PROGRESSIVE AS WE GO

# Q1 FY5/27
# Financial Results






Artwork provided for our “Smile Art” rental service, which features artworks created by artists with disabilities.

## RENT CORPORATION

Stock Code: 372A

October 15, 2026
(Results Briefing: October 30, 2026)

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# 1. Q1 FY5/27 Results

# Q1 FY5/27 Highlights

## Business Environment

### The domestic economy remains uncertain.
### Construction investment increased, amid delays in project starts and revisions to investment plans.

Domestic Economy: Corporate earnings and employment conditions are improving; personal consumption and capital investment are recovering, while concerns remain over the situation in the Middle East, natural disasters, and developments in financial and capital markets.

Construction Investment: Construction investment generally remained above the previous year's level, although some projects were affected by delays in construction starts and revisions to investment plans.

## Initiatives

### Sales grew as we continued to invest in growth, focusing on Value Plus Services

- We are focusing on capturing local construction and installation work demand through our Value Plus Services, while strengthening our capabilities to handle large-scale projects in Japan's growth sectors, including data centers, logistics warehouses, factories, and plants.
- We aim to boost sales through new sales offices and strengthen the business foundations and sales capabilities of our overseas subsidiaries.
- We are expanding our rental equipment fleet, further enhancing maintenance, and optimizing rental rates.
- We continue to strengthen alliances and improve operational efficiency through the use of digital technologies and AI.

## Q1 Results

### Net sales increased 11.3% YoY, with growth in both sales and profits.




**Net Sales**
**¥14.09 billion**
**+11.3% YoY**



**Operating Profit**
**¥1.53 billion**
**+36.6% YoY**



**Profit Attributable to Owners of Parent**
**¥0.88 billion**
**+28.7% YoY**

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# Q1 FY5/27 Highlights: Sales and Profits

## Net sales grew by 11.3%, with steady improvement in profitability

**We have made no changes to our FY5/27 forecasts.**

| Unit: Million yen | Q1 FY5/26 | | Q1 FY5/27 | | | FY5/27 Forecasts | | | Progress toward forecasts |
|---|---|---|---|---|---|---|---|---|---|
| | Results | Profit Margin | Results | Profit Margin | Pct. change | Forecasts | Profit Margin | Pct. change | |
| Net Sales | 12,667 | - | 14,096 | - | +11.3% | 58,000 | - | +9.5% | 24.3% |
| Operating Profit | 1,126 | 8.9% | 1,538 | 10.9% | +36.6% | 4,950 | 8.5% | +12.9% | 31.1% |
| Ordinary Profit | 986 | 7.8% | 1,353 | 9.6% | +37.2% | 4,250 | 7.3% | +7.7% | 31.9% |
| Profit Attributable to Owners of Parent | 690 | 5.4% | 888 | 6.3% | +28.7% | 3,000 | 5.2% | +3.4% | 29.6% |

| | | | | |
|---|---|---|---|---|
| EBITDA* | 4,989 | 39.4% | 5,631 | 39.9% |

EBITDA = Operating profit + Depreciation and amortization (including lump-sum depreciable assets) + Lease payments

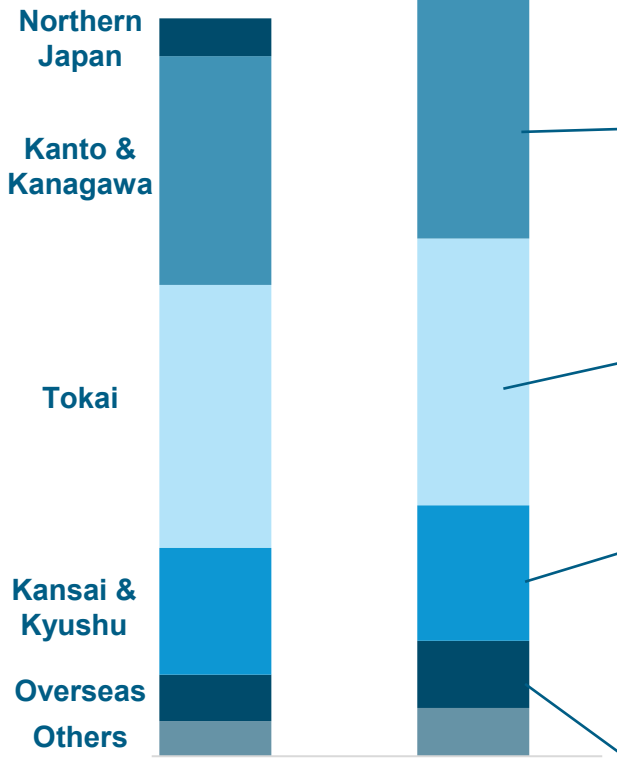
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# Q1 FY5/27 Results: Sales by Region

## Strong performance in the Northern Japan and Kanto & Kanagawa areas, with growth in overseas sales

| Unit: 100 million yen | FY5/26 Q1 | FY5/27 Q1 | Change | Pct. change |
|---|---|---|---|---|
| Northern Japan * | 6.4 | 8.0 | +1.5 | +23.8% |
| Kanto & Kanagawa * | 39.2 | 43.9 | +4.7 | +12.0% |
| Tokai | 45.1 | 45.8 | +0.6 | +1.5% |
| Kansai & Kyushu | 21.7 | 23.2 | +1.4 | +6.9% |
| Overseas | 7.9 | 11.5 | +3.5 | +45.2% |
| Other (Head Office sales, etc.) | 6.0 | 8.2 | +2.1 | +36.5% |
| Consolidated net sales | 126.6 | 140.9 | +14.2 | +11.3% |

* We reorganized the former "North Kanto & Tohoku" and "Tokyo & Kanagawa" areas into the "Northern Japan" and "Kanto & Kanagawa," respectively.




**Northern Japan: +¥150 million (+23.8%)**
We made progress in capturing demand related to power transmission towers and lines, semiconductors, and logistics warehouses.

**Kanto & Kanagawa: +¥470 million (+12.0%)**
- We made progress in capturing demand related to data centers, logistics warehouses, urban redevelopment, factories, and plants.
- New sales offices also contributed to sales growth.

