

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

Please find attached a notice of the 23rd Annual General Meeting of Shareholders of Remixpoint, inc., which will be held on Thursday, June 25, 2026.

We have established a system that enables more shareholders to participate in the General Meeting of Shareholders through live streaming on the Internet, in addition to visiting the venue. We look forward to welcoming you.

June 2026
Yoshihiko Takahashi
President, CEO and Representative Director

Stock Exchange Code 3825

June 10, 2026

(Date of commencement of measures for electronic provision: June 3, 2026)

To Shareholders with Voting Rights:

Yoshihiko Takahashi
President, CEO and Representative Director
Remixpoint, inc.

NOTICE OF THE 23rd ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

The 23rd Annual General Meeting of Shareholders of Remixpoint, inc. (the “Company”) will be held for the purposes as described below.

In convening this General Meeting of Shareholders, the Company has taken the measures for electronic provision. Matters to be provided electronically are posted on the websites presented below as “Notice of the 23rd Annual General Meeting of Shareholders.”

The Company’s website:

<https://www.remixpoint.co.jp/ir/english/>

Tokyo Stock Exchange website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

If you access the website of the Tokyo Stock Exchange presented above, please enter “Remixpoint” in “Issue name (company name)” or our Stock Exchange Code “3825” in “Code,” click “Search,” select “Basic information,” and then select “Documents for public inspection/PR information.” You will find the information in the “[Notice of General Shareholders Meeting / Informational Materials for a General Shareholders Meeting]” section under the “Filed information available for public inspection.”

In lieu of attending the meeting in person, you may exercise your voting rights either in writing or via electromagnetic means (the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights no later than 6:30 p.m. on Wednesday, June 24, 2026, Japan time.

For those shareholders who validly exercise their voting rights, we will send a QUO card (500 yen value) by mail at a later date.

- 1. Date and Time:** Thursday, June 25, 2026 from 10:00 a.m.
(Reception starts at 9:00 a.m.)
- 2. Place:** Room H, Bellesalle Roppongi Grand Conference Center
9F, Sumitomo Fudosan Roppongi Grand Tower located at
3-2-1 Roppongi, Minato-ku, Tokyo, Japan
- 3. Meeting Agenda:**
 - Matters to be reported:**
 1. The Business Report, Consolidated Financial Statements for the Company’s 23rd Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Board of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company’s 23rd Fiscal Year (April 1, 2025 - March 31, 2026)
 - Proposals to be resolved:**
 - Proposal 1:** Approval of Absorption-type Company Split Agreement
 - Proposal 2:** Election of 5 Directors
 - Proposal 3:** Election of 2 Substitute Audit and Supervisory Board Members

- ★ If there is no indication of your vote for or against the proposals on the Voting Rights Exercise Form, we will treat it as your vote for the proposals.
 - ★ If you attend the meeting in person, please submit the Voting Rights Exercise Form enclosed with this Notice to the reception desk at the venue.
 - ★ If a proxy will be attending the meeting, please have him/her submit a power of attorney in addition to the Voting Rights Exercise Form. The proxy shall be one shareholder only that has voting rights of the Company.
 - ★ Please bear in mind that non-shareholding proxies, persons accompanying you or any other person that is not a shareholder with voting rights will not be allowed to enter the venue of the General Meeting of Shareholders.
 - ★ Among the matters to be provided electronically, the following matters are not stated pursuant to the provisions of laws and regulations as well as the Articles of Incorporation of the Company. Therefore, the paper copy to be sent to shareholders who have requested it is part of the documents audited by the Audit and Supervisory Board Members and the Accounting Auditor in the course of the preparation of their audit reports.
 - “Matters Related to the Company’s Shares,” “Matters Related to the Company’s Stock Acquisition Rights, etc.,” and “System for Ensuring Appropriateness of Operations” in the Business Report
 - “Consolidated Statement of Changes in Equity” and “Notes to Consolidated Financial Statements” in the Consolidated Financial Statements
 - “Non-consolidated Statement of Changes in Equity” and “Notes to Non-consolidated Financial Statements” in the Non-consolidated Financial Statements
 - “Audit Report by the Accounting Auditor on the Consolidated Financial Statements,” “Audit Report by the Accounting Auditor,” and “Audit Report by the Audit and Supervisory Board” in the audit reports
- In addition, please note that the description of the item number in the document sent is the same as the matters to be provided electronically.
- ★ Any revisions to the matters to be provided electronically will be posted on the websites they are on.

Guidance on Exercising Voting Rights

For this General Meeting of Shareholders, you are requested to exercise your voting rights in writing or via the Internet.

