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Stock Exchange Code: 3681
(Mailing Date) March 16, 2026
(Commencement Date of Measures to Electronically Provide Information) March 9, 2026

To Our Shareholders:

Naoaki Mashita
Representative Director and President
V-cube, Inc.
1-17-3 Shirokane, Minato-ku, Tokyo, Japan

NOTICE OF CONVOCATION OF THE 26TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby notify you that the 26th Ordinary General Meeting of Shareholders (the "Meeting") of V-cube, Inc. (the "Company") will be held as described below.

At the time of the convocation of the Meeting, the Company proposes to establish provisions to take measures to electronically provide information that is the content of reference documents for general meetings of shareholders (Electronic Provision Measures Matters) and will post the details on the following websites on the Internet. Please access one of these websites to confirm the details.

[The Company's website]
https://ir.vcube.com/jp/stock/shareholder
Please access the above website to confirm the details.

[Website posting the Documents for General Meetings of Shareholders]
https://d.sokai.jp/3681/teiji/

[The Tokyo Stock Exchange's website (TSE Listed Company Information Service)]
https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show
Please access the Tokyo Stock Exchange's website above, enter or search for the issue name (V-cube, Inc.) or securities code (3681), and select "Basic Information" and "Documents for Public Inspection/PR Information" in that order, and confirm the details in the "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting" field in the "Filed information available for public inspection" section.)

If you are unable to attend the Meeting, please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights in advance by mail (in writing) or via the Internet, etc. by 6:00 p.m. on Monday, March 30, 2026, Japan time, as follows.

[If exercising voting rights by mail (in writing)]
Please indicate your votes for or against the proposals on the Voting Rights Exercise Form and return it so that it arrives by the above deadline.

[If exercising voting rights via the Internet]
Please refer to the "Instructions for Exercising Voting Rights via the Internet" on page 6 of the Japanese original of this Notice of Convocation and enter your votes for or against the proposals by the above deadline.

1. **Date and Time:** Tuesday, March 31, 2026 at 2:00 p.m., Japan time
(Start of Reception at the Venue: 1:30 p.m.)
2. **Place:** NBF Platinum Tower 16F, Hybrid Event Studio of V-cube, Inc.
1-17-3 Shirokane, Minato-ku, Tokyo, Japan
3. **Meeting Agenda:**

Matters to be reported:

1. The Business Report and Consolidated Financial Statements for the Company's 26th Fiscal Year (January 1, 2025 – December 31, 2025) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
2. Non-Consolidated Financial Statements for the Company's 26th Fiscal Year (January 1, 2025 – December 31, 2025)

For the treatment of the matters to be reported, please refer to "Holding of the Adjourned Meeting" on page 4.

* The holding method is different from the previous year. Please note that you cannot attend or participate in the Meeting online.

Proposals to be resolved:

Proposal 1: Election of Four (4) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal 2: Election of One (1) Substitute Director Who Is an Audit and Supervisory Committee Member

4. Matters Determined for Convocation of General Meeting of Shareholders:

(1) If you exercise your voting rights by mail (in writing) but do not indicate your approval or disapproval of each proposal, we will assume that you have voted in favor of each proposal.

(2) If you exercise your voting rights in advance both by mail (in writing) and via the Internet, the vote exercised via the Internet shall be deemed valid.

(3) If you exercise your voting rights more than once via the Internet, the last vote will be deemed valid.

(4) If you wish to attend the Meeting by proxy, please submit the Voting Rights Exercise Forms of both the shareholder exercising voting rights by proxy and the shareholder acting as a proxy together with a document certifying your proxy's authority to the receptionist at the Meeting. In accordance with laws and regulations and Article 14 of the Company's Articles of Incorporation, the proxy must be a shareholder of the Company who has voting rights.

