

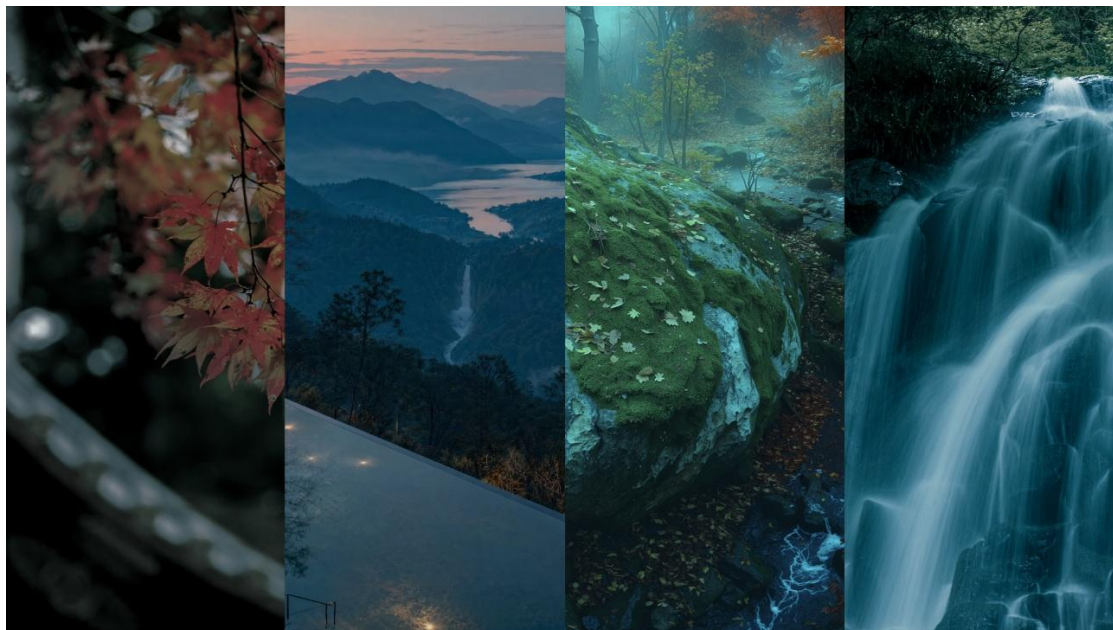
PRESS RELEASE

To all members of the press

TAKE AND GIVE. NEEDS Co., Ltd.

T&G Signs Agreement for the Operation of a New Hotel Development Project in Nikko

TAKE AND GIVE. NEEDS Co., Ltd. (Headquarters: Shinagawa-ku, Tokyo; Representative Director and President: Kenji Iwase, hereinafter: T&G), a lifestyle company centered on the hotel and wedding businesses, is pleased to announce that it has entered into an agreement with Columbia Works Inc. (Headquarters: Shibuya-ku, Tokyo; Representative Director: Jun Nakauchi: hereinafter: Columbia Works) to operate a new hotel planned for development in Nikko City, Tochigi Prefecture.



Property Overview

Category: Luxury
 Property Name: To Be Determined
 Location: Nikko City, Tochigi Prefecture, Japan
 Number of Guest Rooms: Approximately 50 (planned)
 Average Guest Room Size: Approximately 70 square meters (planned)
 Scheduled Commencement of Operations: Fiscal Year 2031 (planned)

Background of the Management Agreement

T&G positions its hotel business as one of the key drivers of its medium- to long-term growth strategy and is actively pursuing the development of new hotel projects.

The hotel subject to this agreement will be located in Nikko City, Tochigi Prefecture, one of Japan's premier tourist destinations, renowned for its extraordinary historical and cultural assets, including the UNESCO World Heritage Site "Shrines and Temples of Nikko," as well as its rich natural attractions such as Kegon Falls and Lake Chuzenji.