You can exercise your voting rights for this General Meeting of Shareholders in any of the methods described below:

Attending the General Meeting of Shareholders

Bring this booklet to the meeting and submit the enclosed Voting Rights Exercise Form to the reception desk at the venue.

Date and time of the General Meeting of Shareholders: Thursday, June 25, 2026 from 10:00 a.m.

Mailing the document

Indicate your vote for or against each proposal on the enclosed Voting Rights Exercise Form and return it by mail so that it arrives by the voting deadline. If there is no indication of your vote for or against the proposals on the Voting Rights Exercise Form, we will treat it as your vote for the proposals.

Voting deadline: The Form must be received by us no later than Wednesday, June 24, 2026 at 6:30 p.m. Japan time.

Voting online

Use your PC or smartphone to indicate your vote for or against each proposal, following the instructions on the next page.

Voting deadline: The votes must be cast no later than Wednesday, June 24, 2026 at 6:30 p.m. Japan time.

If you cast your votes more than once

- (1) If you cast your votes both using the form and via the Internet, the vote cast via the Internet will be treated as the valid exercise of voting rights.
- (2) If you cast your votes multiple times via the Internet, the one you cast last will be treated as the valid exercise of voting rights.

To institutional investors:

Institutional investors have the additional option of exercising their voting rights using an electromagnetic means available on an electronic voting platform operated by ICJ, Inc.

Acceptance of questions in advance via the Internet

We will accept questions about the Meeting Agenda from shareholders in advance.

If you wish to ask questions, please access the website for inquiries (<https://www.remixpoint.co.jp/contact/>) with the Voting Rights Exercise Form close at hand and enter the required information and your questions in the inquiry form.

Answers to your questions will be posted on the Company's website (<https://www.remixpoint.co.jp/ir/shiryō05/>).

Exercising voting rights via the Internet

Scanning the QR code

You can log in to the Voting Rights Exercise Website without manually entering your login ID or password.

1. Use your smartphone, etc. to scan the QR code printed on the lower right area of the Voting Rights Exercise Form.
2. Thereafter, follow the on-screen instructions to indicate your vote.

Note:

Expenses arising from accessing the Voting Rights Exercise Website (Internet access fees, communication fees, etc.) will be borne by the shareholder.

Entering login ID and temporary password

1. Access the Voting Rights Exercise Website.
<https://evote.tr.mufg.jp/>
Click “Next.”
2. Enter the “Login ID” and the “Temporary password” printed on the right-hand side of your Voting Rights Exercise Form.
Click “Log in.”

Thereafter, follow the on-screen instructions to indicate your vote.

For your inquiries about systems, etc.

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation (help desk)

Phone: 0120-173-027 (toll free)

(Hours of service: 9:00 a.m. - 9:00 p.m.)

[Information on live streaming of the General Meeting of Shareholders]

On the day of the General Meeting of Shareholders, we will be broadcasting the meeting live on the Internet (live streaming) so that you can view it from your home, etc. You cannot exercise your voting rights while participating in the live streaming. If you participate in the live streaming, make sure to exercise your voting rights in advance either in writing or via the Internet.

To view the live streaming of the General Meeting of Shareholders, please use the online site for the General Meeting of Shareholders “Engagement Portal.”

This site will be available from the time this notice is sent till June 25, 2026.

1. Date and time of the live streaming of the General Meeting of Shareholders:
Thursday, June 25, 2026 from 10:00 a.m. to the end of the General Meeting of Shareholders
* The live streaming page will become available at around 9:30 a.m.; approx. 30 minutes before the start of the meeting.
2. How to log in to the online site for the General Meeting of Shareholders “Engagement Portal”
Please refer to the back of the Voting Rights Exercise Form enclosed with this Notice and log in using either of the methods presented below depending on your device.
* If you have lost the enclosed Voting Rights Exercise Form, you can request reissuance by calling the number provided under “For inquiries about the Engagement Portal” on page 7 of this Notice. However, please note that we may not be able to reissue the Form depending on the timing of your inquiry, e.g., if it is less than approx. one week from the date of the General Meeting of Shareholders.
- (1) Log in by scanning the QR code (using a smartphone, tablet, etc.)
Please use your smartphone, etc. to scan the QR code printed on the back of the Voting Rights Exercise Form.
You can log in without manually entering your “login ID” and “password.”
* “QR code” is a registered trademark of DENSO WAVE INCORPORATED.
- (2) Log in by entering an individual login ID and password
 - (i) Please access the following URL and enter the login ID and password printed on the back of the Voting Rights Exercise Form.
URL: <https://engagement-portal.tr.mufig.jp/>
 - (ii) Please read the terms of use and check “I agree to the terms of use.”
 - (iii) Please click the “Log in” button.
3. Viewing the live streaming of the General Meeting of Shareholders
Please log in to the online site for the General Meeting of Shareholders “Engagement Portal” and follow the steps presented below.
* You can test the viewing environment in advance on this site. Please use this feature.
 - (i) Click the “Same-day live viewing” button displayed on the screen after you have logged in.
 - (ii) Please read the terms of use regarding the same day live viewing, check “I agree to the terms of use” and click the “View” button.