- In the event of any revision to the Electronic Provision Measures Matters, the Company will post a notice to that effect and the matters before and after the revision on each of the above-mentioned Internet websites.
- With this General Meeting of Shareholders, regardless of whether a written request has been made, a document stating the Electronic Provision Measures Matters will be sent uniformly. However, within the Electronic Provision Measure Matters, the following items will not be stated in the document to be sent in accordance with laws and regulations and Article 17, Paragraph 2 of the Company's Articles of Incorporation.
  1) "Major Business Activities," "Major Places of Business," "Share Acquisition Rights," "Accounting Auditor," "Systems to Ensure Proper Business Operations and Their Operation" of the Business Report
  2) "Consolidated Statement of Changes in Equity" and "Notes to the Consolidated Financial Statements" of the Consolidated Financial Statements
  3) "Non-Consolidated Statement of Changes in Equity" and "Notes to the Non-Consolidated Financial Statements" of the Non-Consolidated Financial Statements

  Therefore, the Business Report, Consolidated Financial Statements, and Non-Consolidated Financial Statements provided in the document are a part of the target documents audited by the Accounting Auditor in preparing the Accounting Auditor's Report, and a part of the target documents audited by the Audit and Supervisory Committee in preparing the Audit Report.
- For the treatment of the Electronic Provision Measures, please refer to "Holding of the Adjourned Meeting" on page 4.
- The results of the resolutions of the Meeting will be posted on the Company's website (https://ir.vcube.com/jp/stock/shareholder) in lieu of sending a notice of resolution.

Holding of the Adjourned Meeting

Out of the meeting agenda items of the 26th Ordinary General Meeting of Shareholders to be held on March 31, 2026 (hereinafter "the Meeting"), the Company is unable to report the matters to be reported listed below. Accordingly, the Company intends to propose and seek shareholder's approval at the Meeting on holding of an adjourned meeting for the Meeting (hereinafter "the Adjourned Meeting") to report these matters.

[Matters to be reported]

1. The Business Report and Consolidated Financial Statements for the Company's 26th Fiscal Year (January 1, 2025 – December 31, 2025) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
2. Non-Consolidated Financial Statements for the Company's 26th Fiscal Year (January 1, 2025 – December 31, 2025)

Reasons for holding of the Adjourned Meeting and convocation of the Adjourned Meeting

As announced in the timely disclosure titled "Notice Concerning the Postponement (Re-postponement) of the Announcement of Financial Results for the Fiscal Year Ended December 31, 2025" dated February 27, 2026, there is a delay in the procedures related to financial reporting in the course of the preparation of the financial statements for the fiscal year ended December 31, 2025, since the audit procedures and other work to be performed by the Accounting Auditor are expected to take a certain time. As a result, the Company is unable to provide the following information for the 26th fiscal year at the same time as the mailing or the commencement of the Electronic Provision Measures for this notice of convocation of the Meeting: "Business Report," "Consolidated Financial Statements," "Non-Consolidated Financial Statements," "Independent Auditor's Report on Consolidated Financial Statements," "Independent Auditor's Report on Non-Consolidated Financial Statements," and "Audit Report of the Audit and Supervisory Committee."

Therefore, the Company intends to make a proposal that the Adjourned Meeting, where the matters to be reported referred to above are reported, be held promptly after the completion of the procedures related to financial reporting, and that the Board of Directors be entrusted with the determination of the date and time and the place of the Adjourned Meeting (hereinafter, "the Proposal"), and seek shareholders' approval on the Proposal at the Meeting. In addition, if the Proposal is approved at the Meeting, the Company will send a notice of convocation of the Adjourned Meeting separately to the shareholders and hold the Adjourned Meeting. Furthermore, the Company will provide the following information for the 26th fiscal year after completion of the procedures related to financial reporting through the Electronic Provision Measures, and send it to the shareholders together with the notice of convocation of the Adjourned Meeting: "Business Report," "Consolidated Financial Statements," "Non-Consolidated Financial Statements," "Independent Auditor's Report on Consolidated Financial Statements," "Independent Auditor's Report on Non-Consolidated Financial Statements," and "Audit Report of the Audit and Supervisory Committee."

Since the Adjourned Meeting will be a part of the Meeting, the shareholders who are entitled to attend the Adjourned Meeting are the same shareholders who are entitled to exercise their voting rights at the Meeting.

The Company deeply apologizes to its shareholders for the considerable inconvenience or concern regarding this matter.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Election of Four (4) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all six (6) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of the Meeting (at the conclusion of the Adjourned Meeting). Accordingly, the Company proposes the election of four (4) Directors, reducing the number of Directors by two (2) in order to ensure further agile decision-making.

For this proposal, the Audit and Supervisory Committee has judged that all candidates for Directors are suitable to assume the position.

The candidates for Directors are as follows.