**Tokai: +¥60 million (+1.5%)**
We are stepping up efforts to capture local construction and installation work demand to offset declining automotive-related demand.

**Kansai & Kyushu: +¥140 million (+6.9%)**
- We are strengthening efforts to capture demand related to automobiles, factories and plants, power plants, and local construction and installation work.
- We are actively pursuing sales opportunities related to integrated resorts (IR).

**Overseas: +¥350 million (+45.2%)**
- We made progress in capturing data center-related demand.
- We are strengthening our business foundations and sales capabilities.

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# Q1 FY5/27 Results: Key Sales Factors

**We achieved sales growth by expanding our rental asset volume, optimizing rental unit price, and improving utilization rates.**

## Rental asset volume*



YoY
**+6.7%**
**(Full-year forecast: +5.0%)**

We are expanding our fleet of vehicles, aerial work platforms, and Value Plus-related equipment to meet strong demand.

## Average rental unit price



YoY
**+3.7%**
**(Full-year forecast: +3.0%)**

We are making steady progress in implementing revised rental rates by clarifying internal guidelines and communicating with customers.

## Utilization rate



YoY
**+0.8pt**
**(Full-year forecast: +1.0pt)**

We are optimizing equipment allocation based on supply and demand conditions and strengthening equipment repair and recovery capabilities.

Breakdown *

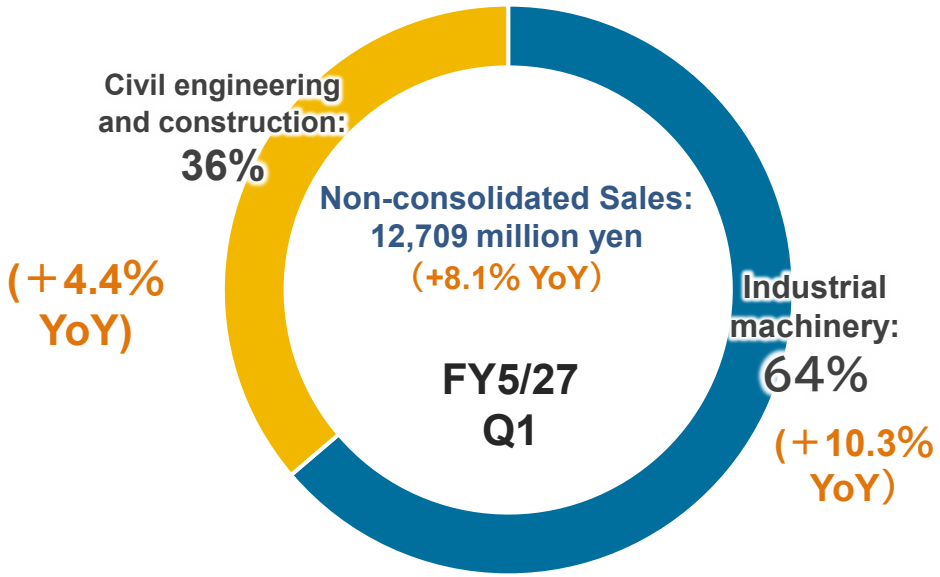
| Vehicles | Aerial work platforms | Civil engineering and road machinery | Lifting, handling, and transportation equipment | Generators and compressors | Work tools and equipment | lighting and safety equipment |
|---|---|---|---|---|---|---|
|  |  |  |  |  |  |  |
| 29% | 24% | 15% | 10% | 10% | 6% | 6% |

Rental equipment holdings and breakdown (based on new equipment purchase prices)

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# Q1 FY5/27 Results: Sales Mix and Value Plus Services

## Q1 Results:
## Sales Composition by Customer Industry




## Points

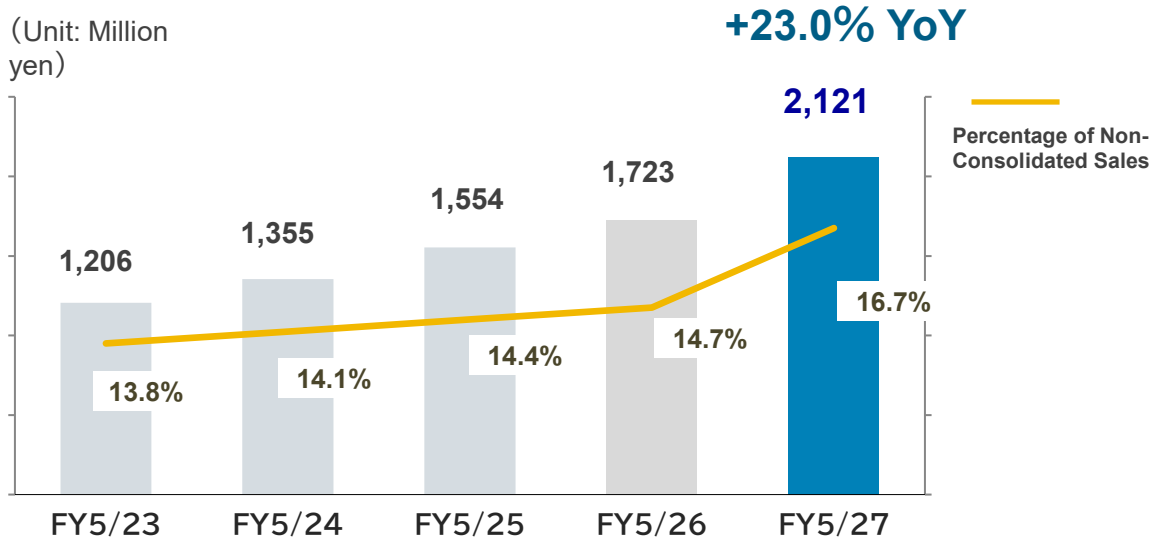
**[]Industrial Machinery]**

We secured large-scale projects involving data centers, factories and plants, as well as new power transmission network construction projects.

**[Civil Engineering and Construction]**

We captured demand from new construction and renovation projects involving urban redevelopment, logistics warehouses, and mixed-use facilities, as well as infrastructure maintenance projects involving roads, railways, water supply, and sewerage systems.

