“Creating a Safe, Comfortable and Sustainable Society" with KAWADA’s Technology

Kawada Technologies, Inc. (Stock Code: 3443)

FY3/2027 First Half Earnings Briefing

November 27, 2026, 10:30-

KAWADA

Agenda

1. H1 FY3/2027 Results
2. H1 FY3/2027 Segment Results and Full-Year Outlook
3. Shareholder Return Outlook

1. H1 FY3/2027 Results

H1 FY3/2027 Earnings Overview

Steel Structures and Civil Engineering segments saw limited growth in factory operations and ongoing construction progress, and net sales declined slightly year on year. Contract Modifications and cost reductions on large projects improved profitability, and favorable FX effects lifted equity-method gains, resulting in a substantial year-on-year increase in profit. The net sales forecast was revised downward, but profit is progressing well.

(Million yen, unless otherwise stated)

	H1 FY3/2025		H1 FY3/2026		**H1 FY3/2027**		YoY (27 on 26)
	result	% of sales	result	% of sales	**result**	**% of sales**	
Sales	66,430	100.0%	55,346	100.0%	**54,946**	**100.0%**	-399 -0.7%
Gross Profit	10,581	15.9%	9,328	16.9%	**11,676**	**21.3%**	+2,347 +25.2%
Operating Profit	4,801	7.2%	3,172	5.7%	**5,231**	**9.5%**	+2,059 +64.9%
Ordinary Profit	6,443	9.7%	3,958	7.2%	**6,776**	**12.3%**	+2,818 +71.2%
Net Income Attributable to Owners of Kawada	5,017	7.6%	3,142	5.7%	**5,055**	**9.2%**	+1,913 +60.9%
Earnings Per Share *	¥96.94	-	¥60.18	-	**¥98.67**	-	+38.49 +64.0%

* Calculated assuming the April 1,2024 and April 1,2026 stock splits were in effect at the start of the displayed period.

H1 FY3/2027 Orders Status

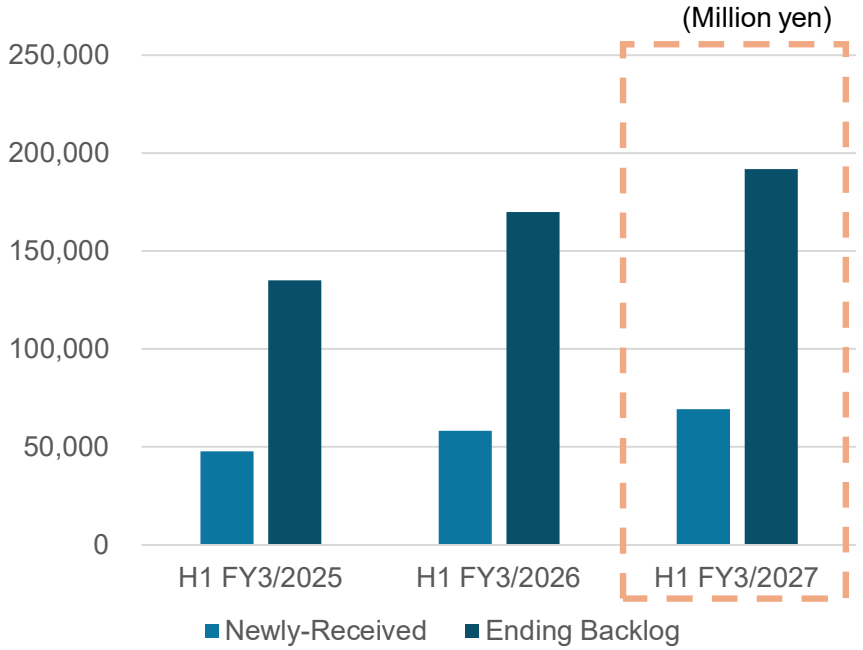
Orders in the Steel Structures segment's steel bridge business and in the Civil Engineering segment remained weak amid intense competition. While steel bridges struggled, Civil Engineering secured a large floor slab replacement project through a negotiated contract. Architecture continued to win large projects and posted a substantial year-on-year increase. Solution also won new development and system development orders. Overall, orders exceeded the prior-year period, and the backlog remains at a very high level.

(Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Opening Backlog	154,730	167,917	**178,306**	+10,389 +6.2%
Orders Received	47,710	58,362	**69,337**	+10,974 +18.8%
To Sales	67,369	56,682	**55,829**	-853 -1.5%
Ending Backlog	135,071	169,597	**191,814**	+22,217 +13.1%

* Internal sales between business segments are not adjusted

[Trends in Newly-Received Orders and Ending Backlog]



H1 FY3/2027 B/S and Profitability Metrics, Provisions, Status of Cash Flows

The equity ratio continued to improve. Higher interim profit lifted ROE and ROA. Operating cash flow increased due to progress in collecting trade receivables, while financing cash flow declined due to share buybacks. The provision for losses on construction contracts decreased from the prior fiscal year-end, mainly due to contract modifications in the Steel Structures segment.

[B/S Metrics] (Million yen)

	FY3/2025	FY3/2026	**H1 FY3/2027**	change (H1 27 on 26)
Total Asset	165,511	162,986	**156,551**	-6,435 -3.9%
Net Asset	91,569	99,510	**100,632**	+1,122 +1.1%
Equity Ratio	55.0%	60.7%	**63.9%**	+3.2pp

[Provisions] (Million yen)

	FY3/2025	FY3/2026	**H1 FY3/2027**	change (H1 27 on 26)
Total	2,908	3,805	**3,104**	-701 -18.4%
Of which Steel construction	1,839	2,678	**1,917**	-761 -28.4%
Of which Civil Engineering	1,068	1,126	**1,182**	+56 +5.0%

[Profitability Metrics]

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
ROE *	6.00%	3.42%	**5.08%**	+1.66pp
ROA *	3.98%	2.41%	**4.24%**	+1.83pp

* ROE uses interim net income attributable to owners of Kawada as the numerator; ROA uses ordinary profit as the numerator.

