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October 15, 2026

Consolidated Financial Results for the Nine Months Ended August 31, 2026 (Under Japanese GAAP)



Company name: UNISIA HOLDINGS CO.

Listing: Tokyo Stock Exchange

Securities code: 3547

URL: <https://unisia.co.jp/>

Representative: Keiji Nuki

Inquiries: Kazumasa Iwamoto

Telephone: +81-3-5449-6410

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

Representative Director, Chairman and President
Director, Management Department

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended August 31, 2026 (from December 1, 2025 to August 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended August 31, 2026	27,358	75.0	2,441	80.7	1,226	18.8	1,123	5.3	517	(38.8)
August 31, 2025	15,635	26.7	1,351	35.1	1,032	48.7	1,067	47.5	845	99.1

Note: Comprehensive income For the nine months ended August 31, 2026: ¥ 519 million [(39.3) %]
For the nine months ended August 31, 2025: ¥ 856 million [100.5 %]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended August 31, 2026	47.76	-
August 31, 2025	92.00	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of August 31, 2026	27,343	7,544	27.5
November 30, 2025	9,686	4,118	42.3

Reference: Equity

As of August 31, 2026: ¥ 7,516 million
As of November 30, 2025: ¥ 4,092 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended November 30, 2025	-	0.00	-	15.00	15.00
Fiscal year ending November 30, 2026	-	0.00	-		
Fiscal year ending November 30, 2026 (Forecast)				-	-

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the third quarter dividend for the fiscal year ending November 30, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending November 30, 2026 (from December 1, 2025 to November 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	36,400	72.6	2,970	82.5	1,340	13.0	1,240	0.3	500	(32.8)	54.47

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies()

Excluded: - companies()

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: Yes

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2026	11,061,399 shares
As of November 30, 2025	9,428,280 shares

(ii) Number of treasury shares at the end of the period

As of August 31, 2026	218,282 shares
As of November 30, 2025	238,263 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended August 31, 2026	10,833,118 shares
Nine months ended August 31, 2025	9,190,063 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