## Q1 Results:
## Sales from Value Plus Services




## Key Points

Growth was driven by equipment requiring rigorous inspection procedures, including equipment for power transmission construction, safety equipment for accident prevention and workplace safety, dust collectors, and various tools.
We are also pursuing new product development in collaboration with customers and manufacturers.

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# Q1 FY5/27 Results: Balance Sheet

## We expanded our rental assets through the effective use of available cash.

| Unit: Million yen | FY5/26 Year-end | Breakdown | FY5/27 Q1-end | Breakdown | Vs. End of Previous Fiscal Year | Pct. change | Major Change Factors |
|---|---|---|---|---|---|---|---|
| Total Assets | 68,201 | - | 67,999 | - | -202 | -0.3% | Expanded our rental assets through the effective use of available cash |
| -Current Assets | 18,663 | 27.4% | 17,169 | 25.2% | -1,494 | -8.0% | |
| -Non-current Assets (Rental Assets) | 28,078 | 41.2% | 29,446 | 43.3% | +1,367 | +4.9% | |
| -Non-current Assets (Others) | 21,459 | 31.5% | 21,383 | 31.4% | -75 | -0.4% | |
| Liabilities | 48,135 | 70.6% | 47,808 | 70.3% | -326 | -0.7% | Interest-bearing debt remained at the previous fiscal year-end level |
| -Interest-bearing debt | 36,445 | 53.4% | 36,445 | 53.6% | -0 | -0.0% | |
| -Other liabilities | 11,689 | 17.1% | 11,362 | 16.7% | -326 | -2.8% | |
| Net Assets | 20,066 | 29.4% | 20,191 | 29.7% | +124 | ＋0.6% | |

| | | | | |
|---|---|---|---|---|
| Shareholders' Equity | 20,000 | 29.3% | 20,129 | 29.6% |
| Net D/E Ratio | 1.41x | | 1.51x | |

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# FY5/27 Dividend Policy

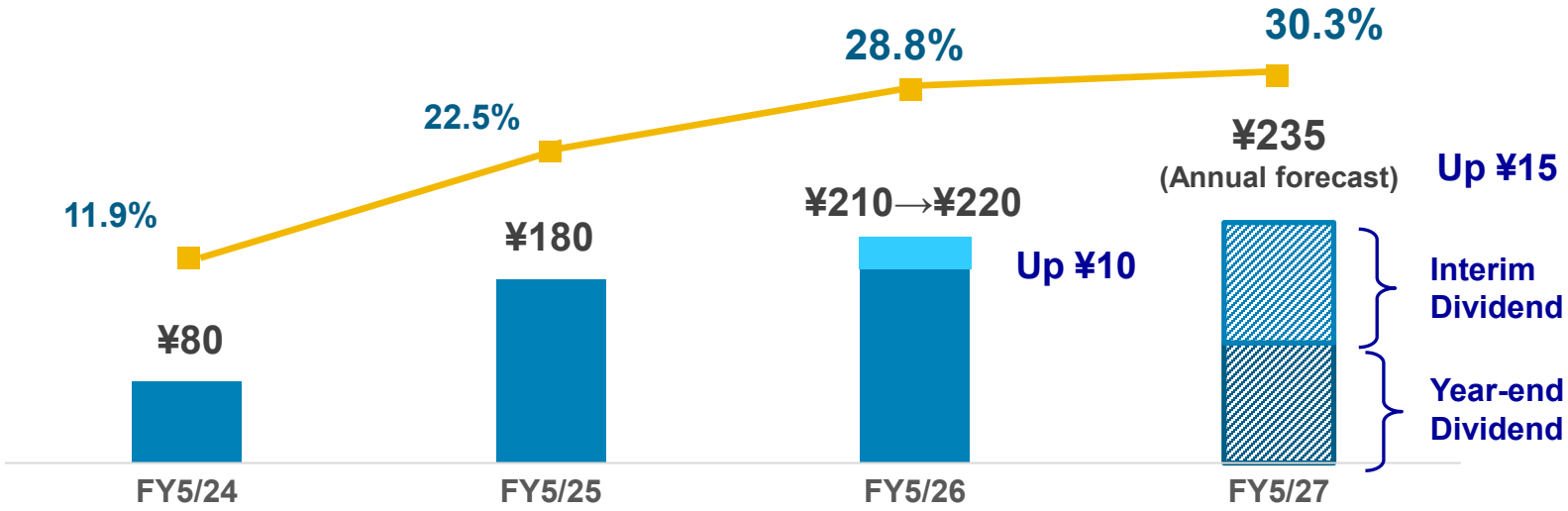
## Dividend Forecast: Unchanged (Introduction of Interim Dividends from FY5/27; ¥15 Increase YoY)

**Dividend Policy**

- Returning profits to shareholders is one of our highest management priorities.
- While strengthening our financial base through retained earnings, we aim to provide stable and sustainable dividends while maintaining an appropriate payout level based on business performance.

**FY5/27**

Beginning in FY5/27, we plan to pay dividends twice annually, consisting of an interim and a year-end dividend.
Interim dividend (forecast): ¥117.5/share; Year-end dividend (forecast): ¥117.5/share; Annual dividend (forecast): ¥235/share (Target payout ratio: Approximately 30%)




Note: There is no guarantee that dividends of surplus or other distributions will be made based on the payout ratio shown above for FY5/27.

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# 2. Growth Strategy

# Beyond Being Chosen, A Value-Creating Rental Company

**Growth Strategy**

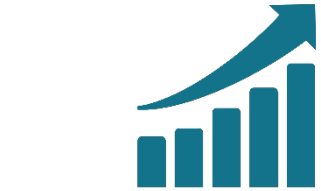
Expand our rental asset portfolio while optimizing rental pricing and improving utilization rates.

Strengthen Value Plus Services and develop new business fields.

Reinforce our network in metropolitan areas and expand market share.

Strengthen our alliance strategy and expand our domestic and overseas group company function.

Expand our overseas rental business.





