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November 12, 2026

Company: Chikaranomoto Holdings Co., Ltd.
Stock Code: 3561, Tokyo Stock Exchange Prime Market
URL: http://www.chikaranomoto.com/
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To Whom It May Concern:

Notice Regarding Distribution of Surplus (Interim Dividend)

At the meeting of the Board of Directors held on November 12, 2026, Chikaranomoto Holdings Co., Ltd. (the "Company") resolved to pay a dividend of surplus with a record date of September 30, 2026. Pursuant to Article 459, Paragraph 1 of the Companies Act, the Company's Articles of Incorporation provide that the Board of Directors may decide on dividends of surplus and other distributions by resolution. The Company hereby announces as follows.

Details

1. Details of the Dividend

	Decided amount	Most recent forecast (announced May 14, 2026)	Prior-year actual (interim, fiscal year ended March 31, 2026)
Record date	September 30, 2026	Same as left	September 30, 2025
Dividend per share	¥12.00 (Ordinary dividend ¥11.00) (Special dividend ¥1.00)	Same as left	¥10.00 (Ordinary dividend ¥10.00)
Total dividends	¥362 million	—	¥302 million
Effective date	December 7, 2026	—	December 8, 2025
Source of dividends	Retained earnings	—	Retained earnings

2. Reason

The Company's basic policy is to provide shareholders with stable and continuous returns, taking into comprehensive consideration retained earnings to fund future business growth and strengthen its management base. In determining dividend levels, the Company will continue to make a comprehensive judgment, taking into account not only the payout ratio but also DOE (dividend on equity), so as to set a level commensurate with the scale of its equity.

In the interim period, operating profit and profit attributable to owners of parent decreased year on year, mainly due

to higher costs for raw materials and labor, as well as weather conditions, in Japan and overseas. At the same time, the Company is steadily executing measures to improve performance: in Japan, it is improving profitability through higher average spend per customer following the price revision implemented in August 2026, stronger frontline capabilities and DX initiatives; overseas, it is reviewing underperforming stores and developing new markets and new formats. Our policy of positioning global expansion as a pillar of growth remains unchanged, and so does our outlook for medium- to long-term growth.

Even in these circumstances, the Company has not changed its basic policy of delivering stable and continuous shareholder returns. Although the payout ratio is expected to rise, the Company has decided to pay an interim dividend of ¥12.00 per share, in line with the most recent forecast.

As announced today in the "Notice Regarding Differences between Consolidated Forecasts and Actual Results for the Second Quarter (Interim Period) of the Fiscal Year Ending March 31, 2027 and Revision of Full-Year Consolidated Forecast," the Company has revised its full-year consolidated financial results forecast; the dividend forecast remains unchanged.

(Reference) Breakdown of Annual Dividends

	Dividend per share		
Record date	**End of second quarter**	**Year-end**	**Annual**
Dividend forecast	—	¥12.00	¥24.00
Actual for the current fiscal year	¥12.00 (Ordinary dividend ¥11.00) (Special dividend ¥1.00)	—	—
Prior-year actual (fiscal year ended March 31, 2026)	¥10.00 (Ordinary dividend ¥10.00)	¥10.00 (Ordinary dividend ¥10.00)	¥20.00 (Ordinary dividend ¥20.00)

End