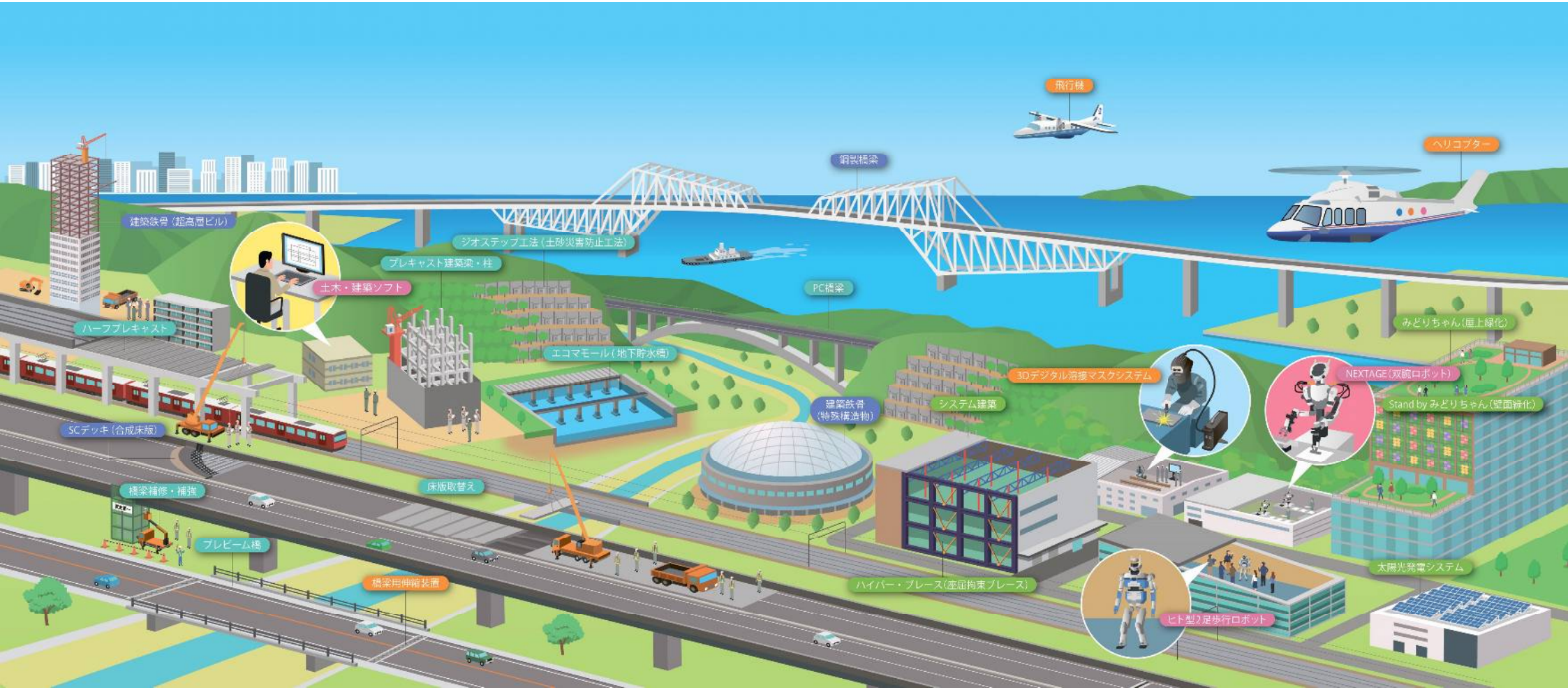
[Cash Flows] (Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Operating	-5,038	4,061	**8,028**	+3,967
Investing	-1,197	-39	**-1,491**	-1,452
Financial	4,781	489	**-4,285**	-4,973

2. H1 FY3/2027 Segment Results and Full-year Outlook

Four Reportable Segments

Steel Construction | Civil Engineering | Architecture | Solution



[H1 Result] FY3/2027 (i)Steel Construction Segment

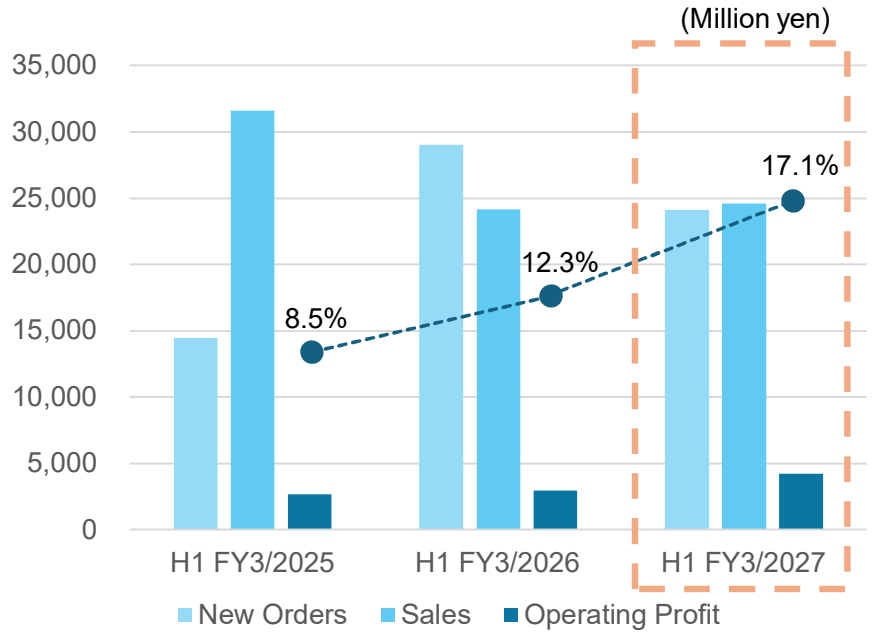
Steel Bridges: Orders remained weak and competition intense, with order intake below the prior-year period. We are actively pursuing new products, such as crane structural components for shipbuilding, to utilize surplus capacity at production plants. However, many projects have long construction periods, and net sales did not grow this period. Profit margins improved year on year, driven by design change approvals, cost reductions on certain large projects, and the application of percentage-of-completion accounting from this period to projects whose total costs could not be estimated in prior years.

Architectural Steel Frame: Built up orders from metropolitan-area redevelopment and Osaka IR projects. Ongoing projects progressed steadily, and both net sales and profit exceeded the prior period.

(Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Opening Backlog	87,561	95,372	**104,794**	+9,422 +9.9%
New Orders	14,443	29,070	**24,112**	-4,957 -17.1%
Ending Backlog	70,408	100,285	**104,298**	+4,013 +4.0%
Sales	31,597	24,158	**24,609**	+451 +1.9%
Operating Profit	2,695	2,975	**4,207**	+1,231 +41.4%
Operating Margin	8.5%	12.3%	**17.1%**	+4.8pp

* Internal sales between business segments are not adjusted



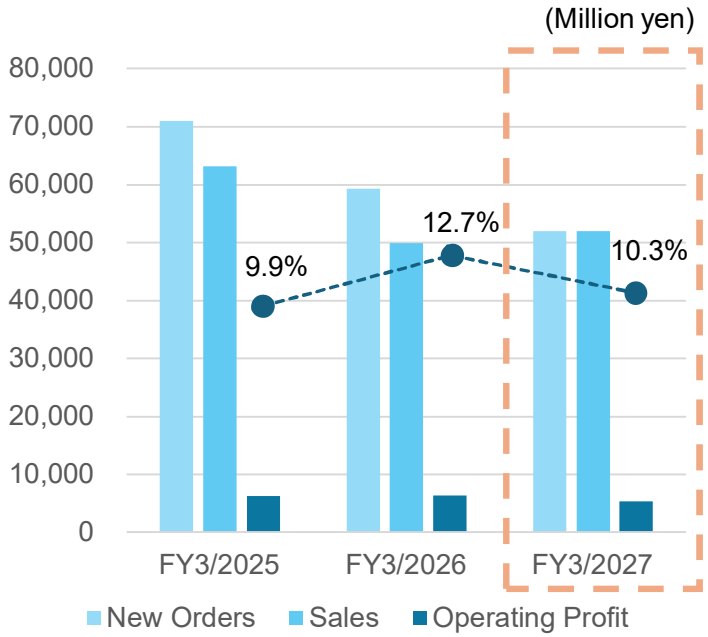
[Full-Year Forecast] FY3/2027 (i)Steel Construction Segment

Steel Bridge: New tenders for new bridge construction are trending downward, and competition remains intense. We aim to strengthen our maintenance and repair business. Utilization at production plants improved through products other than bridges; however, net sales are below the initial forecast because few projects are both ordered and recognized as sales in the current period. Profit is expected to exceed the initial forecast due to design change approvals. We expect to receive orders for the production portion of the Osaka Bayshore Road West Extension project in the next fiscal year and beyond.

Architectural Steel Frame: Large metropolitan-area redevelopment projects are in a transition period, but this is being offset by construction projects in Kansai, including Osaka IR-related works. Kansai projects have long construction periods, and no additional orders were secured during the current period. Orders for planned metropolitan-area projects are expected to resume sequentially from next fiscal year onward.

(Million yen)

	FY 3/2025	FY 3/2026	H1 FY3/2027	Initial Forecast	**Revised Forecast**	Change (Revised Forecast vs. 26)
Opening Backlog	87,561	95,372		104,794		+9,422 +9.9%
New Orders	70,983	59,301	24,112	52,000	**52,000** -	-7,301 -12.3%
Ending Backlog	95,372	104,794	104,298	101,294	**104,794** +3,500	- -
Sales	63,172	49,879	24,609	55,500	**52,000** -3,500	+2,121 +4.3%
Operating Profit	6,274	6,320	4,207	4,400	**5,350** +950	-970 -15.3%
Operating Margin	9.9%	12.7%	17.1%	7.9%	**10.3%** +2.4pp	-2.4pp



* Internal sales between business segments are not adjusted * Changes in the Revised Forecast column are compared with the Initial Forecast

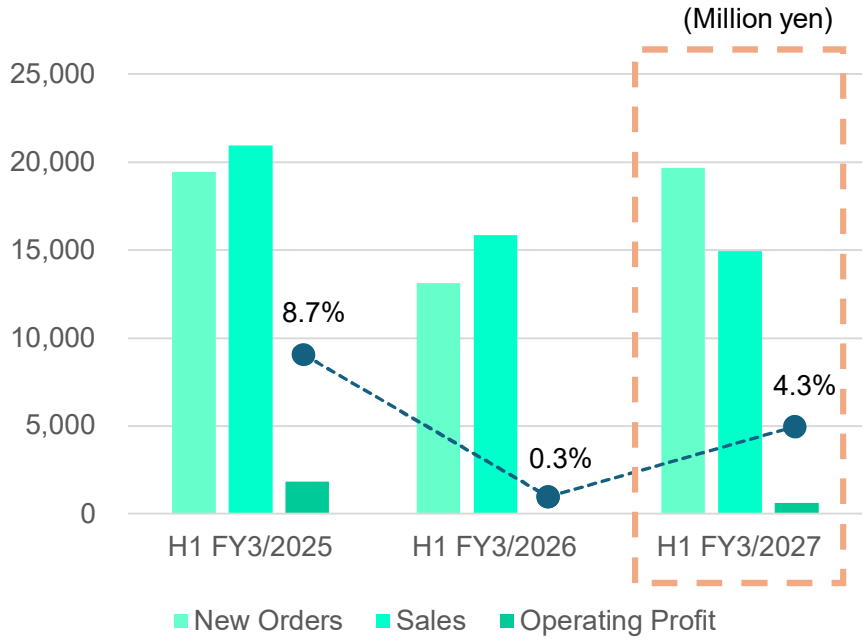
[H1 Result] FY3/2027 (ii)Civil Engineering Segment

Orders from highway operators, which had driven the market in recent years, have declined significantly. Budgets have been directed to renewals and changes to existing projects, leaving fewer new orders. The market environment remains challenging; however, orders increased substantially year on year, as a large floor slab replacement project was secured through a negotiated contract for existing projects. Net sales declined because the renewal business had a small opening backlog. Operating profit improved significantly from the ¥1.2 billion loss in Q1, owing to contract modifications obtained by the interim period.

(Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Opening Backlog	45,184	50,700	**52,064**	+1,364 +2.7%
New Orders	19,454	13,110	**19,662**	+6,551 +50.0%
Ending Backlog	43,686	47,947	**56,781**	+8,834 +18.4
Sales	20,952	15,863	**14,945**	-917 -5.8%
Operating Profit	1,828	48	**640**	+592 +1,218.9%
Operating Margin	8.7%	0.3%	**4.3%**	4.0pp

* Internal sales between business segments are not adjusted

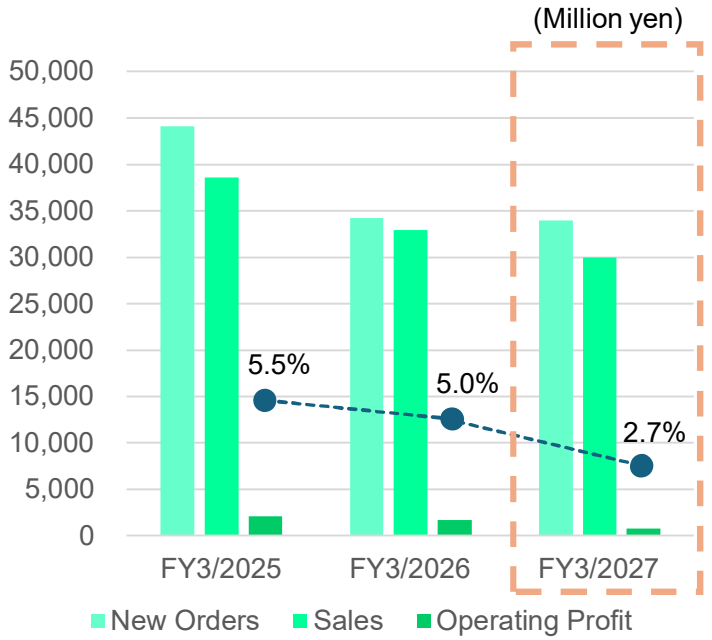


[Full-Year Forecast] FY3/2027 (ii)Civil Engineering Segment

New tenders for “new construction” and “renewal” projects are expected to decline, further intensifying competition. However, large renewal projects and others were secured by the interim period. Net sales are forecast to decline because the carryover of construction work from the prior period is smaller and progress on renewal and other projects during the period is not expected to grow as much as anticipated. Because lower progress also makes the timing of contract modifications harder to predict, forecasts for sales and operating profit have been revised downward. Compared with the prior year, the segment expects lower net sales and lower profit.