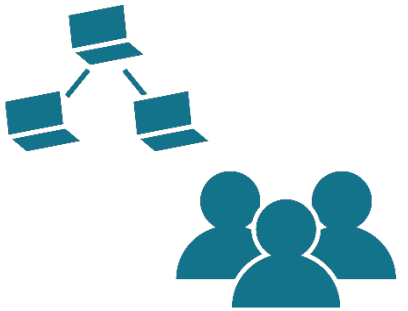
**Strengthening Business Foundation**

Promote business growth and operational reform through digital technologies and AI

Develop next-generation talent to support sustainable growth

Further strengthen corporate governance and provide timely, accurate, and fair disclosure

Contribute to society through our business activities



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# Growth Strategy: Value Plus Services

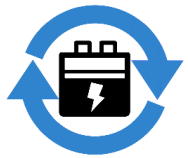
**Providing Value Plus services alongside rental offerings, thereby contributing to overall improvements in customers' operational efficiency**

**Expertise in the effective utilization** of a wide variety of equipment accumulated through the rental business

**Strong machinery maintenance capabilities** developed through repair and maintenance of rental assets

## Value Plus Services

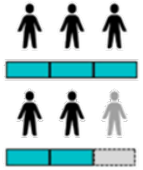
**Effective use of resources, environmental protection, and cost reduction**



**Compliance and safety**



**Efficiency improvement, labor-saving, and workforce optimization**



**Accident prevention and enhanced operational safety**



**Occupational health and environmental conservation**



**Accurate and appropriate execution of operations**

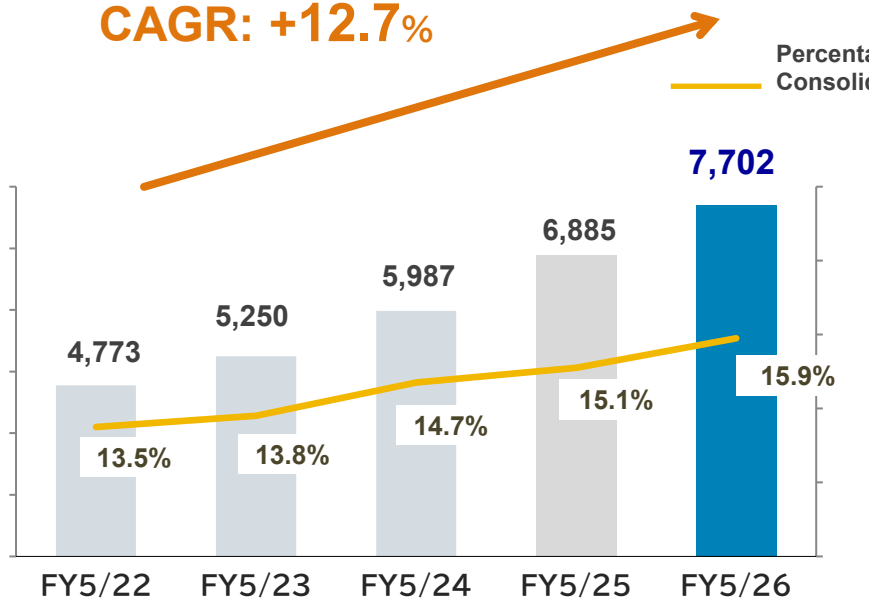


**Advanced cleanliness control**



## Sales from Value Plus Services

(Unit: Million yen)




- **Highly profitable products that contribute to earnings**
- **Value Plus Services serve as a starting point for reaching a wide range of customers and also help drive sales of standard rental products.**

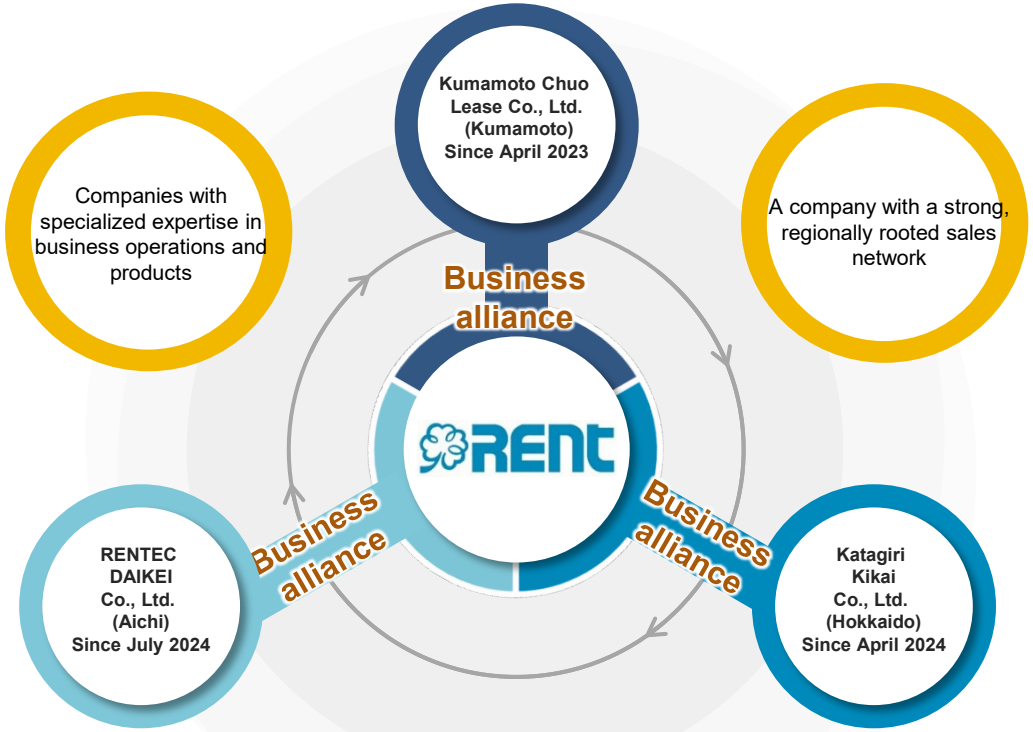
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# Growth Strategy: Alliance

