Note: This document has been translated from the Japanese original for reference purposes only. Some sentences have been machine translated. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 12, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: e-Seikatsu Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 3796
URL: https://www.e-seikatsu.info/
Representative: Zenichi Maeno, President and CEO
Inquiries: Hiroyuki Shiokawa, Executive Vice President and CFO
Telephone: +81-3-5423-7820

Scheduled date to file semi-annual securities report: November 12, 2026
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors, analysts and individual investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	1,548	△0.9	316	△7.4	30	△54.3	33	△48.5	17	△57.2
September 30, 2025	1,562	7.9	341	46.7	66	-	65	-	39	-

Note: Comprehensive income For the six months ended September 30, 2026: ¥17 million [△57.2%]
For the six months ended September 30, 2025: ¥39 million [- %]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	1.24	-
September 30, 2025	2.89	-

Note1: EBITDA (operating profit + depreciation expenses) is disclosed as a useful comparative indicator for our group's performance.

2: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Basic earnings per share" has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2026	2,499	1,965	78.6	142.36
As of March 31, 2026	2,669	1,989	74.5	144.13

Reference: Equity As of September 30, 2026: ¥1,965 million

As of March 31, 2026: ¥1,989 million

Note: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Net assets per share" has been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	0.00	-	6.00	6.00
Fiscal year ending March 31, 2027	-	0.00			
Fiscal year ending March 31, 2027 (Forecast)			-	3.00	3.00

Note1: Revisions to the forecast of cash dividends most recently announced: None.

2: A two-for-one stock split of common stock was conducted effective April 1, 2026. For the fiscal year ended March 31, 2026, the actual amounts of dividends prior to the said stock split are presented.

3: For the fiscal year ending March 31, 2027 (forecast), the amount of dividends after the said stock split is presented. On a pre-stock split basis, this dividend would be 6 yen per share.

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share attributable to owners of the parent
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	3,415	5.7	319	39.3	317	34.1	195	29.6	14.19

Note 1: Revisions to the consolidated earnings forecasts most recently announced: None.

2: EBITDA (operating profit + depreciation expenses) is disclosed as a useful comparative indicator for our group's performance.

Reference: EBITDA forecast for the fiscal year ending March 31, 2027: 909 million yen (up 15.8% YoY)

3: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Basic earnings per share" in the consolidated earnings forecast for the fiscal year ending March 31, 2027, reflects the impact of the said stock split.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)	As of September 30, 2026	14,561,400 shares	As of March 31, 2026	14,561,400 shares
(ii) Number of treasury shares at the end of the period	As of September 30, 2026	758,646 shares	As of March 31, 2026	758,646 shares
(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)	Six months ended September 30, 2026	13,802,754 shares	Six months ended September 30, 2025	13,802,754 shares

Note: A two-for-one stock split of common stock was conducted effective April 1, 2026. "Total number of issued shares at the end of the period," "Number of treasury shares at the end of the period," and "Average number of shares outstanding during the period" have been calculated on the assumption that the said stock split was conducted at the beginning of the previous consolidated fiscal year.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Supplementary materials on financial results will be disclosed by TDnet on November 12, 2026, and will be posted on our website on the same day.

Table of Contents of Attachments

1. Overview of Financial Results 5
(1) Earnings 6
(2) Financial position 8
(3) Outlook 9
2. Semi-annual Consolidated Financial Statements and Major Notes 10
(1) Semi-annual Consolidated Balance Sheet 10
(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income 12
Semi-annual Consolidated Statement of Income 12
Semi-annual Consolidated Statement of Comprehensive Income 13
(3) Semi-annual Consolidated Statement of Cash Flows 14
(4) Notes to Semi-annual Consolidated Financial Statements 15
Notes on Segment Information 15
Notes on Significant Changes in the Amount of Shareholders' Equity 15
Notes on Going Concern Assumption 15
Notes on Significant Subsequent Events 15

1. Overview of Financial Results

Subscription revenue up 7.7% YoY, showing steady growth
Cost optimization driven by AI and other initiatives; profitable and on track with plan

<Highlights of the second quarter results and recent topics for the fiscal year ending March 2027>