[Notes]

- ★ According to the Companies Act, viewing the live streaming on the Internet is not legally recognized as attending the General Meeting of Shareholders. Therefore, you may not ask questions, exercise voting rights or submit motions via the Internet, which you are entitled to do at the General Meetings of Shareholders.
- ★ In the event that we become unable to live stream the meeting due to unavoidable circumstances, we will inform you on our website, etc.
- ★ In consideration of protecting the privacy of shareholders in attendance, video recording will be limited to the areas around the chairperson’s seat and the seats of executives. Please note, however, that there may be occasions when shareholders in attendance will be caught in the video. Your understanding would be appreciated.
- ★ Participation in the General Meeting of Shareholders via the Internet is allowed to the shareholder himself/herself only, and we ask that you refrain from having a proxy, etc. participate in it.

- ★ We will work to maintain stable streaming of the video, but the video and audio may be disturbed and streaming may be disrupted due to system trouble, issues in the communication environment, etc. The Company will not be liable for any losses incurred by shareholders because of such troubles.
- ★ Any and all expenses required to participate in the live streaming, including expenses for communication devices, Internet access fees and communication fees, will be borne by the shareholders.
- ★ Please refrain from duplicating, reproducing or disclosing the streamed video or audio of the live streaming, whether in whole or in part.

[Recommended environment]

The recommended environment for the online site for the General Meeting of Shareholders “Engagement Portal” is as follows.

Please use the browsers listed below; Internet Explorer cannot be used.

	PC		Mobile devices		
	Windows	Macintosh	iPad	iPhone	Android
OS	Windows 10 or later	MacOS X 10.13 (High Sierra) or later	iPadOS 14.0 or later	iOS 14.0 or later	Android 9.0 or later
Browser *The latest version	Google Chrome Microsoft Edge (Chromium)	Safari Google Chrome	Safari	Safari	Google Chrome

*Even in the above environment, it may not work properly depending on the communication environment and the device you use.

[Inquiries]

For inquiries about the Engagement Portal:

Phone: 0120-676-808 (toll free)

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation

(9:00 a.m. to 5:00 p.m. on weekdays, except for Saturdays, Sundays and holidays; on the day of the General Meeting of Shareholders: from 9:00 a.m. to the end of the General Meeting of Shareholders)

For inquiries about viewing the live streaming:

Phone: 03-6833-6246

V-cube, Inc.

(The day of the General Meeting of Shareholders; Thursday, June 25, 2026 from 9:00 a.m. to the end of the General Meeting of Shareholders)

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Approval of Absorption-type Company Split Agreement

The Company shall conduct a company split by the absorption-type company split method (hereinafter referred to as the “Absorption-type Company Split”) with an effective date of October 1, 2026 (scheduled). On May 15, 2026, the Company entered into an absorption-type company split agreement with Remixpoint Energy Business Split Preparatory Co., Ltd. (hereinafter referred to as the “Successor Company”), which was established to facilitate preparation for the split. The Company will transfer the rights and obligations of its Energy Business (primarily its electricity retail business) to the Successor Company.

In this Proposal, approval is requested for the Absorption-type Company Split agreement.

1. Reasons for the absorption-type company split

The Company is engaged in the Energy Business, Electricity Storage Solution Business, and Digital Asset Management Business. Within the Energy Business, which involves electricity retailing, it is essential to accurately capture changes in the business environment. This requires an integrated approach to sales activities, power procurement, supply and demand management, and price volatility risk management, all within a responsibility structure tailored to the nature of the business to ensure a stable supply of electricity to consumers.

While liquidity in energy prices and wholesale electricity market prices has been increasing against the backdrop of heightened tensions in the Middle East and blockades and navigation restrictions in the Strait of Hormuz, the Company believes that establishing a structure capable of responding more quickly and flexibly to such changes will lead to the stable management and sustainable growth of the Energy Business. Furthermore, by integrating M&A strategies, this transition could also lead to the restructuring of the Group’s business portfolio.