## Achieving sustainable growth through our proprietary alliance strategy

A business partnership network, aimed at pursuing synergies for mutual growth

| Scope of Collaboration | Mutual utilization of rental products, equipment, logistics, human resources, technologies, information, and know-how |
|---|---|




Expanding the alliance network and enhancing the scope of collaboration

### Overview of the Alliance

- Key attributes of partner companies
  (1) Companies with strong, regionally rooted sales networks
  (2) Companies with specialized expertise in business operations and products
- By forming alliances with companies that have strong on-site capabilities**, the Group aims to expand its network and drive growth in the industrial machinery segment and Value Plus Services, thereby achieving sustainable growth**
- While maintaining management independence, the alliance is designed to complement each partner's functions; in some cases, capital relationships are established to reinforce partnerships

**As the rental industry becomes increasingly polarized between large nationwide operators and highly responsive local players, we aim to expand our alliance network and establish a "third major player" in the industry**

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# Growth Strategy: Expansion of Group Locations and Network

**We are expanding our network into areas with strong rental demand, particularly major metropolitan areas and industrial zones.**

## Head Office (Shizuoka) / East Japan Branch / West Japan Branch

**Sales Network**
**75 locations**

**Sales offices & satellite offices: 71**

| | |
|---|---|
| Regional office | 1 |
| Training centers | 2 |
| Art division | 1 |

**Maintenance Network**
**13 locations**

| | |
|---|---|
| Management centers | 11 |
| Surveying equipment & tools center | 1 |
| BRS center | 1 |

(In addition, depots and car care centers are located nationwide)

**Group Companies**
**4 companies***

- **Transportation business**
  - Rent Sogo Service Co., Ltd.: 5 locations
  - ATEX Co., Ltd.: 1 location
- **Automotive maintenance business**
  - Sanko Toso Bankin Kogyo Co., Ltd.: 3 locations
  - Kanagawa Sekiyu Hanbai Co., Ltd.: 1 location

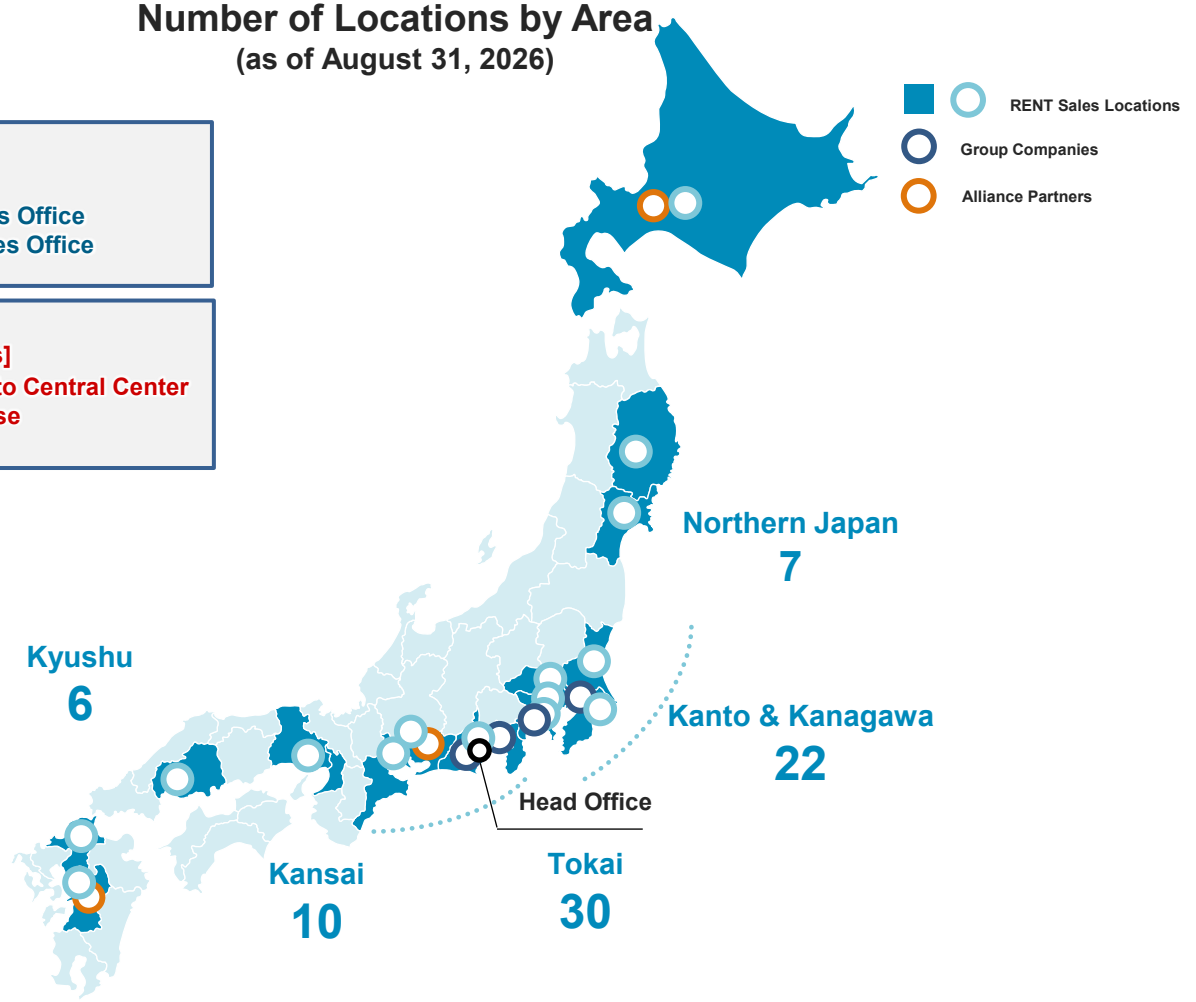
**Alliance Partners**
**3 companies**

Kumamoto Chuo Lease Co., Ltd. (Kumamoto)
Katagiri Kikai Co., Ltd. (Hokkaido)
RENTEC DAIKEI Co., Ltd. (Aichi)

**[Q1 FY5/27: Opened]**
**June 2026: Kakogawa Sales Office**
**Ichinomiya Sales Office**

**[FY5/27: Planned Openings]**
**September 2026: Kumamoto Central Center**
**October 2026: Sapporo Base**

## Number of Locations by Area
(as of August 31, 2026)




* The number of locations is as of August 31, 2026. Group companies listed include major companies engaged in the rental business.