- Net sales were 1,548 million yen (down 0.9% YoY), and subscription revenue was 1,427 million yen (up 7.7% YoY). Solution revenue for the six months ended September 30, 2026 decreased, reflecting a high base effect from the completion of several large-scale implementation support projects in the same period of the previous year. Subscription revenue, however, remained solid. This was because those completed projects contributed to continued use of our services, and because of steady upselling and cross-selling, a low churn rate, and the effects of price revisions.
- Continuing from the previous fiscal year, we advanced the introduction of AI coding and the revamping of business operations through AI integration to optimize our cost structure and improve productivity. On the other hand, cost of sales was 703 million yen (up 8.5% YoY). This was due to higher commission expenses associated with the growth of transaction-based revenue from "e-Seikatsu Square," higher AWS (Amazon Web Services) costs resulting from the depreciation of the yen, and higher depreciation from product investments made in the previous fiscal year. Regarding marketing and sales, business efficiency through the use of AI and the optimization of workforce composition progressed, resulting in selling, general and administrative (SG&A) expenses of 815 million yen (down 3.8% YoY).
- As a result, operating profit was 30 million yen (down 36 million yen YoY), and EBITDA was 316 million yen (down 25 million yen YoY).
- Solution revenue, which declined due to a high base effect, is expected to land at around the same level as the previous fiscal year for the full year, because many implementation support projects are scheduled for delivery and customer acceptance in the second half. Subscription revenue is expected to continue growing steadily in the second half through monthly accumulation. In addition, part of usage-based revenue tends to increase toward the real estate industry's busy season (around January to March). Based on the above, we believe that progress toward achieving the full-year forecasts is on track as planned.
- The Company resolved to enter into a business and capital alliance with JCOM Co., Ltd., and to issue new shares and dispose of treasury shares through a third-party allotment. The Company concluded the business and capital alliance agreement on the same date. We will accelerate the acquisition of new customers by leveraging JCOM's nationwide sales network.

<About IR information (financial results presentation materials)>

For financial results presentation materials for the second quarter of the fiscal year ending March 2027 and the most recent results (monthly sales trends), please visit our IR information website.

IR information website: https://www.e-seikatsu.info/IR/

(1) Earnings

In the consolidated business results for the six months ended September 30, 2026 (April 1, 2026 to September 30, 2026), net sales were 1,548,759 thousand yen (down 0.9% YoY), EBITDA (operating profit + depreciation) was 316,211 thousand yen (down 7.4% YoY), operating profit was 30,505 thousand yen (down 54.3% YoY), ordinary profit was 33,693 thousand yen (down 48.5% YoY), and profit attributable to owners of parent was 17,083 thousand yen (down 57.2% YoY).

Summary of Consolidated Results	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
	(thousand yen)	(thousand yen)	Difference (thousand yen)	Rate of change (%)
Net sales	1,562,439	1,548,759	△13,680	△0.9
EBITDA	341,508	316,211	△25,297	△7.4
Operating profit	66,751	30,505	△36,245	△54.3
Ordinary profit	65,457	33,693	△31,764	△48.5
Profit attributable to owners of parent	39,915	17,083	△22,831	△57.2

Toward fulfilling our mission, "Create many 'good life' for others with technology and heart," the Group has set forth its vision, "Create society where comfortable life circulates."

With SaaS (cloud services based on a recurring subscription model) that address a wide range of challenges in the real estate market at its core, the Group operates businesses that strongly support the digital transformation (DX) of the real estate market by transforming business processes through the latest AI technologies and the use of digital solutions.

In the real estate industry, addressing the worsening labor shortage and successive legal amendments, as well as preparing for cyberattacks, have become urgent issues. Against this backdrop, interest in labor-saving through AI agents and in introducing SaaS that enables flexible problem-solving is growing, and IT investment aimed at renewing core business systems continues to remain active.

For the six months ended September 30, 2026, net sales were 1,548,759 thousand yen (down 0.9% YoY), a decrease of 13,680 thousand yen from the same period of the previous year.

Subscription revenue was 1,427,734 thousand yen (up 7.7% YoY), an increase of 102,634 thousand yen from the same period of the previous year. This was because projects whose implementation was completed in the previous fiscal year contributed to continued use of our services, and because of steady upselling and cross-selling, a low churn rate, and the effects of price revisions. The number of subscription customers was 1,580 companies as of the end of September (1,570 companies at the end of September of the previous year), and the average monthly revenue per user (ARPU) (*1) was 152,700 yen per company in September (145,100 yen per company in September of the previous year).

