November 5, 2026

Notice Regarding Acquisition and Cancellation of Treasury Shares
(Acquisition of Treasury Shares under the Provisions of the Articles of Incorporation Pursuant to Article 165, Paragraph 2 of the Companies Act, and Cancellation of Treasury Shares Pursuant to Article 178 of the Companies Act)

Tokyo, November 5, 2026 – KH Neochem Co., Ltd. (TSE: 4189, President and CEO: Michio Takahashi, "the Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on November 5, 2026, the matters regarding the acquisition of treasury shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act, and to cancel such shares pursuant to Article 178 of the same Act. The details are described below.

1. Reason for Acquisition and Cancellation of Treasury Shares

To improve the shareholder return as well as capital efficiency and to implement flexible capital policy in response to change in the business environment.

2. Detail of Matters Related to Acquisition

(1)	Class of Shares to be Acquired	Company's common stock
(2)	Total Number of Shares to be Acquired	Up to 3,700,000 shares (10.5% of total number of issued shares (excluding treasury shares))
(3)	Total Amount of Share Acquisition Costs	Up to 12 billion yen
(4)	Acquisition Period	From November 6, 2026, to October 29, 2027
(5)	Acquisition Method	Market purchases through the Tokyo Stock Exchange

3. Detail of Matters Related to Cancellation

(1)	Class of Shares to be Cancelled	Company's common stock
(2)	Total Number of Shares to be Cancelled	1,993,000 shares
(3)	Effective Date of the Cancellation	December 11, 2026

(Reference) Holding Status of Treasury Shares as of September 30, 2026

Total Number of Issued Shares (Excluding Treasury Shares)	35,155,916 shares
Number of Treasury Shares	1,993,484 shares

(Note) The number of shares of treasury shares above does not include 138,000 shares held by the Board Benefit Trust (BBT)

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