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April 30, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31,2026 (Under Japanese GAAP)

Company name: RIKEN TECHNOS CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 4220
URL: https://www.rikentechnos.co.jp
Representative: Kazuaki Tokiwa, Representative Director, President & CEO
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Scheduled date of annual general meeting of shareholders: June 19, 2026
Scheduled date to commence dividend payments: June 22, 2026
Scheduled date to file annual securities report: June 10, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for Institutional Investors & Analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026

(1) Consolidated operating results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	131,377	2.5	11,408	8.8	11,786	11.3	7,569	2.7
March 31, 2025	128,141	1.9	10,488	19.5	10,587	10.9	7,370	7.1

Note: Comprehensive income For the fiscal year ended March 31,2026: ¥11,564 million [26.3%]
For the fiscal year ended March 31,2025: ¥9,155 million [(24.4)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	153.72	–	11.4	10.0	8.7
March 31, 2025	137.67	–	11.4	9.1	8.2

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥ – million
For the fiscal year ended March 31, 2025: ¥ – million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31,2026	119,103	78,442	56.8	1,421.00
March 31,2025	116,469	75,780	55.7	1,267.50

Reference: Equity
As of March 31, 2026: ¥67,624 million
As of March 31, 2025: ¥64,868 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	13,399	(2,148)	(9,290)	26,527
March 31, 2025	11,547	(3,152)	(6,512)	24,447

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	14.00	–	27.00	41.00	2,159	29.8	3.4
Fiscal year ended March 31, 2026	–	20.00	–	34.00	54.00	2,639	35.1	4.0
Fiscal year ending March 31, 2027 (Forecast)	–	27.00	–	27.00	54.00		37.8	

Note: Total dividends include ¥38 million of dividends to Trust Account E that trust account established by Board Benefit Trust (BBT), Stock Benefit Trust (Employee Stockholding Association Purchase-type) and Employee Stock Benefit Trust (J-ESOP).

3. Consolidated financial forecasts for the fiscal year ending March 31, 2027

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	71,000	8.3	5,700	3.0	5,700	3.9	3,400	(1.8)	71.44
Fiscal year ending March 31, 2027	142,000	8.1	12,000	5.2	12,000	1.8	6,800	(10.2)	142.89

*** Notes**

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

Newly included: - companies (–)
Excluded: - companies (–)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	51,274,821 shares
As of March 31, 2025	53,275,019 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	3,685,533 shares
As of March 31, 2025	2,097,067 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	49,241,652 shares
Fiscal year ended March 31, 2025	53,538,506 shares

Note: For the number of shares used as the basis for calculating basic earnings per share (consolidated), please refer to the attached document, page 24, " Per Share Information "

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	63,257	1.5	5,486	16.5	8,266	14.1	7,041	1.7
March 31, 2025	62,325	2.1	4,709	16.3	7,245	8.0	6,926	4.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	143.00	–
March 31, 2025	129.37	–

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	76,070	53,844	70.8	1,131.44
March 31, 2025	73,453	52,156	71.0	1,019.12

Reference: Equity
As of March 31, 2026: ¥53,844 million
As of March 31, 2025: ¥52,156 million

2. Non-consolidated financial forecasts for the fiscal year ending March 31, 2027

(Percentages indicate year-on-year changes)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	33,000	–	3,300	–	2,600	–	54.63
Fiscal year ending March 31, 2027	66,000	4.3	7,700	(6.9)	6,000	(14.8)	126.08

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available to RIKEN TECHNOS CORPORATION (the “Company”) and on certain assumptions deemed to be reasonable. Actual results, etc. may differ materially from the forecasts due to various factors. For the assumptions underlying the forecasts and the notes on the use of the forecasts, please refer to “1. Overview of Operating Results, etc. (4) Future Outlook” on page 4 of the attached document.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year

During the fiscal year ended March 31, 2026, the Japanese economy was on a moderate recovery track, showing signs of improvement in consumer spending and capital investment against the backdrop of improved employment and income situations, despite the impact of U.S trade policies and price increases.

Overseas, while the U.S. economy continued its moderate expansion, uncertainty persisted mainly against the backdrop of higher tariff rates in the U.S., the economic slowdown in China caused by the sluggish real estate market, as well as the situation in the Middle East.

Under such circumstances, the Company and its group companies (the "Group") have been making tangible efforts for the Medium-term Business Plan, "One Vision, New Stage 2027," which is now in its first year, under the three strategies of "Global One Company," "Stay Ahead of Customers' Expectations," and "Take on the Challenge toward New Businesses and Products."

As a result, net sales were 131,377 million yen (up 2.5% from the previous fiscal year; hereinafter "year-on-year"), operating profit was 11,408 million yen (up 8.8% year-on-year), ordinary profit was 11,786 million yen (up 11.3% year-on-year), and profit attributable to owners of parent was 7,569 million yen (up 2.7% year-on-year).

Operating results by segment are as shown below.

The name, abbreviation, and main markets of each respective reportable segment are as follows:

Transportation (TR): automobile, railroad, and shipping markets, etc.

Daily Life & Healthcare (DH): healthcare, materials for daily life, and food packaging markets, etc.

Electronics (EL): energy, communications, and IT equipment markets, etc.

Building & Construction (BC): housing, buildings, construction materials, and civil engineering markets

(Note) The terms in parentheses are abbreviations for the reportable segments.

<Transportation>

Domestic revenue increased due to expanded sales of elastomer compounds.

Overseas revenue increased due to expanded sales of compounds in ASEAN.

Segment profit decreased as higher sales in Japan and overseas were offset by increased costs related to capital investments in these regions.

As a result, net sales amounted to 42,842 million yen (up 4.2% year-on-year) and segment profit was 4,456 million yen (down 8.5% year-on-year).

<Daily Life & Healthcare>

Domestic revenue decreased due to lower sales of household wrap products and films, despite steady sales of PVC compounds for consumer goods.

Overseas revenue decreased mainly due to lower sales of PVC compounds in the U.S. and China markets.

Segment profit increased due to expanded sales of PVC compounds for the medical market in ASEAN.

As a result, net sales amounted to 36,474 million yen (down 0.9% year-on-year) and segment profit was 3,941 million yen (up 11.9% year-on-year).

<Electronics>

Domestic revenue increased due to the progress in transferring soaring raw material costs into sales prices amid sluggish demand for electric wires.

Overseas revenue increased due to expanded sales of PVC compounds in Thailand, the U.S. and China markets.

Segment profit increased due to the revision of sales prices of compounds and films in Japan to fair and reasonable levels.

As a result, net sales amounted to 25,692 million yen (up 4.1% year-on-year) and segment profit was 1,835 million yen (up 87.7% year-on-year).

<Building & Construction>

Domestic revenue increased due to the progress in transferring higher costs of compounds and films into sales prices, and higher sales of PVC compounds.