Solution revenue was 121,025 thousand yen (down 49.0% YoY), primarily reflecting a high base effect following the completion and revenue recognition of several large-scale implementation support projects in the same period of the previous year.

*1: The average monthly revenue per user (ARPU) is calculated by dividing subscription revenue for the month by the number of subscription customers for the month, rounded down to the nearest 100 yen.

The breakdown of net sales is as follows.

Item details	Six months ended September 30, 2025		Six months ended September 30, 2026		YoY change	
	Sales (thousands of yen)	Percentage of total	Sales (thousands of yen)	Percentage of total	Difference (thousand yen)	Percentage change (%)
Subscription (Note 1)	1,325,099	84.8	1,427,734	92.2	102,634	7.7
Solution (Note 2)	237,340	15.2	121,025	7.8	△116,314	△49.0
Total	1,562,439	100.0	1,548,759	100.0	△13,680	△0.9

(Note 1) Subscription: Subscription revenue is revenue that is generated continuously every month unless a customer requests cancellation, such as monthly SaaS usage fees and recurring revenue based on operational support contracts after SaaS implementation. It corresponds to the Company's MRR (Monthly Recurring Revenue).

(Note 2) Solution: Revenue earned from other services, including fees for initial setting of SaaS, system installation and operation support on spot, commissioned development of system, and sale or introduction of other companies' services as an agency.

Commission expenses associated with the growth of transaction-based revenue from "e-Seikatsu Square," AWS (Amazon Web Services) costs affected by the depreciation of the yen, and depreciation resulting from product investments made in the previous fiscal year, among others, increased. On the other hand, continuing from the previous fiscal year, the Group strengthened its development process structure and standardized its data modernization operations, and personnel expenses decreased as a result of optimizing the staffing structure. As a result, cost of sales was 703,232 thousand yen (up 8.5% YoY).

In the marketing and sales domains, AI-driven operational efficiencies and further optimization of workforce composition progressed steadily. As a result, selling, general and administrative (SG&A) expenses were successfully reduced to 815,021 thousand yen (down 3.8% YoY).

As a result, EBITDA for the six months ended September 30, 2026 was 316,211 thousand yen (down 7.4% YoY), a decrease of 25,297 thousand yen from the same period of the previous year, and operating profit was 30,505 thousand yen (down 54.3% YoY), a decrease of 36,245 thousand yen from the same period of the previous year.

Additionally, as we utilize forward exchange contracts to mitigate foreign exchange risks associated with U.S. dollar-denominated transactions, the depreciation of the yen during the six months ended September 30, 2026 generated a foreign exchange gain, which was recorded as non-operating income. Consequently, ordinary profit was 33,693 thousand yen (down 48.5% YoY), a decrease of 31,764 thousand yen from the same period of the previous year.

From the second half onward, with the expansion of subscription revenue and solution revenue, such as SaaS implementation support, we expect to record operating profit for the full fiscal year at a level that achieves the earnings forecasts.

Since the Group operates under a single reporting segment, the "Cloud Solution Business," segment performance information is omitted.

(2) Financial Position

①Assets

Total assets as of the end of the semi-annual period of the current consolidated fiscal year were 2,499,467 thousand yen, a decrease of 170,207 thousand yen from the end of the previous consolidated fiscal year. Current assets stood at 713,528 thousand yen, a decrease of 146,602 thousand yen from the end of the previous consolidated fiscal year. The increase was mainly due to an increase of 19,191 thousand yen in work in process resulting from development for enterprise customers, among other factors. The decrease was mainly due to a decrease of 70,915 thousand yen in accounts receivable - trade related to implementation support projects for enterprise customers and other projects and a decrease of 63,549 thousand yen in cash and deposits, among other factors. Non-current assets stood at 1,785,938 thousand yen, a decrease of 23,605 thousand yen from the end of the previous consolidated fiscal year. This was mainly due to a decrease of 31,975 thousand yen in software in progress, among other factors.