(Million yen)

	FY 3/2025	FY 3/2026	H1 FY3/2027	Initial Forecast	**Revised Forecast**	Change (Revised Forecast vs. 26)
Opening Backlog	45,184	50,700	52,064			+1,364 +2.7%
New Orders	44,137	34,283	19,662	34,000	**34,000** -	-283 -0.8%
Ending Backlog	50,700	52,064	56,781	53,064	**56,064** +3,000	+4,000 +7.7%
Sales	38,622	32,918	14,945	33,000	**30,000** -3,000	-2,918 -8.9%
Operating Profit	2,106	1,654	640	1,800	**800** -1,000	-854 -51.6%
Operating Margin	5.5%	5.0%	4.3%	5.5%	**2.7%** -2.8pp	-2.3pp



* Internal sales between business segments are not adjusted * Changes in the Revised Forecast column are compared with the Initial Forecast

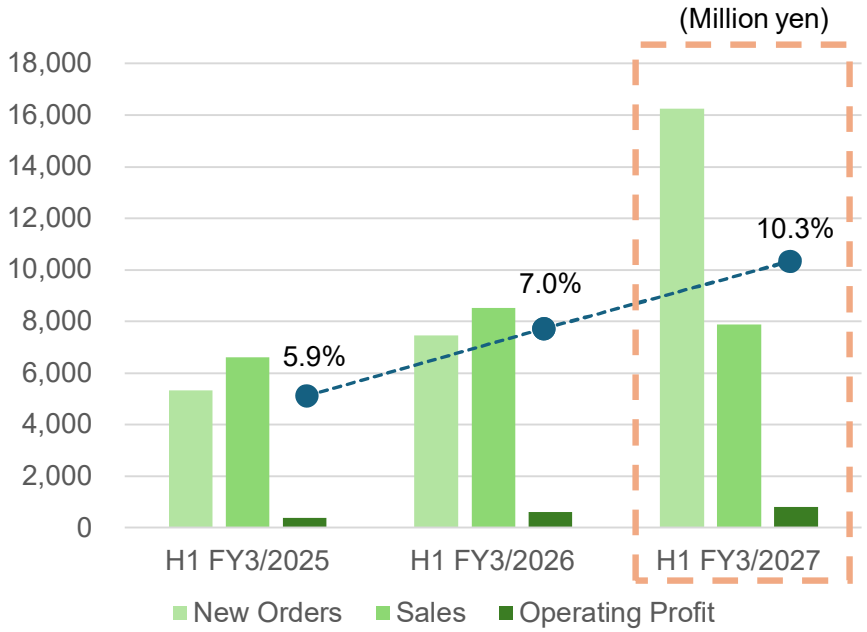
[H1 Result] FY3/2027 (iii)Architecture Segment

Orders are strong. Construction work on projects for which design work was secured in the prior period has also been won on a continuing basis, and orders are already approaching the full-year level. The share of large projects in ongoing construction work is trending upward. Full-scale work on newly won construction projects has not yet begun, so net sales declined from the prior period. However, profit increased, as cost reductions exceeding expectations were achieved particularly on large projects nearing completion.

(Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Opening Backlog	17,862	17,788	**17,127**	-661 -3.7%
New Orders	5,332	7,451	**16,254**	+8,803 +118.1%
Ending Backlog	16,584	16,713	**25,506**	+8,792 +52.6%
Sales	6,610	8,525	**7,875**	-650 -7.6%
Operating Profit	393	598	**811**	+213 +35.6%
Operating Margin	5.9%	7.0%	**10.3%**	3.3pp

* Internal sales between business segments are not adjusted

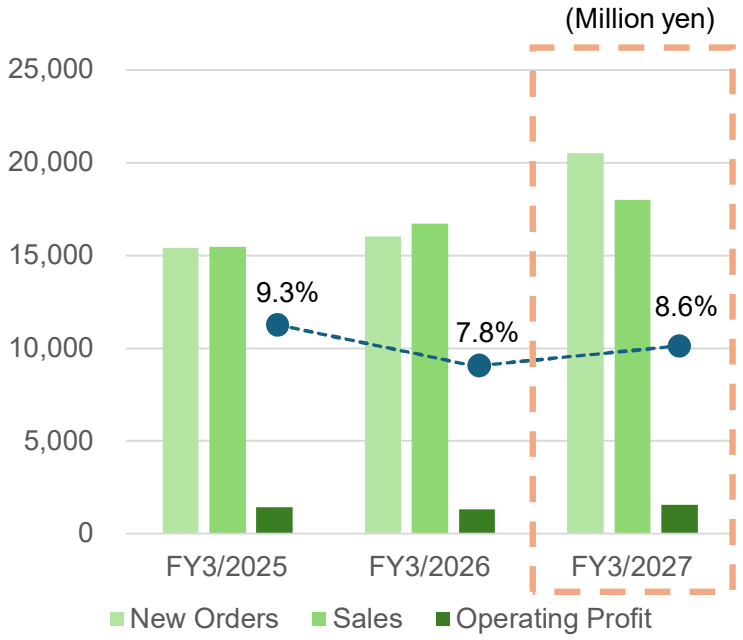


[Full-Year Forecast] FY3/2027 (iii)Architecture Segment

Inquiries remain high, driven by the expansion of e-commerce, efficiency and functional upgrades of logistics warehouses, and rebuilding demand due to aging facilities. Orders were strong in the first half, and the backlog is already at a high level. We will carefully assess profitability in second-half orders. Newly won projects have not reached full-scale operations during the year, so full-year net sales will decline. However, a JV project with Sato Kogyo Co., Ltd., an equity-method affiliate, has improved in profitability and been completed. Operating profit will increase and the profit margin will reach the 10% range. As a result, we have revised the profit forecast upward.

