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For Immediate Release

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Notice Concerning Upward Revisions to the Consolidated Earnings and Dividend Forecasts

Global Link Management Inc. ("the Company") hereby announces that at the Board of Directors meeting held on November 13, 2026, it resolved to revise the full-year consolidated earnings and dividend forecasts announced on February 13, 2026 as follows, taking into account recent business performance trends and other factors.

1. Revisions to the Consolidated Earnings Forecast

(1) Revision to the consolidated earnings forecast for the fiscal year ending December 31, 2026 (January 1, 2026 to December 31, 2026)

	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecast (A) (Announced on February 13, 2026)	75,000	8,500	7,500	5,130	320.40
Revised forecast (B)	80,000	9,200	8,000	5,700	357.84
Change (B-A)	5,000	700	500	570	—
Rate of change (%)	6.7	8.2	6.7	11.1	—
Reference: Results for FY2025 (full-year)	69,262	7,436	6,739	4,611	288.03

(2) Reason for the Revisions

In the real estate business domain, net sales are expected to exceed the initial forecast. This is due to solid progress in the land planning business made with regard to the expansion of project size through the purchase of adjacent properties and efforts to increase added value, and in the revitalization business, where the Company revised its sales plan and sold properties ahead of schedule with the aim of increasing future credit limits by building a track record of loan repayments.

In terms of profits, while the revitalization business is expected to perform in line with the initial forecast, the expansion of project size and increased added value in the land development business are projected to contribute to

profits exceeding the initial forecast. As a result, since net sales and each level of profit are now projected to exceed the previous forecast, we will revise our consolidated earnings forecast for the fiscal year ending December 31, 2026 as outlined above.

2. Revision to Dividend Forecast

(1) Details of Revision to Dividend Forecast

	Annual dividend (yen)		
	Interim	Year-end	Total
Previous forecast (Announced on February 13, 2026)	Yen 0.00	Yen 100.00	Yen 100.00
Revised forecast	0.00	110.00	110.00
Dividends for FY2025	0.00	—	—
Dividends for FY2025 (full-year)	0.00	80.50	80.50

(2) Reason for the Revision

As stated in the "Notice Concerning Dividends of Surplus, Advancement of Payment Start Date, and Revision to Dividend Policy (Introduction of Progressive Dividend Policy)" published on February 14, 2025, the Company's dividend policy is as follows: "With regard to dividends of surplus, the Company will continue to pay stable dividends and make decisions based on the status of business profits and cash flow. The Company aims for a dividend payout ratio of 30% and is committed to a progressive dividend policy."

The year-end dividend forecast for the fiscal year ending December 31, 2026 was previously set at 100 yen. However, after comprehensively considering the upward revision to our consolidated earnings forecast and our financial position, and in accordance with our dividend policy of targeting a dividend payout ratio of 30%, the Company will revise upward its year-end dividend forecast for the fiscal year ending December 31, 2026 by 10 yen from the previous forecast to 110 yen per share.

Notes:

1. The year-end dividend will be proposed for approval at the Board of Directors meeting scheduled for February 2027.
2. The above full-year consolidated earnings and year-end dividend forecasts have been prepared based on information available as of the date of publication of this document. Actual earnings and year-end dividend amounts may differ due to various factors in the future.