The Absorption-type Company Split is aimed at improving the corporate value of the entire Group by having the Successor Company, which is a wholly-owned company of the Company, succeed to the business, thereby clarifying the responsibility structure for the business, accelerating decision-making, and enhancing the risk management system.

2. Details of changes

The details of the absorption-type company split agreement pertaining to the Absorption-type Company Split are as follows.

Absorption-type Company Split Agreement (Copy)

Remixpoint, inc. (hereinafter referred to as “Party A”) and Remixpoint Energy Business Split Preparatory Co., Ltd. (hereinafter referred to as “Party B”) shall enter into an absorption-type company split agreement (hereinafter referred to as the “Agreement”) as described below with respect to an absorption-type company split whereby Party A shall transfer the rights and obligations of its Energy Business (hereinafter referred to as the “Business”) to Party B.

Article 1 (Absorption-type Company Split)

In accordance with the provisions of this Agreement, Party A shall, by the method of absorption-type company split (hereinafter referred to as “Company Split”), transfer the rights and obligations (as defined in Article 3, Paragraph 1) held in relation to the Business to Party B on the effective date (as defined in Article 6; hereinafter the same shall apply), and Party B shall succeed to such rights and obligations from Party A.

Article 2 (Trade Names and Addresses)

The trade names and addresses of the splitting company in the absorption-type company split and the successor company in the absorption-type company split pertaining to the Company Split are as follows.

(1) Splitting company in the absorption-type split (Party A)

Name: Remixpoint, inc.

Address: 3-9, Toranomon 4-chome, Minato-ku, Tokyo, Japan

(2) Successor company in the absorption-type split (Party B)

Name: Remixpoint Energy Business Split Preparatory Co., Ltd.

Address: 3-9, Toranomon 4-chome, Minato-ku, Tokyo, Japan

Article 3 (Rights and Obligations to be Transferred)

1. The assets, obligations, employment agreements, and other rights and obligations that Party B will succeed to from Party A in the Company Split (hereinafter referred to as the “Rights and Obligations”) are as described in the attachment, and rights and obligations that are not described in the attachment shall not be succeeded to.
2. From among the Rights and Obligations, Party A and Party B shall cooperate with each other after the effective date to perform without delay procedures for those that require recording, registration, notification, consent, or other procedures for the purpose of transfer or fulfillment of perfection requirements.
3. The succession of obligations from Party A to Party B as a result of the Company Split shall be made by way of dischargeable assumption of obligations (*mensekiteki saimu hikiuke*).

Article 4 (Delivery of Consideration for Split)

In the Company Split, Party B shall not deliver consideration such as cash.

Article 5 (Capital Stock and Reserve of Party B)

Party B shall not increase the amounts of its capital and reserves as a result of the Company Split.

Article 6 (Effective Date)

The date the Company Split shall go into effect (hereinafter referred to as the “Effective Date”) shall be October 1, 2026. However, if it is necessary due to the progress of the procedures related to the Company Split or other reasons, Party A and Party B may change the Effective Date upon mutual agreement.

Article 7 (Resolution for Approval of Split, etc.)

Party A and Party B shall, on or before the day preceding the Effective Date, approve the agreement at a General Meeting of Shareholders, perform procedures for the protection of creditors, and take other procedures required by relevant laws and regulations.

Article 8 (Non-competition Obligation)

Even after the Company Split, Party A shall have no non-competition obligation with respect to the Business.

Article 9 (Duty of Care of Good Manager)

Party A and Party B shall execute the Business and manage their assets with the due care of a prudent manager from the date of conclusion of the Agreement to the Effective Date, and shall not engage in any act that would have a material effect on the assets, rights, or obligations related to the Business, or on the Business or the Company Split, unless Party B has given its prior consent.

Article 10 (Expenses, Taxes and Public Dues)

Of the Rights and Obligations, registration costs required for recording, registration, notification, consent and other procedures necessary for the transfer or fulfillment of the perfection requirements, and any other costs incurred by each party shall be borne by the respective parties, unless otherwise agreed by Party A and Party B.

Article 11 (Amendment, Cancellation and Termination of this Agreement)

1. In the event that, during the period from the date of conclusion of the Agreement to the Effective Date, any material change has occurred or is discovered in the financial or business condition of Party A or Party B due to a natural disaster or any other cause, any event has occurred or is discovered that may materially hinder the implementation of the Company Split in accordance with the Agreement, or any other necessity arises, Party A and Party B may, upon consultation and agreement in good faith, amend or cancel the Agreement.
2. In the event that the approval of the Agreement at the General Meeting of Shareholders of Party A or Party B as set forth in Article 7 is not obtained by the day before the Effective Date, or in the event that the approval or permission, etc. from the relevant government agencies, etc. required pursuant to relevant laws and regulations for Party B to implement the Business after the effectuation of the Company Split is not obtained, the Agreement shall cease to be effective.