②Liabilities

Total liabilities as of the end of the semi-annual period of the current consolidated fiscal year were 534,453 thousand yen, a decrease of 145,883 thousand yen from the end of the previous consolidated fiscal year. Current liabilities stood at 480,486 thousand yen, a decrease of 111,563 thousand yen from the end of the previous consolidated fiscal year. This was mainly due to a decrease of 77,180 thousand yen in income taxes payable, among other factors. Non-current liabilities stood at 53,966 thousand yen, a decrease of 34,320 thousand yen from the end of the previous consolidated fiscal year. This was mainly due to a decrease of 34,320 thousand yen resulting from the scheduled repayment of long-term borrowings, among other factors.

③Net assets

The balance of net assets as of the end of the semi-annual period of the current consolidated fiscal year was 1,965,013 thousand yen, a decrease of 24,324 thousand yen from the end of the previous consolidated fiscal year.
This was mainly due to an increase of 17,083 thousand yen due to the recording of profit attributable to owners of parent and a decrease of 41,408 thousand yen in retained earnings due to the implementation of dividends, among other factors.

④Cash Flow

The balance of cash and cash equivalents as of the end of the semi-annual period of the current consolidated fiscal year was 545,053 thousand yen, a decrease of 63,549 thousand yen from the end of the previous consolidated fiscal year. Cash flows and their major factors are as follows:

(Cash flows from operating activities)

Net cash provided by operating activities was 282,814 thousand yen (compared to 397,768 thousand yen in the same period of the previous fiscal year).
The main cash inflows were depreciation of 285,705 thousand yen, a decrease of 97,911 thousand yen in trade receivables resulting from implementation support projects for enterprise

customers, and profit before income taxes of 33,526 thousand yen, among other factors.
The main expenditure factors were income taxes paid of 84,831 thousand yen and a decrease of 41,258 thousand yen in accrued consumption taxes, among other factors.

(Cash flows from investing activities)

Net cash used in investing activities was 270,911 thousand yen (compared to 335,377 thousand yen in the same period of the previous fiscal year). This was mainly due to the acquisition of intangible assets of 266,816 thousand yen relating to new development and functional expansion of SaaS, among other factors.

(Cash flows from financing activities)

Net cash used in financing activities was 75,447 thousand yen (compared to net cash provided of 154,412 thousand yen in the same period of the previous fiscal year). This was mainly due to dividends paid of 41,127 thousand yen and repayments of long-term borrowings of 34,320 thousand yen, among other factors.

(3) Outlook

Consolidated Forecast for the fiscal year ending March 31, 2027 has remained unchanged from the figures published on May 14, 2026, as the results for the six months ended September 30, 2026 are generally in line with expectations.

The Group's consolidated business outlook for the fiscal year ending March 2027 is as follows.

Net sales:	3,415 million yen	(+5.7% YoY)
Operating profit:	319 million yen	(+39.3% YoY)
Ordinary profit:	317 million yen	(+34.1% YoY)
Profit attributable to owners of parent:	195 million yen	(+29.6% YoY)

2. Semi-annual Consolidated Financial Statements and Major Notes

(1) Semi-annual Consolidated Balance Sheet

(Thousands of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	608,602	545,053
Notes and accounts receivable - trade, and contract assets	172,058	74,146
Work in process	2,519	21,711
Prepaid expenses	88,197	85,843
Forward exchange contracts	1,925	1,420
Other	8,720	3,943
Allowance for doubtful accounts	△21,892	△18,590
Total current assets	860,130	713,528
Non-current assets		
Property, plant and equipment		
Facilities attached to buildings	67,029	67,029
Accumulated depreciation	△47,981	△49,657
Facilities attached to buildings, net	19,047	17,372
Tools, furniture and fixtures	164,364	155,516
Accumulated depreciation	△136,031	△129,983
Tools, furniture and fixtures, net	28,333	25,532
Total property, plant and equipment	47,381	42,905
Intangible assets		
Trademark right	818	760
Software	1,401,988	1,424,988
Software in progress	181,931	149,955
Total intangible assets	1,584,738	1,575,705
Investments and other assets		
Golf club membership	42,000	42,000
Leasehold and guarantee deposits	73,603	72,576
Long-term prepaid expenses	20,695	18,419
Deferred tax assets	41,126	34,333
Total investments and other assets	177,425	167,328
Total non-current assets	1,809,544	1,785,938
Total assets	2,669,675	2,499,467