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# Growth Strategy: Overseas Business

**Expanding industrial and construction equipment rental services in ASEAN countries, while promoting the sharing of rental assets and human resources across the Group.**

**Thailand**
Established in 2008

RENT (THAILAND) CO.,LTD.
RENT TRADE & SERVICE CO.,LTD.

### Rent (Thailand) Co., Ltd.
### Rent Trade & Service Co., Ltd.

- Head Office: Bangkok
- Number of employees: 242
- Sales and maintenance locations: 8



**Vietnam**
Established in 2022

RENT VIETNAM CO.,LTD.

### Rent Vietnam Co., Ltd.

- Head Office: Hanoi
- Number of employees: 59
- Sales and maintenance locations: 2



**Japan**
Established in 1984

**RENT**
**Rent Sogo Service Co., Ltd.**
**ATEX Co., Ltd.**
**Sanko Toso Bankin Kogyo Co., Ltd.**
**Kanagawa Sekiyu Hanbai Co., Ltd.**

**Indonesia**
Established in 2023

PT. RENT INDONESIA ASIA

### PT. Rent Indonesia Asia



- Head Office: Tangerang (Greater Jakarta area)
- Number of employees: 53
- Sales and maintenance locations: 2

- **Contribute to economic growth in ASEAN countries** by meeting both existing and potential rental demand
- Share rental assets and human resources across the Group to **expand operations in existing markets and drive further expansion into neighboring countries**

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# 3. Appendix

# Corporate Philosophy & Management Policy

**Corporate Philosophy**

**Our mission is to continue contributing to the creation of a prosperous society by making effective use of limited resources and delivering innovative proposals together with high-quality services.**

## Management Policy

**As a one-stop coordinator creating new value, we strive to achieve both contributions to a sustainable society and the continuous enhancement of corporate value.**

1. We aim to enhance customer satisfaction and promote mutual growth across the entire value chain, through providing high-value-added rental services.
2. We respect human rights and the diversity of our employees, foster a safe, secure, and rewarding workplace, develop individuals who contribute to society, and strengthen relationships of trust with our stakeholders.
3. We contribute to the realization of a circular economy while supporting infrastructure resilience, environmental conservation, and the sustainable development of local communities.

## Action Guidelines

1. Earn customers' trust through flexible thinking, creativity, and strong execution.
2. Continuously provide services that deliver greater customer satisfaction with a focus on environmental responsibility, safety, and efficiency.
3. Promote wider adoption of our rental services across a broader range of industries and customers.
4. Maximize organizational capabilities through strong teamwork and collaboration.

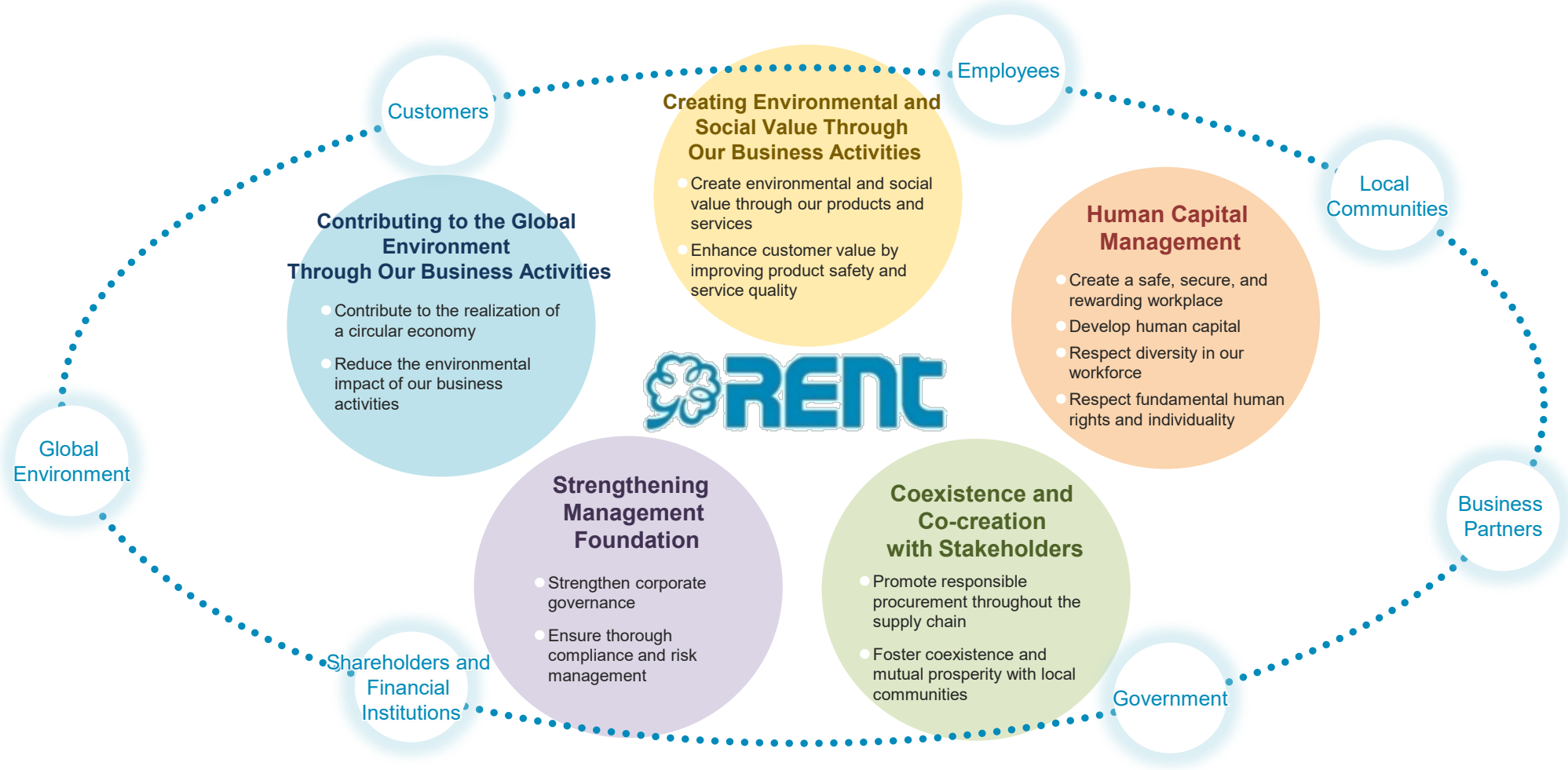
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# Sustainability Management