Article 12 (Matters for Consultation)

In addition to the provisions of the Agreement, matters necessary for the Company Split shall be determined through consultation between Party A and Party B in accordance with the purpose of the Agreement.

IN WITNESS WHEREOF, Party A and Party B have caused this Agreement to be executed in duplicate, and each party shall retain one (1) original copy after affixing its name and seal thereto.

May 15, 2026

(Party A) 3-9, Toranomom 4-chome, Minato-ku, Tokyo, Japan
Remixpoint, inc.
Yoshihiko Takahashi, Representative Director [Seal]

(Party B) 3-9, Toranomom 4-chome, Minato-ku, Tokyo, Japan
Remixpoint Energy Business Split Preparatory Co., Ltd.
Yoshihiko Takahashi, Representative Director [Seal]

Attachment: Schedule of Rights and Obligations to be Transferred

Party A shall transfer to Party B, and Party B shall succeed to, on the Effective Date, the assets, liabilities, and other rights and obligations (limited to those that can be succeeded under laws and regulations) described below, which are based on the balance sheet as of March 31, 2026 and other calculations as of the same date, as adjusted for any increases or decreases up to the day preceding the Effective Date.

1. Assets to be transferred

(1) Current assets

Current assets attributable to the Business as of the Effective Date

(2) Non-current assets

1) Property, plant and equipment

Property, plant and equipment that belong to the Business as of the Effective Date

2) Intangible fixed assets

Intangible fixed assets that belong to the Business as of the Effective Date

3) Investments and other assets

Investments and other assets that belong to the Business as of the Effective Date

2. Liabilities to be transferred

(1) Current liabilities

Current liabilities that belong to the Business as of the Effective Date

(2) Long-term liabilities

Long-term liabilities that belong to the Business as of the Effective Date

3. Contractual position to be transferred

All contractual status under sales agreements, basic transaction agreements, business entrustment agreements, contracts for work, lease agreements, rental agreements, and any other agreements belonging or relating to the Business. However, this shall exclude those that are not permitted to be transferred due to a change in corporate status, those that are not permitted to be transferred under the contract, those that require re-acquisition of permission, etc. and for which necessary measures could not be completed by the Effective Date, and those that need to be retained by Party A.

4. Employment contracts, etc. to be transferred

Employment contracts related to the following employees (including temporary employees, contract employees, part-time employees, etc.), and all rights and obligations arising from such contracts.

1) Employees who belong to the Business as of the Effective Date of the Company Split

2) Candidates who have received a job offer and have entered into an employment contract with a deferred commencement date and a right of termination regarding the Business

5. Permission, etc.

Permission, authorization, approval, registration, and notification related to the Business that can be transferred under laws and regulations. However, this shall exclude those that need to be held continuously by Party A and those that require reacquisition of permission, etc. and for which necessary measures could not be completed by the Effective Date.

6. Others

Of the rights and obligations to be transferred, those that are found to be difficult to transfer due to laws and regulations or other regulations (including those that are found to cause unexpected losses to Party A and Party B as a result of the transfer) may be changed as necessary.

3. Outline of the provisions of Article 183 of the Regulations for Enforcement of the Companies Act

(1) Matters related to the reasonableness of the consideration for the Company Split

Upon the Absorption-type Company Split, the Successor Company shall not deliver cash, etc. to the Company as consideration. Since the Successor Company is a wholly-owned subsidiary of the Company, the Company judges that the provision on consideration is appropriate.

(2) Matters related to the financial condition of the Successor Company

The Successor Company is a company that was established on April 20, 2026, and as the first fiscal year has not ended, there is no final fiscal year either. The content of the balance sheet as of the date of incorporation of said company is as follows.

Account	Amount	Account	Amount
(Assets) Accounts receivable	10 million yen	(Net assets) Capital stock	10 million yen
Total assets	10 million yen	Total liabilities and net assets	10 million yen

Proposal 2: Election of 5 Directors

The terms of office of all 5 Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, we propose the election of 5 Directors.

If this Proposal is approved as originally proposed, the Company's Board of Directors will have 5 Directors (5 males and 0 females), including 3 internal Directors and 2 Outside Directors.