Overseas revenue decreased due to lower sales of PVC compounds in Thailand.

Segment profit increased due to the revision of sales prices of compounds and films in Japan to fair and reasonable levels.

As a result, net sales amounted to 26,333 million yen (up 3.5% year-on-year) and segment profit was 1,041 million yen (up 2.9% year-on-year).

(2) Overview of Financial Position for the Fiscal Year

Total assets as of March 31, 2026 increased by 2,634 million yen from the end of the previous fiscal year to 119,103 million yen. The increase was attributable to the increase in cash and deposits of 2,079 million yen, and the decrease in merchandise and finished goods of 986 million yen under current assets, as well as the increase in machinery, equipment and vehicles of 2,341 million yen, the decrease in land of 1,333 million yen, and the increase in investment securities under investments and other assets of 2,999 million yen under non-current assets, among other factors.

Total liabilities decreased by 27 million yen from the end of the previous fiscal year to 40,661 million yen. The decrease was attributable to the decreases in notes and accounts payable – trade of 2,797 million yen, and short-term borrowings of 1,502 million yen, and the increase in income taxes payable of 771 million yen under current liabilities, as well as the increases in long-term borrowings of 955 million yen, and deferred tax liabilities of 1,013 million yen under non-current liabilities, among other factors.

Net assets increased by 2,662 million yen from the end of the previous fiscal year to 78,442 million yen. The increase was attributable to the increases in shareholders' equity, including retained earnings, of 662 million yen, and accumulated other comprehensive income, including valuation difference on available-for-sale securities and foreign currency translation adjustment, of 2,093 million yen, and the decrease in non-controlling interests of 93 million yen, among other factors.

(3) Overview of Cash Flows for the Fiscal Year

Cash and cash equivalents (hereinafter "cash") as of March 31, 2026 increased by 2,079 million yen from the end of the previous fiscal year and stood at 26,527 million yen.

(Cash Flows from Operating Activities)

Net cash provided by operating activities increased by 1,852 million yen from the previous fiscal year to 13,399 million yen. This was mainly due to cash inflows from profit before income taxes of 12,496 million yen, depreciation of 4,267 million yen, and the decrease in trade receivables of 707 million yen, while recording cash outflows from income taxes paid of 2,574 million yen, among other factors.

(Cash Flows from Investing Activities)

Net cash used in investing activities decreased by 1,003 million yen from the previous fiscal year to 2,148 million yen. This was mainly due to cash outflows from purchase of property, plant and equipment of 4,840 million yen and purchase of intangible assets of 88 million yen, while recording cash inflows from proceeds from sale of investment securities of 913 million yen, among other factors.

(Cash Flows from Financing Activities)

Net cash used in financing activities increased by 2,777 million yen from the previous fiscal year to 9,290

million yen. This was mainly due to cash outflows from purchase of treasury shares of 4,572 million yen, and dividends paid (including dividends paid to non-controlling interests) of 4,393 million yen, among other factors.

(Reference) Trends in Cash Flow Indicators

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Equity-to-asset ratio (%)	56.3	56.4	55.7	55.7	56.8
Equity-to-asset ratio on a market value basis (%)	28.1	33.3	47.7	45.8	66.4
Interest-bearing liabilities to cash flows ratio (years)	2.2	1.2	0.9	1.0	0.9
Interest coverage ratio (times)	40.1	53.2	38.0	40.2	36.8

(Note) Equity-to-asset ratio: Equity/total assets
Equity-to-asset ratio on a market value basis: Total market value of shares/total assets
Interest-bearing liabilities to cash flows ratio: Interest-bearing liabilities/cash flows
Interest coverage ratio: Cash flows/interests paid

(Note 1) All figures are calculated based on consolidated financial figures.
(Note 2) Total market value of shares is calculated based on the number of issued shares excluding treasury shares.
(Note 3) Cash flows refer to operating cash flows.
(Note 4) Interest-bearing liabilities refer to all liabilities on which interests are paid among liabilities recorded on the consolidated balance sheets.

(4) Future Outlook

For the next fiscal year ending March 31, 2027, we anticipate that the global turmoil caused by the situation in the Middle East will continue during the first quarter but normalize from the second quarter onward. Accordingly, the Company expects consolidated net sales to amount to 142,000 million yen, operating profit to be 12,000 million yen, ordinary profit to be 12,000 million yen, and profit attributable to owners of parent to be 6,800 million yen.

In the second year of the three-year Medium-term Business Plan that advocates the management policy of "One Vision, New Stage 2027," we will focus on two pillars: increasing "Earning Power" and "Sustainability." To increase "Earning Power," the Group will pursue the three strategies of "Global One Company," "Stay Ahead of Customers' Expectations," and "Take on the Challenge Toward New Businesses and Products." Regarding "Sustainability," we will work on environmental issues, including decarbonization, as well as on advancing governance and risk management.

The Group will continue to work as one to implement various initiatives, and pursue our vision of aiming to become the leading provider of comfort for all living spaces.

2. Basic Views on Selection of Accounting Standards

To ensure comparability with domestic competitors, the Group applies Japanese accounting standards.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	24,472,764	26,552,535
Notes receivable - trade	735,947	423,347
Accounts receivable - trade	21,191,220	21,334,601
Electronically recorded monetary claims - operating	4,942,652	4,516,358
Merchandise and finished goods	10,936,170	9,949,322
Work in process	1,071,231	1,315,751
Raw materials and supplies	9,844,655	9,074,456
Other	1,214,363	1,207,825
Allowance for doubtful accounts	(86,058)	(116,539)
Total current assets	74,322,947	74,257,660
Non-current assets		
Property, plant and equipment		
Buildings and structures	32,815,365	33,524,259
Accumulated depreciation	(20,753,715)	(21,976,953)
Buildings and structures, net	12,061,650	11,547,305
Machinery, equipment and vehicles	64,692,480	68,968,099
Accumulated depreciation	(55,979,884)	(57,913,837)
Machinery, equipment and vehicles, net	8,712,596	11,054,262
Land	6,592,746	5,259,059
Leased assets	248,439	265,818
Accumulated depreciation	(161,988)	(171,573)
Leased assets, net	86,451	94,245
Construction in progress	2,239,497	1,613,530
Other	6,977,695	7,295,049
Accumulated depreciation	(6,087,601)	(6,354,294)
Other, net	890,094	940,755
Total property, plant and equipment	30,583,035	30,509,159
Intangible assets		
Leased assets	3,375	37,438
Other	2,643,120	2,382,964
Total intangible assets	2,646,496	2,420,403
Investments and other assets		
Investment securities	6,194,352	8,346,083
Long-term loans receivable	1,159	832
Retirement benefit asset	1,524,780	2,216,858
Deferred tax assets	485,293	720,009
Other	715,843	637,361
Allowance for doubtful accounts	(4,549)	(4,549)
Total investments and other assets	8,916,879	11,916,595
Total non-current assets	42,146,411	44,846,158
Total assets	116,469,358	119,103,818