Candidate No.	Name	Position	Responsibility	
1	Naoaki Mashita	Representative Director and President	Group Chief Executive Officer (CEO)	Re-election
2	Jun Mizutani	Director and Vice President	Chief Operating Officer (COO)	Re-election
3	Kazuki Yamamoto	Director	Chief Financial Officer (CFO)	Re-election
4	Daiko Matsuyama	Outside Director	–	Re-election Outside Inde-pendent

Candidate No.	Name (Birthdate)	Past experience, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
1	 Naoaki Mashita (Born December 2, 1977) Reappointment Attendance at the Board of the Directors meetings: 14 / 14	Oct. 1998 Established and became President and CEO of V-cube Internet (dissolved by merger with the Company in March 2006) Jan. 2004 President and CEO, V-cube Broad Communications, Inc. (currently the Company) Oct. 2015 Director, V-cube Robotics Japan, Inc. (currently SENSYN ROBOTICS, Inc.) (current position) Oct. 2015 Director, Wizlearn Technologies Pte. Ltd. (current position) Nov. 2018 President and CEO, SENSYN ROBOTICS, Inc. Aug. 2019 Chairman and Representative Director, SENSYN ROBOTICS, Inc. Jun. 2021 Director, Xyvid, Inc. (currently TEN Events, Inc.) Mar. 2022 Representative Director, Chairman & Group CEO, the Company Sep. 2022 Outside Director, MICIN, Inc. (current position) Nov. 2022 Representative Director and President, Charge Plus Japan, Inc. (currently Millios, Inc.) Jun. 2023 External Director, Sumitomo Mitsui Trust Bank, Limited Jun. 2023 Outside Director, Ushio Inc. (current position) Feb. 2024 Director, TEN Holdings, Inc. Dec. 2024 Outside Director, HOMMA Group Inc. (current position) Mar. 2025 Representative Director, President & Group CEO, the Company (current position) Reasons for nomination as a candidate for Director Mr. Naoaki Mashita has led the Group for many years as the founder of the Company and Group companies, and has contributed to the enhancement of corporate value. He has demonstrated achievements, abilities, and influence on the inside and outside of the Company, and has extensive experience as a corporate manager in addition to his excellent character and insight. The Company therefore nominated him as a candidate for Director for another term.	3,592,347 shares

Candidate No.	Name (Birthdate)	Past experience, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
2	 Jun Mizutani (Born April 18, 1983) Reappointment Attendance at the Board of the Directors meetings: 14 / 14	Apr. 2006 Joined the Company Jul. 2012 Deputy General Manager of Sales Division, the Company Jan. 2015 General Manager of Sales Division, the Company Mar. 2016 Director and CRO, the Company Mar. 2019 Managing Director, the Company Mar. 2021 Senior Managing Director, the Company Mar. 2022 Vice President and COO in Japan, the Company Mar. 2023 Director, Telecube, Inc. Mar. 2025 Vice President and COO, the Company (current position) Reasons for nomination as a candidate for Director Mr. Jun Mizutani had long been engaged in the Company's sales department before assuming the position of General Manager of the Sales Division and driving business operations. The Company believes that, based on his extensive experience and excellent insight, he will adequately perform his duties in company-wide operations and sales strategies with an eye to further enhancing corporate value of the Group as a whole, and nominated him as a candidate for Director for another term.	18,900 shares
3	 Kazuki Yamamoto (Born October 2, 1978) Reappointment Attendance at the Board of the Directors meetings: 14 / 14	Oct. 2003 Joined Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC) Nov. 2008 Registered as a certified public accountant Oct. 2015 Director, Plus One Marketing Ltd. Apr. 2017 Joined Regional Economy Vitalization Corporation of Japan Apr. 2019 CFO (current position) and General Manager of Corporate Planning Division, the Company Dec. 2019 Director, Regional Economy Vitalization Corporation of Japan Mar. 2021 Joined and became Director of the Company (current position) Jun. 2021 Director, Xyvid, Inc. (currently TEN Events, Inc.) Mar. 2023 Auditor, Telecube, Inc. (current position) Reasons for nomination as a candidate for Director Mr. Kazuki Yamamoto is a certified public accountant and has comprehensive experience, knowledge, and insight related to the accounting and finance fields, fostered through his experience at an audit firm and as head of the accounting and finance department in the Company for many years. The Company therefore nominated him as a candidate for Director for another term.	18,400 shares