## Sustainability Policy

Based on our Corporate Philosophy, RENT CORPORATION is committed to achieving both a sustainable society and the sustainable enhancement of corporate value through our business activities by making effective use of limited resources and contributing to the creation of a prosperous society.




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# Company Introduction: History

**Since our founding in June 1984, we have expanded our business while adapting to changes in the external environment**

M&A / Alliances

Product differentiation

Overseas expansion

Expansion of customer segments

Development and strengthening of management functions and logistics network

**June 1984**
Founded as a construction machinery rental business

**January 1989**
Opened the Fujieda Service Factory (currently Shizuoka Management Center) to centralize rental asset management and enhance product quality

**June 2001**
Began full-scale expansion of rental services for manufacturing, service industries, and others

**June 2014**
Launched differentiated products (currently Value Plus Services)

Share acquisition and consolidation:
**February 2018**
Sanko Toso Bankin Kogyo Co., Ltd.
**August 2021**
ATEX Co., Ltd.

**February 2008**
Established a subsidiary in Thailand

**September 2022**
Established a subsidiary in Vietnam
**September 2023**
Established a subsidiary in Indonesia

**April 2023**
Formed a business alliance with Kumamoto Chuo Lease Co., Ltd., followed by alliances with two additional companies.

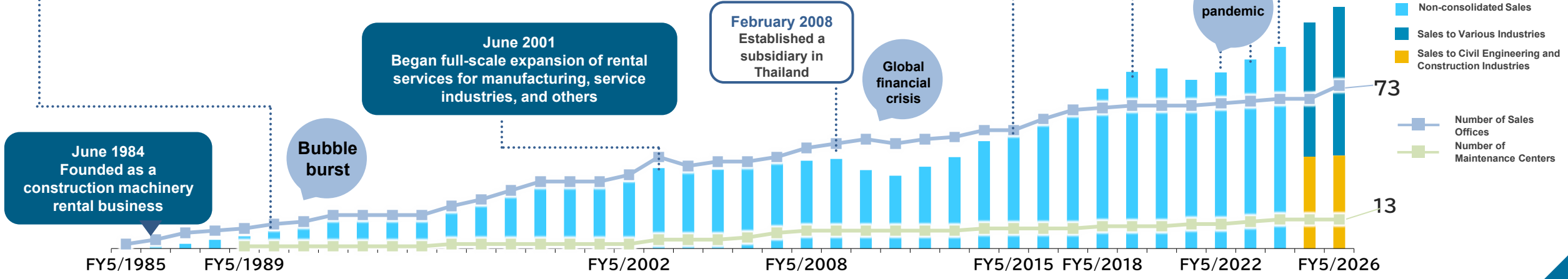
**June 2025**
Listed on the Tokyo Stock Exchange Standard Market

**November 2025**
Acquired the shares of Kanagawa Sekiyu Hanbai Co., Ltd., making it a consolidated subsidiary

Bubble burst

Global financial crisis

COVID-19 pandemic




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# Company Introduction: Business Overview

**In addition to the construction industry, our rental business is expanding into the manufacturing, plant, and logistics sectors.**







## Pursuing the advantages of rental service by offering a comprehensive lineup—"everything you need in one place"

Since our founding, equipment rental services for the construction industry have formed the foundation of our business.

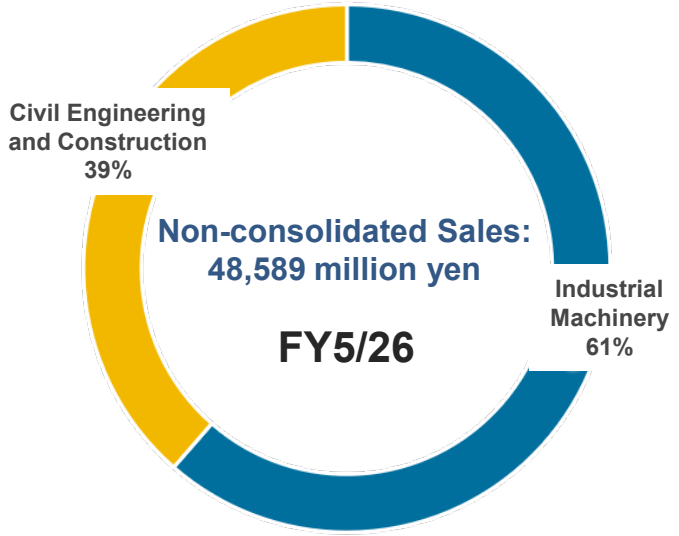
A broad lineup of products enables customers to realize the benefits of renting rather than owning, contributing to more efficient management

We have continuously sought to deliver value in the areas of environmental protection, safety, and efficiency in response to changing market needs. We help customers address their challenges through a broad range of equipment and tailored solutions.

Equipment rental services for industries such as manufacturing, logistics, and industrial plants, where rental services are less widely adopted than in the construction industry.