(Thousands of yen)

		As of March 31, 2025		As of March 31, 2026
Liabilities				
Current liabilities				
Notes and accounts payable - trade		20,713,412		17,916,387
Electronically recorded obligations - operating		419,987		571,410
Short-term borrowings	*1	9,102,182	*1	7,599,247
Current portion of long-term borrowings		396,012		662,498
Lease liabilities		47,468		36,299
Income taxes payable		924,728		1,696,505
Provision for bonuses		1,105,819		1,140,331
Provision for bonuses for directors (and other officers)		116,654		124,928
Other		2,131,787		2,737,566
Total current liabilities		34,958,052		32,485,175
Non-current liabilities				
Long-term borrowings		2,198,657		3,154,562
Lease liabilities		54,848		64,335
Long-term income taxes payable		30,000		-
Deferred tax liabilities		1,678,008		2,691,276
Provision for share awards		-		6,361
Provision for share awards for directors (and other officers)		274,560		292,359
Retirement benefit liability		1,049,268		1,120,695
Asset retirement obligations		345,702		350,363
Provision for loss on business restructuring		-		450,000
Other		100,150		46,524
Total non-current liabilities		5,731,196		8,176,478
Total liabilities		40,689,249		40,661,653
Net assets				
Shareholders' equity				
Share capital		8,514,018		8,514,018
Capital surplus		6,597,580		6,597,580
Retained earnings		42,595,295		45,587,813
Treasury shares		(1,899,288)		(4,229,360)
Total shareholders' equity		55,807,605		56,470,052
Accumulated other comprehensive income				
Valuation difference on available-for-sale securities		3,615,641		5,173,736
Foreign currency translation adjustment		5,013,068		5,232,194
Remeasurements of defined benefit plans		431,884		748,233
Total accumulated other comprehensive income		9,060,594		11,154,164
Non-controlling interests		10,911,908		10,817,948
Total net assets		75,780,109		78,442,165
Total liabilities and net assets		116,469,358		119,103,818

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	128,141,144	131,377,381
Cost of sales	103,819,666	105,766,299
Gross profit	24,321,478	25,611,082
Selling, general and administrative expenses	13,832,968	14,202,155
Operating profit	10,488,509	11,408,926
Non-operating income		
Interest income	93,321	114,841
Dividend income	230,686	186,726
Foreign exchange gains	–	325,990
Other	148,900	194,171
Total non-operating income	472,909	821,729
Non-operating expenses		
Interest expenses	300,425	368,897
Foreign exchange losses	8,293	-
Other	65,231	74,926
Total non-operating expenses	373,950	443,824
Ordinary profit	10,587,468	11,786,832
Extraordinary income		
Gain on sale of non-current assets	3,469	465,965
Gain on sale of investment securities	1,592,270	782,902
Other	11,947	-
Total extraordinary income	1,607,687	1,248,867
Extraordinary losses		
Loss on sale of non-current assets	961	114
Loss on retirement of non-current assets	164,714	88,898
Provision for loss on business restructuring	–	450,000
Total extraordinary losses	165,675	539,012
Profit before income taxes	12,029,480	12,496,686
Income taxes - current	2,712,230	3,279,219
Income taxes - deferred	58,942	(112,795)
Total income taxes	2,771,173	3,166,424
Profit	9,258,306	9,330,262
Profit attributable to non-controlling interests	1,887,754	1,760,709
Profit attributable to owners of parent	7,370,551	7,569,553

Consolidated Statements of Comprehensive Income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	9,258,306	9,330,262
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,912,116)	1,559,919
Foreign currency translation adjustment	2,785,069	357,996
Remeasurements of defined benefit plans, net of tax	24,029	316,348
Total other comprehensive income	(103,017)	2,234,264
Comprehensive income	9,155,289	11,564,527
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,272,795	9,663,122
Comprehensive income attributable to non-controlling interests	2,882,493	1,901,404

(3) Consolidated Statements of Changes in Net Assets

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,514,018	6,597,580	39,535,079	(364,877)	54,281,800
Changes during period					
Dividends of surplus			(1,870,498)		(1,870,498)
Profit attributable to owners of parent			7,370,551		7,370,551
Purchase of treasury shares				(4,019,751)	(4,019,751)
Disposal of treasury shares				57,274	57,274
Cancellation of treasury shares			(2,428,066)	2,428,066	–
Other			(11,770)		(11,770)
Net changes in items other than shareholders' equity					
Total changes during period	–	–	3,060,215	(1,534,410)	1,525,804
Balance at end of period	8,514,018	6,597,580	42,595,295	(1,899,288)	55,807,605

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	6,526,875	3,223,620	407,855	10,158,350	9,577,176	74,017,327
Changes during period						
Dividends of surplus						(1,870,498)
Profit attributable to owners of parent						7,370,551
Purchase of treasury shares						(4,019,751)
Disposal of treasury shares						57,274
Cancellation of treasury shares						–
Other						(11,770)
Net changes in items other than shareholders' equity	(2,911,233)	1,789,448	24,029	(1,097,756)	1,334,732	236,976
Total changes during period	(2,911,233)	1,789,448	24,029	(1,097,756)	1,334,732	1,762,781
Balance at end of period	3,615,641	5,013,068	431,884	9,060,594	10,911,908	75,780,109

Fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,514,018	6,597,580	42,595,295	(1,899,288)	55,807,605
Changes during period					
Dividends of surplus			(2,402,404)		(2,402,404)
Profit attributable to owners of parent			7,569,553		7,569,553
Purchase of treasury shares				(4,572,047)	(4,572,047)
Disposal of treasury shares				67,344	67,344
Cancellation of treasury shares			(2,174,630)	2,174,630	–
Other					–
Net changes in items other than shareholders' equity					
Total changes during period	–	–	2,992,518	(2,330,071)	662,446
Balance at end of period	8,514,018	6,597,580	45,587,813	(4,229,360)	56,470,052

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,615,641	5,013,068	431,884	9,060,594	10,911,908	75,780,109
Changes during period						
Dividends of surplus						(2,402,404)
Profit attributable to owners of parent						7,569,553
Purchase of treasury shares						(4,572,047)
Disposal of treasury shares						67,344
Cancellation of treasury shares						–
Other						–
Net changes in items other than shareholders' equity	1,558,094	219,125	316,348	2,093,569	(93,960)	1,999,609
Total changes during period	1,558,094	219,125	316,348	2,093,569	(93,960)	2,662,055
Balance at end of period	5,173,736	5,232,194	748,233	11,154,164	10,817,948	78,442,165