(Million yen)

	FY 3/2025	FY 3/2026	H1 FY3/2027	Initial Forecast	**Revised Forecast**	Change (Revised Forecast vs. 26)
Opening Backlog	17,862	17,788	17,127			-661 -3.7%
New Orders	15,398	16,042	16,254	20,500	**20,500** -	+4,458 +27.8%
Ending Backlog	17,788	17,127	25,506	18,127	**19,627** **+1,500**	+2,500 +14.6%
Sales	15,473	16,703	7,875	19,500	**18,000** -1,500	+1,297 7.8%
Operating Profit	1,444	1,308	811	1,200	**1,550** +350	+242 +18.5%
Operating Margin	9.3%	7.8%	10.3%	6.2%	**8.6%** +2.4pp	+0.8pp



* Internal sales between business segments are not adjusted
* Changes in the Revised Forecast column are compared with the Initial Forecast

[H1 Result] FY3/2027 (iv)Solution Segment

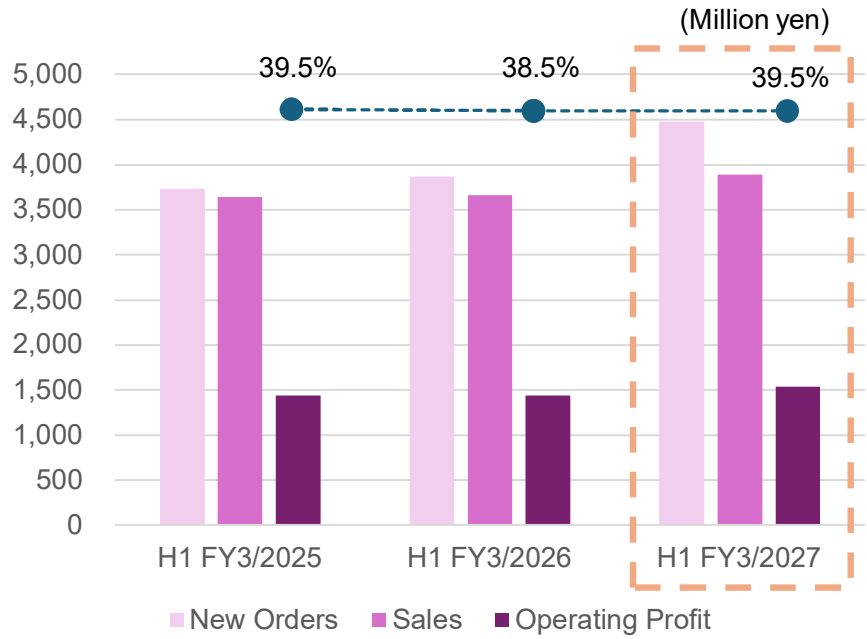
Software: Design consulting services struggled due to the slowdown in the bridge market. Orders for our proprietary 3D CAD system were also affected by revisions to contract volumes, but new customer acquisition progressed well, resulting in a net increase in orders. The information-sharing cloud service is seeing increased adoption, particularly by local governments. We also won multiple system development projects from the Ministry of Defense. Both net sales and operating profit exceeded the prior period.

Robotics: Orders from direct sales and dealers both increased from the prior period. Net sales and operating profit also increased from the prior period.

(Million yen)

	H1 FY3/2025	H1 FY3/2026	**H1 FY3/2027**	YoY (27 on 26)
Opening Backlog	3,498	3,603	**3,926**	+323 +9.0%
New Orders	3,733	3,872	**4,479**	+606 +15.7%
Ending Backlog	3,588	3,809	**4,516**	+707 +18.6
Sales	3,643	3,666	**3,889**	+222 +6.1%
Operating Profit	1,440	1,411	**1,538**	+127 +9.0%
Operating Margin	39.5%	38.5%	**39.5%**	1.0pp

* Internal sales between business segments are not adjusted



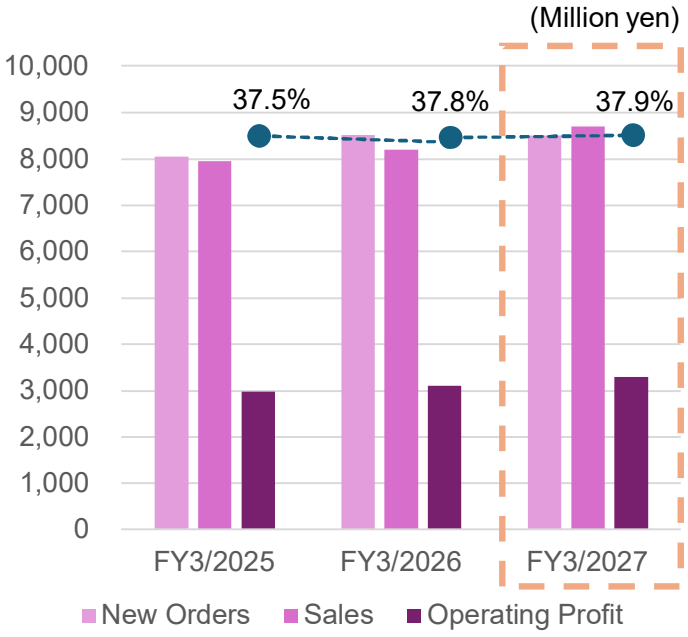
[Full-Year Forecast] FY3/2027 (iv)Architecture Segment

Software: The linkage of 2D drawings and 3D models promoted by the Ministry of Land, Infrastructure, Transport and Tourism is a tailwind. We are strengthening the functions of our 3D CAD system for rivers and sabo (erosion control), and aim to expand into the road, underground utility, and general building markets. Systems development orders from the Ministry of Defense are also contributing to the opening of new markets.

Robotics: Efforts toward commercialization are progressing through DX and physical AI. We have been selected to participate in Goal 3 of the Moonshot R&D Program of the Japan Science and Technology Agency (JST). We will focus on refining our products in line with market trends and continue to aim for profitability.