The candidates are as follows:

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company (Significant concurrent positions)	Number of shares of the Company held
1	Yoshihiko Takahashi (January 17, 1970)	April 1992 Joined Nagoya Tanshi Co., Ltd. (present Central Tanshi Co., Ltd.) October 1997 Joined Showa Ota & Co. (present Ernst & Young ShinNihon LLC) April 2001 Registered as Certified Public Accountant July 2001 Joined Nomura Securities Co., Ltd. November 2008 Manager, Financial Accounting Section No.2, Management Accounting Dept., Nomura Securities Co., Ltd. May 2010 Seconded to Financial Accounting Standards Foundation Research Specialist, Accounting Standards Board of Japan February 2013 Joined IREP Co., Ltd. (in charge of accounting & finance) July 2015 Appeals Judge, Tokyo Regional Tax Tribunal December 2017 General Manager, Administrative Headquarters, Abalance Corporation October 2018 General Manager, Corporate Management Department, the Company September 2019 Director, BITPoint Japan Co., Ltd. June 2020 Director and General Manager, Corporate Management Department, the Company May 2023 President, CEO and Representative Director, the Company May 2023 Representative Director, Epsilon Holdings Co., LTD. (to present) June 2025 CFO and Representative Director, the Company September 2025 President, CEO and Representative Director, the Company (to present)	18,307
[Reason for nomination as candidate for Director] Since joining the Company, Mr. Yoshihiko Takahashi has served in the corporate management division, and currently serves as President, CEO and Representative Director. The Company has nominated him again as a candidate for Director because his abundant knowledge, experience, etc. in the corporate management division are essential for increasing its corporate value.			

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company (Significant concurrent positions)		Number of shares of the Company held
2	Masato Akita (August 15, 1977)	April 2000	Joined Japell Co., Ltd.	-
		March 2003	Joined Interact Com Japan Co., Ltd.	
		May 2007	Joined EMC K. K.	
		October 2013	General Manager, First Business Division, the Company	
		April 2018	General Manager, Energy Solutions Division, the Company	
		October 2020	Executive Officer, General Manager, Energy Solutions Division and General Manager, Solutions Department II, the Company	
		April 2021	Executive Officer and General Manager, Resilience Business Division (present Energy Storage Solutions Division), the Company	
		October 2022	Executive Officer and Deputy General Manager, Energy Division, the Company	
		April 2023	Executive Officer and General Manager, Resilience Business Division (present Energy Storage Solutions Division), the Company	
		June 2023	Director and General Manager, Resilience Business Division (present Energy Storage Solutions Division), the Company (to present)	
		June 2024	Director, Seal Engineering Inc.	
		July 2024	Representative Director and President, Seal Engineering Inc. (to present)	
[Reason for nomination as candidate for Director] Since joining the Company, Mr. Masato Akita has served in the energy division and the resilience business division (present Energy Storage Solutions Division), and currently serves as Director and General Manager of the Energy Storage Solutions Division of the Company. The Company has nominated him again as a candidate for Director because he has been aggressively working to develop new businesses of the Company, has abundant experience and knowledge in storage batteries, energy conservation, and subsidies and is well versed in the industry, which are essential for increasing its corporate value.				
3	Hiroshi Harada (July 17, 1985)	December 2008	Joined AZSA & Co. (present KPMG AZSA LLC)	-
		November 2012	Registered as Certified Public Accountant	
		October 2019	Representative Director, HRD General Office Co., Ltd. (to present)	
		December 2019	Founder & Principal, Hiroshi Harada Accounting Office (to present)	
		January 2020	CFO, Jasmy Incorporated	
		January 2023	Registered as Certified Public Tax Accountant	
		May 2023	Director and CFO, Jasmy Incorporated (to present)	
		June 2023	Representative Director, JasmyLab Inc. (to present)	
		April 2026	General Manager in charge of President's Office, the Company (to present)	
[Reason for nomination as candidate for Director] Mr. Hiroshi Harada has extensive knowledge and experience in the fields of crypto assets and blockchains. The Company has nominated him as a candidate for Director because his abundant knowledge and experience, etc. are essential for increasing its corporate value.				