(4) Consolidated Statements of Cash Flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	12,029,480	12,496,686
Depreciation	4,087,543	4,267,172
Amortization of goodwill	4,365	–
Increase (decrease) in provision for loss on business restructuring	–	450,000
Increase (decrease) in provision for bonuses	7,303	35,566
Increase (decrease) in provision for bonuses for directors (and other officers)	62	8,274
Increase (decrease) in allowance for doubtful accounts	6,018	29,099
Increase (decrease) in retirement benefit liability	34,711	198,039
Increase (decrease) in provision for share awards	–	6,361
Increase (decrease) in provision for share awards for directors (and other officers)	27,625	17,798
Interest and dividend income	(324,008)	(301,568)
Interest expenses	300,425	368,897
Loss (gain) on sale of investment securities	(1,592,270)	(782,902)
Loss (gain) on sale of property, plant and equipment	(2,508)	(465,851)
Loss on retirement of non-current assets	164,714	88,898
Decrease (increase) in trade receivables	4,131,130	707,259
Decrease (increase) in inventories	(1,321,548)	1,523,732
Increase (decrease) in trade payables	(1,731,482)	(2,616,551)
Increase (decrease) in accrued consumption taxes	26,800	(35,532)
Other, net	(720,683)	44,024
Subtotal	15,127,678	16,039,406
Interest and dividends received	324,033	299,372
Interest paid	(287,484)	(364,114)
Income taxes paid	(3,616,329)	(2,574,723)
Net cash provided by (used in) operating activities	11,547,898	13,399,941
Cash flows from investing activities		
Payments into time deposits	(22,158)	(12,175)
Proceeds from withdrawal of time deposits	24,156	12,164
Purchase of property, plant and equipment	(4,298,605)	(4,840,723)
Proceeds from sale of property, plant and equipment	7,240	1,897,609
Purchase of intangible assets	(481,447)	(88,372)
Proceeds from sale of investment securities	1,801,357	913,067
Proceeds from collection of loans receivable	422	323
Other, net	(183,688)	(30,844)
Net cash provided by (used in) investing activities	(3,152,721)	(2,148,950)

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	879,060	(1,501,120)
Proceeds from long-term borrowings	681,615	1,805,040
Repayments of long-term borrowings	(616,628)	(604,745)
Repayments of lease liabilities	(27,106)	(24,594)
Purchase of treasury shares	(4,019,751)	(4,572,047)
Dividends paid	(1,867,339)	(2,397,638)
Dividends paid to non-controlling interests	(1,542,716)	(1,995,364)
Net cash provided by (used in) financing activities	(6,512,866)	(9,290,471)
Effect of exchange rate change on cash and cash equivalents	713,052	119,337
Net increase (decrease) in cash and cash equivalents	2,595,363	2,079,857
Cash and cash equivalents at beginning of period	21,852,394	24,447,758
Cash and cash equivalents at end of period	24,447,758	26,527,615

(5) Notes to Consolidated Financial Statements

(Notes on the going concern assumption)

Not applicable.

(Significant Matters in Preparing Consolidated Financial Statements)

1. Scope of consolidation
   (1) Number of consolidated subsidiaries: 16 as of March 31, 2026
   All the subsidiaries have been included in the scope of consolidation.
   (2) The Company has no unconsolidated subsidiaries.

2. Application of equity method
   The Company has no associates.

3. Fiscal year-end of consolidated subsidiaries
   The consolidated subsidiaries whose balance sheet date is different from the consolidated balance sheet date are as follows:

Company name	Balance sheet date
RIKEN CABLE TECHNOLOGY CO., LTD.	December 31 *1
KYOEI PLASTIC MFG CO., LTD.	December 31 *1
RIKEN CHEMICAL PRODUCTS CORPORATION	December 31 *1
I.M.I Co., Ltd.	December 31 *1
RIKEN (THAILAND) CO., LTD.	December 31 *1
RIKEN ELASTOMERS (THAILAND) CO., LTD.	December 31 *1
PT. RIKEN INDONESIA	December 31 *1
SHANGHAI RIKEN TECHNOS CORPORATION	December 31 *1
RIKEN TECHNOS (JIANG SU) CORPORATION	December 31 *1
RIKEN TECHNOS INTERNATIONAL KOREA CORPORATION	December 31 *1
RIKEN VIETNAM CO., LTD.	December 31 *1
RIKEN TECHNOS INDIA PVT. LTD.	December 31 *1
RIKEN U.S.A. CORPORATION	December 31 *1
RIKEN AMERICAS CORPORATION	December 31 *1
RIMTEC CORPORATION	December 31 *1
RIKEN ELASTOMERS CORPORATION	December 31 *1

   *1. The financial statements as of the balance sheet date of the consolidated subsidiaries are used. However, for major transactions that occurred between that date and the consolidated balance sheet date, the necessary adjustments are made in the consolidated financial statements.

4. Accounting policies
   (1) Valuation methods for significant assets
      i) Securities
         a. Held-to-maturity bonds
         Stated at amortized cost (straight-line method).
         b. Available-for-sale securities
         Securities other than shares, etc. without market prices
         Stated at fair value.
         (Unrealized gains and losses, net of applicable taxes, are reported in a separate component of net assets, and costs of securities sold are determined by the moving-average method.)
         Shares, etc. without market prices
         Stated at cost determined by the moving-average method.
      ii) Inventories
      Inventories of the Company and domestic consolidated subsidiaries are mainly stated at cost determined by the moving-average method (the carrying amounts in the consolidated balance sheets are written

down due to a decline in profitability). Inventories of overseas consolidated subsidiaries are mainly stated at the lower of cost or market, determined by the average method.

iii) Derivatives

Stated at fair value.

(2) Depreciation and amortization of significant assets

i) Property, plant and equipment (excluding leased assets)

The Company and domestic consolidated subsidiaries mainly apply the declining-balance method. However, buildings acquired on or after April 1, 1998 (excluding facilities attached to buildings), and facilities attached to buildings and structures acquired on or after April 1, 2016 are depreciated by the straight-line method. Overseas consolidated subsidiaries apply the straight-line method.

The estimated useful lives of major items are as follows:

Buildings and structures	3 to 47 years
Machinery, equipment and vehicles	4 to 10 years

ii) Intangible assets (excluding leased assets)

The Company and domestic consolidated subsidiaries apply the straight-line method.

Internal use software is amortized by the straight-line method over its estimated useful life as internally determined (five years).

iii) Leased assets

The Company and domestic consolidated subsidiaries apply the straight-line method assuming the lease periods as useful lives with no residual value.