(Million yen)

	FY 3/2025	FY 3/2026	H1 FY3/2027	Initial Forecast	**Revised Forecast**	Change (Revised Forecast vs. 26)
Opening Backlog	3,498	3,603	3,926			+323 +9.0%
New Orders	8,053	8,520	4,479	8,500	**8,500** -	-20 -0.2%
Ending Backlog	3,603	3,926	4,516	3,726	**3,726** -	-200 -5.1%
Sales	7,949	8,197	3,889	8,700	**8,700** -	+503 +6.1%
Operating Profit	2,982	3,098	1,538	3,000	**3,300** +300	+202 +6.5%
Operating Margin	37.5%	37.8%	39.5%	34.5%	**37.9%** +3.4pp	+0.1pp

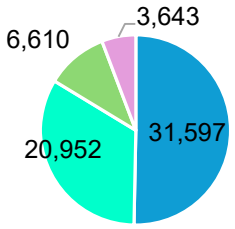


* Internal sales between business segments are not adjusted * Changes in the Revised Forecast column are compared with the Initial Forecast

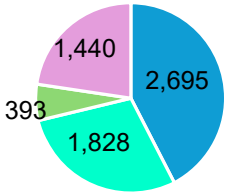
[H1 Result] FY3/2027 Segment Earnings Trend

(Million yen)

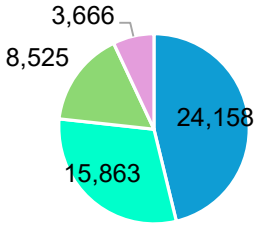
	H1 FY3/2025			H1 FY3/2026			**H1 FY3/2027**		
	Sales	Operating Profit	Operating Margin	Sales	Operating Profit	Operating Margin	**Sales**	**Operating Profit**	**Operating Margin**
Steel Construction	31,597	2,695	8.5%	24,158	2,975	12.3%	**24,609** +1.9%	**4,207** **+41.4%**	**17.1%** **+4.8pp**
Civil Engineering	20,952	1,828	8.7%	15,863	48	0.3%	**14,945** **-5.8%**	**640** **+1,218.9%**	**4.3%** **+4.0pp**
Architecture	6,610	393	5.9%	8,525	598	7.0%	**7,875** **-7.6%**	**811** **+35.6%**	**10.3%** **+3.3pp**
Solution	3,643	1,440	39.5%	3,666	1,411	38.5%	**3,889** **+6.1%**	**1,538** **+9.0%**	**39.5%** **+1.0pp**



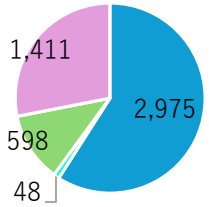
Sales



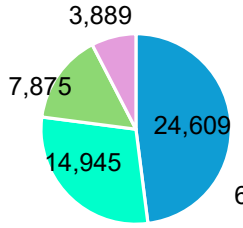
Operating Profit



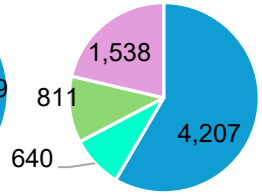
Sales



Operating Profit



Sales



Operating Profit

* Internal sales between business segments are not adjusted

[Full-Year Forecast] FY3/2027 Year-End Earnings Forecast

On November 10, we announced a revision to the year-end forecast. Sales are revised downward due to stalled factory operations and construction progress in the Steel Structures and Civil Engineering segments. However, contract modifications and cost reductions exceeding initial expectations are expected to offset this. The Building and Solutions segments are expected to slightly exceed forecasts, and operating profit is expected to increase marginally. Equity-method investment income is expected to exceed forecasts due to FX effects, and ordinary profit and profit attributable to owners of Kawada have been revised upward.

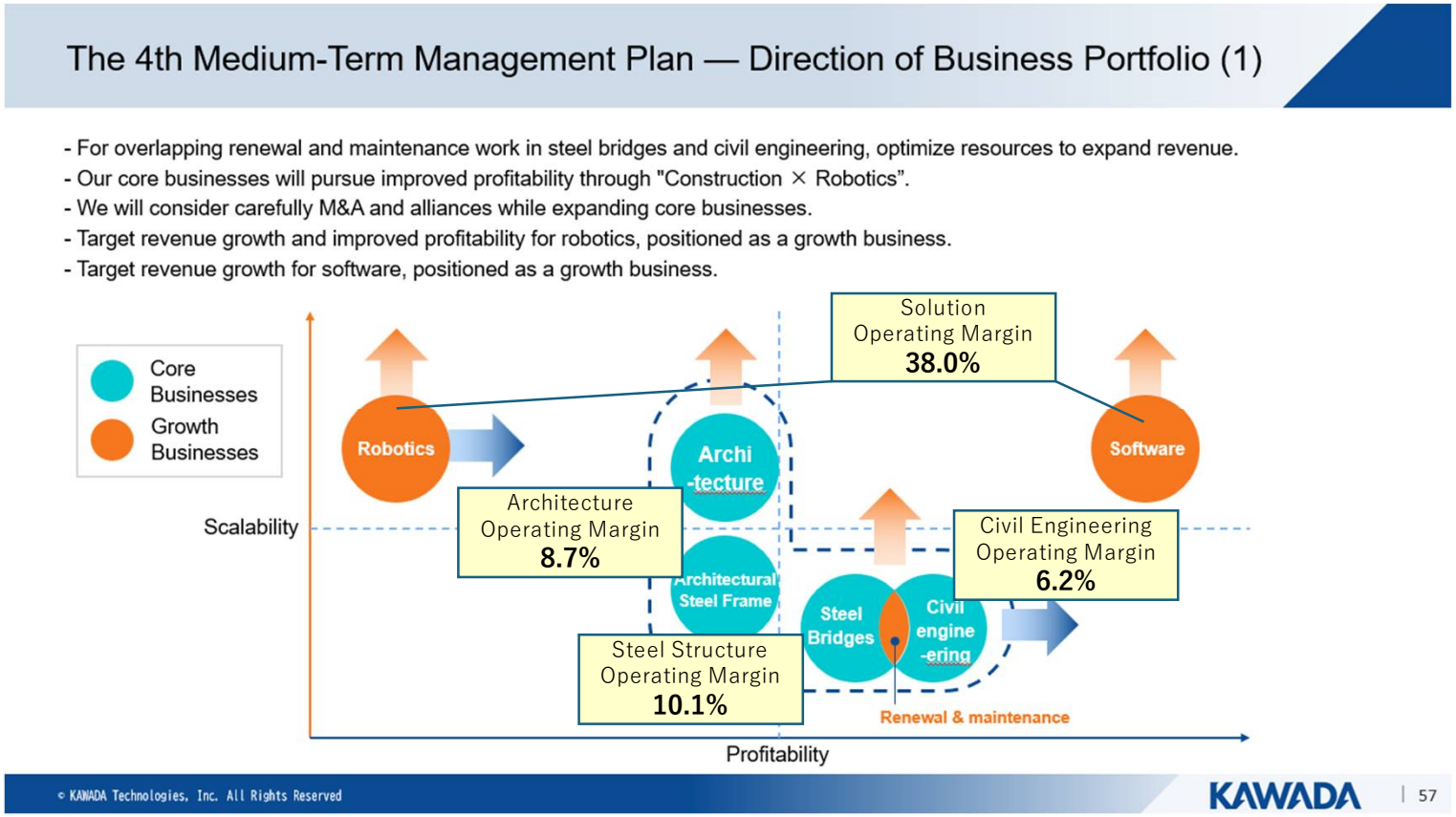
(Million yen)

