Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

September 7, 2026

To whom it may concern,

3-1 Ofuka-cho, Kita-ku, Osaka
I'LL INC.
Tetsuo Iwamoto, President & Representative Direct
(Code No.: 3854 TSE Prime)
Contact: Yasuhiro Toda, General Manager of
Business Administration Division & Director
Phone: +81-6-6292-1170 (main number)

Notice Regarding Partial Amendments to the Articles of Incorporation

I'LL INC. (the "Company") hereby announces that, at a meeting of the Board of Directors held today, a resolution was passed to submit the "Proposal for Partial Amendments to the Articles of Incorporation" for consideration at the 36th Annual General Meeting of Shareholders, scheduled to be held on October 23, 2026.

1. Purpose of the Amendment to the Articles of Incorporation

(1) With the aim of separating management oversight functions from operational execution functions, clarifying management responsibilities, and establishing an optimal management structure, we have decided to revise the executive officer system and abolish the position of director with specific duties. Accordingly, we will make the necessary amendments to the current Articles of Incorporation.

(2) We are changing the notation of the Company's English trade name to make it more precise and clear.

2. Details of the Amendment to the Articles of Incorporation

The details of the amendment are as set forth in the attached document.

3. Schedule

Date of the General Meeting of Shareholders to Approve the Amendment to the Articles of Incorporation: Friday, October 23, 2026

Effective Date of the Amendment to the Articles of Incorporation: Friday, October 23, 2026

Attachment (Underlined text indicates changes)

Current Articles of Incorporation	Proposed Amendments
(Trade Name) Article 1: The Company shall be named "Airu Co., Ltd." and shall be denoted as "I'LL INC." in English.	(Trade Name) Article 1: The Company shall be named "Airu Co., Ltd." and shall be denoted as "I'LL INC." in English.
Articles 2 through 11: (Text omitted)	Articles 2 through 11: (Remain unchanged)
(Convener and Chairperson) Article 12: The President of the Board of Directors shall convene the General Meeting of Shareholders and preside over it. 2. In the event that the President is unable to perform his or her duties, another director shall convene a general meeting of shareholders and preside over it in accordance with the order predetermined by the Board of Directors.	(Convener and Chairperson) Article 12: The Representative Director shall convene the General Meeting of Shareholders and preside over it. 2. If the Representative Director is unable to perform his or her duties, another director shall convene a general meeting of shareholders and preside over it in accordance with the order previously determined by the Board of Directors.
Articles 13 through 20 (Text Omitted)	Articles 13 through 20 (Remain Unchanged)
(Representative Director and Executive Directors) Article 21 (Text omitted) 2. The Board of Directors may, by resolution, appoint, from among the directors who are not members of the Audit and Supervisory Committee, one President, as well as a Vice President, several Senior Managing Directors, and several Managing Directors.	(Representative Director) Article 21 (Remain Unchanged) (Deleted)
(Person Authorized to Convene the Board of Directors and Chairperson) Article 22: Unless otherwise provided by law, the Board of Directors shall be convened by the President, who shall also serve as its chair. 2. If the President of the Board of Directors is unable to perform his or her duties, another director shall convene a meeting of the Board of Directors and preside over it in accordance with the order predetermined by the Board of Directors. 3. (Text omitted)	(Person Authorized to Convene the Board of Directors and the Chairperson) Article 22: Unless otherwise provided by law, the Board of Directors shall be convened by the Representative Director, who shall also serve as its chair. 2. If the Representative Director is unable to perform his or her duties, another director shall convene a meeting of the Board of Directors and preside over it in accordance with the order predetermined by the Board of Directors. 3. (Remain Unchanged)

Current Articles of Incorporation	Proposed Amendments
Articles 23 through 39 (Text omitted)	Articles 23 through 39 (Remain Unchanged)
Supplementary Provisions	Supplementary Provisions
Articles 1 through 2 (Text omitted)	Articles 1 through 2 (Remain Unchanged)