(3) Significant allowances

i) Allowance for doubtful accounts

To cover losses from bad debts for notes and accounts receivable - trade, loans receivable and others, an allowance for doubtful accounts is provided based on historical experience of bad debts for general receivables. For specific receivables, such as highly doubtful receivables, the collectability is individually considered, and the estimated amount of uncollectible accounts is provided as the allowance.

ii) Provision for bonuses

To cover bonus payments to employees, a provision for bonuses is provided in the amount to be paid for services rendered by employees during the fiscal year based mainly on the estimated amount of future bonus payment.

iii) Provision for bonuses for directors (and other officers)

To cover bonus payments to Directors (excluding Directors who are Audit & Supervisory Committee Members) and Executive Officers, the Company records a provision for bonuses for directors (and other officers) in the amount of the portion applicable to the fiscal year, based on the estimated amount of future bonus payment.

iv) Provision for share awards

To cover provision of shares in the Company to employees, the Company records a provision for share awards based on the estimated amount of share provision obligations as of the end of the current fiscal year.

v) Provision for share awards for directors (and other officers)

To cover provision of shares in the Company to Directors and Executive Officers, the Company records a provision for executive officer incentive plan trust based on the estimated amount of share provision obligations as of the end of the current fiscal year.

vi) Provision for loss on business restructuring

To cover losses associated with business restructuring, the Company records a provision based on the estimated amount of future losses.

(4) Method of recognizing retirement benefits

i) Method of attributing estimated retirement benefits to periods

To attributing estimated retirement benefits to periods up to the end of the current fiscal year in the calculation of retirement benefit obligations, the benefit formula method is applied.

ii) Method of amortizing actuarial differences and past service cost

Past service cost is amortized by the straight-line method over a certain term within the average remaining service period of the eligible employees (mainly 13 years).

Regarding actuarial differences, the amount is amortized by the straight-line method over a certain term within the average remaining service period of the eligible employees (mainly 13 years) for each applicable fiscal year and expensed from the year following the year in which the gain or loss is recognized.

iii) Method of accounting for unrecognized actuarial differences and unrecognized past service cost

Unrecognized actuarial differences and unrecognized past service cost are recognized in remeasurements of defined benefit plans under accumulated other comprehensive income in net assets after adjusting for tax effects.

iv) Application of simplified accounting method at small companies

Some consolidated subsidiaries apply a simplified accounting method in which the retirement benefit liability and retirement benefit expenses are calculated by using a method in which the amount of retirement benefits to be paid in cases where all eligible employees retired at the fiscal year-end date is regarded as retirement benefit obligations.

(5) Significant standards for the recognition of revenue and expenses

Revenue from the sale of products and merchandise arises mainly from the manufacture and sale of compound products, film products and food packaging products, and the sale of merchandise. The Company or its consolidated subsidiary assumes performance obligations to deliver these products or merchandise in accordance with sales contracts with customers. The Company or its consolidated subsidiary considers that these performance obligations are fulfilled at the time of delivery, when the customer gains control over the product or merchandise, and revenue is recognized at this time. However, revenue from sales within Japan is recognized at the time of shipment. For export sales, the Company considers that its performance obligations are fulfilled when the products arrive at the place agreed upon with the customer, and revenue is recognized at that time.

Furthermore, regarding transactions in which the Company or its consolidated subsidiary is considered to act in the capacity of an agent, the net amount receivable in exchange for merchandise provided by the third-party supplier, after deducting the amount payable to the third-party supplier, is recognized as revenue.

(6) Significant hedge accounting

i) Hedge accounting

For foreign currency-denominated monetary receivables and payables and others that have been hedged by forward exchange contracts, the allocation method is used. For interest rate swap contracts, the Company and its domestic consolidated subsidiaries apply the method in which the amount paid or received under the swap contract is added to or deducted from the interest on the hedged assets and liabilities (the exceptional accrual method), in cases where the requirements for the method are satisfied.

ii) Hedging instruments and hedged items

- Hedging instruments

  Forward exchange contracts and interest rate swap contracts

- Hedged items

  Foreign currency-denominated accounts receivable - trade and accounts payable - trade related to exports and imports of merchandise and finished goods, and interest on borrowings

iii) Hedging policy

Forward exchange contracts are only used within the scope of actual need in order to hedge the risk of fluctuations in foreign exchange rates. Interest rate swap contracts are used to hedge the interest rate fluctuation risk. Entering into derivative transactions for trading or speculative purposes is prohibited.

iv) Assessment of hedge effectiveness

An assessment of hedge effectiveness is omitted for forward exchange contracts to which the allocation method is applied and interest rate swap contracts that satisfy the requirements for the exceptional accrual method.

(Additional Information)

(Transactions of delivering the Company's own stock to employees etc. through trusts)

(1) Board Benefit Trust (BBT)

In accordance with the resolution at the 87th Ordinary General Meeting of Shareholders held on June 24, 2016, the Company introduced a new stock-based compensation plan "Board Benefit Trust (BBT)" on September 14, 2016, for the purpose of raising awareness of Directors who execute business (excluding Directors who are Audit & Supervisory Committee Members) and Executive Officers toward their contributions to improving the mid- to long-term corporate performance and increasing the corporate value as well as making Directors who do not execute business (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members contribute to increasing the mid- to long-term corporate value through supervision or audit.

i) Overview of transactions

Based on the officers' stock benefit plan, which was established in advance, the Group grant points to Directors, etc. (Directors and Executive Officers). At the time of their retirement, the Group provides shares in the Company to the Directors, etc. who satisfy requirements for beneficiaries in proportion to the points which the Group has granted to them. Regarding the shares which will be provided to Directors etc. in the future, a trust bank acquires the Company's treasury shares through third-party allotment by using the money contributed by the Company. Such shares are managed as trust assets separately.

ii) Shares in the Company remaining at the trust

The shares in the Company remaining at the trust are recorded as the treasury shares in net assets with the book value (excluding associated costs) at the trust. The book value and number of these treasury shares as of the end of the previous fiscal year were 254,361 thousand yen and 533 thousand shares, respectively, while those as of the end of the fiscal year were 240,258 thousand yen and 523 thousand shares, respectively.

iii) Book value of borrowings recorded due to the application of the gross method

Not applicable.

(2) Stock Benefit Trust (Employee Stockholding Association Purchase-type)

To promoting welfare benefits for employees and giving incentives pertaining to the improvement of corporate value of the Company, the Company introduced "Stock Benefit Trust (Employee Stockholding Association Purchase-type)" (hereinafter referred to as the "Plan"), pursuant to the resolution at the Board of Directors meeting held on February 22, 2021.

i) Overview of transactions

The Plan is an incentive plan under which the benefits of a rise in the Company's stock price are passed along to all the employees who are members of the "RIKEN TECHNOS Employee Stockholding Association" (hereinafter referred to as the "Stockholding Association").