(Thousands of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Short-term borrowings	68,640	68,640
Accounts payable - other	108,031	100,343
Income taxes payable	97,299	20,118
Advances received	169,675	183,082
Deposits received	13,981	15,608
Provision for bonuses	66,046	64,887
Other	68,375	27,806
Total current liabilities	592,050	480,486
Non-current liabilities		
Long-term borrowings	85,600	51,280
Guarantee deposits received	2,686	2,686
Total non-current liabilities	88,286	53,966
Total liabilities	680,336	534,453
Net assets		
Shareholders' equity		
Share capital	628,411	628,411
Capital surplus	718,179	718,179
Retained earnings	781,362	757,037
Treasury shares	△138,614	△138,614
Total shareholders' equity	1,989,338	1,965,013
Total net assets	1,989,338	1,965,013
Total liabilities and net assets	2,669,675	2,499,467

(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income

(Semi-annual Consolidated Statement of Income)

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	1,562,439	1,548,759
Cost of sales	648,111	703,232
Gross profit	914,328	845,527
Selling, general and administrative expenses	847,576	815,021
Operating profit	66,751	30,505
Non-operating income		
Interest income	361	870
Miscellaneous income	320	60
Commission income	216	184
Gain on forfeiture of unclaimed dividends	335	272
Foreign exchange gains	-	4,248
Total non-operating income	1,233	5,637
Non-operating expenses		
Interest expenses	425	1,054
Commission expenses	300	300
Foreign exchange losses	1,646	-
Miscellaneous losses	155	1,094
Total non-operating expenses	2,527	2,449
Ordinary profit	65,457	33,693
Extraordinary income		
Gain on sale of non-current assets	71	23
Total extraordinary income	71	23
Extraordinary losses		
Loss on sale of non-current assets	-	190
Total extraordinary losses	-	190
Profit before income taxes	65,529	33,526
Income taxes - current	28,536	9,648
Income taxes - deferred	△2,922	6,793
Total income taxes	25,613	16,442
Profit	39,915	17,083
Profit attributable to owners of parent	39,915	17,083

(Semi-annual Consolidated Statement of Comprehensive Income)

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	39,915	17,083
Comprehensive income	39,915	17,083
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	39,915	17,083

(3) Semi-annual Consolidated Statement of Cash Flows

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	65,529	33,526
Depreciation	274,757	285,705
Loss on retirement of non-current assets	0	186
Gain on sale of non-current assets	-	△19
Foreign exchange losses (gains)	500	509
Increase (decrease) in allowance for doubtful accounts	6,343	△3,301
Increase (decrease) in provision for bonuses	3,715	△1,159
Interest and dividend income	△361	△870
Interest expenses	425	1,054
Decrease (increase) in trade receivables	35,621	97,911
Decrease (increase) in inventories	13,785	△19,191
Increase (decrease) in accounts payable - other	△7,477	△7,969
Increase (decrease) in advances received	△26,584	13,406
Increase (decrease) in accrued consumption taxes	4,585	△41,258
Increase (decrease) in guarantee deposits received	△93	-
Other, net	8,265	9,240
Subtotal	379,012	367,769
Interest and dividends received	361	870
Interest paid	△425	△1,054
Income taxes paid	△6,132	△84,831
Income taxes refund	24,953	60
Net cash provided by (used in) operating activities	397,768	282,814
Cash flows from investing activities		
Purchase of property, plant and equipment	△12,027	△4,097
Proceeds from sale of property, plant and equipment	-	2
Purchase of intangible assets	△323,170	△266,816
Payments of leasehold and guarantee deposits	△180	-
Net cash provided by (used in) investing activities	△335,377	△270,911
Cash flows from financing activities		
Proceeds from long-term borrowings	200,000	-
Repayments of long-term borrowings	△11,440	△34,320
Dividends paid	△34,147	△41,127
Net cash provided by (used in) financing activities	154,412	△75,447
Effect of exchange rate change on cash and cash equivalents	192	△5
Net increase (decrease) in cash and cash equivalents	216,996	△63,549
Cash and cash equivalents at beginning of period	345,549	608,602
Cash and cash equivalents at end of period	562,546	545,053

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on Segment Information)

As the Group has a single segment, the Cloud Solution Business, description has been omitted.

(Notes on Significant Changes in the Amount of Shareholders' Equity)

There are no applicable items.