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company (Significant concurrent positions)		Number of shares of the Company held
4	Hiroyuki Yamamuro (March 16, 1985)	December 2014 May 2016 September 2018 April 2019 November 2022 June 2025	Registered as an attorney (Tokyo Bar Association) Joined NY Legal Partners (legal professional corporation) Joined ALG & Associates LPC Partner, J & T (legal professional corporation) Representative, Nexus Law Firm (present City Cross Partners) (to present) Partner, City Cross (legal professional corporation) (to present) Director, the Company (to present)	-
[Reason for nomination as candidate for Outside Director and expected roles] Mr. Hiroyuki Yamamuro has abundant knowledge and experience gained in his work as an attorney. The Company has nominated him as a candidate for Outside Director, anticipating that he can supervise the Company's overall management including compliance and corporate legal affairs generally, and help the Company enhance its compliance. Although he has never been involved in corporate management other than as an outside officer, the Company has judged that he is capable of appropriately executing his duties as Outside Director, for the reasons above. He will have served as an Outside Director of the Company for one year at the conclusion of this General Meeting of Shareholders.				
5	Takuya Kanesaki (January 22, 1985)	April 2008 May 2016 April 2018 June 2025	Representative Director, SMART Consulting Inc. (to present) Joined AGS Consulting Co., Ltd. Joined LiB Consulting Co., Ltd. Director, the Company (to present)	2,567
[Reason for nomination as candidate for Outside Director and expected roles] Mr. Takuya Kanesaki has a wealth of knowledge and experience cultivated through management consulting for operating companies and as a Small and Medium-sized Enterprise Management Consultant. The Company nominated him as a candidate for Outside Director anticipating that he can supervise the overall management of the Company by leveraging his high level of expertise in corporate management, including accounting and finance. He will have served as an Outside Director of the Company for one year at the conclusion of this General Meeting of Shareholders.				

(Notes)

1. There are no special interests between the candidates for Directors and the Company.
2. Mr. Hiroyuki Yamamuro and Mr. Takuya Kanesaki are candidates for Outside Directors.
3. In accordance with the Articles of Incorporation of the Company, the Company has entered into liability limitation agreements with Mr. Hiroyuki Yamamuro and Mr. Takuya Kanesaki pursuant to the provisions of Article 427, paragraph 1 of the Companies Act to limit their liability for damages as provided in Article 423, paragraph 1 of the said Act. If the reelection of Mr. Yamamuro and Mr. Kanesaki is approved, the Company intends to continue the said agreements with them.
4. The Company has concluded indemnity agreements with Mr. Yoshihiko Takahashi, Mr. Masato Akita, Mr. Hiroyuki Yamamuro and Mr. Takuya Kanesaki under which the Company promises to pay for expenses specified in item 1 and losses specified in item 2 of Article 430-2, paragraph 1 of the Companies Act, within the scope specified under laws and regulations. If the election of the candidates is approved, the Company intends to continue these agreements with them. If the election of Mr. Hiroshi Harada is approved, the Company intends to conclude a similar agreement with him.
5. The Company has entered into a directors and officers liability insurance agreement with an insurance company, as stipulated in Article 430-3, paragraph 1 of the Companies Act. The said insurance agreement covers legal damages, litigation expenses, etc. incurred by the insureds. If the election of Mr. Yoshihiko Takahashi, Mr. Masato Akita, Mr. Hiroshi Harada, Mr. Hiroyuki Yamamuro, and Mr. Takuya Kanesaki is approved, they will be included in the insureds of the said insurance agreement.
6. If Mr. Hiroyuki Yamamuro and Mr. Takuya Kanesaki are elected as originally proposed, the Company intends to register them with the Tokyo Stock Exchange as Independent Directors under the provisions of the said Exchange.
7. The number of shares of the Company held by the candidates for Directors indicates the number of shares held as of March 31, 2026.

■ Skills Matrix of Directors and Audit and Supervisory Board Members
(if the candidates for Directors are elected in this General Meeting of Shareholders)

Name	New appointment/ reappointment Outside/Independent	Positions at the Company	Areas/specialties in which the Director or Audit and Supervisory Board Member is expected to fulfill their roles					
			Corporate management	Industry knowledge	Finance/ accounting	Global experience	Legal affairs/risk management	Sustainability
Yoshihiko Takahashi	Reappointment	Director	●		●	●		
Masato Akita	Reappointment	Director		●				●
Hiroshi Harada	New appointment	Director	●	●	●	●		
Hiroyuki Yamamuro	Reappointment Outside Independent	Outside Director			●		●	
Takuya Kanesaki	Reappointment Outside Independent	Outside Director	●		●		●	
Masanobu Tazo	Present Outside Independent	Outside Audit and Supervisory Board Member					●	
Koji Takagi	Present	Audit and Supervisory Board Member			●		●	
Kazutaka Mori	Present Outside Independent	Outside Audit and Supervisory Board Member	●	●		●	●	

Proposal 3: Election of 2 Substitute Audit and Supervisory Board Members

To prepare for a contingency in which the number of Audit and Supervisory Board Members falls short of the number stipulated by laws and regulations, the election of 2 Substitute Audit and Supervisory Board Members is proposed. Of the candidates for Substitute Audit and Supervisory Board Members, Mr. Kenji Eda is a candidate for the substitute Audit and Supervisory Board Member other than Outside Audit and Supervisory Board Members, and Mr. Naoki Inoue is a candidate for the substitute Outside Audit and Supervisory Board Member.