A trust bank as the trustee of the Plan acquires shares in the Company that are expected to be acquired by the Stockholding Association over the five years after the establishment of the trust, en bloc in advance, and sells those shares in the Company to the Stockholding Association as needed when it acquires the shares. If the amount equivalent to gain on sales of shares by the trust bank was accumulated in trust assets by the termination of this trust through the sale of shares to the Stockholding Association, the accumulated amount is distributed as residual assets to the members of the Company's employee Stockholding Association who satisfy eligibility requirements for beneficiaries. The Company has guaranteed loans that the trust bank received to acquire shares in the Company. Therefore, if there is remaining loan amount that is equivalent to loss on sales of shares in the Company due to a decline in the Company's stock price at the time of termination of the trust, the Company is required to pay the remaining loan amount under the guaranteed agreement.

ii) Shares in the Company remaining at the trust

The shares in the Company remaining at the trust are recorded as the treasury shares in net assets with the book value (excluding associated costs) at the trust. The book value and number of such treasury shares as of the end of the previous fiscal year were 53,241 thousand yen and 104 thousand shares, respectively. As of the end of the current fiscal year, the trust did not hold any of the Company's shares.

iii) Book value of borrowings recorded due to the application of the gross method

Not applicable.

(3) Employee Stock Benefit Trust (J-ESOP)

To boosting morale and motivating employees to improve the Company's stock price and business performance by increasing the linkage between the Company's stock price and business performance with the compensation of employees, the Company introduced “Employee Stock Benefit Trust (J-ESOP)” (hereinafter referred to as the “Plan”), pursuant to the resolution at the Board of Directors meeting held on February 25, 2025.

i) Overview of transactions

The Plan is a trust-type plan based on the Employee Stock Ownership Plan (ESOP) in the U.S., and is designed to provide employees of the Company who meet certain requirements with the Company's shares and money equivalent to the amount of the Company's shares converted to market value (hereinafter referred to as the "Company's shares, etc.") based on the Stock benefit Regulations established by the Company in advance.

The Company grants points to employees in accordance with the Company's performance and their individual contributions, etc., and when they acquire the right to receive benefits under certain conditions, the Company provides them with the Company's shares, etc., equivalent to the points granted. Shares to be provided to employees in the future are acquired with money set up in advance in a trust and are segregated and managed as trust assets.

ii) Shares in the Company remaining at the trust

The shares in the Company remaining at the trust are recorded as the treasury shares in net assets with the book value (excluding associated costs) at the trust. The book value and number of these treasury shares as of the end of the fiscal year were 199,652 thousand yen and 179 thousand shares, respectively.

iii) Book value of borrowings recorded due to the application of the gross method

Not applicable.

(Notes to Consolidated Balance Sheets)

*1. Overdraft agreements and unused overdraft facility balance

To flexibly secure working capital, the Company and its domestic consolidated subsidiaries have entered into overdraft agreements with banks with which they do business.

The unused balance of these prescribed limit agreements at the end of the period is as follows:

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Total overdraft facility limit	8,980,000	8,980,000
Outstanding borrowings within the limit	3,815,000	3,725,000
Unused balance	5,165,000	5,255,000

(Segment Information and Others)

[Segment information]

1. Summary of reportable segments

(1) Method of determining reportable segments

The Group's reportable segments are components of the Group for which separate financial information is available and that are evaluated regularly by the Board of Directors to determine allocation of management resources and assess performance.

The Company has business units primarily by market at the head office. Each business unit supervises and plans its own domestic and overseas strategies by market and conducts global business activities.

Accordingly, the Group has classified the reportable segments based on markets and has four reportable segments, "transportation," "daily life & healthcare," "electronics," and "building & construction."

(2) The name, abbreviation, and main markets of each respective reportable segment

The name, abbreviation, and main markets of each respective reportable segment are as follows:

Transportation (TR): automobile, railroad, and shipping markets, etc.

Daily Life & Healthcare (DH): healthcare, materials for daily life, and food packaging markets, etc.

Electronics (EL): energy, communications, and IT equipment markets, etc.

Building & Construction (BC): housing, buildings, construction materials, and civil engineering markets

(Note) The terms in parentheses are abbreviations for the reportable segments.

2. Method for calculating net sales, profit or loss, assets, liabilities and other items by reportable segment

Accounting policies of reported business segments are mostly consistent with those disclosed in "Significant Matters in Preparing Consolidated Financial Statements."

Segment profit is calculated on an operating profit basis.

Intersegment sales and transfers are based on actual market prices.

3. Information about net sales, profit or loss, assets, liabilities and other items by reportable segment, and revenue breakdown

Fiscal year ended March 31, 2025

(Thousands of yen)

	Reportable segment					Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded on the consolidated statements of income (Note 3)
	TR	DH	EL	BC	Total				
Net sales									
Revenue generated from contracts with customers	41,120,587	36,809,056	24,689,147	25,450,816	128,069,607	71,536	128,141,144	—	128,141,144
Sales to external customers	41,120,587	36,809,056	24,689,147	25,450,816	128,069,607	71,536	128,141,144	—	128,141,144
Intersegment sales or transfers	—	—	—	—	—	1,364,883	1,364,883	(1,364,883)	—
Total	41,120,587	36,809,056	24,689,147	25,450,816	128,069,607	1,436,420	129,506,028	(1,364,883)	128,141,144
Segment profit	4,869,803	3,522,377	978,295	1,011,652	10,382,129	217,308	10,599,438	(110,928)	10,488,509
Segment assets	10,466,771	12,687,692	10,237,889	7,391,858	40,784,211	362,017	41,146,228	75,323,130	116,469,358
Others									
Depreciation	1,568,848	795,596	892,137	830,885	4,087,466	76	4,087,543	—	4,087,543
Amortization of goodwill	—	—	—	4,365	4,365	—	4,365	—	4,365
Increase in property, plant and equipment and intangible assets	—	444,197	12,366	—	456,563	—	456,563	4,450,295	4,906,859

(Notes) 1. The “Other” category is the business segment that is not included in the reportable segments, and represents the purchase and sales of raw materials, etc.

2. The adjustment to segment profit represents negative 110,928 thousand yen in inter-segment eliminations.

The adjustment to segment assets represents – thousand yen in inter-segment eliminations and 75,323,130 thousand yen in corporate assets. The corporate assets mainly include funds to manage surplus assets (cash and deposits), long-term investment funds (investment securities) and assets related to the administration division.