	FY3/2025	FY3/2026	H1 FY3/2027	Initial Forecast for FY3/2027	**FY3/2027 Revised Forecast**	Change (Revised Forecast vs. FY26)	(Ref.) 1H Progress vs. Revised Forecast
Sales	132,905	115,025	54,946	125,000	**117,000** -8,000	+1,974 +1.7%	47.0%
Operating Profit	9,684	8,598	5,231	7,200	**7,300** +100	-1,298 -15.1%	71.7%
Ordinary Profit	12,616	11,055	6,776	9,500	**10,600** +1,100	-455 -4.1%	63.9%
Net Income Attributable to Owners of Kawada	11,107	8,782	5,055	7,100	**8,000** +900	-782 -8.9%	63.2%
Earnings Per Share *	214.32	168.03	98.67	135.71	**159.03** +23.32	-9.0 -5.4%	62.0%

* Calculated assuming the April 1,2024 and April 1,2026 stock splits were in effect at the start of the displayed period.

(Ref.) Direction of Business Portfolio under the Fourth Medium-Term Management Plan

Our group has four segments. To continue contributing in many ways to our group philosophy of “Creating a Safe, Comfortable, and Sustainable Society”, we will fundamentally maintain this structure and work to expand net sales and improve profitability in each segment. In addition to our unique strength of “construction x robotics,” we are considering M&A and alliances. We also aim to build a resilient business by combining complementary strengths with Sato Kogyo Co., Ltd., which we account for under the equity method. We will continue to carefully consider the optimal capital relationship.



*Excerpt from the Fourth Medium-Term Plan materials announced on May 12, 2026.

*Segment operating margins are based on the average for the Third Medium-Term Plan period.

3. Shareholder Return Outlook

Outlook for Shareholder Returns

In conjunction with the revision of the year-end earnings forecast, we have raised the annual dividend. The annual dividend is ¥48.0, consisting of an interim dividend of ¥21.0 and a year-end dividend of ¥27.0. We have executed totaling ¥3.0 billion in share buybacks this fiscal year, and the total shareholder return ratio is 67.7%.

[Shareholder Returns Policy] (from April 1, 2026)

- We recognize shareholders return as one of the primary initiatives, as well as increasing company value
- Basic idea is to continue stable dividend with a target for consolidated dividend ratio of roughly 30%, excluding profits and losses caused by non-recurring special factors (please refer to the right box)
- **During the 4th medium-term plan period, aim for a total shareholder return ratio of around 50% and set a floor of ¥35 for annual dividends per share.**

Q. What is "profits and losses caused by non-recurring special factors"?

A. It's purely accounting profits and losses, accrued outside of normal business activities, with no future cash-flow expected to follow

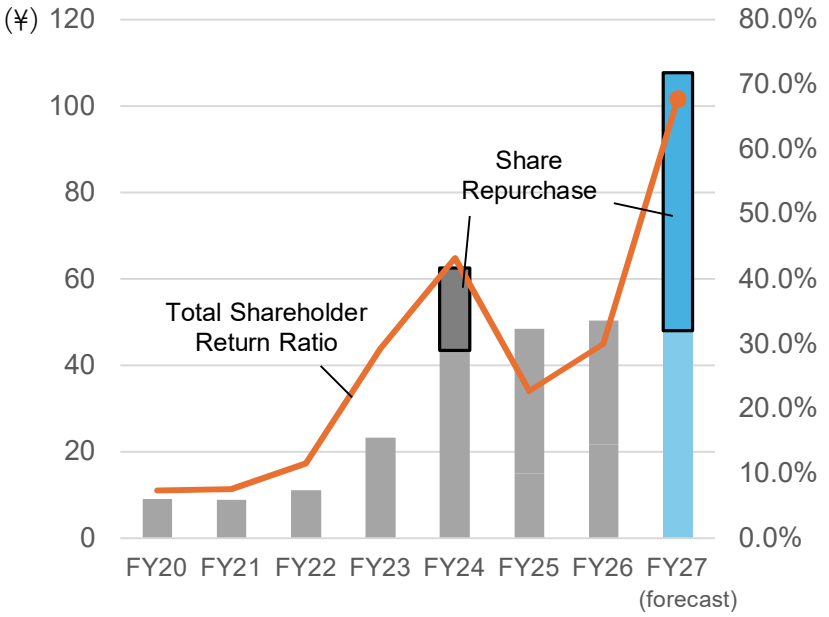
* it does not necessarily mean items in "extraordinary items" on P/L

	FY3/2024	FY3/2025	FY3/2026	FY3/2027 (forecast)
EPS *1	¥144.69	¥214.32	¥168.03	**¥159.03**
Dividend per Share *1	¥43.7	¥48.3 (interim ¥15.0)	¥50.3 (interim ¥21.6)	**¥48.0 (interim ¥21.0)**
Dividend Ratio	30.2%	22.6% *2	30.0%	**30.2%**
Share Repurchase	¥1,000 million	-	-	**¥3,000 million**
Total Shareholder Returns ratio	43.2%	22.6% *2	30.0%	**67.7%**

*1 Calculated assuming the April 1,2024 and April 1,2026 stock splits were in effect at the start of the displayed period.

*2 The ratio would be 29.6% if calculated excluding the effects of "fair value adjustment from Sato Kogyo's first-time application of equity method" and "income tax-deferred due to the reassessment of recoverability of DTA" under the dividend policy.

Trends in per-share shareholder returns *1



Recent Initiatives for Shareholder Returns

We recognize returns to our shareholders as one of our most important priorities. Going forward, we will continue to pursue both enhancing corporate value and providing stable shareholder returns.

[Recent Initiatives]

May–Sep 2023	Share buyback of ¥1.0 billion
April 2024	Stock split of common shares at a ratio of 1:3
May 2024	Set a floor of ¥90 for annual dividends per share during the Third Medium-Term Management Plan
Jun 2024	Introduced an interim dividend system
Mar 2025	Retired 400,000 treasury shares
Apr 2026	Implemented stock split of common shares at a ratio of 1:3
Apr–May 2026	Executed share buyback of ¥1.5 billion
Jun–Aug 2026	Executed an additional share buyback of ¥1.5 billion

Initiatives of This Fiscal Year

Press Release Highlights

Participation in the Moonshot R&D Program promoted by the Japan Science and Technology Agency (JST)

https://www.kawada.jp/news/detail/20260819_moonshot.html



MOONSHOT
RESEARCH & DEVELOPMENT PROGRAM

Kawada Technologies and Kawada Robotics will participate as performers in the Moonshot R&D Program led by the Japanese government, under Goal 3: “Realization of AI robots that autonomously learn, adapt to their environment, evolve in intelligence and act alongside human beings, by 2050.”