Furthermore, the Audit and Supervisory Board has given its consent to this proposal.

The effectiveness of the election under this proposal may be cancelled by a resolution of the Board of Directors with the consent of the Audit and Supervisory Board, only prior to the assumption of office.

The candidates for Substitute Audit and Supervisory Board Members are as follows:

No.	Name (Date of birth)	Past experience and positions at the Company (Significant concurrent positions)	Number of shares of the Company held
1	Kenji Eda (January 5, 1977)	July 2000 Joined Andersen Consulting Ltd (present Accenture Japan Ltd.) March 2005 Representative Director, RAUL, Inc. (to present) December 2014 Board Member, Energy Information Center (to present) April 2015 Director, dEnergy Co., Ltd. (to present) June 2015 Director (Audit and Supervisory Committee Member), the Company August 2016 Board Member, Association for Sustainability Communication (to present) April 2018 Board Member, Institute for every child, a future (to present) July 2018 Corporate Auditor, BITPoint Japan Co., Ltd. August 2019 Board Member, Environmental Energy Circulation Center (to present) November 2019 Director, JWAT WAVE Co., Ltd. (to present) June 2023 Director (Audit and Supervisory Committee Member), the Company	17,476
[Reason for nomination as candidate for Substitute Audit and Supervisory Board Member] Mr. Kenji Eda has a wealth of experience in and wide-ranging insight into the management of operating companies and energy-related matters. The Company has nominated him as a candidate for Substitute Audit and Supervisory Board Member, anticipating that he will contribute to strengthening compliance of the Company by auditing the business of the Company from an independent standpoint, taking advantage of his high-level expertise in the industry.			
2	Naoki Inoue (December 18, 1993)	January 2017 Representative, Inoue Accounting Office (present CFO-Partners Tax Accounting Office) (to present) January 2020 Representative Director, CFO-Partners Co., Ltd. (to present) May 2022 Registered as Certified Public Accountant June 2022 Registered as a Certified Public Tax Accountant November 2022 Representative Partner, En-audit Corporation (to present) February 2023 Representative Director, SUIT-Consulting Co., Ltd. (to present)	-
[Reason for nomination as candidate for Substitute Outside Audit and Supervisory Board Member] Mr. Naoki Inoue has abundant knowledge and experience gained in his work as a Certified Public Accountant. The Company has nominated him as a candidate for Substitute Outside Audit and Supervisory Board Member, anticipating that he will contribute to strengthening compliance of the Company by auditing the business of the Company from an independent standpoint, utilizing his high-level expertise in the area of accounting.			

(Notes)

1. There are no special interests between the candidates and the Company.
2. Mr. Naoki Inoue is a candidate for Substitute Outside Audit and Supervisory Board Member.
3. If Mr. Kenji Eda and Mr. Naoki Inoue assume office as Audit and Supervisory Board Members, the Company plans to enter into liability limitation agreements with them to limit their liability for damages under Article 423, paragraph 1 of the Companies Act in accordance with the provisions of Article 427, paragraph 1 of the said Act.
4. If Mr. Kenji Eda and Mr. Naoki Inoue assume office as Audit and Supervisory Board Members, the Company plans to conclude indemnity agreements with them under which the Company promises to pay for expenses specified in item 1 and losses specified in item 2 of Article 430-2, paragraph 1 of the Companies Act, within the scope specified under laws and regulations.
5. The Company has entered into a directors and officers liability insurance agreement with an insurance company, as stipulated in Article 430-3, paragraph 1 of the Companies Act. The said insurance agreement covers legal damages,

litigation expenses, etc. incurred by the insureds. If Mr. Kenji Eda and Mr. Naoki Inoue assume office, they will be included in the insureds of the said insurance agreement.

6. If Mr. Naoki Inoue assumes office as an Outside Audit and Supervisory Board Member, the Company intends to register him with the Tokyo Stock Exchange as Independent Audit and Supervisory Board Member under the provisions of the said Exchange.
7. The number of shares of the Company held by the candidates for Substitute Audit and Supervisory Board Members indicates the number of shares held as of March 31, 2026.