3. Segment profit is adjusted to operating profit in the consolidated statements of income.

Fiscal year ended March 31, 2026

(Thousands of yen)

	Reportable segment					Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded on the consolidated statements of income (Note 3)
	TR	DH	EL	BC	Total				
Net sales									
Revenue generated from contracts with customers	42,842,310	36,474,347	25,692,831	26,333,209	131,342,699	34,682	131,377,381	—	131,377,381
Sales to external customers	42,842,310	36,474,347	25,692,831	26,333,209	131,342,699	34,682	131,377,381	—	131,377,381
Intersegment sales or transfers	—	—	—	—	—	507,275	507,275	(507,275)	—
Total	42,842,310	36,474,347	25,692,831	26,333,209	131,342,699	541,958	131,884,657	(507,275)	131,377,381
Segment profit	4,456,476	3,941,167	1,835,855	1,041,226	11,274,725	64,978	11,339,704	69,222	11,408,926
Segment assets	10,466,592	12,878,525	9,052,141	7,040,891	39,438,150	180,203	39,618,354	79,485,463	119,103,818
Others									
Depreciation	1,738,402	799,326	880,270	849,139	4,267,139	32	4,267,172	—	4,267,172
Amortization of goodwill	—	—	—	—	—	—	—	—	—
Increase in property, plant and equipment and intangible assets	—	1,110,599	36,369	—	1,146,968	—	1,146,968	4,110,098	5,257,067

(Notes) 1. The “Other” category is the business segment that is not included in the reportable segments, and represents the purchase and sales of raw materials, etc.

2. The adjustment to segment profit represents 69,222 thousand yen in inter-segment eliminations.

   The adjustment to segment assets represents – thousand yen in inter-segment eliminations and 79,485,463 thousand yen in corporate assets. The corporate assets mainly include funds to manage surplus assets (cash and deposits), long-term investment funds (investment securities) and assets related to the administration division.

3. Segment profit is adjusted to operating profit in the consolidated statements of income.

[Related Information]

Fiscal year ended March 31, 2025

1. Information by product and service

(Thousands of yen)

	TR	DH	EL	BC	Other	Total
Sales to external customers	41,120,587	36,809,056	24,689,147	25,450,816	71,536	128,141,144

2. Information by geographical area

(1) Net sales

(Thousands of yen)

Japan	Thailand	U.S.	China	Europe	Other regions	Total
62,899,836	15,457,486	16,073,725	8,631,725	72,338	25,006,031	128,141,144

(Note) Net sales are segmented by country or region based on customer location.

(2) Property, plant and equipment

(Thousands of yen)

Japan	Thailand	U.S.	China	Europe	Other regions	Total
13,659,328	4,626,892	6,720,145	1,637,037	–	3,939,631	30,583,035

3. Information by major customer

This information has been omitted as there is no major external customer that accounts for 10% or more of the net sales recorded on the consolidated statements of income.

Fiscal year ended March 31, 2026

1. Information by product and service

(Thousands of yen)

	TR	DH	EL	BC	Other	Total
Sales to external customers	42,842,310	36,474,347	25,692,831	26,333,209	34,682	131,377,381

2. Information by geographical area

(1) Net sales

(Thousands of yen)

Japan	Thailand	U.S.	China	Europe	Other regions	Total
65,142,515	16,970,701	17,152,617	8,159,365	80,273	23,871,908	131,377,381

(Note) Net sales are segmented by country or region based on customer location.

(2) Property, plant and equipment

(Thousands of yen)

Japan	Thailand	U.S.	China	Europe	Other regions	Total
14,145,847	4,647,247	6,736,537	1,546,319	–	3,433,207	30,509,159

3. Information by major customer

This information has been omitted as there is no major external customer that accounts for 10% or more of the net sales recorded on the consolidated statements of income.

[Information about Impairment Loss on Non-current Assets by Reportable Segment]

Fiscal year ended March 31, 2025

Not applicable.

Fiscal year ended March 31, 2026

Not applicable.

[Information about Amortization of Goodwill and Balance of Unamortized Goodwill by Reportable Segment]

Fiscal year ended March 31, 2025

Amortization of goodwill has been omitted as identical information is disclosed in segment information. In addition, there is no balance of unamortized goodwill for the current fiscal year.

Fiscal year ended March 31, 2026

Not applicable.

[Information about Gain on Bargain Purchase by Reportable Segment]

Fiscal year ended March 31, 2025

Not applicable.

Fiscal year ended March 31, 2026

Not applicable.

(Per Share Information)

(Yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	1,267.50	1,421.00
Basic earnings per share	137.67	153.72

(Notes) 1. Diluted earnings per share is not presented because there are no potential shares.

2. The basis used for calculating basic earnings per share is as follows.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit attributable to owners of parent (Thousands of yen)	7,370,551	7,569,553
Amount not attributable to common shareholders (Thousands of yen)	–	–
Profit attributable to owners of parent regarding common stock (Thousands of yen)	7,370,551	7,569,553
Average number of shares of common stock outstanding during the period (Shares)	53,538,506	49,241,652

(Note) Shares in the Company held by Trust E Account are deducted from average number of shares of common stock outstanding during the period used for calculating basic earnings per share because they are recognized as treasury shares in consolidated financial statements.

3. The basis used for calculating net assets per share is as follows.

	As of March 31, 2025	As of March 31, 2026
Total net assets (Thousands of yen)	75,780,109	78,442,165
Deduction from total net assets (Thousands of yen)	10,911,908	10,817,948
[Of the above, non-controlling interests (Thousands of yen)]	[10,911,908]	[10,817,948]
Net assets related to common stock (Thousands of yen)	64,868,200	67,624,216
Number of treasury shares of common stock (Shares)	2,097,067	3,685,533
Number of shares of common stock outstanding used for calculation of net assets per share (Shares)	51,177,952	47,589,288

(Note) Shares in the Company held by Trust E Account are deducted from average number of shares of common stock outstanding during the period used for calculating net assets per share because they are recognized as treasury shares in consolidated financial statements.

(Significant Subsequent Events)

Not applicable.

4. Non-Consolidated Financial Statements

(1) Non-Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	16,540,001	17,489,929
Notes receivable - trade	494,833	246,753
Accounts receivable - trade	14,397,016	14,136,167
Electronically recorded monetary claims - operating	4,816,601	4,377,754
Merchandise and finished goods	5,720,816	5,352,297
Work in process	831,601	1,082,077
Raw materials and supplies	2,238,553	2,569,782
Prepaid expenses	196,015	188,298
Short-term loans receivable	216	216
Other	1,171,658	1,018,309
Allowance for doubtful accounts	(85,868)	(79,500)
Total current assets	46,321,446	46,382,086
Non-current assets		
Property, plant and equipment		
Buildings and structures	4,241,429	4,285,786
Machinery, equipment	2,972,831	4,042,747
Vehicles	31,256	32,959
Tools, furniture and fixtures	584,585	614,251
Land	4,659,551	3,291,794
Leased assets	8,082	4,551
Construction in progress	209,958	914,833
Total property, plant and equipment	12,707,695	13,186,923
Intangible assets		
Software	599,763	424,084
Other	14,447	14,447
Total intangible assets	614,210	438,532
Investments and other assets		
Investment securities	6,171,207	8,315,656
Shares of subsidiaries and associates	4,548,885	4,548,885
Investments in capital of subsidiaries and associates	1,715,213	1,715,213
Long-term loans receivable from employees	216	–
Prepaid pension costs	1,040,410	1,149,363
Other	338,324	338,107
Allowance for doubtful accounts	(4,549)	(4,549)
Total investments and other assets	13,809,707	16,062,676
Total non-current assets	27,131,613	29,688,132
Total assets	73,453,059	76,070,218

