May 14, 2026

To whom it may concern:

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Name of representative: Representative Director, President and CEO Naoki Kurose
（Securities code：4249; Prime Market）
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Notice Regarding Revised Financial Targets of Mid-Term Management Plan

MORIROKU COMPANY, LTD. (hereinafter, the "Company") hereby announces that it has decided to revise the financial targets for "14th Mid-Term management plan", covering the three-year period from the fiscal year ended March 31, 2026 (111th term) through the fiscal year ended March 31, 2028 (113th term), which was announced in May 2025, as described below.

1. Financial targets for 14th Mid-Term management plan (Consolidated Moriroku Group)

	Plan	Revised plan	
	FYE March 2028	FYE March 2027	FYE March 2028
Operating profit growth rate	+10% increase (Compared to FYE March 2026 Results)	-	-
Operating profit	-	million yen 6,000	million yen 7,000
ROE	6.0%	5.0%	6.5%

＊Exchange rates USD 145 yen

2. Reason for revised financial targets

As part of its growth strategy, the Company executed a strategic M&A transaction. Accordingly, the Company has decided to revise its financial targets after taking into account the impact of the transaction on its consolidated financial results, as well as temporary costs associated with the integration process.

At the time of the announcement of 14th Mid-Term management plan, the operating profit target was set at "10% growth compared with the results of the first fiscal year." However, in order to establish clear targets for each fiscal year and ensure steady progress management, the Company has revised the target framework from an operating profit growth rate basis to an operating profit amount basis.

In addition, through earnings expansion, the Company will also work to improve ROE, targeting an ROE of 6.5% for the fiscal year ended March 31, 2028, thereby aiming to enhance both capital efficiency and corporate value.

It should be noted that the present revision is limited solely to the financial targets, and no changes have been made to any other elements of the plan, including the non-financial targets.

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.