Candidate No.	Name (Birthdate)	Past experience, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
4	 Daiko Matsuyama (Born December 4, 1978) Reappointment Outside Independent Attendance at the Board of the Directors meetings: 14 / 14	May 2007 Vice Priest, Taizoin, Myoshinji, Rinzaishu Daihonzan (current position) May 2009 Visit Japan Ambassador, Japan Tourism Agency Sep. 2018 Visiting Lecturer, Stanford University Mar. 2021 Outside Auditor, the Company Mar. 2023 Outside Director (Audit and Supervisory Committee Member), the Company Sep. 2023 Outside Auditor, esa Inc. (current position) Jan. 2024 Representative Director, International Association for Dissemination of Zen (current position) Mar. 2024 Outside Director, the Company (current position) Reasons for nomination as a candidate for Outside Director and outline of expected roles Mr. Daiko Matsuyama views matters from an ethical standpoint based on his distinguished experience as Vice Priest at Taizoin, Myoshinji, and has perspectives that can contribute to the realization of well-being. The Company nominated him as an Outside Director for another term with the expectation that he will provide advice and recommendations based on his experience and global activities. Although he has never been involved in the management of a company in any way other than as an outside director, we believe that he will be able to adequately perform his duties as an Outside Director of the Company for the reasons stated above, and help to achieve greater diversity in the management of the Company.	– shares

(Notes)
1. There are no special interests between each of the candidates and the Company.
2. Mr. Daiko Matsuyama is a candidate for Outside Director.
3. Mr. Daiko Matsuyama's term of office as an Outside Director will be three (3) years at the conclusion of the Meeting (at the conclusion of the Adjourned Meeting).
4. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Daiko Matsuyama to limit his liability for damages under Article 423, Paragraph 1 of the said Act. The maximum amount of liability for damages under the agreement is the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act. If his appointment is approved, the Company will continue the agreements with him.
5. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. As per the outline of the insurance agreement, those insured under the insurance agreement include the Directors and Auditors of the Company and its subsidiaries, and the insurance premiums for all insured are borne by the Company. Therefore, insurance premiums are not borne by the insured. The insurance agreement shall cover damages, litigation costs, costs for compliance with official investigations, costs for compliance with criminal proceedings, and other expenses incurred by the insured in the event that a claim for damages is made against the insured during the insurance period due to an act committed by the insured in the course of their duties as an officer of the Company. However, as a measure to prevent impairment of the appropriateness of the execution of duties by the insured, damages incurred by the insured through criminal acts, etc. are not covered. If each candidate is elected and assumes the position of Director, each candidate will be insured under the insurance agreement. The Company plans to renew the agreement with the same terms and conditions at the next renewal.
6. The Company has reported Mr. Daiko Matsuyama as an independent officer as stipulated by the Tokyo Stock Exchange. If his appointment is approved, the Company will continue to report him as an independent officer.

Proposal 2: Election of One (1) Substitute Director Who Is an Audit and Supervisory Committee Member

The Company proposes the election of one (1) Substitute Director who is an Audit and Supervisory Committee Member in preparation for a vacancy in the number of Directors who are Audit and Supervisory Committee Members as stipulated by laws and regulations.

The Audit and Supervisory Committee has agreed with this proposal.

The candidate for Substitute Director who is an Audit and Supervisory Committee Member is as follows.

Name (Birthdate)	Past experience, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
 Daiko Matsuyama (Born December 4, 1978) Outside Independent Attendance at the Board of the Directors meetings: 14 / 14	May 2007 Vice Priest, Taizoin, Myoshinji, Rinzaishu Daihonzan (current position) May 2009 Visit Japan Ambassador, Japan Tourism Agency Sep. 2018 Visiting Lecturer, Stanford University Mar. 2021 Outside Auditor, the Company Mar. 2023 Outside Director (Audit and Supervisory Committee Member), the Company Sep. 2023 Outside Auditor, esa Inc. (current position) Jan. 2024 Representative Director, International Association for Dissemination of Zen (current position) Mar. 2024 Outside Director, the Company (current position) Reasons for nomination as a candidate for Substitute Outside Director who is an Audit and Supervisory Committee Member and expected roles Mr. Daiko Matsuyama views matters from an ethical standpoint based on his distinguished experience as Vice Priest at Taizoin, Myoshinji, and has perspectives that can contribute to the realization of well-being. The Company nominated him with the expectation that he will provide advice and recommendations based on his experience and global activities. Although he has never been involved in the management of a company in any way other than as an outside director, we believe that he will be able to adequately perform his duties as an Outside Director of the Company for the reasons stated above, and help to achieve greater diversity in the management of the Company.	– shares