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	13,603,959	12,603,265
Electronically recorded obligations - operating	256,737	209,048
Electronically recorded obligations - non-operating	29,685	270,240
Short-term borrowings	2,950,000	2,950,000
Lease liabilities	3,750	2,462
Accounts payable - other	254,658	464,092
Accrued expenses	838,913	828,032
Income taxes payable	588,727	1,216,914
Provision for bonuses	956,532	985,604
Provision for bonuses for directors (and other officers)	116,654	124,928
Other	269,585	231,582
Total current liabilities	19,869,203	19,886,169
Non-current liabilities		
Lease liabilities	5,283	2,821
Long-term income taxes payable	30,000	–
Deferred tax liabilities	565,578	1,193,335
Provision for share awards	–	6,361
Provision for share awards for directors (and other officers)	274,560	292,359
Provision for retirement benefits	138,300	17,133
Asset retirement obligations	337,301	341,962
Provision for loss on business restructuring	–	450,000
Other	76,289	35,630
Total non-current liabilities	1,427,315	2,339,603
Total liabilities	21,296,519	22,225,772
Net assets		
Shareholders' equity		
Share capital	8,514,018	8,514,018
Capital surplus		
Legal capital surplus	6,532,977	6,532,977
Total capital surplus	6,532,977	6,532,977
Retained earnings		
Legal retained earnings	1,107,369	1,107,369
Other retained earnings		
General reserve	12,000,000	12,000,000
Retained earnings brought forward	22,290,899	24,755,330
Total retained earnings	35,398,268	37,862,699
Treasury shares	(1,899,288)	(4,229,360)
Total shareholders' equity	48,545,976	48,680,335
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	3,610,563	5,164,110
Total valuation and translation adjustments	3,610,563	5,164,110
Total net assets	52,156,540	53,844,446
Total liabilities and net assets	73,453,059	76,070,218

(2) Non-Consolidated Statements of Income

Non-Consolidated Statements of Income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	62,325,106	63,257,556
Cost of sales	49,183,431	49,382,080
Gross profit	13,141,675	13,875,476
Selling, general and administrative expenses	8,432,021	8,389,231
Operating profit	4,709,654	5,486,245
Non-operating income		
Interest and dividend income	2,534,916	2,417,728
Foreign exchange gains	–	316,196
Other	134,113	139,590
Total non-operating income	2,669,030	2,873,515
Non-operating expenses		
Interest expenses	26,328	39,843
Foreign exchange losses	53,811	–
Depreciation of assets for rent	31,455	28,452
Other	22,005	25,089
Total non-operating expenses	133,601	93,384
Ordinary profit	7,245,082	8,266,375
Extraordinary income		
Gain on sale of non-current assets	1,649	458,896
Gain on sale of investment securities	1,592,270	782,902
Other	11,947	–
Total extraordinary income	1,605,867	1,241,799
Extraordinary losses		
Loss on sale and retirement of non-current assets	157,341	82,032
Provision for loss on business restructuring	–	450,000
Total extraordinary losses	157,341	532,032
Profit before income taxes	8,693,608	8,976,141
Income taxes – current	1,647,264	2,027,987
Income taxes - deferred	120,193	(93,311)
Total income taxes	1,767,457	1,934,676
Profit	6,926,150	7,041,465

(3) Non-Consolidated Statements of Changes in Net Assets

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus		Retained earnings	
		Legal capital surplus	Total Capital surplus	Legal retained earnings	Other retained earnings
					General reserve
Balance at beginning of period	8,514,018	6,532,977	6,532,977	1,107,369	12,000,000
Changes during period					
Dividends of surplus					
Profit					
Purchase of treasury shares					
Disposal of treasury shares					
Cancellation of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	–	–	–	–	–
Balance at end of period	8,514,018	6,532,977	6,532,977	1,107,369	12,000,000

	Shareholders' equity				Valuation and translation adjustments		Total Net assets
	Retained earnings		Treasury shares	Total Shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
	Other retained earnings	Total retained earnings					
	Retained earnings brought forward						
Balance at beginning of period	19,663,313	32,770,683	(364,877)	47,452,802	6,520,209	6,520,209	53,973,011
Changes during period							
Dividends of surplus	(1,870,498)	(1,870,498)		(1,870,498)			(1,870,498)
Profit	6,926,150	6,926,150		6,926,150			6,926,150
Purchase of treasury shares			(4,019,751)	(4,019,751)			(4,019,751)
Disposal of treasury shares			57,274	57,274			57,274
Cancellation of treasury shares	(2,428,066)	(2,428,066)	2,428,066	–			–
Net changes in items other than shareholders' equity					(2,909,645)	(2,909,645)	(2,909,645)
Total changes during period	2,627,585	2,627,585	(1,534,410)	1,093,174	(2,909,645)	(2,909,645)	(1,816,471)
Balance at end of period	22,290,899	35,398,268	(1,899,288)	48,545,976	3,610,563	3,610,563	52,156,540

Fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus		Retained earnings	
		Legal capital surplus	Total Capital surplus	Legal retained earnings	Other retained earnings
					General reserve
Balance at beginning of period	8,514,018	6,532,977	6,532,977	1,107,369	12,000,000
Changes during period					
Dividends of surplus					
Profit					
Purchase of treasury shares					
Disposal of treasury shares					
Cancellation of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	–	–	–	–	–
Balance at end of period	8,514,018	6,532,977	6,532,977	1,107,369	12,000,000

	Shareholders' equity				Valuation and translation adjustments		Total Net assets
	Retained earnings		Treasury shares	Total Shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
	Other retained earnings	Total retained earnings					
	Retained earnings brought forward						
Balance at beginning of period	22,290,899	35,398,268	(1,899,288)	48,545,976	3,610,563	3,610,563	52,156,540
Changes during period							
Dividends of surplus	(2,402,404)	(2,402,404)		(2,402,404)			(2,402,404)
Profit	7,041,465	7,041,465		7,041,465			7,041,465
Purchase of treasury shares			(4,572,047)	(4,572,047)			(4,572,047)
Disposal of treasury shares			67,344	67,344			67,344
Cancellation of treasury shares	(2,174,630)	(2,174,630)	2,174,630	–			–
Net changes in items other than shareholders' equity					1,553,547	1,553,547	1,553,547
Total changes during period	2,464,430	2,464,430	(2,330,071)	134,359	1,553,547	1,553,547	1,687,906
Balance at end of period	24,755,330	37,862,699	(4,229,360)	48,680,335	5,164,110	5,164,110	53,844,446

(4) Notes to Non-Consolidated Financial Statements

(Notes on the going concern assumption)

Not applicable.