**Since the early 2000s, we have expanded our rental services into a wider range of industries. Guided by our commitment to helping customers streamline their operations, we have worked to develop rental businesses in new markets.**

### Sales Composition by Customer Industry




- **Expanding into sectors where equipment rental remains underutilized → Growth potential through the creation of new markets**
- **By maintaining a balanced business portfolio across diverse industries, we are able to reduce our exposure to changes in market conditions.**

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# RENT in Numbers (as of August 31, 2026)

### Number of Rental Products (Consolidated)

Approx. 7,000 product types; over 660,000 units

### Number of Employees (Consolidated)

Over 1,740 employees

### Countries with Overseas Operations

ASEAN: 3 countries

### Rental Sales Network (Consolidated)

85 locations



Sales Office: RENT Nishi-Yodogawa Sales Office

### Rental Maintenance Network (Consolidated)

20 locations



Maintenance Facility: RENT Nagoya Management Center

### Net Sales

Q1 FY5/27

¥14.09 billion

### Operating Profit

Q1 FY5/27

¥1.53 billion

### Profit Attributable to Owners of Parent

Q1 FY5/27

¥0.88 billion

### Total Assets

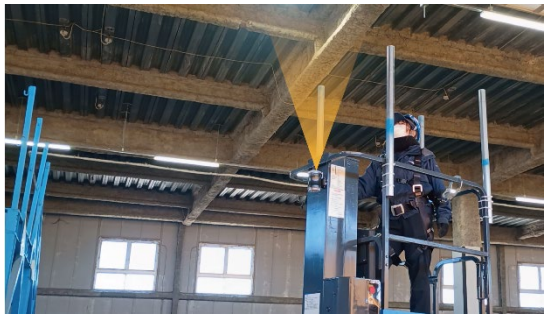
Q1 FY5/27

¥67.99 billion

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# Value Plus Services: Case Studies

## [New] Rental Services to Help Prevent Collision Accidents



- Collaborating with customers to develop and provide rental equipment that helps prevent workplace accidents, including the "Sky Shield Sensor," a system that uses non-contact sensors positioned above aerial work platforms to detect overhead structures and help prevent workers from becoming trapped or crushed.

## [New] Rental Services to Enhance Safety in Heavy Lifting Operations

- Jointly developed the "EG Guide" with customers, a load-guiding device that minimizes the rotation and swinging of suspended loads and prevents contact with nearby objects during lifting operations, such as bridge erection and structural steel construction.
- The device helps improve working conditions by reducing the physical burden of tasks traditionally performed manually and mitigating the risk of overturning in strong winds.



## Battery Evaluation and Regeneration Service “BRS”

- Diagnoses battery degradation levels numerically and regenerates deteriorated batteries (restoring capacity to 70–90%) using proprietary patented technology
- Contributes to both cost reduction and environmental impact mitigation through battery regenerations



## Cleanroom-Compatible Services



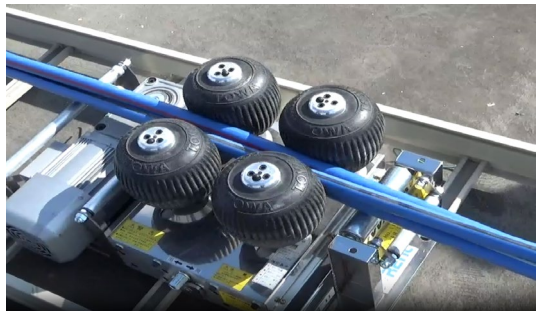
- Equipment used in cleanroom construction and maintenance (e.g., semiconductor plants) is cleaned to meet high cleanliness requirements. Responds to customer needs requiring stringent cleanliness standards.
- Equipment is cleaned and packaged in the Company’s proprietary clean booth (the only such in-house facility in the industry). Capable of meeting cleanliness levels up to ISO Class 6.

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# Value Plus Services: Case Studies

## Rental solution that Reduces Labor Requirements in Cable Installation Work

- By proposing a feed-out method using “cable rollers (en-sen balls),” achieves labor saving, workforce reduction, and improved safety
- Addresses the conventional challenge of high-voltage cable installation, which traditionally required large crews and manual work
- Dedicated specialists with advanced expertise provide on-site surveys, equipment selection and layout proposals, and on-site support



## Hazardous materials countermeasure services supporting occupational health and environmental protection

- Provides rental of mitigation equipment such as dust collectors for sites where hazardous substances (e.g., asbestos and lead) are present. Prevents exposure of workers and dispersion into the surrounding environment.
- Provides guidance on proper disposal procedures for contaminated filters and other materials, and ensures equipment safety through proprietary hazardous material removal systems.



## Calibration and Rental Services under ISO Quality Management System

- Provides calibrated rental services for inspection equipment, such as torque testing devices (torque wrenches) and surveying instruments
- Maintains a calibration system traceable to national standards and initiatives to sustain and enhance quality management, leading to ISO 9001:2015 certification
- Also provides calibration services for customers’ own equipment



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測量計測機器の検査及びレンタル



## Lifting Equipment Rental Services with a Focus on Safety and Quality Control



- Ensures safety by conducting load testing using dedicated equipment for various lifting devices, such as hydraulic jacks and chain blocks
- Also provides inspection and load testing services for customers’ own lifting equipment, contributing to quality maintenance and safety assurance

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# Value Plus Services: Case Studies

## “Smart Rent” – 24/7 Unmanned Rental Service




- Unmanned rental service enabling pick-up and return of rental vehicles anytime, 24/7, 365 days a year
- Keys are issued via QR code through advance registration and reservation
- This service is expanded nationwide, including locations outside existing sales office premises

## Training Services Supporting Compliance and Safety




- Provides and operates various training programs to support customers’ regulatory compliance and safety measures as a certified training provider accredited by the Shizuoka and Aichi Labor Bureaus
- In addition to skill training and special education required for operating construction machinery, also offers safety training for site supervisors

## High-quality rental services for niche construction demand




- Addresses supply instability from a limited number of manufacturers and quality issues associated with customer-owned equipment. Achieves stable supply and high quality through early large-scale procurement and the establishment of a dedicated maintenance function.

*Image: Tension winch used for power transmission line installation

## “Smile Art” – Mobile Art Gallery Project

- A project in which magnet sheets featuring “Smile Art” created by artists with disabilities are displayed on rental vehicles and temporary site enclosures for customer use
- Contributes to customers’ social responsibility initiatives and supports the independence of the artists (a portion of the fees is donated to the artists)




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