(Notes)
1. There are no special interests between the candidate and the Company.
2. Mr. Daiko Matsuyama is a candidate for Substitute Outside Director who is an Audit and Supervisory Committee Member.
3. Mr. Daiko Matsuyama's term of office as an Outside Director will be three (3) years at the conclusion of the Meeting (at the conclusion of the Adjourned Meeting).
4. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Daiko Matsuyama to limit his liability for damages under Article 423, Paragraph 1 of the said Act. The maximum amount of liability for damages under the agreement is the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act. If he is elected as Substitute Outside Director who is an Audit and Supervisory Committee Member and assumes the position of Outside Director who is an Audit and Supervisory Committee Member, the Company will continue the agreement with him.
5. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. As per the outline of the insurance agreement, those insured under the insurance agreement include the Directors and Auditors of the Company and its subsidiaries, and the insurance premiums for all insured are borne by the Company. Therefore, insurance premiums are not borne by the insured. The insurance agreement shall cover damages, litigation costs, costs for compliance with official investigations, costs for compliance with criminal proceedings, and other expenses incurred by the insured in the event that a claim for damages is made against the insured during the insurance period due to an act committed by the insured in the course of their duties as an officer of the Company. However, as a measure to prevent impairment of the appropriateness of the execution of duties by the insured, damages incurred by the insured through criminal acts, etc. are not covered. If Mr. Daiko Matsuyama is elected as Substitute Outside Director who is an Audit and Supervisory Committee Member and assumes the position of Outside Director who is an Audit and

Supervisory Committee Member, he will be insured under the insurance agreement. The Company plans to renew the agreement with the same terms and conditions at the next renewal.

6. If Proposal 1 “Election of Four (4) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)” is approved as originally proposed, Mr. Daiko Matsuyama will assume the position of Director other than Director who is an Audit and Supervisory Committee Member. However, in the case of a vacancy in the number of Directors who are Audit and Supervisory Committee Members as stipulated by laws and regulations, he will resign from the position of Director other than Director who is an Audit and Supervisory Committee Member and assume the position of Director who is an Audit and Supervisory Committee Member.
7. The election of Mr. Daiko Matsuyama as a Substitute Director who is an Audit and Supervisory Committee Member may be canceled based on a resolution of the Board of Directors, provided such cancellation is done before he assumes the position and with the consent of the Audit and Supervisory Committee.
8. The Company has reported Mr. Daiko Matsuyama as an independent officer as stipulated by the Tokyo Stock Exchange. If his appointment is approved and he assumes the position of Director who is an Audit and Supervisory Committee Member in the case of a vacancy in the number of Directors who are Audit and Supervisory Committee Members as stipulated by laws and regulations, the Company will continue to report him as an independent officer to the Exchange.

(Reference) Skill Matrix (Management Structure upon Approval)

If Proposal 1 in this Notice of Convocation is approved as originally proposed, and if the change in positions is formally approved at the Board of Directors meeting following the conclusion of the Adjourned Meeting, the skill matrix based on the expertise and experience that the Company's management team should possess will be as follows:

		(Outside/ independent member)	Corporate management	ESG	Business strategy	IT	Finance / Account-ing / M&A	Legal affairs / Compliance / Risk management	Human resources development	Well-being	International	Sales / Marketing
Directors (excl. Directors who are Audit and Supervisory Committee Members)	Director Chairman Naoaki Mashita (Male)		○	○	○	○	○				○	○
	Representative Director President Jun Mizutani (Male)		○		○				○			○
	Managing Director Kazuki Yamamoto (Male)		○				○				○	
	Director Daiko Matsuyama (Male)	Outside Independent		○					○	○	○	
Directors who are Audit and Supervisory Committee Members	Director Audit and Supervisory Committee Member Tsuyoshi Nakamaru (Male)				○	○						○
	Director Audit and Supervisory Committee Member Hidehito Akimoto (Male)	Outside Independent					○					
	Director Audit and Supervisory Committee Member Keiko Komatsu (Female)	Outside Independent					○	○			○	