,655 | 2,655 | | 5,310 |
| Loss attributable to owners of parent | | | (1,544) | (1,544) |
| Transfer from share capital to other capital surplus | | | | - |
| Appropriations of surplus | | (3,178) | 3,178 | - |
| Net changes in items other than shareholders' equity | | | | |
| Total changes during period | 2,655 | (523) | 1,633 | 3,765 |
| Balance at end of period | 2,755 | 9,567 | (3,642) | 8,680 |

| | Accumulated other comprehensive income | Share acquisition rights | Non-controlling interests | Total net assets |
|---|---|---|---|---|
| | Foreign currency translation adjustment | | | |
| Balance at beginning of period | (85) | 19 | 5 | 4,854 |
| Changes during period | | | | |
| Issuance of new shares | | | | 5,310 |
| Loss attributable to owners of parent | | | | (1,544) |
| Transfer from share capital to other capital surplus | | | | - |
| Appropriations of surplus | | | | - |
| Net changes in items other than shareholders' equity | 338 | - | (0) | 338 |
| Total changes during period | 338 | - | (0) | 4,104 |
| Balance at end of period | 253 | 19 | 5 | 8,958 |

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

| | Shareholders' equity | | | |
|---|---|---|---|---|
| | Share capital | Capital surplus | Retained earnings | Total shareholders' equity |
| Balance at beginning of period | 2,755 | 9,567 | (3,642) | 8,680 |
| Changes during period | | | | |
| Loss attributable to owners of parent | | | (1,708) | (1,708) |
| Transfer from share capital to other capital surplus | (2,655) | 2,655 | | - |
| Appropriations of surplus | | (1,168) | 1,168 | - |
| Net changes in items other than shareholders' equity | | | | |
| Total changes during period | (2,655) | 1,486 | (539) | (1,708) |
| Balance at end of period | 100 | 11,054 | (4,181) | 6,972 |

| | Accumulated other comprehensive income | Share acquisition rights | Non-controlling interests | Total net assets |
|---|---|---|---|---|
| | Foreign currency translation adjustment | | | |
| Balance at beginning of period | 253 | 19 | 5 | 8,958 |
| Changes during period | | | | |
| Loss attributable to owners of parent | | | | (1,708) |
| Transfer from share capital to other capital surplus | | | | - |
| Appropriations of surplus | | | | - |
| Net changes in items other than shareholders' equity | (20) | - | (0) | (21) |
| Total changes during period | (20) | - | (0) | (1,729) |
| Balance at end of period | 232 | 19 | 4 | 7,229 |

(4) Consolidated Statements of Cash Flows

(Millions of yen)

| | For the fiscal year ended March 31, 2025 | For the fiscal year ended March 31, 2026 |
|---|---|---|
| Cash flows from operating activities | | |
| Loss before income taxes | (1,414) | (1,639) |
| Depreciation and amortization | 529 | 969 |
| Amortization of goodwill | - | 3 |
| Increase (decrease) in provision for bonuses | 22 | (14) |
| Increase (decrease) in provision for directors' bonuses | (7) | 1 |
| Increase (decrease) in provision for disaster losses | (9) | (18) |
| Increase (decrease) in provision for share-based compensation | - | 21 |
| Increase (decrease) in retirement benefit liability | - | (2) |
| Interest and dividends income | (31) | (1) |
| Interest expenses | 187 | 85 |
| Subsidy income | (81) | (325) |
| Listing-related expenses | 69 | - |
| Foreign exchange losses (gains) | 1 | 0 |
| Decrease (increase) in trade receivables and contract assets | (1,741) | 1,292 |
| Increase (decrease) in trade payables | 168 | (201) |
| Increase (decrease) in accounts payable | (418) | (209) |
| Other | 403 | (261) |
| Subtotal | (2,322) | (299) |
| Interest and dividends received | 34 | 1 |
| Interest paid | (188) | (86) |
| Subsidies received | 55 | 352 |
| Income taxes paid (payments) | 151 | (29) |
| Net cash provided by (used in) operating activities | (2,269) | (61) |
| Cash flows from investing activities | | |
| Payments for time deposits | (606) | (30) |
| Proceeds from withdrawal of time deposits | 606 | - |
| Purchase of tangible fixed assets | (84) | (163) |
| Purchase of intangible fixed assets | (2,375) | (1,461) |
| Payments for acquisition of subsidiaries resulting in change in scope of consolidation | - | (255) |
| Other | (12) | 0 |
| Net cash provided by (used in) investing activities | (2,472) | (1,910) |
| Cash flows from financing activities | | |
| Proceeds from long-term borrowings | - | 900 |
| Repayments of long-term borrowings | (2,359) | (3,651) |
| Proceeds from issuance of shares | 5,310 | - |
| Repayments of lease liabilities | (89) | (45) |
| Payments for listing-related expenses | (31) | - |
| Net cash provided by (used in) financing activities | 2,829 | (2,796) |
| Effect of exchange rate changes on cash and cash equivalents | 121 | (7) |
| Net increase (decrease) in cash and cash equivalents | (1,790) | (4,775) |
| Cash and cash equivalents at beginning of period | 10,174 | 8,383 |
| Cash and cash equivalents at end of period | 8,383 | 3,608 |