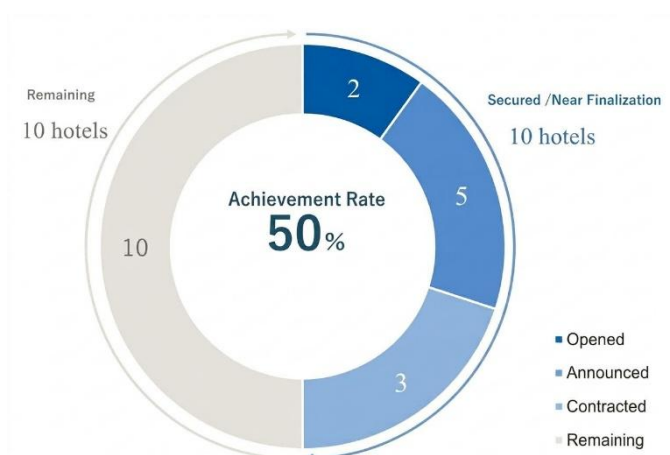
Nikko continues to attract both domestic and international travelers. In 2025, approximately 10.74 million visitors(*) traveled to the city, while the number of international overnight guests reached a record high for the third consecutive year(*), demonstrating sustained demand for accommodation in the area.

Columbia Works has developed a wide range of real estate projects based on innovative ideas that are not bound by conventional concepts. By combining Columbia Works's development expertise with T&G's experience in hotel planning and operations, both companies believe they can create new value in the Nikko area. Based on this shared vision, the parties have entered into this agreement.

*Source: Survey Results on the Number of Tourist Arrivals and Guest Nights in Nikko City
<https://www.city.nikko.lg.jp/soshiki/6/1024/4/2461.html>

Progress Toward Hotel Development Targets

Under its Medium-Term Management Plan, T&G has set a goal of securing commitments for 20 hotel properties by fiscal year 2030. Current progress is as follows: 10 hotels have already been realized or announced, with 10 additional properties remaining to achieve the target.



Open Hotels

- TRUNK(HOTEL) CAT STREET – 15 rooms
- TRUNK(HOTEL) YOYOGI PARK – 25 rooms

Announced Hotel Projects

- THE GENTLE KAMAKURA (Opening February 2027) – 16 rooms
- TRUNK(HOTEL) SAPPORO (Opening September 2027) – 107 rooms
- TRUNK(HOTEL) DOGENZAKA (tentative name) (Opening 2028) – 125 rooms
- Kobe (Opening 2028) – 63 rooms
- Nikko (Opening 2031) – approximately 50 rooms

Overview of Medium-Term Management Plan:

https://www.tgn.co.jp/company/EVOL2030_Final_Stage%20Toward_2035_Vision.pdf

About Columbia Works Inc.

Guided by the vision of “creating stages where people can shine around the world,” Columbia Works develops a broad range of real estate asset classes, including residences, hotels, offices, and healthcare facilities. Through themed real estate developments that integrate physical spaces with services, the company creates new value for land and contributes to community development by delivering new experiences and enhanced value to residents and visitors alike.

Location: 2-17-1 Shibuya, Shibuya-ku, Tokyo, Japan

Business: Real estate development services, property leasing and management services, hotel operation services, related businesses

Website: <https://columbiaworks.jp/>

TAKE AND GIVE. NEEDS Co., Ltd.

TAKE AND GIVE. NEEDS (T&G) is a lifestyle company centered on the hotel and wedding businesses, with the mission of “enriching people's hearts and lives with a sense of playfulness and kindness”. T&G Group has been developing the TRUNK(HOTEL) brand since 2017, leading Japan's lifestyle hotel market. In September 2026, T&G also introduced its new hotel brand, GENTLE, as part of the continued expansion of its hotel business. As a pioneer in house weddings, T&G also operates approximately 60 wedding venues nationwide, producing around 12,000 weddings annually across a diverse range of wedding styles.

Company Name: TAKE AND GIVE. NEEDS Co., Ltd. (T&G)

Established: October 1998

Location: 2-3-12 Higashi-Shinagawa, Shinagawa-ku, Tokyo

Representative: Kenji Iwase, Representative Director and President

Business: Hotel, Domestic Wedding, Restaurant, Sports Hospitality

Website: <https://www.tgn.co.jp/>

For inquiries regarding this matter, please contact

TAKE AND GIVE. NEEDS Co., Ltd. Public Relations Office

TEL: 03-3471-6824

MAIL: pr@tgn.co.jp