(Notes on Going Concern Assumption)

There are no applicable items.

(Notes on Significant Subsequent Events)

(Business and Capital Alliance, and Issuance of New Shares and Disposal of Treasury Shares through Third-Party Allotment)

At the meeting of the Board of Directors held on November 12, 2026, the Company resolved to enter into a business and capital alliance (the "Business and Capital Alliance") with JCOM Co., Ltd. ("J:COM"). The Board also resolved to issue new shares and dispose of treasury shares through a third-party allotment with J:COM as the allottee (the "Third-Party Allotment"). The Company concluded a business and capital alliance agreement with J:COM on the same date.

1. Purpose of the Business and Capital Alliance and the Third-Party Allotment

The purpose is to enhance the corporate value of both companies by combining J:COM's sales network with the Company's cloud services and expanding the provision of services for real estate companies and residents. The Third-Party Allotment is part of the Business and Capital Alliance. Its purposes are to establish a capital relationship with J:COM, to strengthen the medium- to long-term framework for collaboration, and to raise the funds necessary to promote the Business and Capital Alliance.

2. Overview of the Third-Party Allotment

(1) Issuance of new shares

Payment date: November 30, 2026
Class and number of shares to be issued: 1,677,600 shares of common stock
Issue price: 270 yen per share
Total issue amount: 452,952,000 yen
Increase in share capital: 226,476,000 yen
Increase in legal capital surplus: 226,476,000 yen
Method of offering: By way of third-party allotment
Scheduled allottee: JCOM Co., Ltd.

(2) Disposal of treasury shares

Payment date: November 30, 2026
Class and number of shares to be disposed of: 758,200 shares of common stock
Disposal price: 270 yen per share
Total disposal amount: 204,714,000 yen
Method of disposal: By way of third-party allotment
Scheduled allottee: JCOM Co., Ltd.

3. Amount and Use of Funds to Be Raised

The total amount to be paid in through the Third-Party Allotment is 657,666,000 yen (452,952,000 yen from the issuance of new shares and 204,714,000 yen from the disposal of treasury shares). After deducting estimated issuance expenses of 2,247,332 yen, the estimated net proceeds are 655,418,668 yen. Their specific uses and scheduled timing of expenditure are as follows.

Specific use	Amount	Scheduled timing of expenditure
(i) Establishment of a dedicated structure and promotional expenses for promoting the Business and Capital Alliance	436 million yen	December 2026 to March 2031
(ii) Additional development costs for services provided by the Company for promoting the Business and Capital Alliance	186 million yen	December 2026 to March 2031
(iii) Contingency reserve for promoting the Business and Capital Alliance	33 million yen	December 2026 to March 2031
Total	655 million yen	

Notes: 1. Amounts less than one million yen are rounded down.
2. The above amounts are estimates based on the Company's current business plan. The amount and scheduled timing of expenditure for each use may change due to changes in the business environment, the progress of the Business and Capital Alliance, and other factors.
3. If any material change occurs in the above use of funds, the Company will disclose it promptly.

The Company has a track record of providing products to J:COM through past collaboration. In 2024, JCOM Marketing Co., Ltd., a subsidiary of J:COM, launched a digital circular notice service for local residents' associations. The Company began its collaboration with J:COM by providing the system for this service, in the form of a J:COM-branded app based on its resident app "e-Seikatsu Home." Building on this track record, the Company plans to expand functions and carry out additional development for its other products on the premise of integration with J:COM. The Company is already making specific considerations regarding the uses of funds described above: establishing a dedicated structure, promotion, and additional development of the services it provides for promoting the Business and Capital Alliance. Because funds will need to be deployed flexibly at the appropriate times, the Company has determined that raising funds at this time is necessary. Until the funds raised are actually spent, the Company plans to manage them appropriately in an account at its principal bank.

For details, please refer to the "Notice Regarding Business and Capital Alliance, Issuance of New Shares and Disposal of Treasury Shares through Third-Party Allotment, and Expected Change in Major Shareholder and Major Shareholder That Is the Largest Shareholder" announced on November 12, 2026.

4. Other

The Third-Party Allotment is subject to the securities registration statement under the Financial Instruments and Exchange Act becoming effective. As a result of the Third-Party Allotment, J:COM is expected to become a major shareholder of the Company and its largest shareholder that is a major shareholder.