Joint development with Highlanders Inc. of a quadruped robot system that enables AI-powered visualization of construction sites

https://www.kawada.co.jp/topics/pr_20261110_highlanders.html



多目的実験センターでの「HLQ EDGE」

Kawada Industries Co., Ltd., together with Highlanders Inc., is developing a system that combines a quadruped robot with an on-site visualization AI system to automatically collect and analyze conditions at construction sites.

Using a full-scale bridge model installed at Kawada Industries’ multipurpose experimental center, we are developing functions for identifying hazardous areas, managing materials, and tracking construction progress, with the aim of deploying the system on site in fiscal 2027.

AW139 helicopter newly enters service on the Tokyo Island Shuttle

https://www.tohoair.co.jp/news/aw139ja639b.html

Toho Air Co., Ltd. has been entrusted with operations
The only regular passenger helicopter route in Japan connecting the Izu Islands
The “Tokyo Island Shuttle” has introduced a second large helicopter, the “AW139.”

By providing safer and more stable air transport services, we will further contribute to regional development and convenience.



Tree-planting activities carried out at “Nanto Kawada Forest”

https://www.kawada.co.jp/topics/pr_20261109_nantokawadanomori.htm

As part of its environmental conservation activities, Kawada Industries Co., Ltd. carried out tree planting in a forest in Nanto City, Toyama Prefecture.

The activity is a “corporate forest creation” initiative aimed at absorbing carbon dioxide, conserving ecosystems, and strengthening environmental communication with local communities. The planting site has been named “Nanto Kawada Forest,” and we will continue forest creation through ongoing planting.



Press Release Highlights



Featured in the magazine “FRaU”

https://www.kawada.jp/news/detail/202609_frau-toyama.html

Featured in the eighth issue of the “FRaU S-TRIP” regional feature series published by Kodansha, introducing the Kawada Group as a company originating in Toyama.

In the tie-up article “From Toyama to the World: A Local Company Contributing to the Future — The Kawada Group’s Passion for Craftsmanship,” the Group’s history of more than 100 years supporting society through bridges, buildings, robots and other fields is presented along with representative structures and technologies.

Appeared on TV Tokyo’s “Round Table Confidential”

https://www.kawada.jp/news/detail/20260718_tv-tokyo_confidential.html

Our President, Tadahiro Kawada, appeared on TV Tokyo’s economic program “Round Table Confidential ～Encounters with Other Companies～.” On the theme of physical AI, he joined a round-table discussion with Prof. Takayuki Furuta, Director of the Future Robotics Technology Research Center (fuRo) at Chiba Institute of Technology, representatives of Mitsubishi Electric and Iris Ohyama, and other participants.





Featured in Los Angeles Times

https://www.kawada.jp/news/detail/20260826_latimes.html

The Kawada Group was featured in the “JAPAN SPECIAL REPORT” of the U.S. newspaper Los Angeles Times, in an article titled “Kawada Group – Forging the Next Century.” The article describes the Group’s journey over more than a century, from its origins in sword-making to its expansion into a wide range of fields.


Forging the Next Century

Kawada Group is combining more than a century of engineering expertise with advanced robotics and infrastructure innovation, positioning itself for growth both in Japan and overseas.

Selected for the first time as a constituent of the “FTSE JPX Blossom Japan Sector Relative Index”

https://www.kawada.jp/news/detail/20260721_ftse.html

FTSE JPX Blossom Japan Sector Relative Index

We were selected for the first time as a constituent of the “FTSE JPX Blossom Japan Sector Relative Index,” an ESG stock index developed by FTSE Russell, a global index provider.

We believe this reflects the high international evaluation of our sustainability-related activities and disclosure practices.

(Ref.) Trends in Key Performance Indicators

(Million yen, unless otherwise stated)

	FY3/2022	FY3/2023	FY3/2024	FY3/2025	FY3/2026	**H1 FY3/2027**
Sales Revenues	103,760	118,086	129,127	132,905	115,025	**54,946**
Operating Profit	6,412	5,025	8,734	9,684	8,598	**5,231**
Ordinary Profit	7,689	6,298	10,538	12,616	11,055	**6,776**
Net Income attributable to owners of Kawada	5,176	4,231	7,541	11,107	8,782	**5,055**
Earnings Per Share (¥) *	¥97.51	¥79.98	¥144.69	¥214.32	¥168.03	**¥98.67**
Net income / equity (%)	7.6%	5.8%	9.6%	12.8%	9.2%	**5.1%**
Ordinary Profit / Total Asset (%)	5.5%	4.3%	6.5%	7.7%	6.7%	**4.2%**
Operating Profit / Sales (%)	6.2%	4.3%	6.8%	7.3%	7.5%	**9.5%**
Total Asset	133,337	162,158	160,238	165,511	162,986	**156,551**
Net Asset	71,921	76,697	82,363	91,569	99,510	**100,632**
Equity Ratio (%)	53.2%	46.6%	51.1%	55.0%	60.7%	**63.9%**
Net Asset per share (¥) *	¥1,336.54	¥1,429.38	¥1,584.85	¥1,746.07	¥1,891.42	**¥1,988.74**
Cashflow from Operating activities	20,391	-9,673	13,320	9,839	15,160	**8,028**
Cashflows from Investing Activities	-1,948	-1,504	-2,553	-2,981	-1,828	**-1,491**
Cashflows from Financing Activities	-15,811	12,213	-10,337	-8,659	-10,134	**-4,285**
Yearly Dividend per share (¥) *	¥11.11	¥23.33	¥43.67	¥48.33 (int 15.00 year-end 33.33)	¥50.33 (int 21.67 year-end 28.67)	**¥48.00** (forecast) **(int 21.00 year-end 27.00)**
Total Shareholder Return Ratio	11.4%	29.2%	43.2%	22.6%	30.0%	**67.7%** (forecast)

* Calculated assuming the April 1,2024 and April 1,2026 stock splits were in effect at the start of the displayed period.

Information regarding industry, market trends, and economic conditions contained in these materials is based on information available at the time of preparation, and the Company does not guarantee its accuracy, correctness, or reasonableness. Plans, estimates, forecasts, expectations, and other forward-looking information about the Kawada Group contained in these materials reflect only the Company's current judgments and views. Actual business results, financial condition, and other outcomes may differ materially from the contents of these materials or what may be inferred from them due to economic conditions, industry market trends, fluctuations in raw material prices, and other factors.

- Contact -

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